



**MORNINGTON
PENINSULA**
Shire

ATTACHMENTS

COUNCIL MEETING

TUESDAY, 14 MAY 2024

10:00AM

**MUNICIPAL OFFICES
BESGROVE STREET, ROSEBUD**

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2019 Council Decision Register

Printed on

06-May-2024



| |
|-------------------|
| In Progress |
| No Action Yet |
| Completed |
| No Further Action |

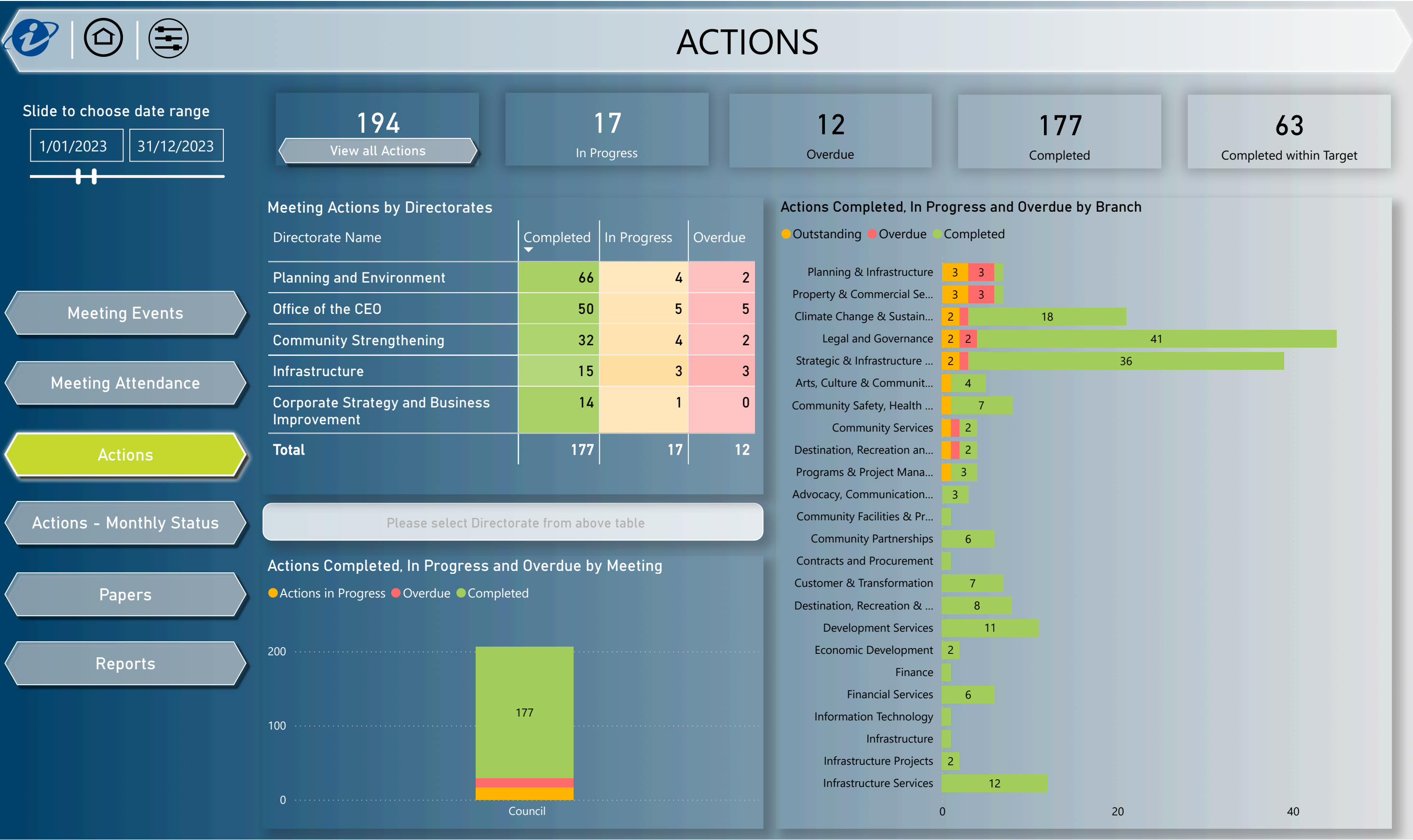
| Count of Status | Column Labels | | | | | | | |
|--|-------------------------------|---------------------------------|--------------------------------------|----------------------------------|-------------------------------------|--|-----------------------------------|-----------------------------------|
| Row Labels | Number of Decisions COMPLETED | Number of Decisions IN PROGRESS | Number of No Further Action Required | Number of 2019 Council Decisions | Percentage of Decisions In Progress | Percentage of No Further Action Required | Percentage of Decisions No Update | Percentage of Decisions COMPLETED |
| Chief Executive Officer | 2 | | 6 | 8 | 0% | 75% | 0% | 25% |
| Finance | 15 | | 4 | 19 | 0% | 21% | 0% | 79% |
| Governance | 28 | | 6 | 34 | 0% | 18% | 0% | 82% |
| Infrastructure Project Delivery | 2 | | | 2 | 0% | 0% | 0% | 100% |
| Infrastructure Strategy & Climate Change | 30 | | 2 | 32 | 0% | 6% | 0% | 94% |
| Environment Protection | 8 | | | 8 | 0% | 0% | 0% | 100% |
| Aged & Disability | 3 | | | 3 | 0% | 0% | 0% | 100% |
| Communications, Media & Events | 3 | | | 3 | 0% | 0% | 0% | 100% |
| Planning Services | 9 | | | 9 | 0% | 0% | 0% | 100% |
| Family Services & Community Planning | 15 | | 2 | 17 | 0% | 12% | 0% | 88% |
| Project Delivery | 8 | | | 8 | 0% | 0% | 0% | 100% |
| Infrastructure Services | 17 | | 1 | 18 | 0% | 6% | 0% | 94% |
| Property & Strategy | 28 | | 2 | 30 | 0% | 7% | 0% | 93% |
| Innovation & Advocacy | 9 | | | 9 | 0% | 0% | 0% | 100% |
| Arts & Culture | 3 | | | 3 | 0% | 0% | 0% | 100% |
| Planning & Building | 1 | | | 1 | 0% | 0% | 0% | 100% |
| Infrastructure Strategy | 1 | | | 1 | 0% | 0% | 0% | 100% |
| Libraries | 1 | | | 1 | 0% | 0% | 0% | 100% |
| Buildings & Facilities | 1 | | | 1 | 0% | 0% | 0% | 100% |
| Planning | 1 | | | 1 | 0% | 0% | 100% | 100% |
| Planning & Infrastructure | | 1 | | 1 | 100% | 0% | 200% | 0% |
| Number of 2019 Council Decisions | 185 | 1 | 23 | 209 | | | | |

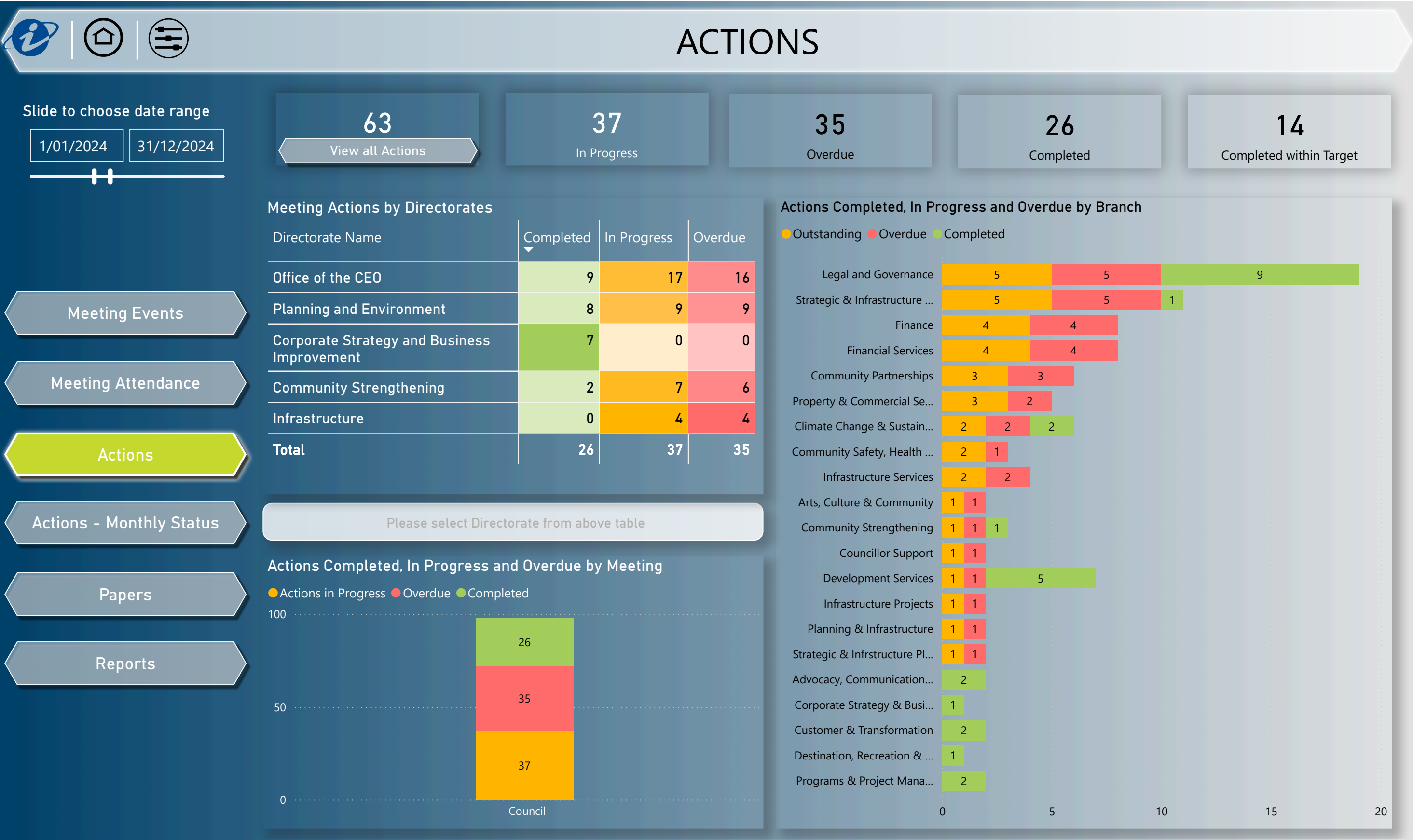
| Department | Number of 2019 Council Decisions | Number of Decisions COMPLETED | Number of Decisions IN PROGRESS | Number of Decisions NO UPDATE | Percentage of Decisions No Update | Percentage of Decisions COMPLETED |
|-------------------|----------------------------------|-------------------------------|---------------------------------|-------------------------------|-----------------------------------|-----------------------------------|
| Planning Services | 60 | 60 | 0 | 0 | 0% | 100% |











Councillor Briefing Sessions



Briefing Date: 23 April 2024 **Time:** 10.00am **Location:** Microsoft Teams Meeting

Councillors Present (please tick)

☒ Cr Bissinger ☒ Cr Brooks ☒ Cr Celi ☒ Cr Dixon ☒ Cr Gill ☐ Cr Holland
☒ Cr Mar ☐ Cr Marsh ☒ Cr O'Connor ☒ Cr Roper ☐ Cr Race

Guests Present: Lisa Tripodi

Matters Discussed:

| |
|---|
| 1. BN1872 - Combined Amendment C256morn and CP22/002 (Subdivision of 4 Bundara Crescent, Mount Eliza) - Exhibition outcomes |
| 2. BN1873 - Planning Scheme Amendment C286morn - Refreshed Sorrento Built Form Review and Updated DDO28 |
| 3. BN1874 - Civic Reserve Master Plan - Exhibition Outcomes |
| 4. BN1875 - Consultant and Contractor Panels |
| 5. BN1876 - Planning Application P20/2280 - 185 Maxwell Road, Fingal – The use and development of the land for a winery including buildings and works, native vegetation removal and the sale and consumption of liquor |
| 6. Planning Services Verbal Update |
| 7. BN1877 - Audit and Risk Committee Operations Report |
| 8. BN1878 - Draft Customer Strategy and Communications and Engagement Plan |
| 9. BN1879 - We All Belong: a Strategy for an Inclusive Mornington Peninsula - Community Consultation Overview |
| 10. BN1880 - Final Economic Development and Tourism Strategy for Adoption |
| 11. BN1881 - Response Notice of Motion 431 and Housing Projects Update |
| 12. BN1882 - Confidential Community Care Update |

Conflict of Interest Disclosures (refer overleaf):

| Matter No. | Name of Councillor/s who declared a Conflict of Interest (**Conflict of Interest form to be completed) | Did they leave the Assembly? | |
|------------|---|------------------------------|----|
| | | YES | NO |
| | | . | . |

Responsible Officer completing this form:

Name: Tegan Lewis

Signature:

Position: Senior Council Reports Officer

Councillor Briefing Sessions



Briefing Date: 30 May 2024 **Time:** 10.00am **Location:** Microsoft Teams Meeting

Councillors Present (please tick)

☒ Cr Bissinger ☒ Cr Brooks ☒ Cr Celi ☒ Cr Dixon ☒ Cr Gill ☐ Cr Holland
☒ Cr Mar ☒ Cr Marsh ☒ Cr O'Connor ☒ Cr Roper ☐ Cr Race

Guests Present: Nil.

Matters Discussed:

| |
|---|
| 1. BN1884 – FY25 Draft Operating Budget and Rating Strategy |
| 2. BN1885 – FY25 Community Submissions and feedback |
| 3. BN1886 – 2024/25 Draft Capital Works & Operating Projects Programs |

Conflict of Interest Disclosures (refer overleaf):

| Matter No. | Name of Councillor/s who declared a Conflict of Interest (**Conflict of Interest form to be completed) | Did they leave the Assembly? | |
|------------|---|------------------------------|----|
| | | YES | NO |
| | | . | . |

Responsible Officer completing this form:

Name: Lauren Tyrrell

Signature:

Position: Council Reports Officer

Attachment 1 – Purpose and Priorities, Grants and Subsidies

**Community Investment Funding, Themes and streams****Grants and Subsidies Guidelines: Purpose, eligibility and priorities for assessment criteria****Key Eligibility for a Grant includes:**

1. Applicants must be an organisation based in the Mornington Peninsula Shire's Local Government Area and deliver funded projects, programs and activities within the Shire.
2. Organisations making an application must be registered, solvent and have an adequate level of public liability insurance relevant to the activity. *Note: unincorporated community groups must use an auspice organisation to apply.
3. If an incorporated organisation is acting as an auspice organisation, they must only support two unincorporated organisations within a financial year.
4. The applicant or auspice organisation must not be in debt and must be compliant with and have acquitted all funding previously awarded by the Shire and/or have approval from the Program Manager for an extension. Auspice organisations must be based within Mornington Peninsula Shire or be a government agency or network supporting local groups.
5. Eligibility of applicants (community groups/organisations, businesses and individuals) for specific grant programs is further outlined in the grant guidelines.
6. Successful eligible applicants may be funded for a maximum of two successful grants applications in a financial year for separate projects in any of the three Council and Wellbeing Plan themes 1, 2 and 3. In addition, eligible applicants can apply for a Flexi Grant in the instance of an unforeseen circumstance if you have had two successful grants.
7. A school or learning institution may apply only where the project is not curriculum based, or where the activity or benefit is not confined to the learning institution but is for the primary benefit of the wider community.
8. Successful grant applicants must apply the funds for lawful use as per the Grant Funding Agreement.
9. Any proposed projects building, installing or modifying Council owned facility or land are required to fill in a Community Capital Infrastructure Form.

Key Eligibility for a Subsidy includes:

1. Applicants must be an organisation based in the Mornington Peninsula Local Government Area and working collaboratively with Council to deliver programs, projects or services within the Mornington Peninsula Shire.
2. Organisations making an application must be registered, solvent and have an adequate level of public liability and insurance relevant to the program/project.
3. Applications for a subsidy will be accepted only by invitation from the Mornington Peninsula Shire Council.
4. Successful subsidy applicants are also able to apply for a grant, refer to Grant Guidelines for eligibility and criteria.
5. Successful subsidy applicants must apply the funds for lawful use as per the Subsidy Funding Agreement.

Legend

| | |
|--|--|
| | Theme 1 - A healthy environment and well-planned townships |
| | Theme 2 - A robust, innovative and diverse economy |
| | Theme 3 - A flourishing, healthy and connected community |

Sponsorships Guidelines Refer Attachment 2.

Attachment 1 – Purpose and Priorities, Grants and Subsidies



MORNINGTON
PENINSULA
Shire

| Themes | Funding Streams | Purpose | Priorities | Capped value per application |
|---|--------------------------------|--|---|--|
| Theme 1 – Grants | | | | |
| Theme 1 – A healthy environment and well-planned townships | Biolinks Support Grants | Open Competitive To support the community to establish, protect, and enhance Biolinks on a landscape scale by building upon and ultimately connecting vegetation to improve habitat values and provide pathways that facilitate wildlife movement. | <ul style="list-style-type: none"> Engaging with the community and building stewardship Facilitating biodiversity conservation on private land Protecting biodiversity through planning and policy Building a strong knowledge base Demonstrating and leading best-practice land management Building ecosystem resilience in a changing climate Applications will go through a two-step process. 1) Initial Feasibility Assessment 2) Detailed Assessment | Up to \$10,000 Close 7 Sept 2024 |
| | Climate Action Grants | Open Competitive Deliver carbon emissions reduction partnerships to achieve the Climate Emergency Plan net zero emissions by 2040. | Stream A – Community Action <ul style="list-style-type: none"> Leadership Zero carbon energy Community adaptation & resilience Sustainable travel and transport Sustainable land use Increased climate advocacy Circular economy & zero waste Stream B – Energy Support Grants <ul style="list-style-type: none"> Support for vulnerable people upgrading to reverse cycle air conditioning, insulation and other thermal shell upgrades. | Minor: Up to \$ 5,000 Major: \$5,000 up to \$10,000 Close 7 Sept 2024 50% of the cost or capped at \$1,000 Closing 4 June 2025 unless funds exhausted |
| | Heritage Grants | Open Competitive | <ul style="list-style-type: none"> Preservation of heritage fabric to prevent deterioration. | Up to \$5,000 |

Attachment 1 – Purpose and Priorities, Grants and Subsidies



**MORNINGTON
PENINSULA**
Shire

| Themes | Funding Streams | Purpose | Priorities | Capped value per application |
|---|---|---|--|---|
| Theme 1 – A healthy environment and well-planned townships | | Preservation and restoration of places listed in the Heritage Overlay in the Mornington Peninsula Planning Scheme | <ul style="list-style-type: none"> Restoration of heritage fabric to earlier or original condition. Best practice heritage standards. Recognition of community benefits of heritage protection by private owners. | Closing 5 March 2025 unless funds exhausted |
| | Theme 1 – Subsidies | | | |
| | Western Port Biosphere Subsidy | Targeted Collaboration with our local governments to focus on creating a sustainable future for Western Port. | <ul style="list-style-type: none"> Research in the Biosphere across Local Government. Providing a framework for collaboration for partnering local government areas. Gains funding from Federal & State Government agencies which may not apply to individual Local Governments. Works with Friends Groups and other organisations to deliver environmental and climate mitigation initiatives. Partners with Landcare Groups across the network to promote and deliver projects. | \$50,000 |
| | Environment Subsidy Dolphin Research Institute | Targeted Engage School Ambassadors in Educational Programs to protect our environment. | <ul style="list-style-type: none"> Healthy waterways | \$23,805 |
| | Repower Mornington Peninsula Subsidy | Targeted Support community uptake of renewable energy and community decarbonisation efforts led by Repower community satellite groups across the Mornington Peninsula | <ul style="list-style-type: none"> Support strong climate action that will protect our environment and community from the impacts of climate change. Building community resilience to mitigate the effects of the climate emergency. Invest in renewable energy and energy efficiency programs. Collaborate with our community to prepare for the climate emergency. | \$30,000 |

Total Theme 1 Funding Pool \$291,855.00

Attachment 1 – Purpose and Priorities, Grants and Subsidies



MORNINGTON
PENINSULA
Shire

| Themes | Funding Streams | Purpose | Priorities | Capped value per application |
|---|---|--|---|--|
| Theme 2 – A robust, innovative and diverse economy | Performing Arts Development Grants | Open Competitive To build creativity, capacity and sustainability in the performing arts sector. | <ul style="list-style-type: none"> • Development and creation of innovative new performance-based work. • Increase in Aboriginal and Torres Strait Islander representation. • Delivery of tour-ready performances, engagement, and education activities • Support resilience and sustainability of the performing arts sector • Priorities identified in the Arts and Culture Plan | Up to 75% of the total project Open all year Closing 4 June 2025 unless funds exhausted |
| | Creative Grants | Open Competitive To build creativity, cultural capacity and vitality in our communities. | <ul style="list-style-type: none"> • Arts and culture engagement Programs • Indigenous Arts and Cultural Practices • Public Art and exhibitions • Priorities identified in the Arts and Culture Plan | Up to \$10,000 Open all year Closing 4 June 2025 unless funds exhausted |
| | Community Events Grants | Open Competitive To enable community participation and celebrations | <ul style="list-style-type: none"> • Events that create opportunities for community participation, cultural and social wellbeing while fostering civic pride in our local townships and destinations. • Celebrate cultural diversity and promote community engagement in the ideation and delivery of events and activations. • Generate positive local media and brand opportunities for the Mornington Peninsula • Align to relevant priorities set out in Council Plans; Council and Wellbeing Plan 2021-25, Arts and Culture Plan 2024, Food Economy and Agroecology Strategy 2025. | Up to \$10,000 awarded for 1 year. Open all year Closing 4 June 2025 unless funds exhausted |

Attachment 1 – Purpose and Priorities, Grants and Subsidies



MORNINGTON
PENINSULA
Shire

| Themes | Funding Streams | Purpose | Priorities | Capped value per application |
|--|-----------------------------------|--|---|---------------------------------------|
| Theme 2 – A robust, innovative and diverse economy | Business Development Grants | Open Competitive To enable business growth and improvements. | <ul style="list-style-type: none"> Industry Capacity Building Accessible business improvements | Up to \$5,000 Close 7 Sep 2024 |
| | <u>Theme 2 – Subsidies</u> | | | |
| | Tourism Business Subsidies | Targeted A vibrant tourism industry. | <ul style="list-style-type: none"> Support for in-region Visitor Information Centres provide information on tourism Increase visitor dispersal, spend and length of stay within the Mornington Peninsula Promotion of tourism experiences and events | Amount as per Funding Agreement |

Total Theme 2 Funding Pool \$ 801,450.00

Attachment 1 – Purpose and Priorities, Grants and Subsidies



**MORNINGTON
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Shire

| Theme 3 - Grants | | | | |
|---|-------------------------------------|---|---|--|
| Theme 3 – A flourishing, healthy and connected community | Placemaking Grants | Open Competitive Enhances place-based social built and natural environments, increasing social connections contributing to vibrant townships. | <ul style="list-style-type: none"> Creates opportunities for community engagement and social connections contributing to vibrant townships. Contributes to vibrant communities fostering social inclusion and connections, community cohesion and participation. Minor community capital projects that improve amenities/facilities and/or the natural environment. Provides opportunities for new activities and initiatives in public places. | Up to \$10,000 Close 7 Sept 2024 |
| | Community Support Grants | Open Competitive To support community groups and organisations to deliver key initiatives, programs and activities within the Shire. | <ul style="list-style-type: none"> Lifesaving and safety equipment. Strengthens the capacity of volunteering on the Mornington Peninsula through training and/or learning new skills. Initiatives that contribute to the sustainability of community groups. Increases social inclusion and connections as well as community cohesion. Programs, activities and initiatives with broad community benefit Supports environmental priorities eg Single Use Plastics Policy Seed funding for new projects | Up to \$5,000 Awarded for 1 year Open all year Closing 4 June 2025 unless funds exhausted |

Attachment 1 – Purpose and Priorities, Grants and Subsidies



**MORRINGTON
PENINSULA**
Shire

| | | | | |
|--|---|---|---|--|
| | Flexi Grants | Open Competitive To provide a quick response to a community need and initiatives within the Shire. | <ul style="list-style-type: none"> • Lifesaving, as well as health and safety equipment includes defibrillators and AED. • Supports vulnerable members of the community. • Enhances community groups to socially connect and reduce isolation. • Essential and/or unforeseen purchase of equipment to support activities. • Volunteers support | Up to \$2,000 Quick Response Open all year Closing 4 June 2025 unless funds exhausted |
| | Local Area Community Capital Infrastructure Grants | Open Competitive To provide funding for projects that improve the built and natural environments within the Morrington Peninsula Shire. | <ul style="list-style-type: none"> • Existing funded projects that are unable to be completed due to increased building materials costs. • Upgrades to community facilities. • Projects to that improve the natural environment. • New community capital infrastructure projects. | Up to \$50,000 per application open for a 2 year period closing 4 June 2024 for end of financial year and/or if funds exhausted Reopening 13 July 2024 unless funds exhausted. |
| | Access and Inclusion Grants | Open Competitive To facilitate the prescribing of simple social remedies to overcome barriers for people who are isolated. | <ul style="list-style-type: none"> • Activities or services that <ul style="list-style-type: none"> ○ foster social inclusion and connections ○ improve health and wellbeing ○ participation in civic activities ○ participation in sport and recreation ○ participation in education/training ○ National or international representation of the Morrington Peninsula | Up to \$500 per application Open all year Closing 4 June 2025 unless funds exhausted |

Attachment 1 – Purpose and Priorities, Grants and Subsidies



**MORRINGTON
PENINSULA**
Shire

| <u>Theme 3 – Subsidies</u> | | | | |
|-----------------------------------|--|--|---|--------------------------|
| | Local essential safety services subsidies | Targeted To ensure accessibility of local essential safety services. | <ul style="list-style-type: none"> Life Saving; rescue and recovery, SES support. Volunteer emergency services rescue and recovery Essential legal advice, including Family Violence and Residential Tenancy Advice and representation. Soup Kitchen providing essential food to vulnerable citizens on the Southern Peninsula | As per Funding Agreement |
| | Community Transport and Road Safety Subsidies | Targeted To promote road safety and accessibility to affordable community transport. | <ul style="list-style-type: none"> Community Road safety awareness programs for young people Cost effective transport options. Transport solutions for residents to travel to desired locations including outside the Peninsula | As per funding agreement |
| | Community Partnerships Services and Programs Subsidies (in Shire owned facilities) | Targeted To support community Services and programs operating from Shire owned/managed facilities. | <ul style="list-style-type: none"> Food relief and voucher Rental Support Hygiene and needle exchange Referrals to community support Neighbourhood House Co-ordination Programs Toy Library Services Aboriginal and Torres Strait Island community development support Senior Citizen's Club Social inclusion and connections Seniors Festival | As per Funding Agreement |

Total Theme 3 Funding Pool \$ 1,784,822.00



MORNINGTON
PENINSULA
Shire

Community Investment Funding

Sponsorship Program Guidelines

Acknowledgement of Country

Mornington Peninsula Shire acknowledges and pays respects to the Bunurong people, the Traditional Custodians of these lands and waters.



Mornington Peninsula Shire acknowledges and pays respect to the Bunurong people, the Traditional Custodians of these lands and waters. We are committed to the cultural safety of older people of Aboriginal and Torres Strait Islander, culturally and linguistically diverse and LGBTQIA+ backgrounds.

Community Investment Funding Sponsorship Program Guidelines



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Community Investment Funding Sponsorship Program Guidelines



Introduction

Mornington Peninsula Shire Council (the Council) adopted a Community Investment Funding Policy 2022 (the Policy). The Policy identifies 4 different types of funding:

1. Grants
2. Subsidies
3. Sponsorships and
4. Trusts

The Policy's Sponsorship Guidelines govern the determination of Sponsorship funding.

In the Policy: Sponsorships are defined as:

"Sponsorship funds are aimed at public promotion of the Shire, its agencies or programs as opposed to material contribution towards the staging of an event".

Nb: The scope of the program does not include the receiving of sponsorship requests for infrastructure or naming rights on infrastructure.

Sponsorships highly competitive. Applicants must ensure the guidelines are understood before applying. Assistance can be sought, if necessary, E: communityinvestfunding@mornpen.vic.gov.au

Each financial year Council publicly promotes the Sponsorship Program; seeking eligible applications that meet the criteria outlined below.

Community Investment Funding Sponsorship Program Guidelines



Table 1 Priorities and Criteria for Sponsorships

Applications must include a proposal outlining:

1. The scope of the activity
2. The budget for the activity (GST exclusive)
3. The benefits to Mornington Peninsula
4. Marketing/Promotion Plan
5. Media opportunities for Council; and

Achieve one or more of the priorities below:

| Priorities for Sponsorships | Mornington Peninsula Shire Council sponsorships seek to support activities as below: | Criteria |
|--|---|--|
| 1) Enhances the reputation and visitation to the Mornington Peninsula Shire 2) Boosts the prosperity of the Mornington Peninsula through increased economic activity and jobs 3) Build a flourishing and diverse Mornington Peninsula creative ecosystem. | <ul style="list-style-type: none"> • Acceleration of the protection and resilience of Mornington Peninsula's natural environment and/or renewal energies • National competition/tournaments • Industry and trade exhibitions to facilitate major business investment in the Mornington Peninsula. • Showcases the Mornington Peninsula as a destination for performing and visual arts. | <ol style="list-style-type: none"> 1. Scope of the activity achieves one or more of the priorities. 2. The Sponsorship sought demonstrates proportional high value to the scope and cost of the activity. 3. Mornington Peninsula's reputation and visitation will increase as a result of the activity. 4. The applicant's marketing/promotional plan offers multiple positive opportunities for Council. 5. The applicant's activity provides opportunities for Councillors / CEO or delegate to be involved in the activity. |

Applications will be assessed on a scale of 1-5 with: 5 = meeting each criterion at a high level and 1 = not meeting the criterion.

Community Investment Funding Sponsorship Program Guidelines



Sponsorship Funding

The total funding pool for the Sponsorship Program is determined as part of Council's annual Community Investment Funding budget approval process.

The Sponsorship Program will open in July of each year and close in April of the following year until funding is exhausted, whichever is the sooner.

Table 2 Sponsorship Funding

| Value of Sponsorship | Open | Close |
|---|-----------|------------|
| Bronze Sponsorship up to \$10,000 (option of 3-year period) <i>Substantial impact for the Shire as a Local attraction</i> | July 2024 | April 2025 |
| Silver Sponsorship up to \$20,000 (option of 3-year period) <i>Substantial impact for the Shire as a Regional/Local attraction</i> | | |
| Gold Sponsorship up to \$35,000 (option of 3-year period) <i>Substantial impact for the Shire as a State/Regional attraction</i> | | |
| Platinum Sponsorship up to \$50,000 (option of 3-year period) <i>Substantial impact for the Shire as a National/State attraction</i> | | |

Funding may be available for successful applicants up to 3 years.

Community Investment Funding Sponsorship Program Guidelines



General Eligibility for Sponsorship

Eligibility

1. All Sponsored activities must be delivered within the Mornington Peninsula Shire Local Government Area.
2. Applicants must be registered; solvent have adequate level of public liability insurance relevant to the activity and have acquitted all funding previously awarded by the Shire and/or have approval from the Program Manager for an extension of their project.
3. All Sponsorship funding awarded must be spent on the delivered activity only as described in the application e.g., funding is not for an organisation's core business obligation.
4. One successful Sponsorship application per year will be permitted for eligible applicants.
5. Successful applicants are not precluded from applying for Grants as part of the Community Investment Funding Program subject to the focus of the said Grant being a separate event, program or project and meeting the eligibility criteria and priorities.
6. Successful applicants must apply the funds for lawful use as per the Sponsorship Funding Agreement.

Ineligibility for Sponsorship

1. Activities not delivered in the Mornington Peninsula Shire.
2. Funding for an applicant's general recurrent organisation costs e.g., annual industry fees, regular rates and office rent.
3. Information sought and or applications submitted on behalf of organisation/s by agents seeking payment for services.
4. Donations to charities.
5. Activities that could be perceived as benefiting a political party or political campaign.
6. Activities that could be seen as harmful/divisive in the community or having a potential to bring Mornington Peninsula into disrepute.
7. Costs of fees charged by Local Government (e.g., planning/ building application fees, health inspection fees, tip fees or similar charges).
8. Debt payment.
9. Damage and/or purchases covered by insurance.

Community Investment Funding Sponsorship Program Guidelines



10. Retrospective funding for sponsored activities.
11. Applications for activities similar to those already funded by Mornington Peninsula Shire.
12. Ineligible Applicants include;
 - a. Political parties registered with the Australian Electoral Commission or lobby/pressure groups
 - b. Individuals or organisations associated with collection and use of funds by banned organisations as per Commonwealth Criminal Code Sect 103.1
 - c. Applicants in receipt of gaming machine revenue and/or gambling
 - d. Councillors and Shire staff

Application Support

Information sessions will be held annually in association with the opening of the Sponsorship Program - refer the Shire's website for details.

Should assistance be needed prior to submitting an application contact

E: communityinvestfunding@mornpen.vic.gov.au

Should assistance be needed with submitting an application online in the SmartyGrants system please contact the SmartyGrants Administration Officers at

E: community.grants@mornpen.vic.gov.au or Ph: 5950 1425.

Assistance is available for applicants with disabilities and culturally and linguistically diverse applicants at

E: access@mornpen.vic.gov.au or call 5950 1978.

Free interpreting services can be arranged for individuals with limited or no English language proficiency. Please contact our Inclusion Team at

E: access@mornpen.vic.gov.au or Ph: 03 5950 1978.

Council adopted a Single Use Plastics Policy which supports Council's target of zero waste to landfill by 2030. [link Phasing out single-use plastics - Mornington Peninsula Shire \(mornpen.vic.gov.au\)](https://www.mornpen.vic.gov.au/link/Phasing-out-single-use-plastics-Mornington-Peninsula-Shire).

Community Investment Funding Sponsorship Program Guidelines



Sponsorship Management Process

Applications

Applications for sponsorship must be completed and submitted on-line and in accordance with the eligibility, priorities, criteria and timing of the Sponsorship Program. Application forms are available through the SmartyGrants online system accessed via www.mornpen.vic.gov.au/Grants

- An application must be submitted online in SmartyGrants
- Applications must:
 - align and support the priorities of the Sponsorship Program
 - be eligible; address the assessment criteria and respond to any compliance questions with attachments as required.
 - demonstrate value for money.
 - include a marketing or project plan to support promotional / media exposure opportunities and value for money estimates.
- Where sponsorship of an activity involves working with children or young people, a copy of the organisation's child safety policy must be attached to the application.
- Applications after the closing date will not be accepted and there will be no appeal process for late applications.
- An activity that depends on Council's Sponsorship funding must not commence until an application has been approved and a Funding Agreement signed. Sponsorship funding will not be made retrospectively.

Assessment of Sponsorship Application

- Applications must align with the priorities of the Sponsorship Program guidelines and relevant assessment criteria.
- After the closing date of the Sponsorship Program, an eligibility check is conducted for each application and progressed to a Sponsorship Assessment Panel if deemed eligible.
- Applications must achieve a very high score for the criteria (refer page 4) with a total score, when assessed by panels, not being less than 75% of the total possible score.

Community Investment Funding Sponsorship Program Guidelines



- An application will be assessed in consideration of permits and landowner permission if required. Refer links E: property@mornpen.vic.gov.au. Where additional approvals are required and fail to be obtained the sponsorship funding may be revoked.
- Applicants may be requested to provide additional supporting information to assist with the assessment of the application.
- Sponsorship Program Funding is subject to the adoption of Council's annual budget and therefore the level of assistance is limited by Council's budget allocation and its priorities. No applicant can be guaranteed funding, nor can any applicant be guaranteed to receive the full amount requested.

Budget

- The total Income and expenditure for the activity must be GST exclusive. Identify any other Sponsorship and/or grant funding received from other organisations (even if not confirmed).

Notification process

Applications are competitive and will be assessed bi-monthly. Applicants will be notified in writing.

Funding Agreements and payment

- Successfully funded activities are subject to a Funding Agreement, signed by the parties. Major Funding Agreements must be signed by all parties within 4 weeks of the approval of an application. All activities, unless specifically funded for multiple years, must be completed in accordance with their Funding Agreement.

A Funding Agreement includes:

1. A description of the activity for which the funding is being provided.
2. The amount of funding to awarded including a payment schedule, if relevant
3. Details of how the activity will be promoted as well as Council involvement.
4. The marketing or project plan, specifically including:
 - a. brand awareness: logo placement, naming rights, approved by Council's Advocacy Communications and Engagement Unit and

Community Investment Funding Sponsorship Program Guidelines



- b. value and reach of media coverage of the region generated by the event: local, national, international profile raising of the Mornington Peninsula and its values (sustainable, inclusive, innovative, liveable)
5. Specific agreed deliverables of the activity against which data must be collected and reported, or including but not limited to the estimated environmental, economic or social benefit to the Shire
6. Details of the deadline for the Acquittal, which must be completed in full by the due date.
7. Once the Funding Agreement has been finalised payments will be processed.
8. Should the Funding Agreement fail to be completed by the applicant within 30 days Council reserves the right to withdraw the Sponsorship funding.
9. Extensions for project delays must be approved by the relevant Program Manager.

Reporting and monitoring

- Funded activities must be reported on and acquitted as detailed in a Funding Agreement. Reports provide Council and the public with information on the funded activity. While detailed financial reports are required, further documentation and evidence of expenses may also be sought.
- The Shire may request audited financial statements on acquitting the activity where Sponsorship funding to an organisation exceeds \$10,000.
- Final acquittal reports must be submitted no later than 6 weeks after agreed completion date of the funded activity as stated in the Funding Agreement unless otherwise agreed.

Community Investment Funding Principles and Ethics

Good Governance and Transparency

Council is committed to fair and transparent community investment funding decision making in the public interest: Applications are:

- registered in the SmartyGrants system, which is subject to audit
- reviewed for conflict of interest, which are declared by potential assessors and addressed as part of the process
- assessed objectively against eligibility and priorities criteria listed in the guidelines

Community Investment Funding Sponsorship Program Guidelines



- successfully funded Sponsorships are reported through publicly available reports and marketing and promotion materials required as a condition of the funding.

Achievement of the best outcomes

Priority is given to applications that will achieve the best outcomes for the municipal community including future generations. In doing so, all Sponsored activities are to deliver one or more of the Sponsorship Program's priorities and comply with legislation.

Collaborative relationships

Constructive relationships with applicants and recipients are built on mutual respect and transparency of Council decisions, actions and information. Council's Sponsorships must be visible and in accordance with the specific marketing approaches in the Funding Agreement.

Diversity and access

Mornington Peninsula Shire have a diverse community extending across 44 townships and rural areas where people form bonds around place, identity and interests. Applications are encouraged from eligible organisations from diverse backgrounds who support people with diverse ethnic and cultural backgrounds of all ages, gender identities and people with disability.

Safety

The safe delivery of the activity is a Council priority and as such scrutiny of safety obligations may be undertaken for the protection of the environment and the public.

Value for Money

Council is committed to the economic, social and environmental sustainability of the Mornington Peninsula Shire. In meeting the eligibility and priorities of the Sponsorship Program, funding applications should represent strong financial and reputational value for Council.


Service Centres

ROSEBUD
90 Besgrove Street, 3939

MORNINGTON
2 Queen Street, 3931

HASTINGS
21 Marine Parade, 3915

 Contact 1300 850 600 (24 hours) or 5950 1000

 Customerservice@mornpen.vic.gov.au
Private Bag 1000, Rosebud 3939 DX 30059

 facebook.com/mornpenshire

 @MornPenShire

MornPenShire - mornpen.vic.gov.au



| Proposed Community Investment Funding Budget 2024 / 2025 | | | | | |
|---|----------------------|--|------------------------------|--------------------------|--|
| Funding Streams to be endorsed by Council for 13 July 2024 | 2023/24 Breakdown | 2024/2025 Breakdown CPI increase | Commit-ment for 2024/2025 | Opex transfers to CIF | Proposed Budget Changes |
| Sponsorships for all 3 themes | \$ 260,000.00 | \$ 460,000.00 | \$287,800.00 | | Increase Sponsorships Budget by \$200K. \$100K from Destination Events and \$100K from Performing Arts Dev Grant |
| Environment Sponsorship Dolphin Research Institute (DR) | \$ 23,805.00 | - | - | | no change. Just moved from Environment Sponsorship Dolphin Research Institute (DRI) to a Theme 1 subsidy \$23,805. |
| Total Sponsorships | \$ 283,805.00 | \$ 460,000.00 | | | |
| Theme 1 | | | | | |
| Grants | | | | | |
| Biolinks Grants | \$ 82,800.00 | \$ 82,800.00 | n/a | | no change |
| Climate Action Grants | \$ 103,500.00 | \$ 103,500.00 | n/a | \$ 60,000.00 | No change in CIF budget. Increase of \$35K-\$60K if Council adopts operational budget |
| Heritage Grants | \$ 51,750.00 | \$ 51,750.00 | n/a | | no change |
| Total Grants | \$ 238,050.00 | \$ 238,050.00 | | | |
| Subsidies | | | | | |
| Western Port Biosphere Subsidy | \$ - | \$ - | n/a | \$ 50,000.00 | New Subsidy - to be moved from operational budget |
| Environment Subsidy (Dolphin Research Institute DRI) Annual Allocation | \$ - | \$ 23,805.00 | n/a | | No change, just moved from sponsorships funding paid annually so a subsidy |
| Repower Mornington Peninsula | \$ 30,000.00 | \$ 30,000.00 | n/a | | no change |
| Total Subsidies | \$ 30,000.00 | \$ 53,805.00 | | | |

| Funding Streams to be endorsed by Council for 13 July 2024 | 2023/24 Breakdown | 2024/2025 Breakdown CPI increase | Commit-ment for 2024/2025 | Opex transfers to CIF | Proposed Budget Changes |
|---|----------------------|--|------------------------------|--------------------------|-------------------------|
| Total: Theme 1 | \$ 268,050.00 | \$ 291,855.00 | | | |

| Funding Streams to be endorsed by Council for 13 July 2024 | 2023/24 Breakdown | 2024/2025 Breakdown CPI increase | Commit-ment for 2024/2025 | Opex transfers to CIF | Proposed Budget Changes |
|---|----------------------|--|------------------------------|--------------------------|---|
| Grants | | | | | |
| Performing Arts Development Grants | \$ 500,000.00 | \$ 400,000.00 | n/a | | \$100K moved to Sponsorships |
| Creative Grants | \$ 82,800.00 | \$ 82,800.00 | n/a | | no change |
| Destination Events | \$ 155,250.00 | \$ 25,000.00 | \$ 25,000.00 | | \$25k committed to approved Dest apps. Remaining \$130,250 moved as below: \$100K to Sponsorships. \$20,425 to Community Events \$9,825 to Mornington Tourism Subsidy |
| Community Events Grants | \$ 155,250.00 | \$ 175,675.00 | \$ 42,138.00 | | Increase of \$20,425 from Destination Events |
| Business Development Grants | \$ 62,100.00 | \$ 62,100.00 | n/a | | no change |
| Total: Theme 2 - Grants | \$ 955,400.00 | \$ 745,575.00 | | | |
| Subsidies | | | | | |
| Tourism Business Subsidies | | | | | |
| Sorrento Beachside Tourism | \$ 25,875.00 | \$ 25,875.00 | n/a | | no change |
| Mornington Beach Side (Northern) | \$ 5,175.00 | \$ 15,000.00 | n/a | | Increase in subsidy \$9,825 moved from Destination Events funding pool |
| Western Port Tourism Inc | \$ 10,350.00 | \$ 15,000.00 | n/a | | Increase in subsidy \$4,650 taken from remaining CIF budget that was going to Flexi Grants |
| Total Subsidies | \$ 41,400.00 | \$ 55,875.00 | | | |
| Total Theme 2 | \$ 996,800.00 | \$ 801,450.00 | | | |

| Funding Streams to be endorsed by Council for 13 July 2024 | 2023/24 Breakdown | 2024/2025 Breakdown CPI increase | Commit-ment for 2024/2025 | Opex transfers to CIF | Proposed Budget Changes |
|---|------------------------|--|------------------------------|--------------------------|--|
| Grants | | | | | |
| Placemaking Grants | \$ 119,025.00 | \$ 119,025.00 | n/a | | no change |
| Community Support Grants | \$ 144,900.00 | \$ 144,900.00 | \$7,869.00 | | no change |
| Flexi Grants | \$ 62,100.00 | \$ 77,450.00 | n/a | | Increase by \$15,350K moved from Senior Citizens Clubs who have folded/merged |
| Local Area Community Capital Infrastructure Grants | \$ 800,000.00 | \$ - | n/a | | 2 year program. Carry forward on remaing pool. |
| Access and Social Inclusion Grant | \$ 14,490.00 | \$ 14,490.00 | n/a | | no change |
| Total Grants | \$ 1,140,515.00 | \$ 355,865.00 | | | |
| Local Essential Safety Services Subsidies | | | | | |
| Peninsula Community Legal Centre subsidy | \$ 54,855.00 | \$ 54,855.00 | n/a | | no change |
| Vinnie's Kitchen | \$ 3,933.00 | \$ 3,933.00 | n/a | | no change |
| Western Port Coast Guard - Rent Assistance subsidy | \$ 5,589.00 | \$ 5,589.00 | n/a | | no change |
| Surf Life Saving Victoria partnership subsidy | \$ 87,975.00 | \$ 87,975.00 | n/a | | no change |
| SES fuel cards | | - | n/a | \$ 6,000.00 | New subsidy transfer from Opex Account. Fuel card costs now a subsidy. |
| Community Transport and Road Safety Subsidies | | | | | |
| Fit to Drive Foundation - Mornington Peninsula & Frankston | \$ 8,073.00 | \$ 8,073.00 | n/a | | no change |

| Funding Streams to be endorsed by Council for 13 July 2024 | 2023/24 Breakdown | 2024/2025 Breakdown CPI increase | Commit-ment for 2024/2025 | Opex transfers to CIF | Proposed Budget Changes |
|--|----------------------|--|------------------------------|--------------------------|---|
| Payment to Peninsula Transport Assist - Hardship fund to assist disadvantaged pay for transport | \$ 25,875.00 | \$ 25,875.00 | n/a | | no change |
| Community Partnerships Services & Programs subsidies (in Shire owned facilities) | | | | | |
| Toy Library subsidy | | | | | |
| Hastings Toy Library subsidy | \$ 13,455.00 | \$ 13,455.00 | | | no change |
| Mornington Toy Library subsidy | \$ 13,455.00 | \$ 13,455.00 | | | no change |
| Rosebud Toy Library subsidy | \$ 13,455.00 | \$ 13,455.00 | | | no change |
| Community Houses/Centres | | | | | |
| Mornington Community House (Shire mgd) | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Mt Martha Community House (Shire mgd) | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Balnarring Community Hub Inc | \$ 20,700.00 | \$ 20,700.00 | | | no change - Subsidy potentially paid to several community groups |
| Crib Point Community House | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Bentons Square Community Centre | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Dromana Community House | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Good Shepherd Wallaroo Community House | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Hastings Community House | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Mt Eliza Community House | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Rye Community House | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Seawinds Community Hub | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Somerville Community House | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Sorrento Community House | \$ 20,700.00 | \$ 20,700.00 | | | no change |
| Willum Warrain | \$ 20,700.00 | \$ 20,700.00 | | | no change |

| Funding Streams to be endorsed by Council for 13 July 2024 | 2023/24 Breakdown | 2024/2025 Breakdown CPI increase | Commit-ment for 2024/2025 | Opex transfers to CIF | Proposed Budget Changes |
|--|----------------------|--|------------------------------|--------------------------|--|
| Red Hill Ward outreach Programs | \$ 20,700.00 | \$ 20,700.00 | | | no change - Subsidy potentially paid to several community groups |
| Willum Warrain (Funding for Salary Coordinator) - subsidy (Partial payment) | \$ 103,500.00 | \$ 103,500.00 | | | no change |
| Community Support Centres | | | | | |
| Mornington CISC - Agreement 2018-2021 | \$ 235,764.00 | \$ 235,764.00 | | | no change |
| Southern Peninsula CSC - Agreement 2018-2021 | \$ 235,764.00 | \$ 235,764.00 | | | no change |
| Westernport CSC - Agreement 2018-2021 | \$ 235,764.00 | \$ 235,764.00 | | | no change |
| Senior Citizens Clubs Subsidies (in Shire owned facilities) | | | | | |
| Australian Croatian Social Club | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Blairgowrie Senior Citizens | \$ 5,000.00 | - | | | no change |
| Dromana Senior Citizens Centre Inc | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Hastings Senior Citizens Club | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Hellenic Association of MP Aged Care Citizens Club Inc | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Italian Ethnic Senior Citizens Club of Flinders Inc | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Italian Seniors Social Club of Dromana | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Mornington Dutch Australian Seniors Club Inc | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Mornington Senior Citizens Centre | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Mount Eliza Fifty-Five Plus Club Inc | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Mount Martha Senior Citizens Club Inc | \$ 5,000.00 | - | | | Club since Folded. Moved to Flexi Grants |
| Panagia Kamariani Greek Orthodox Seniors Club | \$ 5,000.00 | - | | | Club since Folded. Moved to Flexi Grants |
| Rosebud Italian Club | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Rosebud Over 50s Social Club | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Rye & Peninsula Greek Senior Citizens Club | \$ 5,000.00 | - | | | Club since Folded. Moved to Flexi Grants |

| Funding Streams to be endorsed by Council for 13 July 2024 | 2023/24 Breakdown | 2024/2025 Breakdown CPI increase | Commit-ment for 2024/2025 | Opex transfers to CIF | Proposed Budget Changes |
|---|------------------------|--|------------------------------|--------------------------|---|
| Rye & Peninsula Greek Women's Group | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Somerville Senior Citizens Club | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Sorrento / Portsea Senior Centres | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Tootgarook Senior Citizens Centre Inc | \$ 5,000.00 | \$ 5,000.00 | | | no change |
| Seniors Festival Week Subsidy | \$ 6,000.00 | \$ 6,000.00 | | \$ 4,000.00 | Increase of \$4K operational/Positive ageing budget |
| Total Subsidies | \$ 1,448,957.00 | \$ 1,428,957.00 | | | |
| Total: Theme 3 | \$ 2,589,472.00 | \$ 1,784,822.00 | | | |
| Operational Transfer total | | | | \$120,000.00 | |
| Total CIF (all 3 themes) | \$ 4,138,127.00 | \$ 3,338,127.00 | | \$3,458,127.00 | |



A THRIVING PENINSULA

2033



Our Economic Development
and Tourism Strategy



Acknowledgement of Country

Mornington Peninsula Shire acknowledges the Bunurong people, who have been the custodians of this land for many thousands of years; and pays respect to their elders past and present.

We acknowledge that the land on which we meet is the place of age-old ceremonies, celebrations, initiation and renewal; and that the Bunurong peoples' living culture continues to have a unique role in the life of this region.



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Mayor's Message

The Mornington Peninsula has a strong and vibrant economy generating \$5.573 billion in gross regional product. The economy is diverse across a range of industry sectors, supporting 62,311 jobs.

Our economic development and tourism strategy will support our businesses to be innovative, resilient and adaptive to changing economic conditions, while creating employment opportunities for residents.

It builds on the peninsula's economic strengths and explores new opportunities to promote sustainable economic growth.

The focus areas of the strategy have been identified to foster established industries to grow further and be nimble to change, while also identifying emerging sectors to help increase their economic contribution.

The key initiatives outlined in the strategy include working with our key stakeholders; advocating for projects and resources to support local business; and implementing programs to enhance business growth, investment and employment opportunities. In addition, the strategy will encourage businesses to be at the forefront of innovation. These initiatives have been chosen as they have a high impact, are practical, effective and measurable.

I would like to acknowledge the many stakeholders involved in the development of the strategy for their contributions. The Mornington Peninsula Shire looks forward to working with them to achieve the strategy's goals to support local businesses, grow the Mornington Peninsula economy and deliver job opportunities for our local residents.

Mayor Cr Simon Brooks
Mornington Peninsula Shire



Executive Summary

The draft **A Thriving Peninsula 2033** is a blueprint to support the vibrancy, diversity and sustainability of business, industry and the communities of the Mornington Peninsula. Defined by a well-considered plan of action, the strategy focus areas and initiatives are designed to fulfil the vision for the Mornington Peninsula as a region with a robust, innovative and diverse economy, underpinned by resilient competitive businesses; a skilled capable workforce; a unique natural environment and a flourishing, connected community.

Consistent with the aspirations and priorities of the business community, and the community at large, the draft **A Thriving Peninsula 2033** guides the Shire's economic development and tourism support activities in line with desired strategy outcomes:

- **Business and industry growth** through business retention, expansion and support for innovation and investment in a diversity of industries
- **Opportunities for education, employment and career pathways** which retain and support a growing and diverse population
- **A vibrant tourism economy** that capitalises on and enhances the Mornington Peninsula's natural assets without compromising its highly valued and unique natural environment
- **A greener business environment** that prioritises circular economy principles and works towards a zero carbon future

These strategy outcomes will be delivered through the prioritisation and implementation of a series of actions presented across four key areas focused on: Industry Development; Small Business; Local Workforce; and Prosperous Places. Some recommended actions seek to build on initiatives already in place, some are already resourced while others require additional resourcing.

Prepared in the context of the Shire's broader program of work and strategic objectives, as well as key local and regional strategies, the draft **A Thriving Peninsula 2033** will be implemented in line with

determined priorities as well as the availability of resources and the capacity of the Shire to progress the initiatives identified.

Recognising the important role that the Shire and its economic development partners play in nurturing an enabling environment for public and private sector investment, this strategy contains a number of advocacy initiatives to attract sustainable levels of local investment from industry, partner organisations and other tiers of government.

To ensure effective implementation, the Shire will monitor broad economic trends and flag issues that may impact the Mornington Peninsula. A regular process of research and monitoring will evaluate the Shire's priorities and identify priority projects, with targeted and tailored advocacy documents prepared for presentation to State and Federal governments.

Strategy progress will be monitored and evaluated using a combination of output measures related directly to the recommended actions and their implementation, as well as relevant broader outcome indicators and metrics.

The draft **A Thriving Peninsula 2033** will be reviewed regularly to ensure that implementation priorities reflect current needs and expectations.

Introduction

The Mornington Peninsula is a place where people aspire to live and spend time. With a **population of 170,000 and located just one hour's drive from Melbourne**, the region is characterised by a blend of urban, rural and coastal environments. The region generates \$9.5 billion (GRP) annually, has over 17,285 businesses and 62,300 jobs.

The region's economy is underpinned by employment in the services sector, including health care and social services, education, retail, hospitality, construction, government, and professional services. **Around 70% of land on the Peninsula is zoned Green Wedge**, dedicated to habitat and biodiversity, agricultural production, and landscapes. Agriculture and food and beverage activities generate approximately \$1.3 billion in value annually.

Every year **6.5 million people visit the Mornington Peninsula** which is a major economic contribution. There is potential to grow the visitor economy and distribute the benefits more evenly across the region and throughout the year, but this will need to be balanced with protecting valuable natural assets.

Conditions created by the COVID-19 pandemic and sustained economic pressures have made it clear that diversity and innovation will contribute to unlocking the potential of the Mornington Peninsula. **Businesses and the wider community told us that they love living and working on the Peninsula**, with location and lifestyle, natural assets, retail and hospitality offerings and agricultural production being amongst the economic strengths.

The draft **A Thriving Peninsula 2033** strategy aims to deliver economic growth and benefits for the community whilst leveraging our sense of place and our community values. Informed by research, consultation and analysis, this strategy guides Mornington Peninsula Shire in its capacity as a supporter of economic development and tourism, to encourage economic activity that capitalises on the special character and attractions of the Peninsula.

THE SHIRE'S ROLE

Mornington Peninsula Shire is committed to supporting the foundations for sustainable economic development and tourism through delivering programs, partnering with key stakeholders and advocating to others. By working within its remit as a local government authority the Shire aims to strike an appropriate **balance between lifestyle, natural environmental sustainability and economic opportunity** for the Shire's 170,000 residents and its 17,285 businesses.

In line with the guiding principles, and through the delivery of the actions presented in this strategy, the Shire fosters sustainable economic development and tourism through **six core areas of support**.

Six core areas of Support



Strategic planning and direction setting

Articulating the vision for prosperity to support and promote sustainable economic development and tourism in a strategic manner.



Planning, regulation and place management

Maintaining a regulatory and land use planning framework to support businesses and the community while protecting and enhancing the natural environment.



Infrastructure and service provision

Planning for and providing local enabling infrastructure and services in an informed, planned and co-ordinated manner.



Business and industry engagement

Liaising with businesses to understand and address industry priorities through networking and information sharing.



Tourism promotion and destination management

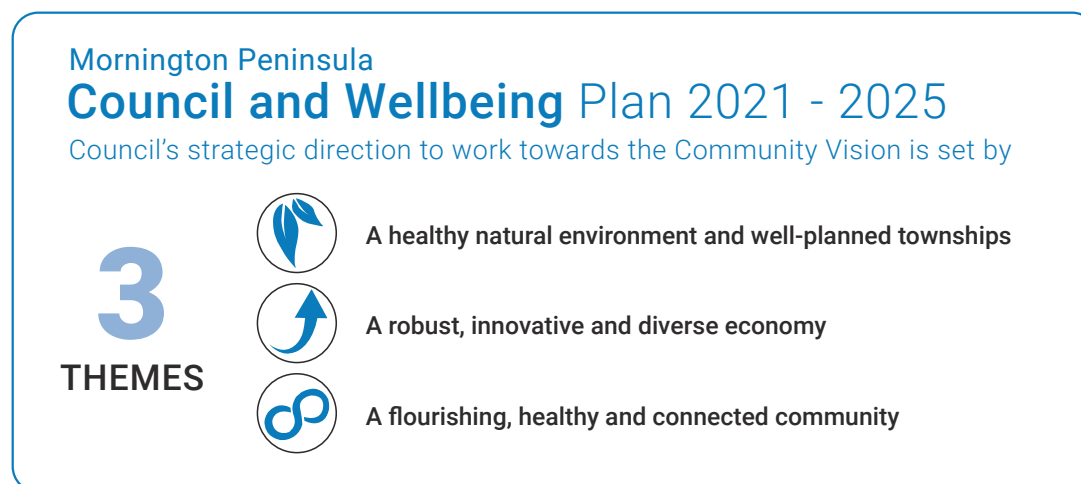
Working with its visitor economy partners to encourage sustainable visitation through tourism promotion and destination management planning.



Collaboration and advocacy

Providing a representative voice on strategic priorities in the collective interests of the Shire's businesses and its localities.

Mornington Peninsula Shire Council Strategic Framework



Organisational Strategies & Policies



"A Thriving Peninsula 2033"

Organisational
**Annual
Plan**



Unit
**Business
Planning**



Strategy at a Glance

PURPOSE

In 2021, Mornington Peninsula Shire Council supported the creation of "Imagine Peninsula 2040: Shaping our Future".

This shared community vision contains seven principles aimed at delivering on the vision.

Principle four is: "Innovative planning and development of the local economy"

The draft **A Thriving Peninsula 2033** strategy has been prepared to plan for the future of the local economy on the Mornington Peninsula.

Research, analysis, community and business engagement have been used to inform a vision, outcomes, focus areas and an action plan to help shape the local economy over the next 10 years.

The Mornington Peninsula is a place that provides an enviable lifestyle for residents, with striking natural assets bringing visitors from all over the world.

The community has been clear about the need to preserve the landscapes and coastlines of the region but also wanting improved infrastructure, more local jobs and education opportunities, and support for businesses to grow sustainably.

This strategy aims to provide a clear pathway to deliver on these priorities including an approach to monitoring, evaluating progress and shifting priorities if the need arises.



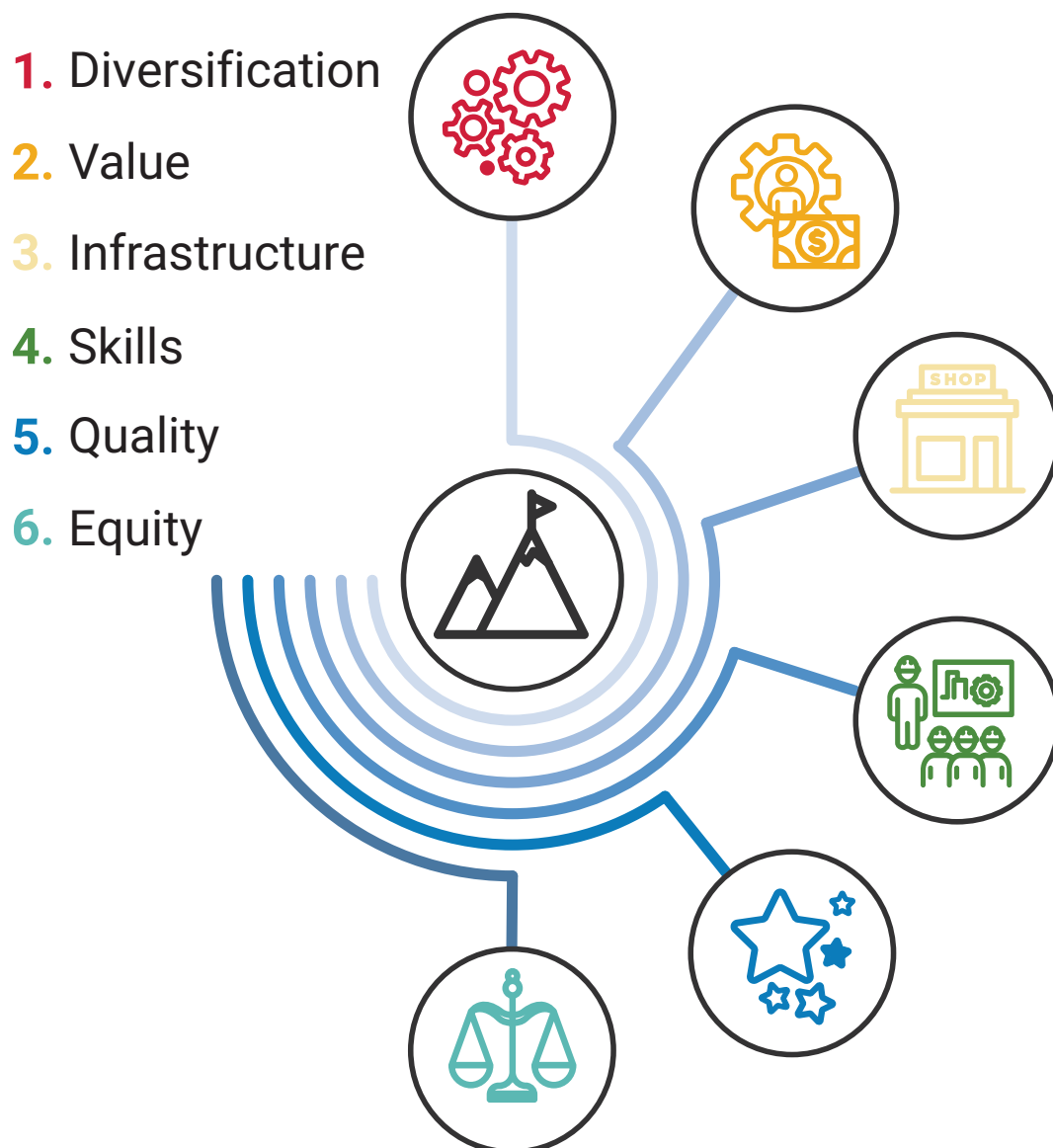
STRATEGY OUTCOMES

- Business and industry growth through business retention, expansion and support for innovation and investment in a diversity of industries.
- Opportunities for education, employment and career pathways which retain and support a growing and diverse population.
- A vibrant tourism economy that capitalises on and enhances the Mornington Peninsula's natural assets without compromising its highly valued and unique natural environment.
- A greener business environment that prioritises circular economy principles and works towards a zero carbon future.

FUTURE DIRECTION

To deliver on the strategy outcomes, a set of principles has been created to drive the ongoing action planning for the next 10 years. The principles will be used in monitoring and evaluating the local economy over time and setting priorities over the longer term.

Mornington Peninsula Shire Council's Guiding **Principles for Prosperity**



Strategy Development

RESEARCH METHODOLOGY

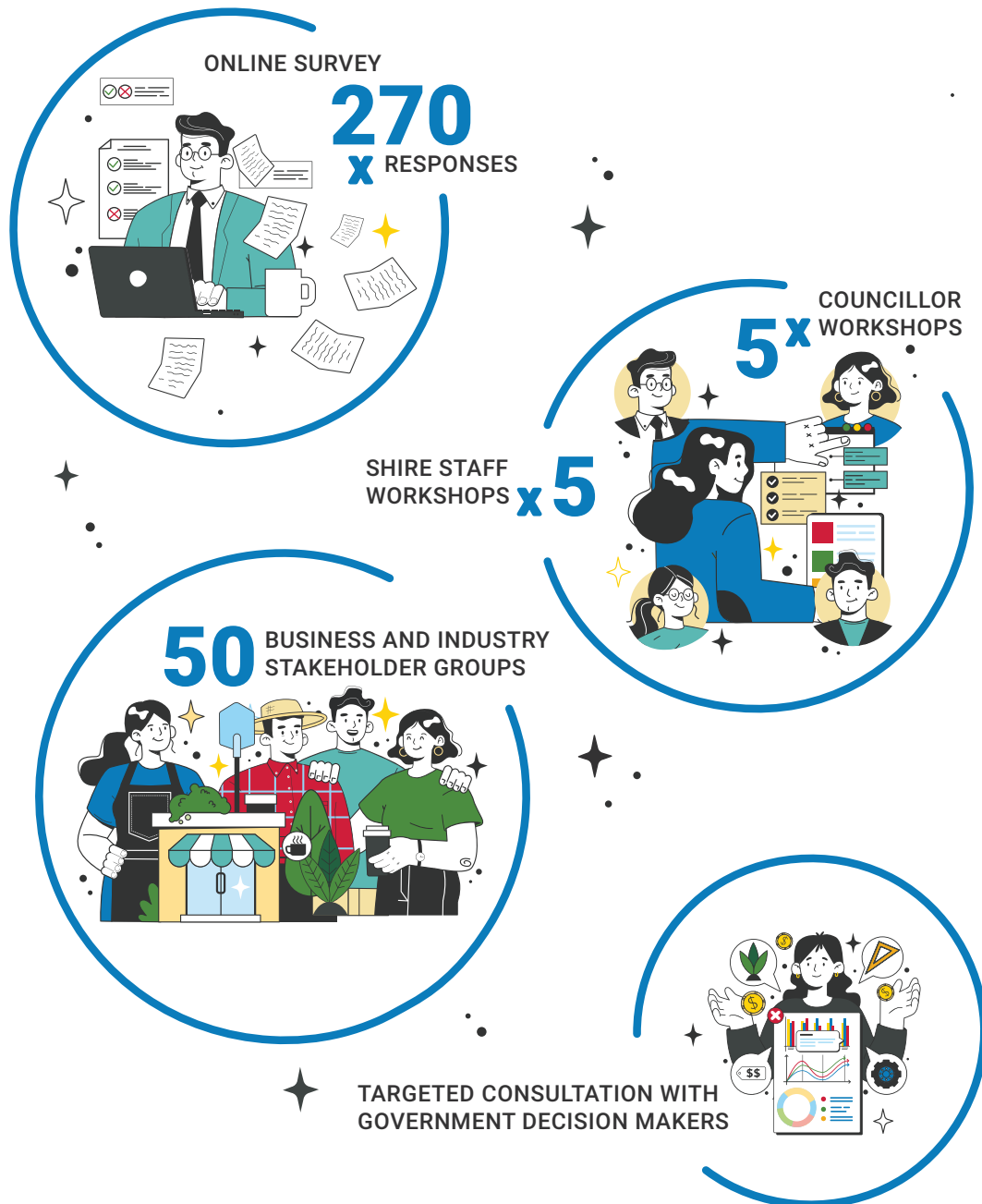
In preparing the draft **A Thriving Peninsula 2033** strategy, a desktop analysis was conducted of existing Shire plans and strategies, along with economic impact data such as census data, economic profile, community profile, social mapping, population forecasts and visitation numbers. Relevant state and Federal government plans along with advocacy and research papers were also taken into consideration.



In early 2023, **direct consultation was undertaken with more than 50 stakeholder organisations** representing a cross-section of key economic development and tourism stakeholders and decision-makers. They included key government agencies, tourism bodies, business and industry groups, peak industry bodies, local businesses, asset and infrastructure managers and key service providers. Broader business and community input into the strategy development process was also received via an online survey. The survey received strong interest with a total of **270 completed responses from business-owners and residents** from across the Mornington Peninsula.

The purpose of the consultations was to ascertain the needs, goals, opportunities, challenges and aspirations relating to the growth and sustainability of the Mornington Peninsula economy and its constituent communities. This approach ensured that the draft **A Thriving Peninsula 2033** is **informed by an appropriately diverse mix of local business and community representation**, including people with small businesses, residents with a lifetime of local knowledge, industry leaders with global experience and key decision-makers in government, the non-government sector and industry.

Strategy Consultation Process



Key Partnerships

Mornington Peninsula Shire's commitment to supporting economic development and tourism does not occur in isolation.

Key to the sustainable growth of the local economy is the development of connections across departments within the organisation and partnerships with the other tiers of government, non-government and industry stakeholders as well as the community to help realise the vision for a prosperous economy and a sustainable future.

Prepared in the context of the Shire's ***Council and Wellbeing Plan 2021-2025*** and aligned with key planning, advocacy and informing documents, the draft ***A Thriving Peninsula 2033*** strategy promotes a collaborative approach to economic development and tourism support, along with promotion and facilitation between the Shire and it's partners in government, the non-government sector and industry.

Recognising the important role that the Shire and it's partners play in nurturing an enabling the environment for both public and private sector investment, this strategy contains a number of actions dedicated to building the case for attracting sustained levels of investment from industry and the other tiers of government.

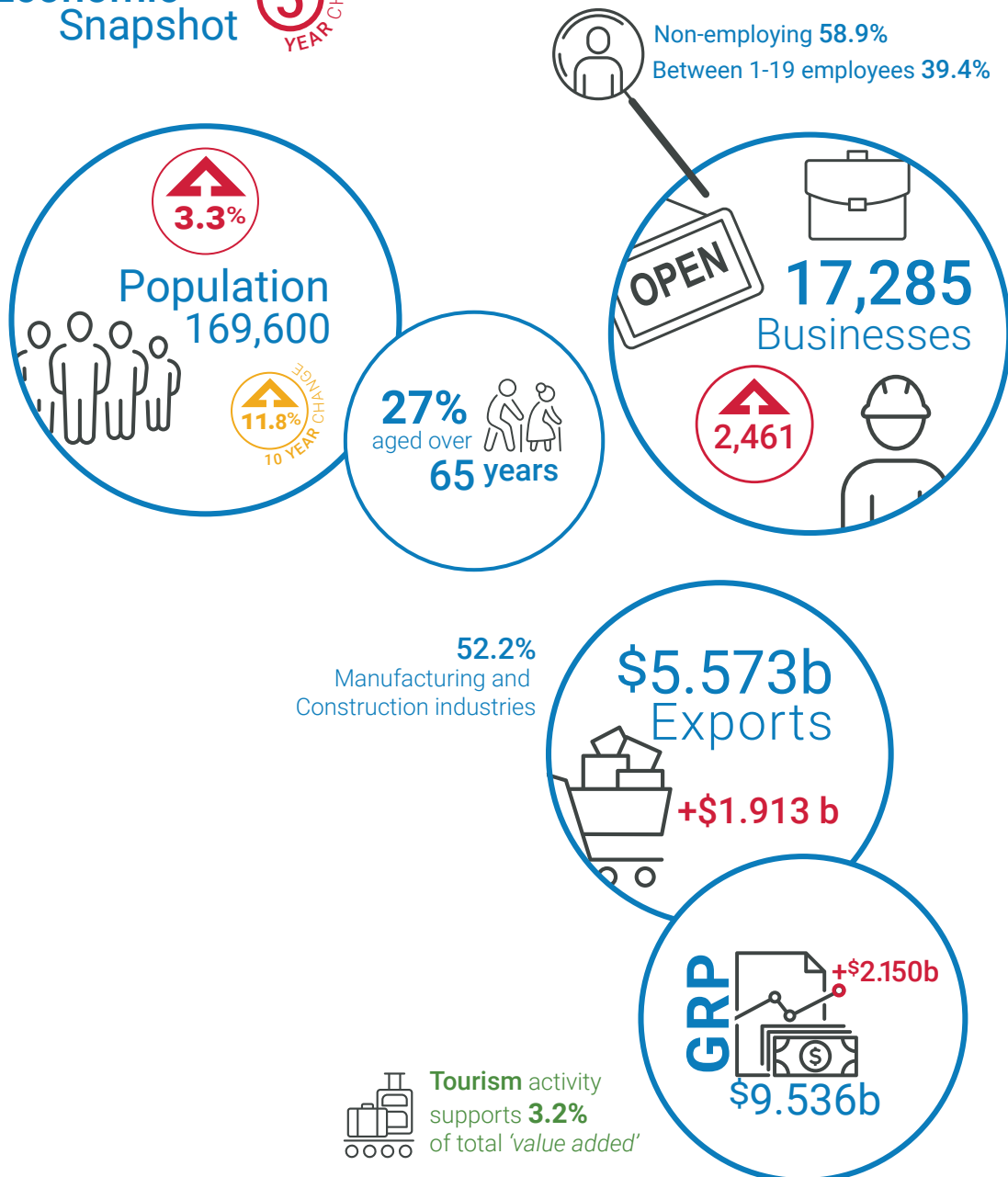


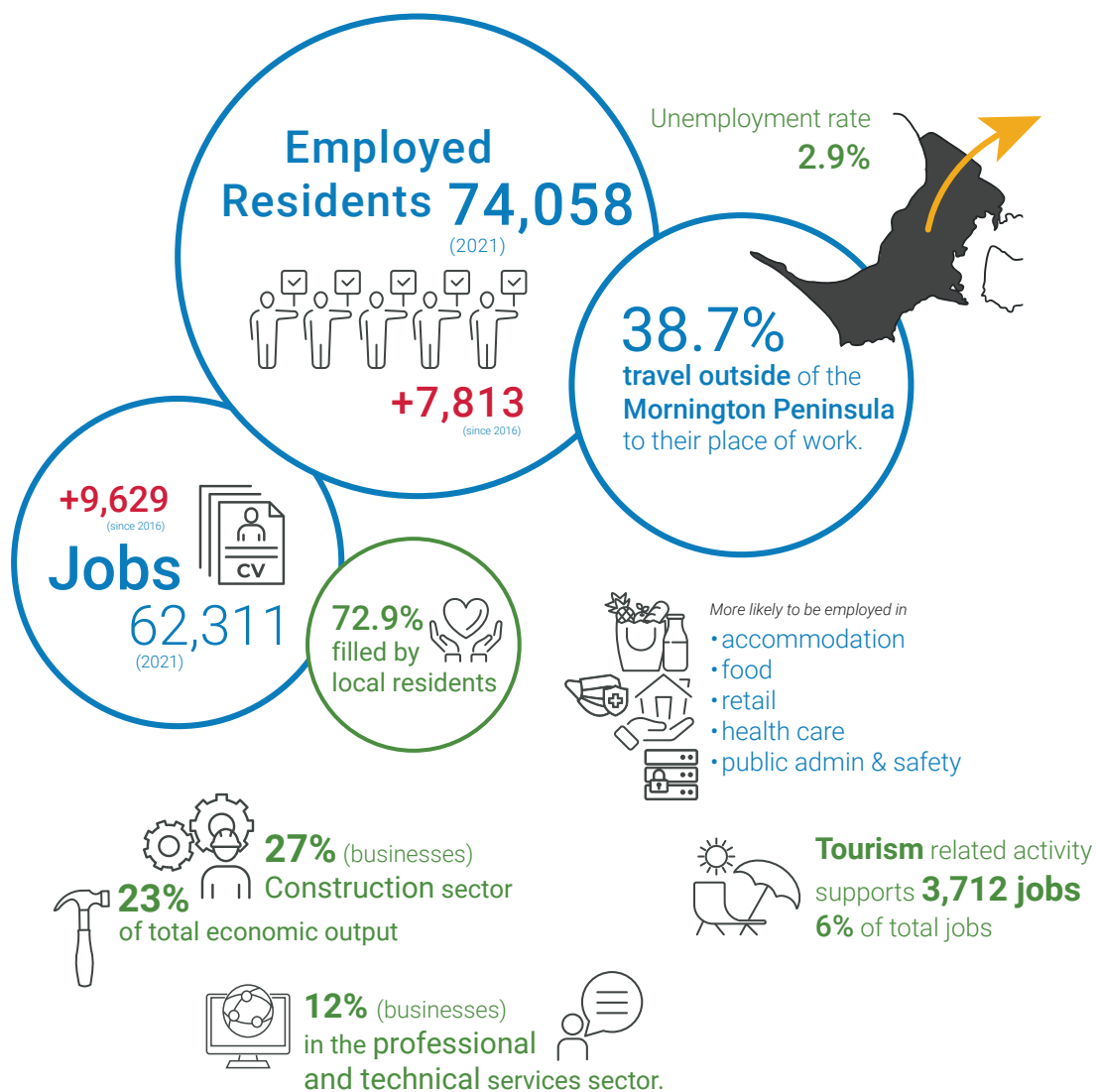


Situation Analysis

MORNINGTON PENINSULA
**Economic
Snapshot**

5
YEAR
CHANGE





Regional Profile



People and Place

- A network of distinct suburban and rural localities
- Diversity of landscape (beaches to hinterland, urban, rural and world-class environmental assets)
- Strong professional and trade services worker profile

Infrastructure and Services

- Proximity to the Melbourne CBD by road
- Quality health care services and secondary school education
- A services-driven 'lifestyle economy' including health, education, food and hospitality, arts and recreation, trades, and professional services

Business Product and Perceptions

- A strong sense of place and appealing lifestyle destination
- A diverse tourism offering including iconic tourist attractions
- A diversity of innovative and capable small, medium and large businesses



People and Place

- Pockets of socio-economic disadvantage
- Shortage of zoned industrial land
- Workforce and skills gaps/shortfalls in key sectors

Infrastructure and Services

- Digital connectivity shortfalls/blackspots
- Visitor infrastructure shortfalls - toilets, pathways (including disability access), trails, lookouts and carparks
- A lack of business and industry support, networking and collaboration
- A need to plan and prepare for new and evolving industries (eg. renewables, advanced manufacturing, ag-tech, the circular economy)

Business Product and Perceptions

- Under-utilised heritage tourism assets and opportunities for activation
- Leveraging eco-tourism assets to grow a sustainable visitor economy
- Information on business training and support services is hard to find



People and Place

- Agricultural integrity of the Green Wedge
- Strong arts and culture profile including local events
- Security of water supply for agriculture (recycled water)

Infrastructure and Services

- Local tertiary education and training gaps
- Dispersal of visitors across the Peninsula and throughout the year
- Building strong and sustained visitor economy stakeholder partnerships

Business Product and Perceptions

- Balancing environmental values with economic opportunity
- Building tourism product and visitor servicing to encourage greater length of stay and spend
- Strong agriculture and manufacturing business sector



People and Place

- Land use conflicts and environmental risks from impacts of climate change
- Pressure from population growth and seasonal tourism
- A relatively older population with a lower than state average population of working age residents (20-45year old)

Infrastructure and Services

- Road, rail and water based transport shortfalls (public)
- Shortage of a diversity of quality, affordable housing for workers

Business Product and Perceptions

- Visitor accommodation shortages and the reliance on short-stay accommodation
- Community perceptions of 'over-tourism' along Port Phillip
- Perceived business, regulatory and land use planning service shortfalls

Strategic Direction

There are many opportunities to **sustainably grow the local economy of the Mornington Peninsula**.

Businesses and the community have indicated they do not want growth at all costs. This means a more nuanced, targeted approach to development will need to take place.

In order to support this, the Shire will adopt a proactive and supportive economic development approach. This will encourage local entrepreneurship and innovation and to facilitate new business investment. The Shire will deliver, partner and advocate for key economic projects in order for this to happen.

KEY INDUSTRIES

Several key industries have been identified by prioritising opportunities for diversification, building on existing strengths and considering future economic trends.

These key industries will be the **focus of targeted development activities** including long-term land use planning, networking and collaboration, targeted capability building programs and engagement to understand ongoing industry needs.

Agribusiness and food economy

As highlighted in the **Food Economy and Agroecology Strategy**, the Mornington Peninsula's agriculture, food and beverages sector is a strategic growth industry worth an estimated \$1.3 billion. Approximately 70% of the Peninsula (over 50,000 hectares) is classified as **'Green Wedge'**. While the Green Wedge delivers benefits in the form of diverse landscapes, cultural heritage and opportunities for recreation, **its principal purpose is for high-value productive agricultural activities**.

This is reinforced by the **Green Wedge Management Plan** vision for a "place where the critical role of sustainable agriculture is recognised, protected and supported as a key land use and the productivity of land is conserved and enhanced for the future".

A sustainable food economy can be supported to add value to agricultural output in a number of

mutually-reinforcing ways. This includes **initiatives to support the transition from conventional to regenerative agricultural activities** including skills enhancement and workforce capacity-building; **regional branding** to reach national and global markets; **a collaborative approach to regulation and advocacy** to ensure security of tenure and the viability of agricultural land; and **key infrastructure investments** to enable the region's agricultural industry to grow sustainably, including initiatives that ensure security of water supply as well as access to markets via key transportation routes.



Advanced manufacturing and emerging technologies

Manufacturing is a key industry sector on the Mornington Peninsula, accounting for 7% of local jobs and almost \$500 million in industry value-added. Key industry sub-sectors include food and beverage product manufacturing and marine product manufacturing, something that sets the Peninsula apart from other regions.

Despite the strengths and opportunities for modern manufacturing on the Mornington Peninsula, there exists at present, **a serious shortage of industrial land to accommodate potential growth over the next 15 years**. Without additional industrial zoned land, the prospects for growing the region's manufacturing sector is constrained by the extensive areas of Green Wedge zoned land and other competing land uses.

Land located at the **Port of Hastings** has been identified as a preferred location for future industrial development. The land is currently zoned for port-related uses however, it is considered that large parcels of this land may be surplus to future Port needs.

Realising this opportunity for future industry requires clarity on the timing of a Ministerial decision regarding the boundaries of the **Port of Hastings Special Use Zone** and the release of surplus land that will not be needed for future port development.

Mornington Peninsula Shire recognises that, while land at the Port of Hastings represents an opportunity to address current industrial land shortfalls, **any surplus land also presents options for satisfying demand for other land uses including residential, agricultural and industrial uses** complementary to the potential development of a new energy economy.

The Port of Hastings is being considered by the Victorian Government as the most suitable location for the establishment of the **Victorian Renewable Energy Terminal (VRET)** to facilitate offshore wind assembly, subject to required approvals.

The Terminal would be a key requirement to help achieve the State Government's commitment of delivering 9GW of offshore wind energy generation capacity by 2040 and will bring economic benefits and jobs to local communities.

If approved, the **VRET** will be capable of supporting offshore wind delivery of up to 1 GW per year, **placing Hastings at the centre of Australia's offshore wind construction and deployment.**

This would present a significant opportunity to explore the potential for related high-tech industrial activities to support this new industry, in for example, componentry equipment manufacture, maintenance and repairs, as well as specialist technical services.

The potential for opening up land for advanced manufacturing activities in a technology park setting nearby is strategically aligned with the **Mornington Peninsula's potential to power a new energy economy.**



Visitor Economy

Tourism is a well-established area of economic activity with the potential to further diversify and grow the Mornington Peninsula economy.

The Mornington Peninsula's tourism sector accounts for 3% of total industry value-added income compared to the Victorian State average of 2% and provides for 6% of all jobs in the Shire, compared to the State average of 3.5%.

Nature-based tourism, eco-tourism and cultural tourism can guide new product development, with **more travellers searching for immersive, authentic, educational experiences that are unique to the places they visit.** The Mornington Peninsula can combine the strength of its profile, history and heritage, natural assets, as well as world-class sporting and recreational assets, to enhance its tourism offer to address seasonality, improve visitor dispersal, increase average spend per visitor and foster a sustainable visitor economy. These could include ecotourism based activities.

Exploration of **opportunities to leverage currently under-utilised heritage tourism** assets and opportunities for activation including niche tourism sectors and Shire owned assets.

Improving visitor economy infrastructure, services and facilities through advocacy on key transport linkages and investing in placemaking.

Recognising that opportunities to develop the local tourism offering will continue to emerge and evolve,

the Shire will play its role in supporting the visitor economy through the **continual development of strong partnerships** with the Mornington Peninsula's tourism industry operators along with local and state representative organisations.

Health

The health sector is a significant contributor to the Mornington Peninsula economy with **Health Care and Social Assistance accounting for the largest share of local jobs** (9,550 jobs or 15% of the total) and \$834 million in industry. On the Mornington Peninsula the health care sector provides a diversity of quality employment opportunities, from entry level positions through to highly skilled jobs.

ABS Census data shows that the Mornington Peninsula has a relatively older population with around two-thirds of residents over the age of 60. The Mornington Peninsula also has a high number of residents (21%) living with some form of disability, while 6% of the Shire's population identify as carers. Victorian Population Health Survey data reveals that **over a quarter of the Peninsula's population report high or very high levels of psychological distress**, which is above the metropolitan average.

While presenting some challenges, the Mornington Peninsula's demographic profile will support continued demand for health and wellbeing services (hospital, medical, aged care and other health and wellbeing assistance).



There is an opportunity to develop the local health care sector by meeting the demand for infrastructure and services to cater for an older and ageing population, and by **ensuring an availability of appropriately skilled health care workers to serve the Peninsula's diverse health care needs**.

The Mornington Peninsula currently has some specialist health care and aged care services shortfalls, and as a result, a large number of residents must travel out of the Shire to Frankston and beyond for specialist, acute and emergency care. Mornington and Rosebud are the Peninsula's two main medical precincts, however infrastructure at Rosebud Hospital is outdated.

Critical to the delivery of the Mornington Peninsula's current and future health care needs is an upgrade of hospital facilities in Rosebud. As well as addressing the general and specialist health care needs of the community, a hospital precinct upgrade would also provide an opportunity to develop local research and health care workforce capabilities through the establishment of medical research and training facilities in an integrated health precinct.

SMALL BUSINESS SUPPORT

A defining feature of the Mornington Peninsula is its diversity and number of micro, small and medium-sized enterprises.

Of the region's 17,284 businesses, almost two-thirds (59%) are non-employing businesses and another 31% have between 1 and 4 employees. There are also a large number of home-based businesses distributed throughout the Peninsula.

Mornington Peninsula Shire recognises that it is **often a first point of contact** for prospective new businesses as well as existing businesses looking for information on enterprise support services or opportunities to expand. In this way it has an important role to play in facilitating economic development and supporting the Mornington Peninsula's micro and small businesses to prosper.

Local government **regulatory functions are often the most difficult aspects for small business**

owners to navigate. To make this process easier the Shire can ensure that it has a regulatory and land use planning environment that is open, engaging and supportive of business opportunities.

Within its own remit and by engaging with the State Government on matters concerning Victorian planning legislation, Mornington Peninsula Shire can work to ensure that adequate land is available for commercial and industrial development as well as for other essential economic activity. The Shire can also **influence a sense of place and the functioning of its urban centres and localities** through master planning, development control, place activation and urban improvement programs.

The **vision, guiding principles, initiatives and desired outcomes** presented in this strategy provide the Shire with a framework to instill and promote, both within the organisation and externally, **a pro-active approach to helping local businesses to establish and grow**. Fundamental to this is to ensure that a supportive and enabling regulatory environment is in place, and that a range of relevant opportunities for industry development are provided in a timely manner.

BUSINESS FOR GOOD

Economic participation through employment, business ownership and social enterprise leads to improved financial, health and social outcomes and is central to the wellbeing of a population.



It is estimated that there are 3,500 social enterprises in Victoria employing around 60,000 people. These enterprises operate not to maximise profit, but to achieve positive social, environmental or cultural missions. Mornington Peninsula Shire is well placed to support the growing cohort of social enterprises in the region by including them in small business support activities and promoting them to the broader business community.

There are benefits to supporting the development of a circular economy which can include redesign of manufacturing processes and supply chains to reduce waste and capturing and reusing waste to be used as inputs to other products. The Shire is already delivering programs aimed at achieving circular economy outcomes and has identified opportunities to provide support to the business community to continue this work.

Focused procurement activities can help to achieve social and environmental outcomes as well as delivering activities and programs that educate the local business community and support businesses owned and operated by people from our priority populations.

WORKFORCE

Competitive businesses and strong industries require access to a workforce equipped with the relevant skills and knowledge. There are a range of key stakeholders able to contribute to building this workforce and to address the barriers currently facing workers and employers.

A consistent theme raised throughout the strategy consultation is that there is scope to better match the Mornington Peninsula's workforce skills and capacity with industry needs.

The Mornington Peninsula suffers from a range of skills shortages and a workforce mis-match, with Census data revealing that almost 40% of working residents travel to outside the region to work every day, yet **there is a strong desire for people to access local jobs**.

For the Mornington Peninsula, workforce development is as much a housing and liveability issue as it is an education and training one, with **a lack of affordable housing constraining the Peninsula's capacity to attract workers** that are needed to run businesses and grow the economy. Critical infrastructure and services shortfalls, notably a lack of adequate public transport, is also a key issue, limiting the capacity of the region's population to access to jobs, education and services.

Mornington Peninsula Shire, in its role as an advocate, will continue to **engage directly with businesses and peak industry bodies, as well as with key government agencies, education and training providers and the region's residents** to connect them with meaningful education and training that will keep them in jobs in the region. It will also explore opportunities to fill gaps in the local labour market through worker attraction initiatives that help build local workforce capacity in key sectors including agriculture, retail, hospitality and tourism.

Capacity-building through workforce planning and development will be fundamental to addressing these issues. A collaborative approach will be pursued to network ideas and articulate workforce planning priorities. Direct involvement from businesses will be encouraged so that the Peninsula's youth can be provided with opportunities for learning and for on-the-job training that will translate into sustainable career pathways in a diversity of existing and emerging new industries.

PLACE AND INFRASTRUCTURE

Nurturing the Mornington Peninsula's appeal as a place to live, learn and recreate is underpinned by a number of key requirements;

Effective transport, digital connectivity, housing diversity, cultural richness and a sense of place.

Transport connectivity

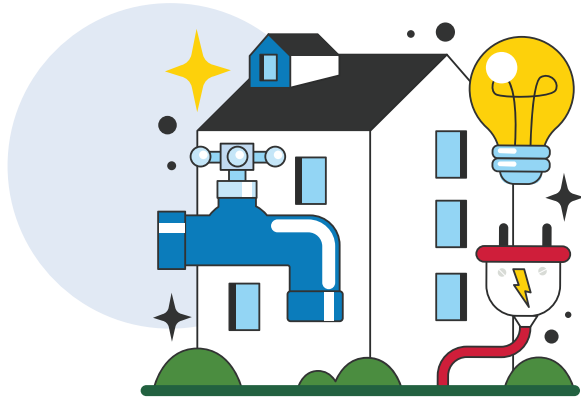
An efficient and effective transport system underpins economic activity and is fundamental to a prosperous economy, however 82% of the Mornington Peninsula is not serviced by public transport. Promoting business and community connectivity is a priority of the Shire, which advocates strongly for public transport improvements to and throughout the Mornington Peninsula. The peninsula's road transport challenges are multi-faceted. Mornington Peninsula Shire will continue to **identify, prioritise and advocate for critical road transport infrastructure upgrades in strategic locations** so that the Mornington Peninsula's road network can support greater business productivity and support sustainable population and visitation growth.

Digital connectivity

Digital communications are a fundamental enabler of business innovation and economic development. Businesses and residents in many parts of the Mornington Peninsula have no choice but to contend with the digital connectivity (mobile phone and Internet) shortfalls across the region.

The Peninsula's population is dispersed across large distances, and with an older population and lack of public transport services, **digital connectivity shortfalls compound associated constraints on economic opportunity and social inclusion.**





With the digital connectivity needs of specific areas being overlooked by the eligibility criteria of the **Federal Mobile Black Spot Program**, the Shire will continue to advocate for mobile phone and internet connectivity improvements for the benefit of the Peninsula's residents, visitors and businesses.

Housing diversity

Housing affordability is one of the biggest issues currently facing the Mornington Peninsula.

Increasing property prices are pricing lower income households out of the market, with flow-on impacts in the form of worker shortages in key sectors of the local economy.

Whilst a key economic contributor on the Mornington Peninsula, the large number of holiday homes and short term rental properties effectively reduces available housing supply.

Added to this is the fact that the Mornington Peninsula has pockets of significant social disadvantage. As population growth pressures mount and the Mornington Peninsula's population continues to evolve, accommodating these diverse household types will require an assortment of housing densities.

Events, arts and culture

The presence of a vibrant events, arts, culture and creative industries ecosystem is a defining feature of prosperous places.

When arts and cultural activities are transformed into commercial outcomes, they also form part of what is known as the creative industries. In order to elevate the Mornington Peninsula's reputation as an arts and culture destination, the Shire will also continue to support the events, arts, culture and creative industries through continual investment in cultural infrastructure and services, as well as measures to support local individuals and enterprises operating in the creative space.

Access to fair and equitable funding opportunities

The Mornington Peninsula is a unique area with a mix of urban, rural and coastal characteristics and this is reflected in its diverse economic base.

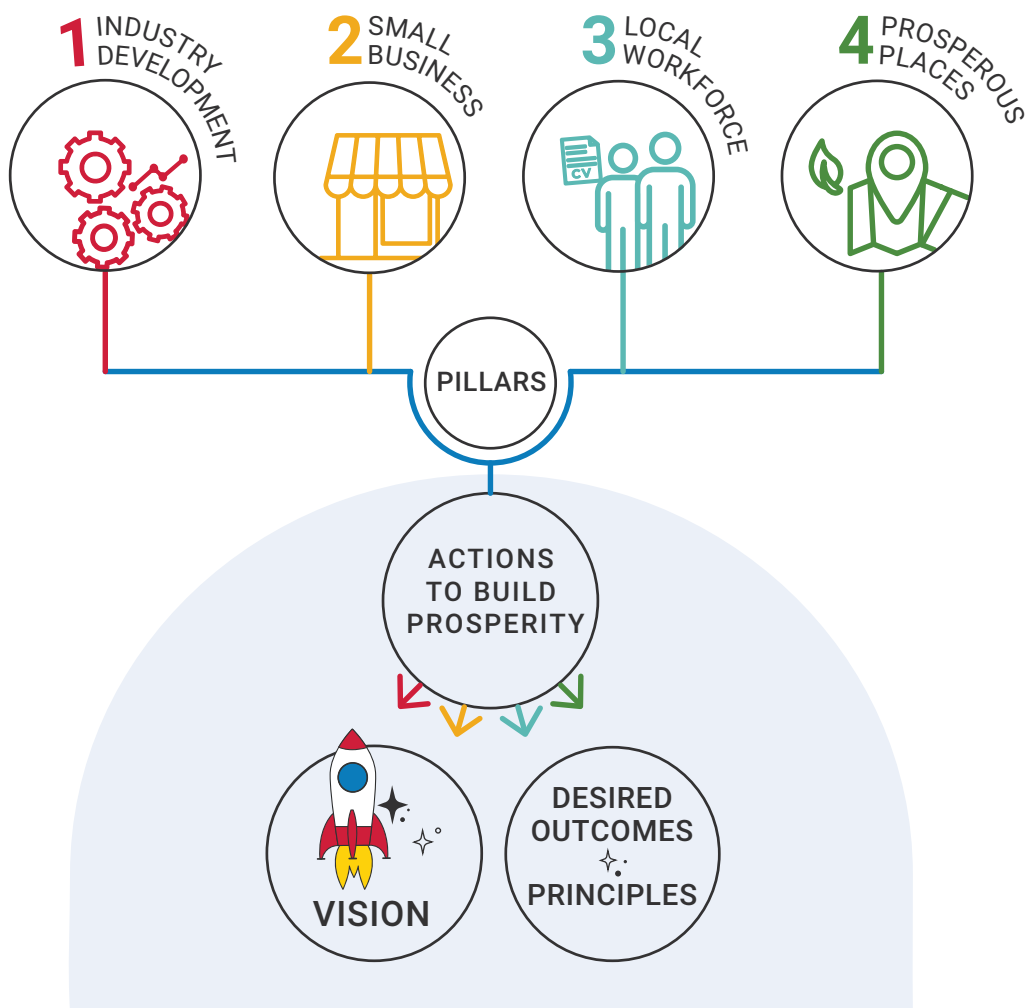
As a metropolitan council, the Mornington Peninsula Shire has major challenges in delivering outcomes as it is often addressing issues usually attributed to regional areas. The Shire is therefore advocating to access appropriate funding sources to reflect this challenging environment.



Four Pillars

Considering the strategy vision, desired outcomes, principles and the context of the local economy of the Mornington Peninsula, **four pillars have been formed to guide development of strategy actions.**

These pillars are interrelated, mutually-reinforcing and will guide the delivery, monitoring and evaluation of the strategy for the next 10 years.



Six Principles

DIVERSIFICATION

- Encourages competitive businesses and strong industries
- Facilitates improvement in productive capabilities of businesses, sustainable growth and the development of circular economy activities
- Expands and grows the economic base through initiatives that embrace emerging industries



SKILLS

- Builds a skilled workforce and local jobs
- Collaborates with key agents of change to leverage business and industry capabilities
- Taps into the region's education and training assets to develop a local workforce with the mix of skills required by businesses



VALUE

- Grows through initiatives to support development of synergies between research and development, education and training and business activities
- Fosters and leverages innovation and entrepreneurship in existing and emerging industries
- Facilitates prosperity in a transitioning, knowledge-intensive and globally oriented economy



QUALITY

- Delivers tourism infrastructure and services that instill a strong sense of community
- Supports opportunities for businesses that work in alignment with the natural environment
- Affirms the Mornington Peninsula as a region of choice in which to live, work and play



INFRASTRUCTURE

- Enables responsible, sustainable economic development
- Advocates and plans for strategic infrastructure in a holistic manner, ensuring it is delivered in a timely and cost-effective way
- Enables a diversity of opportunities for investment and economic development to be realised

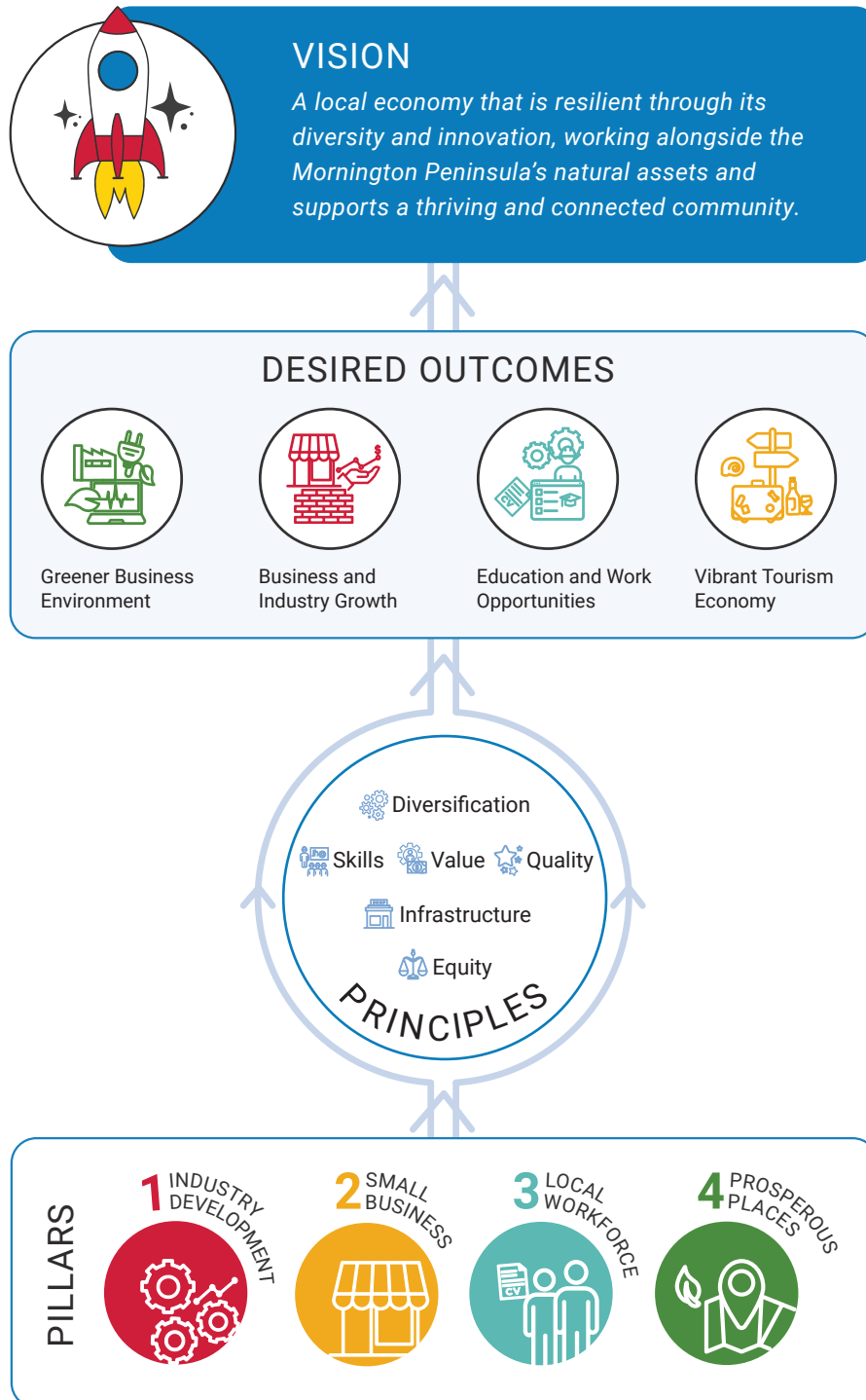


EQUITY

- Endeavours to ensure opportunities for prosperity are distributed as equitably as possible, across all townships and segments of the community
- Support employment opportunities for priority populations



The Strategy in Action



Strategy Implementation

The draft **A Thriving Peninsula 2033** strategy has been prepared in the context of the role of economic development and tourism support, promotion, and facilitation. The strategy is an integral part of the Shire's broader program of work and strategic objectives. It will be implemented in line with determined priorities, the availability of resources and the capacity of the Shire.

The initiatives presented in this strategy represent an achievable plan of action to help support the development of a diverse, resilient, sustainable and prosperous Mornington Peninsula economy.

It contains a combination of:

- Catalyst project planning and development initiatives which require action, including advocacy on the part of the Shire, combined with a well-planned course of project implementation for the desired outcomes to be realised over time; and
- Initiatives focused on strategic program implementation that can be addressed as part of Mornington Peninsula Shire's day-to-day economic development and tourism planning, promotion, business support and advocacy functions in a strategic and targeted manner.

The majority of actions will be 'Shire-led' in that they involve specific tasks and an allocation of the Shire's human, physical and financial resources. Other initiatives refer to 'Partner' or 'Advocate' activities and these are advocacy or support initiatives where implementation relies on a partnership approach where the lead agent is an organisation or agency other than the Shire.

Importantly, the contents of this strategy will be used by Mornington Peninsula Shire to assess and prioritise funding needs, to inform key advocacy and partnership initiatives and to secure funding support from alternative sources such as other levels of government.

DELIVERY APPROACH

To progress and effectively monitor strategy implementation, Mornington Peninsula Shire will design and adopt an implementation and monitoring framework. It is important that realistic timelines are established to ensure actions are delivered, monitored, evaluated and new actions developed based on learnings throughout the life of the strategy. This implementation and monitoring framework will be developed in Year 1 of the strategy and presented to Council for endorsement.

Annual work planning will incorporate actions from the strategy alongside monitoring and evaluation processes.

Progress will be reported to Council at the end of Year 1, 4, 7 and 10, and the strategy implementation priorities reviewed and modified as necessary.

Shire Values

We use the Shire values as our commitment to the highest standards of performance, behaviour and service.

They will guide us in the delivery of the strategies in this plan for our businesses and the community.



Strategy Evaluation

This strategy contains a range of initiatives which are designed to support economic development and tourism throughout the Mornington Peninsula via: business and industry growth; opportunities for education, employment and career pathways; a vibrant tourism economy; and a greener business environment. Mornington Peninsula Shire will monitor the strategy's implementation progress in line with these desired outcomes.

Means of monitoring and evaluating strategy implementation progress will include the use of both 'output' measures related directly to the recommended actions and their implementation as well as some broader 'outcome' targets (metrics).

The draft **A Thriving Peninsula 2033** will be reviewed regularly to ensure that implementation priorities reflect current needs and expectations.



Performance Measures

| High-level level indicators include the following: | Potential Measure |
|---|--|
| Employment creation | An increase in local jobs |
| An increase in employment self-sufficiency | Ratio of jobs to resident workers |
| Trends in unemployment | Unemployment rates |
| New businesses | Net change in local business registrations |
| Construction activity | Building approvals data |
| Greater economic diversity | Industry diversity indices |
| Economic activity and productivity | GRP value and value per capita |
| Increased tourism activity | Visitor numbers, expenditure and yield/value |
| These desired outcomes will be monitored and measured using authoritative data sources. | |

| Strategy output measures that will be used to monitor progress on set tasks could include: | |
|--|---------|
| Tracking progress of prioritised actions – implementation rates | Ongoing |
| Local business and investor feedback captured through surveys as well as targeted engagement and discussion | Ongoing |
| Success in retaining and assisting local businesses (including home-based businesses) as well as supporting business start-ups, captured through targeted business and industry engagement | Ongoing |
| Business confidence and community satisfaction surveys on Mornington Peninsula Shire Council's approach to promoting and supporting economic development and tourism in line with this strategy and identified priorities. | Regular |

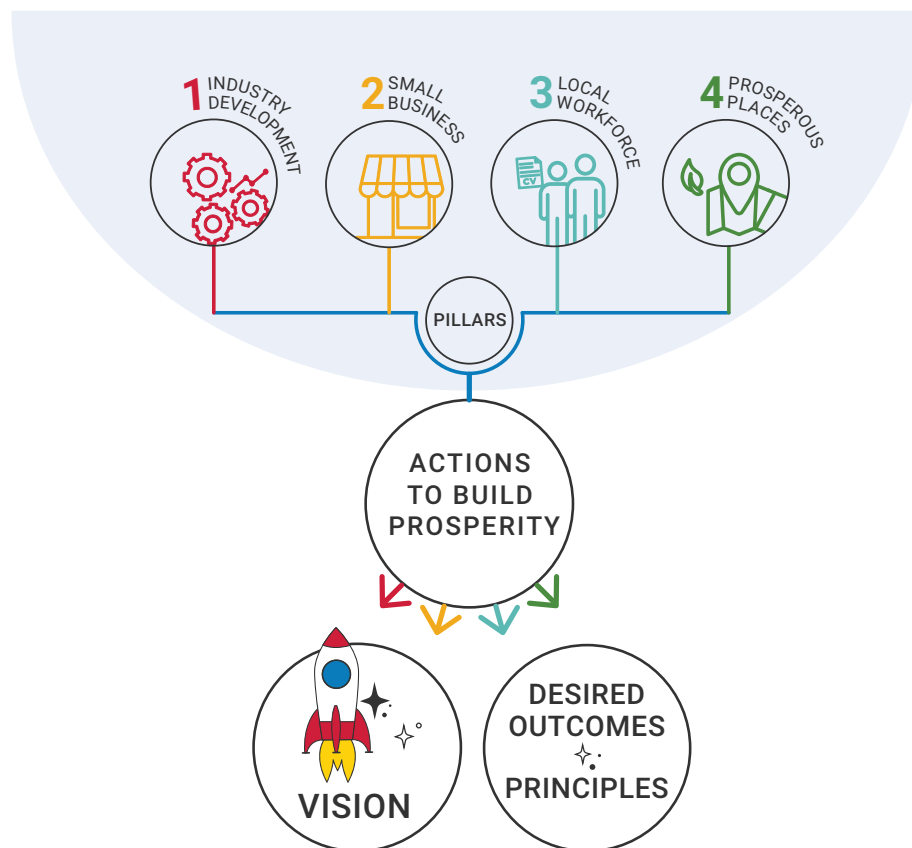
Action Plan

A suite of individual actions along with outputs are presented across the four pillars.

For each action, implementation stakeholders are identified and outcomes addressed are highlighted.

Each action is assigned a timeframe according to whether it is a short-term measure (1-2 years), a medium-term initiative (3-5 years) or a longer-term initiative (5+ years).

Resourcing requirements are also acknowledged.



Action Plan Pillar One

1 INDUSTRY DEVELOPMENT

Action 1.1 Formalise a framework for the Shire to monitor, evaluate and support the development of strategic industries

Action Overview

- Formalise a set of indicators to monitor the state of industry activity within the Mornington Peninsula Shire and share key data with businesses and other stakeholders
- Document existing practices including advocacy, land use planning, infrastructure development, industry engagement, network facilitation, information provision, program delivery and research to support the development of strategic industries in the region. Identify gaps for practices to be included in the future

Output

- A documented framework to be promoted internally and to the business community
- An annual workplan identifying programs and projects to be delivered across each industry

Timeframe

Short-term and ongoing

Resourcing

Framework delivery within existing resources

The Shire's Role

Deliver and partner

Stakeholders

Businesses, industry bodies



Action 1.2 Create an investment function within the Shire to stimulate growth of existing businesses and new business investment

Action Overview

- Review best-practice investment attraction and facilitation functions, create an internal investment facilitation process linking larger and priority projects to the appropriate officer
- Research and deliver alternative sources of investment to deliver the Shire's priority projects that have economic development implications

Output

- A resourced team within the Shire to proactively promote and facilitate desirable investment on the Mornington Peninsula

Timeframe

Short-term and ongoing

Resourcing

Within existing resources

The Shire's Role

Deliver

Stakeholders

State and federal government, industry bodies

Action 1.3 Create and maintain a Mornington Peninsula prospectus including the Shire's key projects and targeted areas for encouraging private investment

Action Overview

- Include the Shire's existing key advocacy projects
- Include new projects and priorities as identified through industry-specific planning and new innovations

Output

- A digital prospectus to promote investment opportunities

Timeframe

Medium

Resourcing

Additional

The Shire's Role

Deliver

Stakeholders

Businesses, landholders, industry bodies

| | |
|--|---|
| Action 1.4 Continue to deliver Council's endorsed Food Economy and Agroecology Strategy | |
| Action Overview <ul style="list-style-type: none"> In 2022 Council endorsed its Food and Agroecology strategy. This strategy will continue to be delivered across its five-year lifespan to 2028 | |
| Output <ul style="list-style-type: none"> Various activities as outlined in the <i>Mornington Peninsula Food Economy and Agroecology Strategy</i> | |
| Timeframe Ongoing | Resourcing Various within existing resources and additional budget for project delivery |
| The Shire's Role Deliver and partner | Stakeholders Businesses, industry bodies, landholders, education and training providers |

| | |
|--|--|
| Action 1.5 Participate in visitor economy reform activities to define the Shire's role in delivering outcomes for the industry | |
| Action Overview <ul style="list-style-type: none"> Work with industry and external stakeholders to help shape a regional approach to tourism marketing industry and product development, workforce development, investment attraction and advocacy | |
| Output <ul style="list-style-type: none"> A documented structure for a regional visitor economy support framework Memberships on relevant bodies and a clear set of roles and responsibilities for the Shire | |
| Timeframe Short-term | Resourcing Within existing resources |
| The Shire's Role Partner and advocate | Stakeholders State government, industry bodies |

Action 1.6 Develop a plan to address seasonality, visitor dispersal and other key issues to grow the visitor economy

Action Overview

- Work with industry and other stakeholders to develop a detailed, actionable, and costed plan to address key issues within the Mornington Peninsula visitor economy
- Incorporate actions into annual workplan including clear timeframes, KPIs, reporting and evaluation

Output

- An informed plan with actions for the Shire to lead, partner and encourage sustainable visitation

Timeframe

Short to Medium

Resourcing

Within existing resources

The Shire's Role

Partner and deliver

Stakeholders

Industry bodies, businesses, state government

Action 1.7 Review the Visitor Servicing model for the Mornington Peninsula and deliver the recommendations

Action Overview

- Work with industry and other stakeholders to review the model of in-region visitor servicing including locations, staffing and information provision

Output

- A review document with clear recommendations for visitor servicing locations, staffing and information provision

Timeframe

Short-term and ongoing

Resourcing

Additional budget

The Shire's Role

Partner and deliver

Stakeholders

Industry bodies, businesses, state government

Action 1.8 Facilitate the release of surplus port zoned land to meet the anticipated requirements of existing and emerging industries

Action Overview

- Align economic development efforts with Strategic Planning work including Industrial Areas Strategy and Industrial Land and Rezoning Strategy
- Contribute to strategic land use planning work when surplus land is released

Output

- Release of surplus port zoned land in Hastings, Tyabb and/or Somerville

Timeframe

Long term and ongoing

Resourcing

Within existing resources

The Shire's Role

Advocate

Stakeholders

State government, business

Action 1.9 Support the integration of circular economy practices into business and industry activity in the region

Action Overview

- Create educational opportunities for local businesses to learn about the circular economy and how it can benefit their business
- Monitor best practice circular economy principles and identify opportunities to apply these to the local context on the Peninsula

Output

- Information provided to the business community or programs delivered by the Shire designed to encourage the uptake of circular economy practices

Timeframe

Medium

Resourcing

Programs will require additional budget

The Shire's Role

Lead, partner and advocate

Stakeholders

Industry bodies, state government, business

Action Plan Pillar Two

2 SMALL BUSINESS

Action 2.1 Create a dedicated business permit support process, making it easy to do business on the Mornington Peninsula

Action Overview

- Work with internal departments to create a customer-centric, business-focused permit support process
- To assist new/existing businesses to understand which permits they need to start or grow their business

Output

- A dedicated process to support businesses to navigate the regulatory processes

Timeframe

Short-term and ongoing

Resourcing

Within existing resources

The Shire's Role

Deliver

Stakeholders

Industry groups, service providers, businesses



Action 2.2 Deliver and support a suite of business activities to help micro and small businesses thrive

Action Overview

- Work with stakeholders to deliver, facilitate and promote workshops, training, networking events and other activities that meet the needs of micro and small businesses on the Mornington Peninsula
- Create guidelines to support and promote business industry development events delivered by external businesses, industry groups and other stakeholders on the Mornington Peninsula
- Continue to deliver the Shire's Best Bites program
- Regularly evaluate activities to ensure the mix of topics and delivery modes meet the needs of businesses

Output

- An annual program of activities and resources for micro and small business on the Mornington Peninsula to build resilience and support their growth

Timeframe

Ongoing

Resourcing

Within existing resources

The Shire's Role

Deliver and partner

Stakeholders

Businesses, service providers, education and training providers

Action 2.3 Communicate relevant information on programs, training and business growth opportunities offered through state, federal government and other avenues

Action Overview

- Maintain communication channels to deliver regular, relevant information to micro and small businesses
- Proactively promote channels to new businesses
- Ensure information provided to businesses encourages best practice in inclusivity

Output

- Regular and relevant communication via a range of channels to businesses and other interested stakeholders on the Mornington Peninsula

Timeframe

Ongoing

Resourcing

Within existing resources

The Shire's Role

Deliver

Stakeholders

Businesses

| | |
|---|---|
| Action 2.4 Review the current state of co-working spaces and incubators in the region, identify areas of need and best practice for delivering innovation and growth through these assets | |
| Action Overview <ul style="list-style-type: none"> Consult with existing private providers operating in this industry when analysing supply and demand Consider future development of Shire owned property when scoping new locations for these uses | |
| Output <ul style="list-style-type: none"> A document which outlines current and future demand for co-working spaces, incubators and serviced offices to inform future support for these uses on the Mornington Peninsula | |
| Timeframe Medium | Resourcing Additional budget required |
| The Shire's Role Deliver | Stakeholders Businesses |

| | |
|---|--|
| Action 2.5 Support existing and new social enterprises operating on the Mornington Peninsula and encourage businesses to adopt practices supporting sustainability, inclusivity and the local economy | |
| Action Overview <ul style="list-style-type: none"> Improve procurement policies and processes to increase investment in local businesses and social enterprises Ensure social enterprises are included in small business support opportunities being provided by the Shire including workshops and networking events Provide information to businesses related to sustainability, inclusivity and the local economy | |
| Output <ul style="list-style-type: none"> An increase in articles promoted in economic development communication related to social enterprise, accessibility and diversity An increase in social enterprises subscribed to economic development communication channels | |
| Timeframe Ongoing | Resourcing Within existing resources |
| The Shire's Role Deliver | Stakeholders Businesses |

Action Plan

Pillar Three

3 LOCAL WORKFORCE

Action 3.1 Engage with industry, education and training providers and government agencies to identify opportunities for local workforce development

Action Overview

- Leverage existing networks and activities to focus attention on priority sectors and workforce gaps
- Facilitate connections between industry, education and training providers to achieve tailored solutions
- Participate in regional working groups that address workforce planning issues
- Consider developing a 'Live Local, Work Local' program incorporating promotional and program activities to build employment self-containment

Output

- A functional network of local stakeholders that deliver tailored, effective solutions for Mornington Peninsula businesses

Timeframe

Long

Resourcing

Existing resource

The Shire's Role

Partner and advocate

Stakeholders

Industry bodies, service providers, education and training providers, state government



| | |
|--|---|
| Action 3.2 Support the development of pathways for school leavers to work in local strategic industries | |
| Action Overview <ul style="list-style-type: none"> Build pathways with key stakeholders to encourage school leavers to work in local strategic industries | |
| Output <ul style="list-style-type: none"> Actions developed and delivered by partners, supported by the Shire that will lead to career pathways for local school leavers to work locally | |
| Timeframe Medium | Resourcing Additional budget |
| The Shire's Role Partner and advocate | Stakeholders Local Learning and Employment Network, education and training providers, state and federal government, employment service providers. |

| | |
|--|--|
| Action 3.3 Explore alternative opportunities to address labour shortages and to build local workforce diversity | |
| Action Overview <ul style="list-style-type: none"> Work with like-minded LGA's to explore ways to address common labor shortages over the longer term Work with key stakeholders to identify alternative labor sources and facilitate their engagement in local jobs market Consider how to connect local residents into Shire construction projects being delivered locally | |
| Output <ul style="list-style-type: none"> Programs or projects to address gaps in labour force and skills shortages | |
| Timeframe Medium | Resourcing Additional budget |
| The Shire's Role Partner, advocate and deliver | Stakeholders Local larger employers, other LGAs, Federal government, service providers, education and training providers |

Action 3.4 Advocate for training facilities that meet the workforce and training needs of the Mornington Peninsula's strategic industries

Action Overview

- Leverage local networks to create pathways and options for training local people locally
- Advocate for the re-invigoration of the Rosebud campus of Chisholm Institute
- Work with key stakeholders to increase employment opportunities in the health sector in known precincts, eg Rosebud Hospital

Output

- Increased capacity of local training facilities and/or programs being delivered locally

Timeframe

Medium

Resourcing

Additional budget

The Shire's Role

Advocate and partner

Stakeholders

Education and training providers, private service providers, local employers

Action 3.5 Undertake a future employment review to understand the workforce needs of emerging industries and jobs of the future

Action Overview

- Explore options for partnerships to deliver this piece of work
- Consider a regional approach for a broader overview of future workforce needs

Output

- A review document with recommendations for State and Local government, education and training providers and businesses to transition as technology and industries develop

Timeframe

Medium

Resourcing


Additional budget

The Shire's Role

Partner

Stakeholders

Education and training providers, private service providers, businesses, state government



| | |
|---|--|
| Action 3.6 Advocate for an increase in affordable housing to support the local workforce | |
| Action Overview <ul style="list-style-type: none">• Continue to develop an Affordable Housing Development Contributions Strategy• Undertake research to understand the factors affecting housing availability and affordability on the Mornington Peninsula | |
| Output <ul style="list-style-type: none">• A Development Contributions Plan to encourage more affordable housing options | |
| Timeframe Medium | Resourcing Additional budget |
| The Shire's Role Advocate | Stakeholders State and federal government, service providers and community organisations |

Action Plan

Pillar Four

4 PROSPEROUS PLACES

Action 4.1 Advocate for recognition of Mornington Peninsula's unique blend of urban and regional characteristics, and appropriate access to funding to address challenges

Action Overview

- Advocate to achieve better recognition from the Victorian Government of the unique mix of urban and rural characteristics across the Mornington Peninsula, including the needs of growing populations in our townships and to support the agricultural and tourism sectors in our rural Green Wedge

Output

- More appropriate regional funding sources, while maintaining access to important metropolitan funding streams and planning protections

Timeframe

Medium

Resourcing

Additional

The Shire's Role

Advocate

Stakeholders

State government



Action 4.2 Encourage commercial activities of appropriate scale and nature in line with Shire's Activity Centre Strategies and Industrial Land Strategy

Action Overview

- Deliver actions in existing activity centre through strategies that encourage appropriate commercial and industrial development
- Ensure commercial centres are inclusive and accessible places

Output

- Processes embedded in the Shire's investment facilitation function to support landholders and developers to build suitable commercial and industrial property across the Mornington Peninsula

Timeframe

Medium and ongoing

Resourcing

Within existing resources

The Shire's Role

Deliver, partner and advocate

Stakeholders

Businesses, landholders, State government

Action 4.3 Support the creation and delivery of arts, culture and events that promote positive placemaking outcomes

Action Overview

- Support creative businesses and event managers to deliver placemaking outcomes
- Connect businesses, chambers of commerce and other organisations into placemaking opportunities
- Identify key Shire projects that support placemaking for commercial precincts and business opportunities
- Adjust the Shire's event grant criteria to encourage activation in non-peak visitation periods

Output

- An increase in coordinated, short and long term placemaking activities that create vibrant local places and increased spending in local businesses
- Develop a Creative Peninsula Strategy to set long term goals for cultural and creative activities

Timeframe

Ongoing

Resourcing

Additional

The Shire's Role

Partner and deliver

Stakeholders

Businesses

| | |
|---|--|
| Action: 4.4 Review The Shire's support of promotional funds via Special Charge Schemes and develop a best practice model to guide future programs | |
| Action Overview <ul style="list-style-type: none"> • Conduct a review of current Promotional Fund Special Charge Schemes, due to expire 2026 • Benchmark against other LGA approaches • Develop a plan for future Promotional Fund Special Charge Schemes | |
| Output <ul style="list-style-type: none"> • A documented review of the existing approach to promotional funds via Special Charge Schemes and guidelines to manage this process in the future | |
| Timeframe Medium | Resourcing Within existing resources |
| The Shire's Role Deliver | Stakeholders Chambers of Commerce |

| | |
|--|---|
| Action 4.5 Investigate digital connectivity enhancement opportunities and potential solutions | |
| Action Overview <ul style="list-style-type: none"> • Research approaches to improving regional digital connectivity issues for businesses • Advocate for funding for appropriate infrastructure | |
| Output <ul style="list-style-type: none"> • Enhanced ability to conduct business using digital connectivity | |
| Timeframe Medium | Resourcing Additional budget |
| The Shire's Role Advocate | Stakeholders State and federal government, industry suppliers |

| | |
|--|---|
| Action 4.6 Identify transport shortfalls and advocate for investment including roads, public transport and electric vehicle charging | |
| Action Overview <ul style="list-style-type: none"> • Continue to advocate for improvements to crucial East-West arterial routes • Continue to advocate for solutions to southern peninsula congestion issues • Transport connections including electrification of the Stony Point train service, improved freight connections and an east-west bus service • Investigate opportunities for no-cost to the Shire EV charging stations • Seek further options to progress the Stony Point to Cowes car ferry business case | |
| Output <ul style="list-style-type: none"> • Funding and rollout of improved road networks on the Mornington Peninsula • An increase in electric vehicle charging stations • Improvements to public transport across the Mornington Peninsula | |
| Timeframe Long term | Resourcing Advocacy within existing budget, potential for additional budget needs if projects arise |
| The Shire's Role Advocate and deliver | Stakeholders State and federal government, industry bodies, service providers |

Strategy Reporting and Action Review

| YEAR | 2023 | 2024 | 2027 |
|------------|----------------------|--|--|
| Milestone | Adopt Strategy | Year 1 | Year 4 |
| Stage | | Report on action progress and outcomes | Report on action progress and outcomes |
| Next Steps | Schedule action plan | Review key actions and output requirements | Review and set priorities for next 2 years |



| 2030 | 2033 | 2034 |
|--|--|--|
| Year 7 | Year 10 | Prepare New Strategy |
| Report on action progress and outcomes | Report on outcomes and prepare forecasting |  |
| Review and set priorities for next 2 years | Commence new strategy planning | |

Service Centres

ROSEBUD

90 Besgrove Street, 3939

MORNINGTON

2 Queen Street, 3931

HASTINGS

21 Marine Parade, 3915

SOMERVILLE

1085 Frankston-Flinders Road, within Somerville Library, 3912

Contact



1300 850 600 (24 hours) or 5950 1000

TTY: 133 677 then ask for 1300 850 600

TIS: 131 450

NRS: connect to NRS on www.relayservice.com.au
then ask for 1300 850 600



customerservice@mornpen.vic.gov.au

Private Bag 1000, Rosebud 3939 DX 30059



facebook.com/mornpenshire



MornPenShire



mornpen.vic.gov.au

Consultation Report

Draft Economic Development and Tourism Strategy



Background

Mornington Peninsula Shire Council began preparation of a 10-year Economic Development and Tourism Strategy (EDTS) in early 2023. Initial consultation was undertaken to understand what business stakeholders and the broader community thought the key priorities were for the local economy over the next 10 years. During this consultation a survey yielded 270 responses, and 50 stakeholders including business and industry groups and government agency representatives were engaged directly for input.

The draft EDTS was prepared using this desktop research and consultation with external stakeholders and internal Shire teams. Further internal consultation was undertaken to review analysis and insights and test the action plan to ensure that it aligned with existing strategic plans and actions across the organisation. Once the draft EDTS had been reviewed internally it was taken to Council for endorsement to be placed on public exhibition.

Consultation Plan

The aim of this round of consultation was to receive feedback on the draft EDTS from business stakeholders and the broader community. The project team committed to proactively visiting and presenting to business groups across the region. There were also traditional forms of engagement including drop-in sessions in-person and online.

Survey

A survey was set up on the Shire's 'Shape our future' website and this was the main platform to collect feedback on the draft EDTS. The questions centred around the main components of the draft EDTS, asking respondents for feedback on the core components of the strategy including:

- Outcomes
- Core areas of support
- Action Plan

The full version of the draft strategy was included as a downloadable pdf, as was a summary document which contained the main components of the strategy; outcomes, principles, how the Shire supports business and the pillars.

Answers were given via multi-choice, yes/no and free text fields for the range of questions. The full survey is included as Appendix 1. The survey was open between 16 November and 1 December 2023.

Engagement Sessions

Fifteen in-person sessions were planned by officers to present the draft strategy and discuss with attendees. These sessions were either booked directly with business groups or promoted online as drop-in sessions. Business groups that had been identified as key stakeholders in the first round of consultation were contacted by email to encourage them to book a time to hear about the draft strategy (Stakeholder list included as Appendix 2). Notes were taken about broad discussion topics during these sessions and themes are collated in the results section.

Direct Feedback

Some organisations and individuals submitted their response to the draft EDTS in writing via email. These submissions have been included in the results with feedback being compiled into the themes section.

Consultation Report Draft Economic Development and Tourism Strategy



Promotion

Consultation was promoted across a number of the Shire's digital channels including social media and e-newsletters (EDM).

MPSC Facebook and LinkedIn

| | | | |
|--------------|--------|------------------|--------|
| Investment: | \$200 | | |
| Impressions: | 74,339 | Reach: | 17,612 |
| Results: | 969 | Cost per result: | \$0.52 |

MP Business website

Dedicated page promoting the draft strategy, the consultation sessions and call to action (link through to survey on Shape page)

[Draft Strategy for business open for feedback - Mornington Peninsula Business \(mpbusiness.com.au\)](https://mpbusiness.com.au)

MP Business Facebook

3 posts between 16 October and 1 December

22 October: 92 reach

5 November: 69 reach, 3 engagement

19 November: 87 reach, 2 engagement

MP Business EDM

Strategy consultation was promoted in three EDMs between 16 October and 1 December. One of the EDMs was dedicated to promoting the draft EDTS consultation.

The EDM distribution list has over 4,500 recipients.

The dedicated EDM had 1,721 opens and 79 clicks

The EDMs with the draft consultation included as a story had 1,704 and 1,574 opens and 98 and 45 clicks

Direct email and phone calls

Officers emailed 36 key external stakeholders offering to attend monthly committee or board meetings, networking events or stand-alone meetings to present the draft EDTS and seek feedback from members. A full list of these groups is included in Appendix 2.

Consultation Report

Draft Economic Development and Tourism Strategy



Results

The Shape page hosted the draft strategy and summary and the feedback survey. All digital promotion sent people to this page via a link, and a QR code was used at in-person sessions to encourage people to go to the Shape page to complete the survey. Table 1 shows the activity on the Shape page between 16 October and 1 December 2023.

Table 1. Visitors and activity on the Shire's Shape page for the draft EDTS

| Activity type | Number of participants |
|------------------------------|------------------------|
| Total visitors to shape page | 556 |
| Aware participants | 371 |
| Informed participants | 222 |
| Engaged participants | 23 |

Note: Aware participants visited a project or tool page; Informed participants downloaded a document, visited the key dates page, visited multiple project pages and/or contributed to a tool; Engaged participants completed a survey.

The results show that there was a satisfactory number of total visitors to the shape page over the 6-week consultation period. There were 23 surveys completed and 6 written responses received via email. Whilst this is not a huge response, the results from the digital promotion and visits to the shape page showed that people were aware of the consultation and engaged with the material.

Attendance at the Shire-run drop-in sessions was very limited. Below is a snapshot of the planned events, locations, registrations and attendances.

Table 2. Shire-run drop-in sessions to discuss draft EDTS

| Location & Format | Date & time | Registrations | Attendees |
|-----------------------|---------------------------|---------------|-----------|
| Mornington, in-person | Thu 9 Nov, 5:30pm-7:30pm | 0 | 0 |
| Rosebud, in-person | Tue 14 Nov, 5:30pm-7:30pm | 8 | 0 |
| Online | Tue 21 Nov, 12pm-1pm | 0 | 0 |
| Online | Tue 21 Nov, 7pm-8pm | 0 | 0 |
| Hastings, in-person | Tue 28 Nov, 5:30pm-7:30pm | 7 | 4 |

Consultation Report

Draft Economic Development and Tourism Strategy



Officers attended several meetings of business groups across the 6-week consultation period. These events ranged from attending networking or monthly business group meetings, to small group meetings with key organisational staff. The table below outlines the meetings attended and the number of attendees. For larger events, exact attendee numbers were unavailable as the events were organised by others so estimates have been included instead. There was one stand-alone session set up for Hinterland Tourism during this period which didn't attract attendees so was cancelled.

Table 3. Business and Stakeholder group meetings attended to discuss the draft EDTS

| Stakeholder Group | Meeting Format | Non-Shire Attendees |
|--|--------------------------------|---------------------|
| Somerville Business Group | Monthly business group meeting | 10-15 |
| PBN Networking Event | Networking event | 20-25 |
| Sustainable Food Economy and Agroecology Taskforce | Regular taskforce meeting | 12 |
| Mornington Peninsula Vignerons Association | Dedicated consultation meeting | 5 |
| PGA and Golf Australia | Dedicated consultation meeting | 2 |
| Sorrento-Portsea Chamber of Commerce | Monthly business group meeting | 10 |
| Women in Business | Dedicated consultation meeting | 2 |
| Frankston Social Enterprise Hub | Dedicated consultation meeting | 3 |
| Mornington Peninsula Regional Tourism Board | Dedicated consultation meeting | 2 |

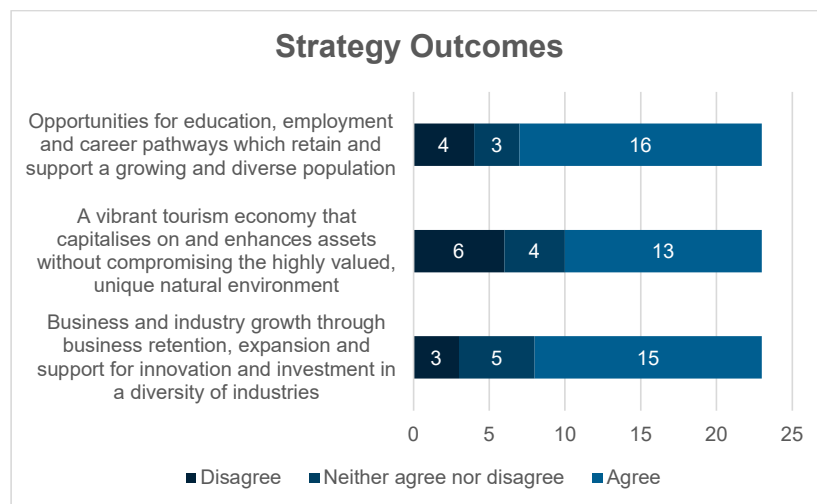
Consultation Report

Draft Economic Development and Tourism Strategy



Results from the survey and written feedback have been collated below. Free text feedback from the survey has been combined with written feedback contributed directly, themed and grouped into themes. This was done to ensure all written feedback is considered together given the relatively low number of contributions received.

Figure 1. Results of survey question 1



Consultation Report

Draft Economic Development and Tourism Strategy



Figure 2. Results of survey question 4: There are different ways for the Shire to support the business community to promote growth and prosperity. Please tick the ones that appeal to you

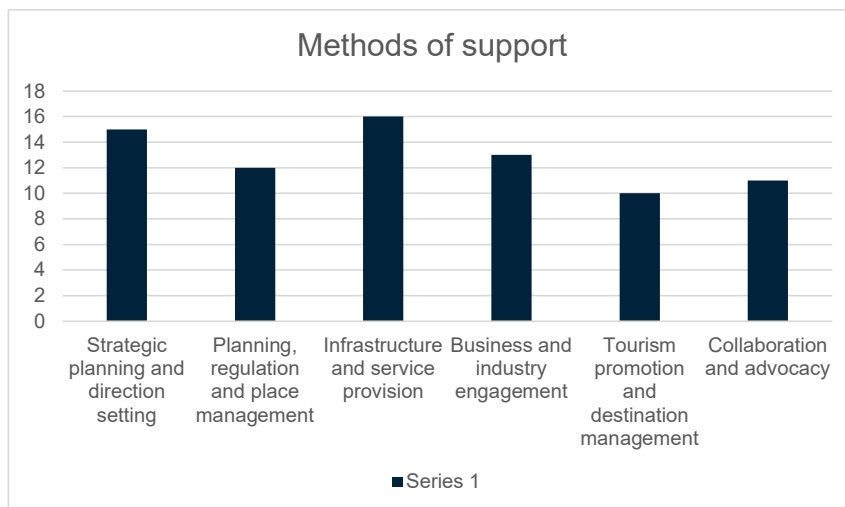
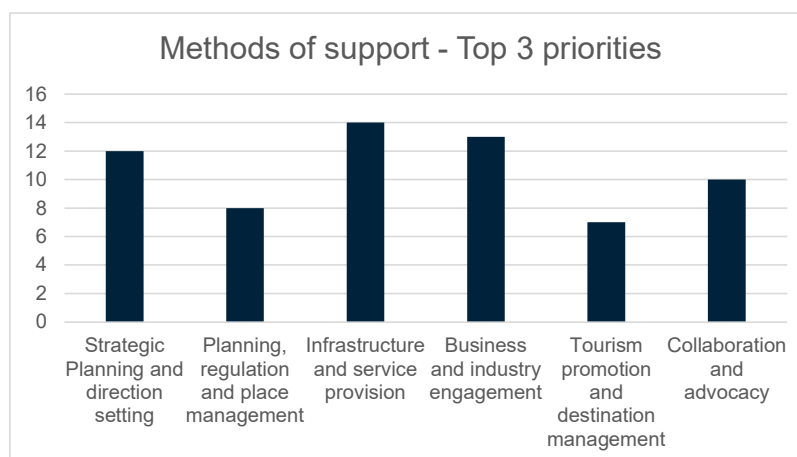


Figure 3. Results of survey question 5: Following on from question 4, now select your top 3 preferences.



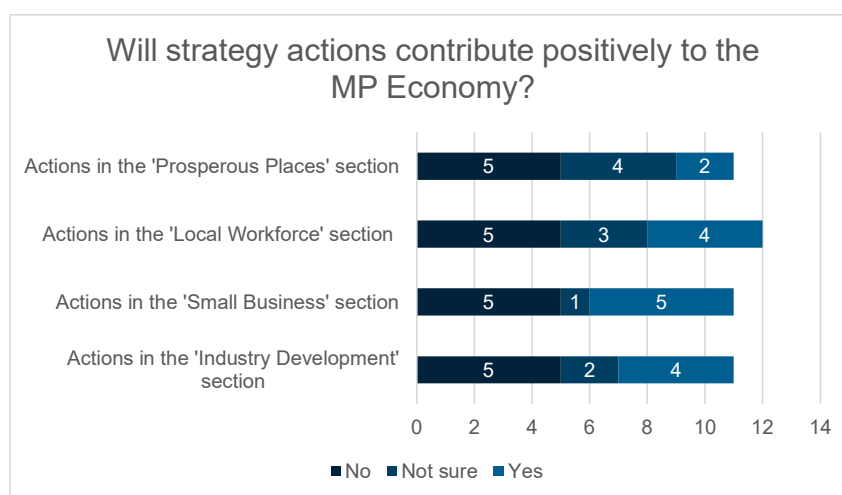
Following on from these questions, participants were asked if they would like to review the action plan and answer further questions about it. Twelve participants continued to give feedback about the action plan.

Consultation Report

Draft Economic Development and Tourism Strategy



Figure 4. Results of survey question 9: Please review the actions in the strategy and tell us if you think they will contribute positively to the Mornington Peninsula Economy.



Feedback has been compiled into themes using survey responses, written submissions sent directly to the Economic Development unit and discussion topics from the meetings attended. There were multiple free text fields in the survey so for each survey participant, where an issue was raised multiple times, this issue was counted once. Each theme is followed in brackets by the number of times it was mentioned in feedback and only items mentioned three or more times were included as a key theme. If an external stakeholder was met with in person and then provided a written submission, their feedback was counted once.

Table 3. Compilation of themes from across the feedback

| Key Themes |
|--|
| Destination management including transport infrastructure, reducing seasonality, financial contribution of visitors, increasing appropriate accommodation options and new product with a focus on ecotourism (9) |
| Regular business and industry stakeholder engagement, partnership opportunities (8) |
| Clarity on the role of the Green Wedge Zone in business and tourism (6) |
| Red tape reduction for businesses, specific mention of the Small Business Charter (5) |
| Focus on environmentally conscious development, circular economy and social enterprise (4) |
| Attracting and retaining key workers; finding solutions to the housing shortage (5) |
| Better alignment of outcomes to the strategy, measurability, and timeframes for actions (3) |
| Increase emphasis on investment attraction (3) |
| Improve Shire processes; customer service, efficient service delivery, transparency (3) |

Consultation Report

Draft Economic Development and Tourism Strategy



Appendices

Appendix 1

Survey Questions

1. The strategy has identified the following outcomes that it is trying to achieve:
 - Business and industry growth through business retention, expansion and support for innovation and investment in a diversity of industries (agree/disagree)
 - A vibrant tourism economy that capitalises on and enhances assets without compromising the highly valued, unique natural environment (agree/disagree)
 - Opportunities for education, employment and career pathways which retain and support a growing and diverse population (agree/disagree)

Are there other outcomes that you think should be considered? - text box.

2. The Shire's core areas of support are listed below.
 - Strategic planning and direction setting (agree/disagree)
 - Planning, regulation and place management (agree/disagree)
 - Infrastructure and service provision (agree/disagree)
 - Business and industry engagement
 - Tourism promotion and destination management (agree/disagree)
 - Collaboration and advocacy (agree/disagree)

Which of these core support areas should be Shire priorities? Pick top 3.

3. The strategy outlines 4 pillars which are the key areas under which actions are grouped.
 - Industry Development
 - Small Business
 - Local Workforce
 - Prosperous Places

Which of these core support areas should be Shire priorities? Pick top 3.

STOP Here and ask – would you like to provide more detailed feedback on the strategy action plan?

4. Will the actions in the "Industry Development" section contribute positively to the Mornington Peninsula economy? (Yes/No)
5. Will the actions in the "Small Business" section contribute positively to the Mornington Peninsula economy? (Y/N)
6. Will the actions in the "Local Workforce" section contribute positively to the Mornington Peninsula economy? (Y/N)
7. Will the actions in the "Prosperous Places" section contribute positively to the Mornington Peninsula economy? (Y/N)

Is there any further feedback you would like to provide? (Free text)

Consultation Report Draft Economic Development and Tourism Strategy



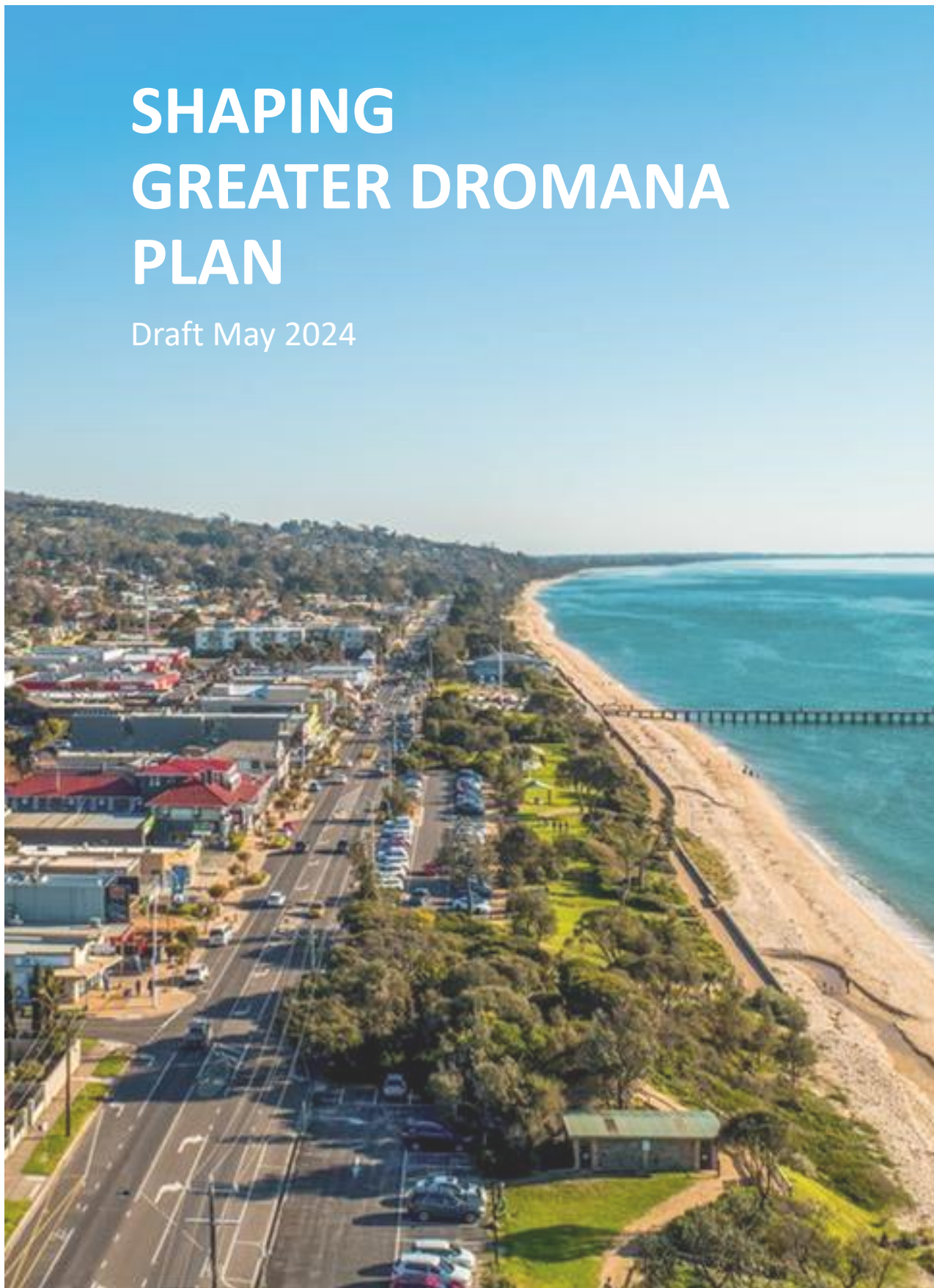
Appendix 2

Businesses and organisations contacted directly for consultation.

| | |
|---|---|
| Mornington Peninsula Regional Tourism Board | National Trust (MP) |
| Mornington Peninsula Beachside Tourism | Homeground (social enterprise cafe with training for disadvantaged) |
| Peninsula Hinterland Tourism | PGA (golf) |
| Northern Mornington Peninsula Tourism | Frankston Social Enterprise Hub |
| Port of Hastings | Bluescope steel |
| Victorian Farmers Federation | Bendigo Bank |
| Mornington Peninsula Vignerons Association | Gazzola Farms |
| Mornington Peninsula Weddings Association | Crittenden Wines |
| Mornington Peninsula Golf Tourism | Peninsula Hot Springs |
| Peninsula Business Network | Searoad Ferries |
| Women in Business MP | Ventura Buslines |
| Mornington Chamber of Commerce | <u>Intercontinental Hotel Sorrento</u> |
| Mt Eliza Chamber of Commerce | Coastal Surveys |
| Sorrento-Portsea Chamber of Commerce | Peninsula Avocados |
| Western Port Chamber of Commerce | Manyung Gallery |
| Somerville Business Group | Hart Marine |
| Go Beyond Melbourne | SPX Corporation (ex Sealite) |
| Kinaway | The Bays Hospital |
| Committee for Mornington Peninsula | Village Glen |
| Mornington Peninsula Landcare Facilitator | Nichols Crowder |
| Mornington Peninsula Landcare Network | Peninsula Health |
| Bunurong Land Council | |

SHAPING GREATER DROMANA PLAN

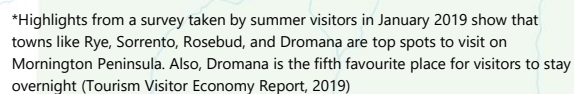
Draft May 2024



Acknowledgement of Country

Mornington Peninsula Shire acknowledges the Bunurong people, who have been the custodians of this land for many thousands of years; and pays respect to their elders past and present. We acknowledge that the land on which we meet is the place of age-old ceremonies, celebrations, initiation and renewal; and that the Bunurong peoples' living culture continues to have a unique role in the life of this region.

Photo credit: Bunurong Land Council Aboriginal Corporation



The Shaping Greater Dromana Plan provides a strategic framework for the Greater Dromana area and explains how various Council led plans, projects and initiatives contribute to shaping the area's future. It envisions a well-planned and sustainable township characterised by a healthy, thriving, and connected community.



Shaping Dromana

Your Township. Your Vision.

The Greater Dromana area celebrates its unique coastal setting nestled at the base of Arthurs Seat. The large township of Dromana will provide local shops, schools, parks, jobs and services for communities living in Dromana and Safety Beach. The area will continue to be a popular place for the many tourists who come to visit. Our economy will thrive, driven by diverse and innovative local businesses and industry. Future development in the area will be carefully integrated, respecting our local character and significant landscapes, and we will ensure our local biodiversity is healthy, valued and protected.

This draft vision incorporates essential elements from the Housing and Settlement Strategy: Refresh 2020-2036, Biodiversity Conservation Plan, the draft Economic Development and Tourism Strategy, and the Activity Centres Strategy.



What's in the Plan

Your Township. Your Plan.

The Greater Dromana area has a unique coastal township setting at the base of the Arthurs Seat escarpment. It is a special place for local residents and businesses and also for visitors from all over the Mornington Peninsula, metropolitan Melbourne and further afield.

The Shaping Greater Dromana Plan outlines existing and proposed strategies which are delivering outcomes in the following key areas:

- Environmental protection and climate resilience
- Sustainable transport and movement networks
- Community infrastructure, public open space and recreation
- Local economic development
- Affordable and diverse housing

For each of the above themes this plan will list Shire initiatives that are driving outcomes for the Greater Dromana area:

- **Current Initiatives:** What are we working on?
- **Future Initiatives:** What's on the horizon?
- **Advocacy Efforts:** What are we advocating for?

Each of the key themes are also supported by a map to spatially represent planned outcomes for the Greater Dromana area.

The Council and Wellbeing Plan's themes set strategic direction to work towards the Community Vision:



Theme 1 - A healthy natural environment and well-planned townships



Theme 2 - A robust, innovative and diverse economy



Theme 3 - A flourishing, healthy and connected community

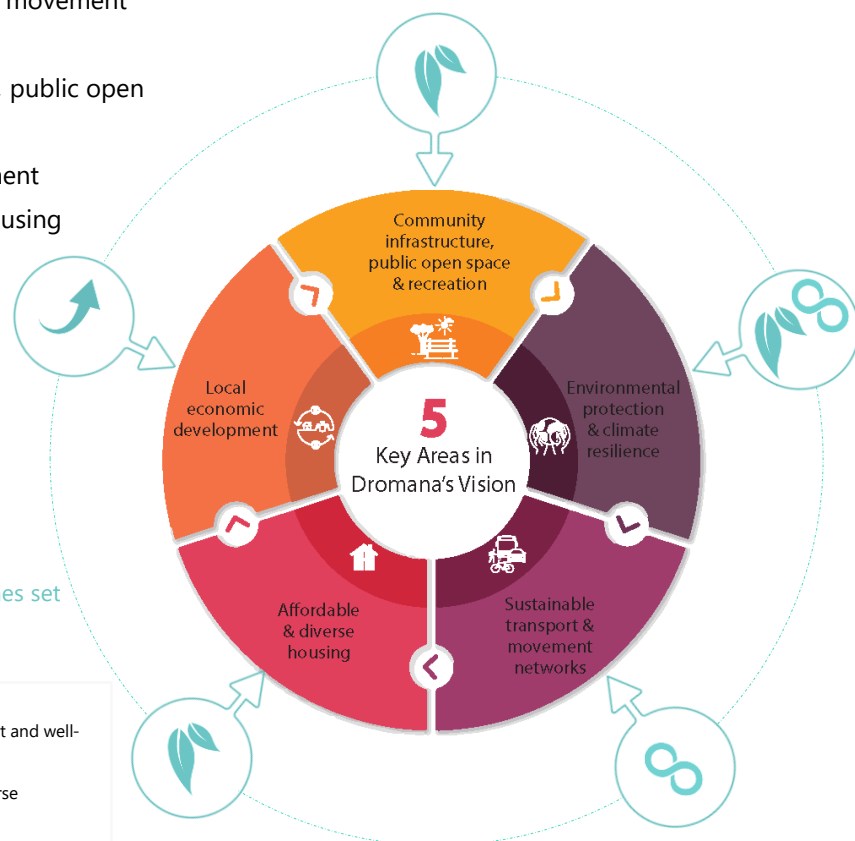
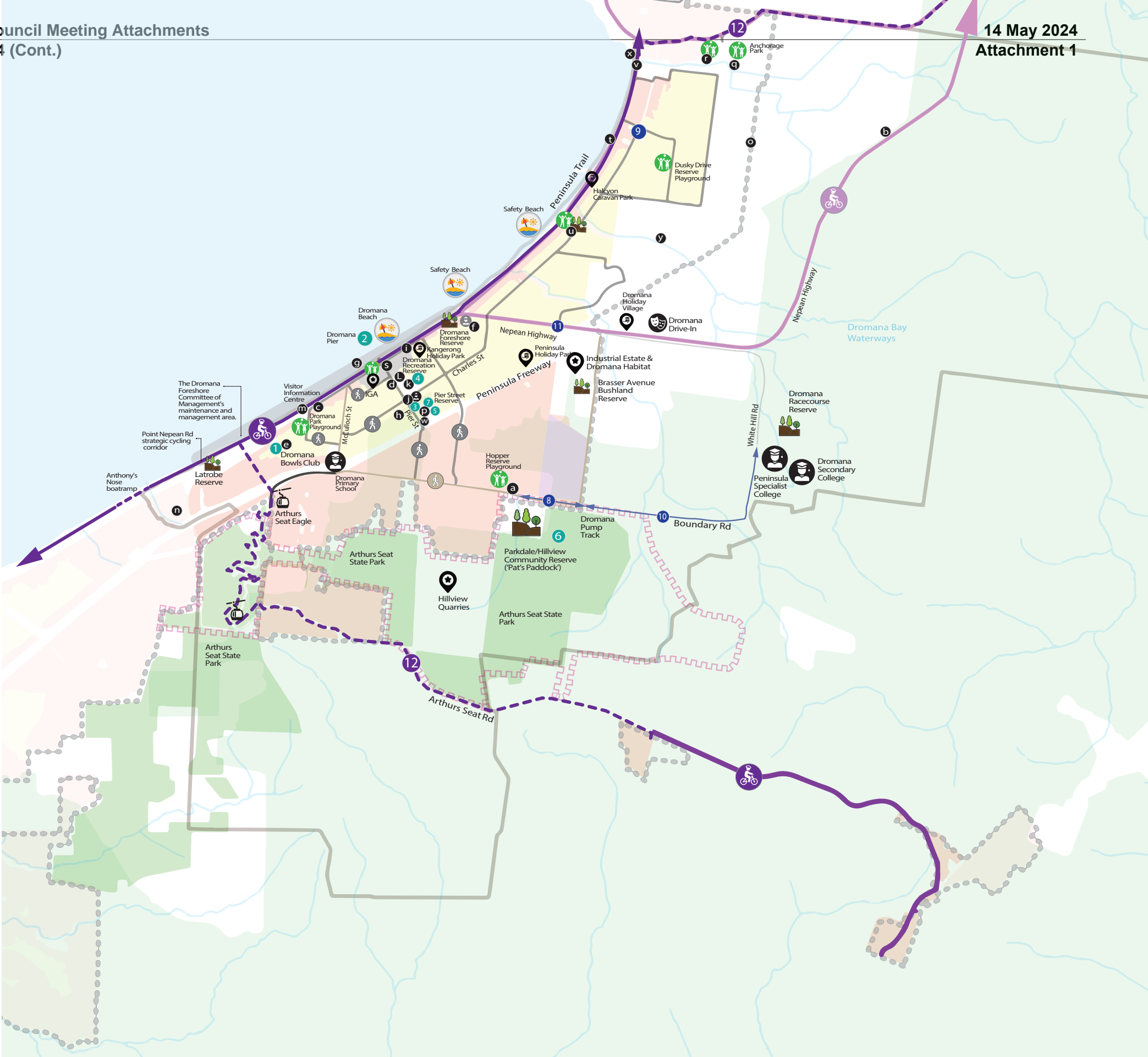


Figure 1. Shaping Greater Dromana Plan key focus area

5



Map 1. Strategic Framework for Greater Dromana

Strategic Initiatives

- 1 Dromana Bowls Club - Subsidence rectification
- 2 Dromana Pier replacement (funded by State Government)
- 3 Dromana Preschool expansion (funded by State Government)
- 4 Dromana Recreation Reserve - Including cricket nets renewal, new netball courts, senior football (Sports Field Lighting Package- Stage 2)
- 5 Dromana Tennis Club - Tennis court lighting upgrade
- 6 Hillview Community Reserve - Playspace, carpark and pathway improvement
- 7 Marna Reserve Pavilion upgrade
- 8 Boundary Rd proposed shared path and on-road bicycle facilities
- 9 Dromana Parade Footpath Renewal
- 10 Footpath to Dromana Secondary College concept planning
- 11 Nepean Highway/ Ponderosa Place/Country Club Drive intersection – Safe pedestrian crossing
- 12 Peninsula Trail- priority areas for improvement and fixing missing links

- Substantial housing change*
- Incremental housing change*
- Minimal housing change*
- Proposed residential subdivision of 250 lots and conservation area
- Urban growth boundary (UGB)
- Dromana & Arthurs Seat Escarpment Plan
- Peninsula Trail
- Victorian Government's existing principle bicycle network (PBN)
- Principal pedestrian network (PPN)- existing & proposed
- PPN intertownship link- existing & proposed

Public open space & recreation facilities

- Beach area
- Recreation
- Playgrounds
- Educational establishments

- Public Open Space
- Local economic landmarks, including IGA, Hillview Quarries, Industrial Estate & Dromana Habitat
- Holiday parks
- Natural Creeks
- Port Phillip Bay
- Green Wedge
- Greater Dromana area
- Community facilities
 - a. Boundary Road shops
 - b. Dromana Cemetery
 - c. Dromana Community Hall; Dromana Old Shire Offices
 - d. Dromana Community House
 - e. Dromana Country Bowls Club
 - f. Dromana Early Learning Centre & Kindergarten
 - g. Dromana Life Saving Club
 - h. Dromana Maternal and Child Health Centre

- i. Dromana Memorial Hall (also known as Dromana Foreshore Hall)
- j. Dromana Preschool
- k. Dromana Recreation Reserve: Don McKenzie Pavilion; Eric Oakes Pavilion
- l. Dromana Seniors Citizens Centre
- m. Dromana Tourist Information Centre
- n. Heronswood Gardens & Nursery
- o. Hidden Harbour Marina
- p. Pier Street Reserve (Marna Street Reserve): Dromana Netball Pavilion; Dromana Tennis Club Pavilion; Fenced Dog Park; Dromana Community Garden
- q. Martha Cove Boatyard
- r. Martha Cove Marina
- s. Pier Street shops
- t. Safety Beach Boat Ramp
- u. Safety Beach Foreshore Reserve Playground
- v. Safety Beach Sailing Club and Community Centre
- w. Safety Beach-Dromana Men's Shed
- x. Tassells Cove Dog Friendly Beach
- y. The Valley Golf Sport and Leisure (Safety Beach Country Club)

*The Shire's Housing and Settlement Strategy identifies potential housing areas categorised as 'substantial change', 'incremental change', 'minimal change' and 'investigation area', based on their strategic context, connectivity, environment and neighbourhood and landscape character.

Environmental protection and climate resilience

Your Township. Your Facts.

The Greater Dromana area will remain a beautiful, healthy place for future generations. Environmental stewardship from local community groups, government agencies and the local population will involve sustainable practices and a focus on biodiversity conservation.

The special coastal and bushland reserves and open spaces will be protected and enhanced to ensure habitat bio-links, weed control, increased biodiversity and integrated water management. These areas will be improved with sustainable land management practices and low impact access by the growing population.

We will help our community adapt to a changing climate and become more resilient to the environmental hazards like sea level rise bushfire and increased temperatures.

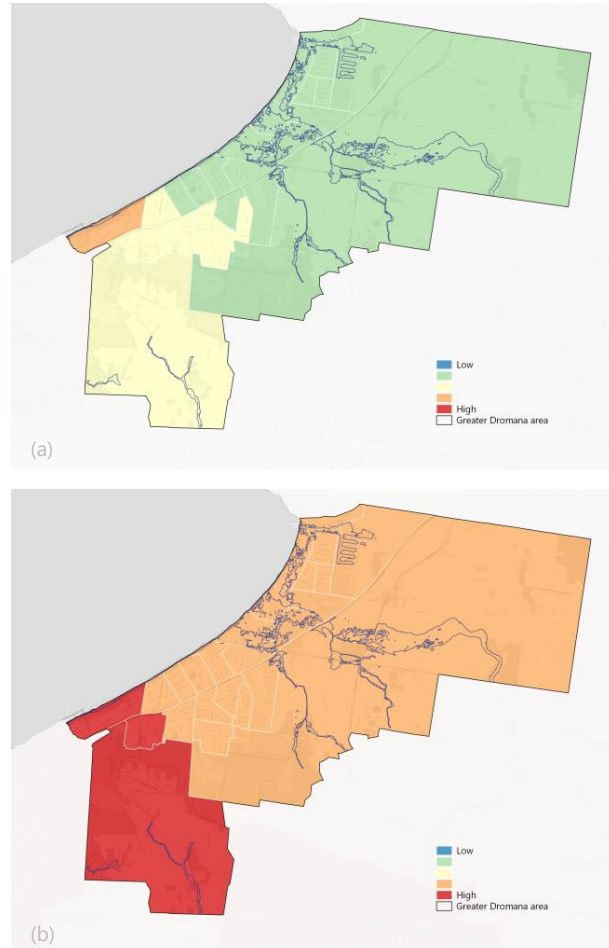


Figure 2. How often "100-Year" rainstorms happen in Greater Dromana: past vs. future predictions.

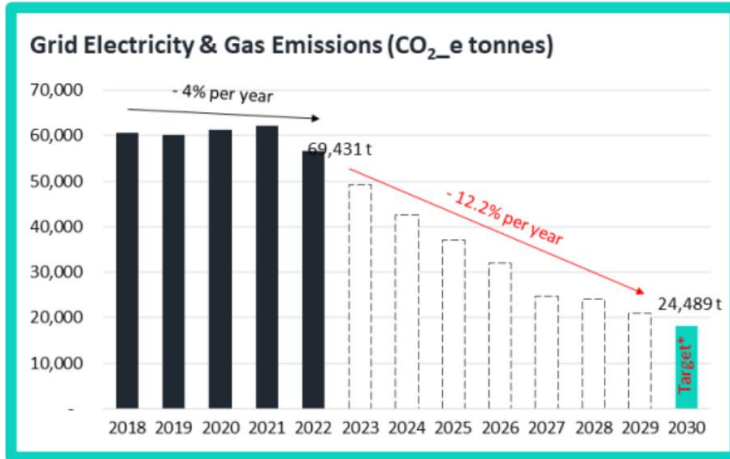
a) The intensity of heavy rainstorms that used to occur once in 100 years based on past weather records (1981-2010);
b) Forecasted intensity of similar rainstorms by the year 2050, assuming high future greenhouse gas emissions (using the RCP 8.5 scenario and the ACCESS 1.0 climate model).

Source: SECCCA Enhancing Community Resilience to Climate Change- Dromana-Rosebud Case Study (2023)



Environmental protection and climate resilience

Your Township. Your Facts.



Population # (2021) 13366
Dwellings # (2021) 8900

Figure 3. Emission reduction in the Greater Dromana area 2018-2023
Source: Repower (2023)

2022 Solar Results

| | |
|---------------------------------|------|
| New Solar Installs # | +189 |
| Annual kW Growth Rate | +22% |
| Total Solar Installs # | 1641 |
| % Dwellings w/ Solar | 18% |
| Rooftop Generation vs Potential | 7% |

2023 Solar Goals

| | |
|-------------------------|-----|
| Trend Solar Installs # | 259 |
| Uplift Solar Installs # | 501 |
| New Solar Dwellings | 9% |

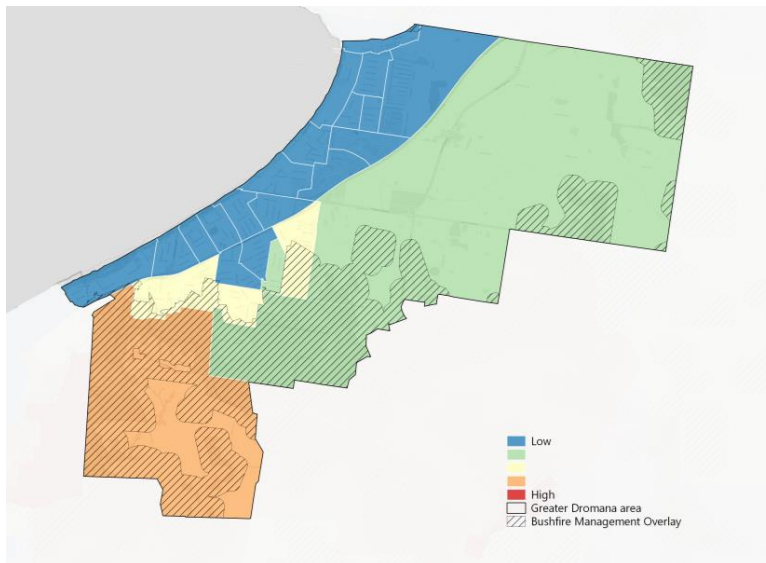


Figure 4. Bushfire and extreme fire vulnerability
Related to greater frequency of dry and hot spells, in addition to greater frequency of 'fire weather' measured based on bushfire management overlay cover (%).
Source: SECCCA Enhancing Community Resilience to Climate Change- Dromana-Rosebud Case Study (2023).



Experts predict that in 2050, we will get about **6%** less rain than we used to*.



Heavy rainfall that we usually see once in a hundred years is expected to increase by about **20%** in 2050*.

* SECCCA Enhancing Community Resilience to Climate Change- Dromana-Rosebud Case Study (2023).



Environmental protection and climate resilience

Your Township. Your Facts.



Figure 5. Vulnerability of ecosystems and their representative species on the Mornington Peninsula to the potential impacts of climate change, from lowest to highest
Source: Biodiversity Conservation Plan (2019)

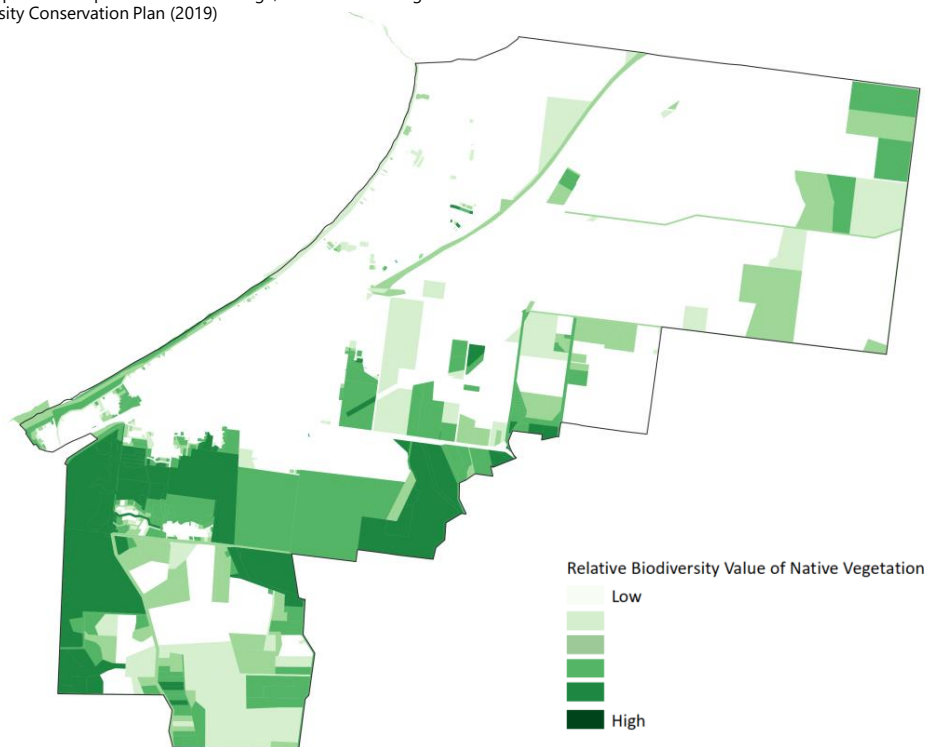
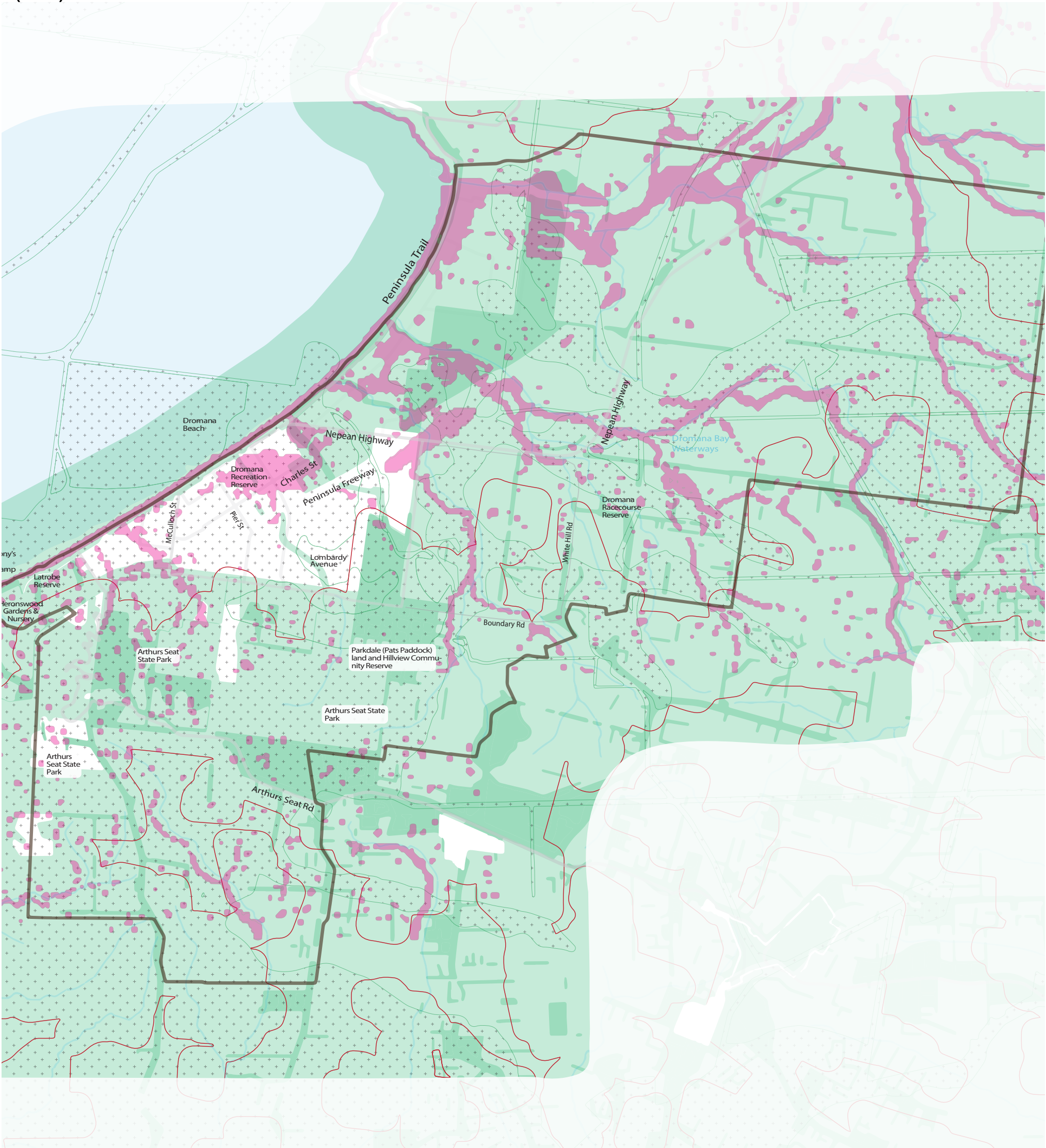


Figure 6. Biodiversity significance across the Greater Dromana area
Source: Biodiversity Conservation Plan (2019)
















Map 2. Environmental protection and climate resilience




- Strategic Initiatives
- Vegetation Protection Overlay (VPO) or Environmental Significance Overlay (ESO)
 - Vegetation Protection Overlay (VPO) and Environmental Significance Overlay (ESO)
 - Significant Landscape Overlay (SLO)
 - Bushfire Management Overlay (BMO)
 - Port Phillip Bay Coastal Hazard Assessment - Inundation with rainfall for 0.8m Sea Level Rise*
- Port Phillip Bay
- Natural Creeks
- Greater Dromana area

*The Port Phillip Bay Coastal Hazard Assessment for 0.8m Sea Level Rise refers a study conducted by the Department of Energy, Environment and Climate Action (DEECA) that evaluates the risks and potential impacts along the coast of Port Phillip Bay if the sea level were to rise by 0.8 meters.

Environmental protection and climate resilience



Current Initiatives: What are we working on?

| Strategic plans/initiatives | Type |
|---|---|
| Beyond Zero Waste Strategy 2030 |  |
| Biodiversity Conservation Plan (2019) |  |
| Climate Emergency Response Plan 2020-2040 (2020) |  |
| Climate Emergency Response Plan Progress report (2022) |  |
| Dromana beach – Renourishment program (2020, funded by State Government) |  |
| Flood and Stormwater Strategy (2022) |  |
| Integrated Water Management Plan (2021) - opportunities for recycled water schemes |  |
| Mornington Peninsula Green Wedge Management Plan (2019) |  |
| Mornington Peninsula Shire Strategic Planning Bushfire Assessment (2023) |  |
| SECCCA Councils Climate Change Alliance (SECCCA) Enhancing Community Resilience to Climate Change (2023) |  |
| SECCCA Asset Vulnerability Assessment Tools - developed tools to understand how buildings, drainage and local roads will be impacted by various climate scenarios |  |
| SECCCA Enhancing Community Resilience to Climate Change, Case Studies: Dromana-Rosebud (2023) |  |
| Water Sensitive Asset Master Plan (2022) |  |









-  These are strategies that shape the future of all townships in the Shire.
-  These are Shire-wide strategies with specific recommendations for the Greater Dromana area's future.
-  These are exclusive strategic plans that shape the future of Greater Dromana area.




Environmental protection and climate resilience

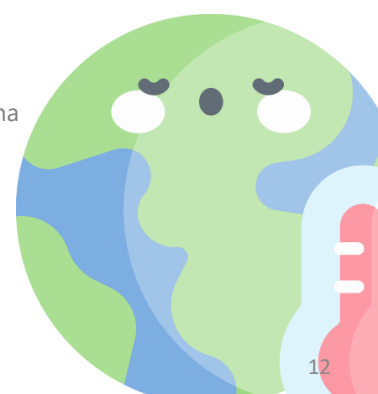
Future Initiatives: What's on the horizon?

| Strategic plans/initiatives | Type |
|--|---|
| Our Coast Our Future Coastal Management Strategy |  |
| Urban Forest Strategy |  |

Advocacy Efforts: What are we advocating for?

| Strategic plans/initiatives | Type |
|---|---|
| Council Alliance for a Sustainable Built Environment (CASBE) – advocacy for State-wide Environmentally Sustainable Development (ESD) |  |
| Engaging in community-led climate events such as Climate Festival 'Earth Day' event in Dromana, advocating for a resilient and adaptive community |  |
| Mornington Peninsula Shire's Declaration of a Climate Emergency (2019) – advocacy for sustainable land use and environmental restoration, and building resilience |  |
| Net zero emissions target by 2040 |  |
| Port Phillip Bay Coastal Hazard Assessment – advocacy for coastal hazard planning controls to address predicted sea level rise |  |
| Repower Mornington Peninsula – acting as a community engagement partner |  |
| Review of bushfire planning exemptions and mapping |  |
| State Government funding for the installation of an electric vehicle charging network |  |

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-  These are exclusive strategic plans that shape the future of Greater Dromana area.



Environmental protection and climate resilience

Your Say. Our Support.

| Beneficiaries/ Community Grant Program | Financial Period |
|---|------------------|
| Aegir Divers - Climate Action Grant to deliver carbon emissions reduction partnerships | 2023/2024 |
| Dromana Football and Netball Club - Single Use Plastics Grant | 2021/2022 |
| Dromana Secondary College - Climate Action Grant to deliver carbon emissions reduction partnerships | 2023/2024 |
| Habitat Restoration Fund - Biolinks Support Grants to support establishment, protection, and enhancement of biolinks on a landscape scale | 2023/2024 |
| Hickinbotham of Dromana - Climate Action Grant to deliver carbon emissions reduction partnerships | 2021/2022 |
| Southern Seagreens - Climate Action Grant to deliver carbon emissions reduction partnerships | 2021/2022 |



Sustainable Transport & Movement Networks

Your Township. Your Facts.

The Greater Dromana area will shift towards a more sustainable and active lifestyle through the development and promotion of expanded and improved public transport options and connected cycling paths and pedestrian walkways.

Safe, efficient and eco-friendly modes of transportation should be accessible to all.

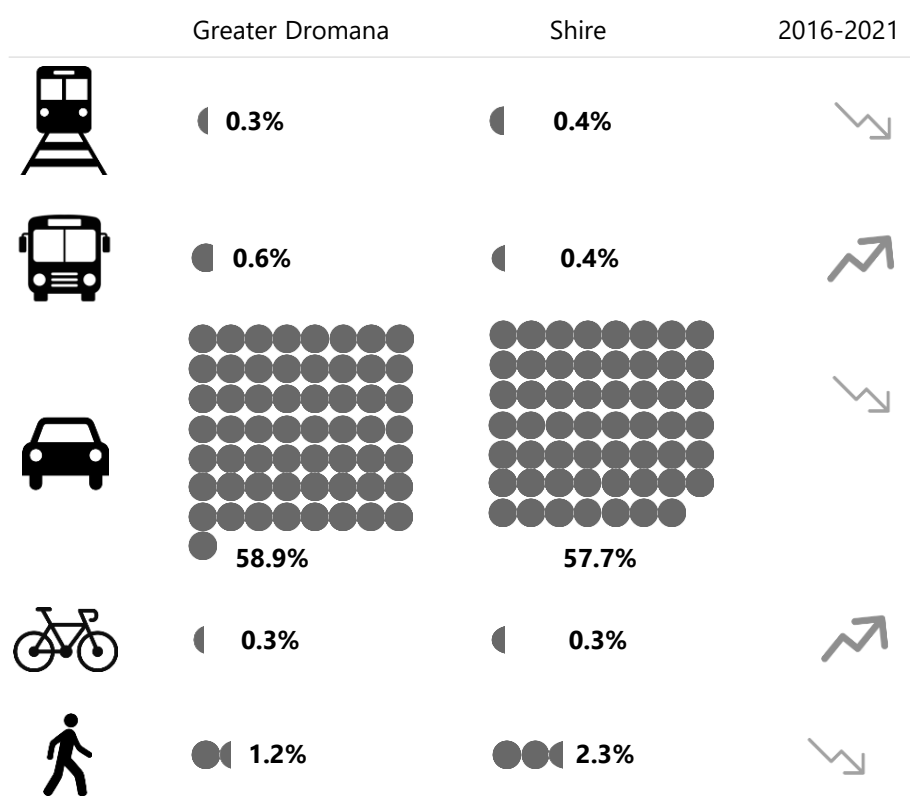


Figure 7. Methods of travel to work

Source: Australian Bureau of Statistics, Census of Population and Housing, 2016 and 2021 (Usual residence data). Compiled and presented in profile.id by .id (informed decisions)



Sustainable Transport & Movement Networks

Your Township. Your Facts.

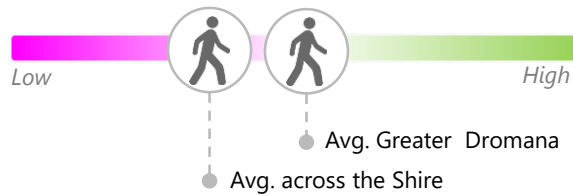


Figure 8. Walkability Index*

Source: Australian Urban Observatory (2021)

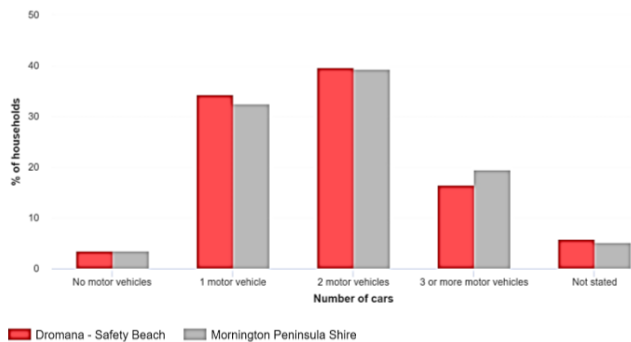


Figure 9. Accessibility of public transport network: average distance to closest public transport stop

Source: Australian Bureau of Statistics, Census of Population and Housing, 2016 and 2021 (Usual residence data). Compiled and presented in profile.id by .id (informed decisions)

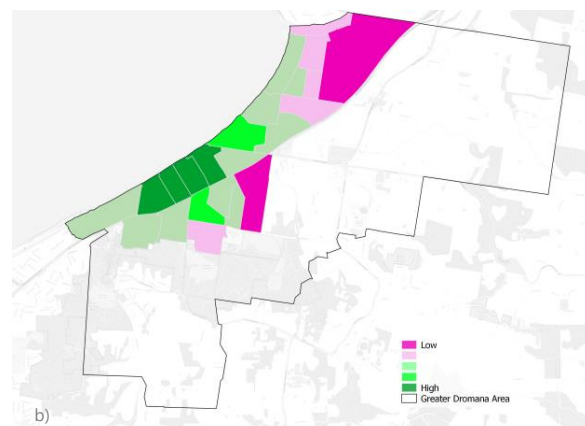
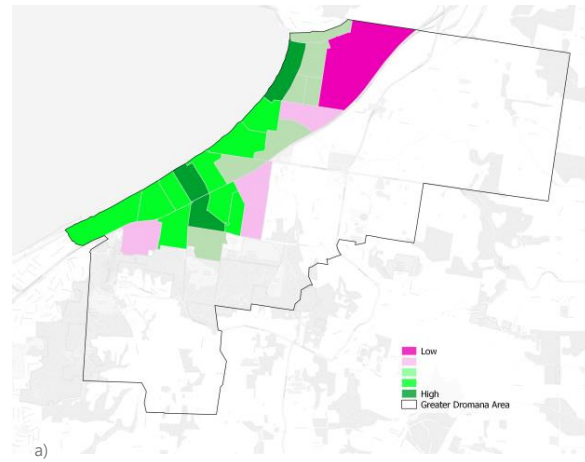


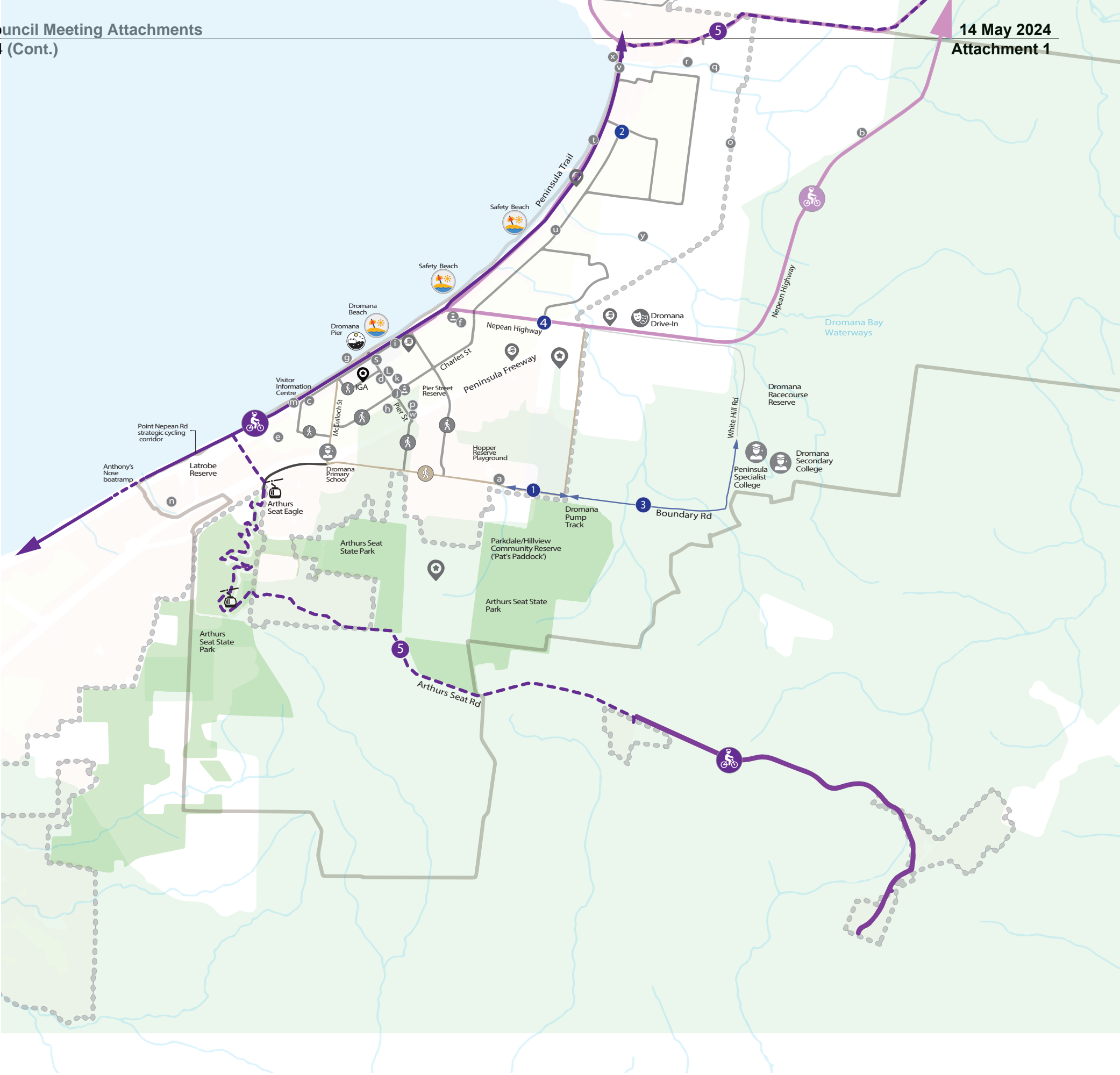
Figure 10. Accessibility of public transport network: a) average distance to closest public transport stop; b) Walkability Index*
Source: Australian Urban Observatory (2021)

Table 1. Car Ownership trends: Dromana-Safety Beach vs. Shire (2016-2021)

| Dromana-Safety Beach | 2021 | | Change 2016 to 2021 |
|--------------------------|------------------------|------------------------------|------------------------|
| | Dromana-Safety Beach % | Mornington Peninsula Shire % | |
| Number of cars | | | |
| No motor vehicles | 3.5 | 3.5 | +36 |
| 1 motor vehicle | 34.4 | 32.4 | +403 |
| 2 motor vehicles | 39.7 | 39.3 | +414 |
| 3 or more motor vehicles | 16.5 | 19.6 | +260 |
| Not stated | 5.9 | 5.2 | +7 |
| Total households | 100.0 | 100.0 | +1,120 |

Source: Australian Bureau of Statistics, Census of Population and Housing, 2016 and 2021 (Usual residence data). Compiled and presented in profile.id by .id (informed decisions)

* The Walkability Indicator assesses how friendly an area is for pedestrians, focusing on three main factors such as the mix of land use and availability of daily services (like supermarkets and public transport stops), street connectivity, and dwelling density. Low walkability scores mean an area is not very pedestrian-friendly, with fewer amenities and poor street connections, while high scores show it's easy to walk around, with plenty of services and well-linked streets.



Map 3. Sustainable transport and movement networks

Strategic Initiatives

- 1 Boundary Rd proposed shared path and on-road bicycle facilities
- 2 Dromana Parade Footpath Renewal
- 3 Footpath to Dromana Secondary College concept planning
- 4 Nepean Highway/ Ponderosa Place/Country Club Drive intersection – Safe pedestrian crossing
- 5 Peninsula Trail- priority areas for improvement and fixing missing links

Urban growth boundary (UGB)

Peninsula Trail

Victorian Government's existing principle bicycle network (PBN)

Principal pedestrian network (PPN)- existing & proposed

PPN intertownship link- existing & proposed

Public open space & recreation facilities

Beach area

Recreation

Educational establishments

Local economic landmarks, including IGA, Hillview Quarries, Industrial Estate & Dromana Habitat

Holiday parks

Natural Creeks

Port Phillip Bay

Green Wedge

Greater Dromana area

Community facilities

a. Boundary Road shops

b. Dromana Cemetery

c. Dromana Community Hall; Dromana Old Shire Offices

d. Dromana Community House

e. Dromana Country Bowls Club

f. Dromana Early Learning Centre & Kindergarten

g. Dromana Life Saving Club

h. Dromana Maternal and Child Health Centre

i. Dromana Memorial Hall (also known as Dromana Foreshore Hall)

j. Dromana Preschool

k. Dromana Recreation Reserve: Don McKenzie Pavilion; Eric Oakes Pavilion

l. Dromana Seniors Citizens Centre

m. Dromana Tourist Information Centre











n. Heronswood Gardens & Nursery




o. Hidden Harbour Marina

- p. Pier Street Reserve (Marna Street Reserve); Dromana Netball Pavilion; Dromana Tennis Club Pavilion; Fenced Dog Park; Dromana Community Garden
- q. Martha Cove Boatyard
- r. Martha Cove Marina
- s. Pier Street shops
- t. Safety Beach Boat Ramp
- u. Safety Beach Foreshore Reserve Playground
- v. Safety Beach Sailing Club and Community Centre
- w. Safety Beach-Dromana Men's Shed
- x. Tassells Cove Dog Friendly Beach
- y. The Valley Golf Sport and Leisure (Safety Beach Country Club)

Sustainable Transport & Movement Networks




Current Initiatives: What are we working on?

| Strategic plans/initiatives | Type |
|--|---|
| Mornington Peninsula Shire Sustainable Transport Strategy 2015-2020 |  |
| Pedestrian Access Strategy (2024) |  |
| Principal Bicycle Network (PBN) and Bicycle Priority Routes (BPR)- VicRoads |  |
| Mornington Peninsula Bicycle Strategy Ridesafe 2010-2014 – enhancing cycling infrastructure for sustainable transport and recreation |  |
| Road Improvement Strategy (2018) |  |
| Road Management Plan (2022) |  |
| Roadside Equestrian & Mountain Bike Trails Strategy 2014-2019 |  |
| Strategic Cycling Corridors (SCCs)- linking employment and activity centres |  |
| Towards Zero Road Safety Strategy 2020-2025 |  |
| Unmade Roads Construction Strategy (2006)- prioritising the construction of various unsealed roads |  |








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-  These are exclusive strategic plans that shape the future of Greater Dromana area.




Sustainable Transport & Movement Networks

Future Initiatives: What's on the horizon?

| Strategic plans/initiatives | Type |
|--|---|
| Footpath to Dromana Secondary College- concept planning |  |
| Integrated Transport Strategy – including RideSafe Strategy and Active Transport Network |  |
| Ride2School Program |  |

Advocacy Efforts: What are we advocating for?

| Strategic plans/initiatives | Type |
|--|---|
| Advocating for the continuation and extension of FlexiRide between Safety Beach and Rosebud |  |
| Bicycle carrying equipment for buses on Mornington Peninsula |  |
| Cross-Mornington Peninsula bus service |  |
| Disability Inclusion Plan 2022 - advocates for improved access to reliable and safe transport options |  |
| Improved bus services for Mornington Peninsula: Expansion of route 781 (Frankston to Dromana) & route 887 (Rosebud to Frankston) |  |
| Improved public transport on the Mornington Peninsula to ensure access to jobs and services |  |
| The State Government to plan for the future transport needs of the Southern Peninsula |  |

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-  These are exclusive strategic plans that shape the future of Greater Dromana area.

Sustainable Transport & Movement Networks

Your Say. Our Actions.

| Projects | Planning | Design | Procure | Build | Complete |
|---|----------|--------|---------|-------|----------|
| Codrington Street/Ligar Street, Dromana - Roundabout (Black Spot projects) | | | | | |
| Dromana Parade, Safety Beach – Footpath renewal | | | | | |
| Dromana township - 40km/h area (Black Spot project) | | | | | |
| Nepean Highway/ Ponderosa Place/Country Club Drive intersection – Safe pedestrian crossing (awaiting progression from the Department of Transport on intersection improvements) | | | | | |
| Pier Street and Gibson Street, Dromana – Roundabout (Safer Residential Areas project) | | | | | |

Completed
 In progress
 Not started



Community Infrastructure, Public Open Space & Recreation

Your Township. Your Facts.

The Greater Dromana area has many community buildings and recreation facilities. These community centres and green spaces encourage social interaction, physical activity and active living and cultural expression, ensuring a thriving community life that values diversity and inclusivity.

Public open spaces encompass areas like parks, recreation reserves, public gardens, nature reserves, civic areas, and promenades accessible to everyone regardless of economic or social conditions.

These spaces are crucial for socialising, playing, connecting with others, and offer health benefits like increased physical activity and improved mental health. Larger spaces also assist in preserving biodiversity and are vital from an environmental and conservation perspective.

Community buildings and recreation facilities are assessed for future use to ensure they are fit for purpose, universally accessible, sustainably maintained and efficiently managed.

GREATER DROMANA | SHIRE



Number of community facilities
16 | 116



Number of playgrounds
11 | 145



Number of open spaces
265ha | 2730ha



Draft Shaping Greater Dromana Plan

20

Community Infrastructure, Public Open Space & Recreation

Your Township. Your Facts.

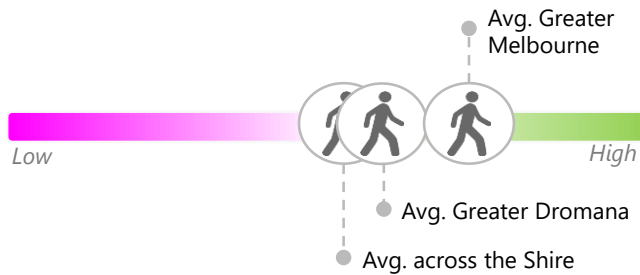


Figure 11. Accessibility of large public open spaces (within 400m)*
Source: Australian Urban Observatory (2021)

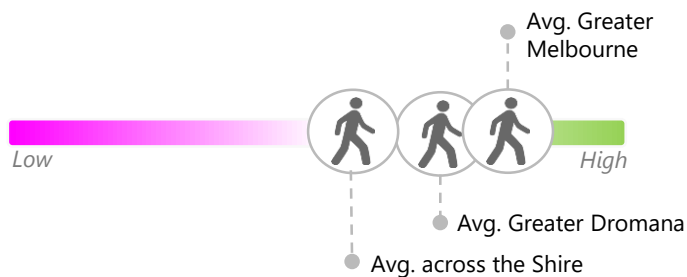
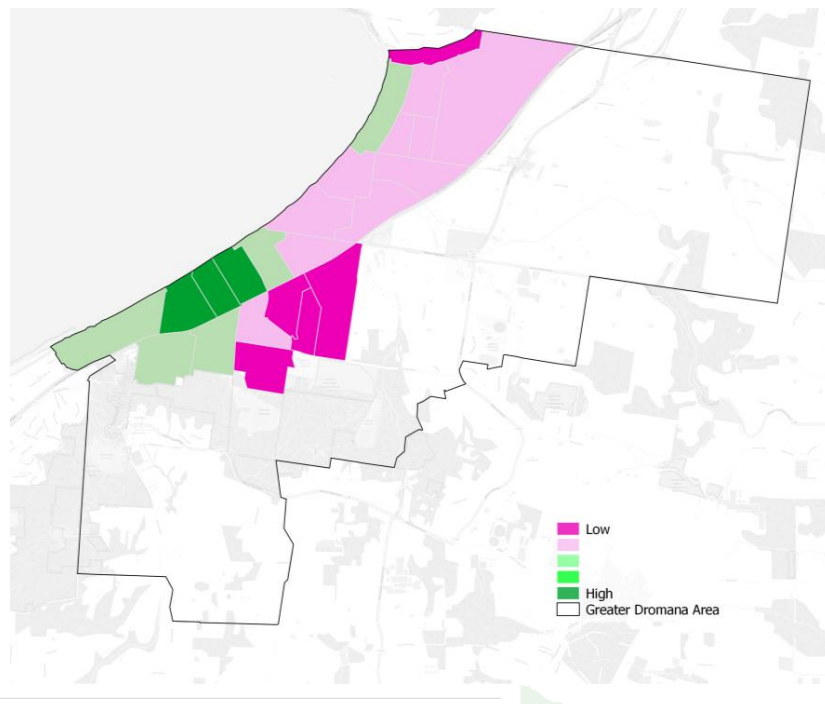


Figure 12. Access to supermarket**

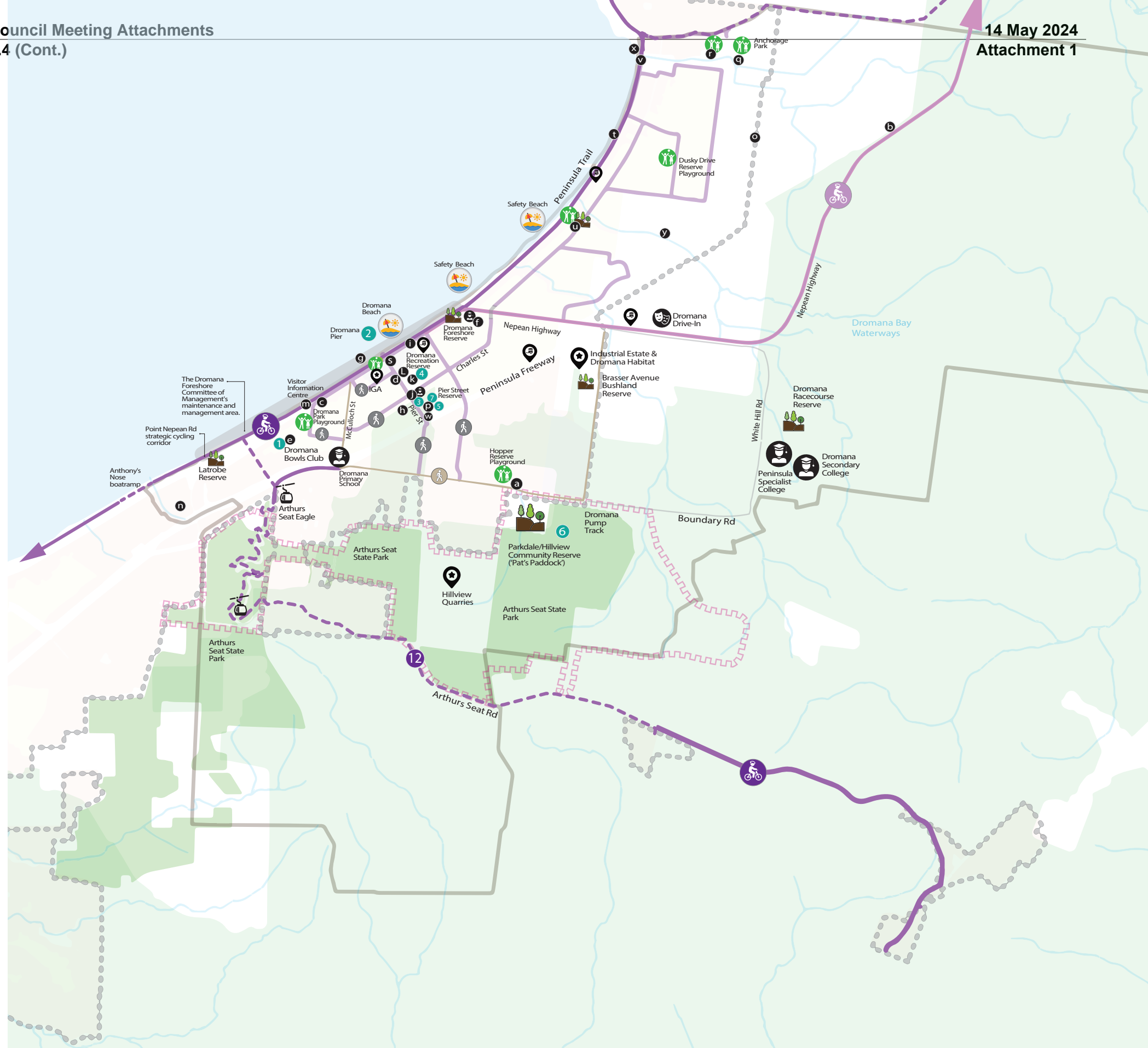
Figure 13. Accessibility of social infrastructure
Source: Australian Urban Observatory (2021)



* The percentage of dwellings located within 400 meters of a public open space that is larger than 1.5 hectares. Large public open spaces, as defined by being greater than 1.5 hectares, are particularly important because they cater to a wider community.

** The key measures used include percentage of dwellings without any food outlet within 3.2 km; percentage of dwellings within 1 km of a supermarket; average distance to the closest healthy food outlet (supermarket or greengrocer); average distance to the closest fast food outlet.








Map 4. Community infrastructure, public open space and recreation









Strategic Initiatives

- 1 Dromana Bowls Club - Subsidence rectification
- 2 Dromana Pier replacement (funded by State Government)
- 3 Dromana Preschool expansion (funded by State Government)
- 4 Dromana Recreation Reserve - Including cricket nets renewal, new netball courts, senior football (Sports Field Lighting Package- Stage 2)
- 5 Dromana Tennis Club - Tennis court lighting upgrade
- 6 Hillview Community Reserve - Playspace, carpark and pathway improvement
- 7 Marna Reserve Pavilion upgrade

-  Substantial housing change*
 -  Incremental housing change*
 -  Minimal housing change*
 -  Proposed residential subdivision of 250 lots and conservation area
 -  Urban growth boundary (UGB)
-  Dromana & Arthurs Seat Escarpment Plan
-  Peninsula Trail
 -  Victorian Government's existing principle bicycle network (PBN)
 -  Principal pedestrian network (PPN)- existing & proposed
 -  PPN intertownship link- existing & proposed

Public open space & recreation facilities
















- Beach area
- Recreation
- Playgrounds
- Educational establishments




-  Public Open Space
-  Local economic landmarks, including IGA, Hillview Quarries, Industrial Estate & Dromana Habitat
-  Holiday parks
-  Natural Creeks
-  Port Phillip Bay
-  Green Wedge
-  Greater Dromana area
- 
 - a. Boundary Road shops
 - b. Dromana Cemetery
 - c. Dromana Community Hall; Dromana Old Shire Offices
 - d. Dromana Community House
 - e. Dromana Country Bowls Club
 - f. Dromana Early Learning Centre & Kindergarten
 - g. Dromana Life Saving Club
 - h. Dromana Maternal and Child Health Centre

- i. Dromana Memorial Hall (also known as Dromana Foreshore Hall)
- j. Dromana Preschool
- k. Dromana Recreation Reserve: Don McKenzie Pavilion; Eric Oakes Pavilion
- l. Dromana Seniors Citizens Centre
- m. Dromana Tourist Information Centre
- n. Heronswood Gardens & Nursery
- o. Hidden Harbour Marina
- p. Pier Street Reserve (Marna Street Reserve); Dromana Netball Pavilion; Dromana Tennis Club Pavilion; Fenced Dog Park; Dromana Community Garden
- q. Martha Cove Boatyard
- r. Martha Cove Marina
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- u. Safety Beach Foreshore Reserve Playground
- v. Safety Beach Sailing Club and Community Centre
- w. Safety Beach-Dromana Men's Shed
- x. Tassells Cove Dog Friendly Beach
- y. The Valley Golf Sport and Leisure (Safety Beach Country Club)

Community Infrastructure, Public Open Space & Recreation












Current Initiatives: What are we working on?

| Strategic plans/initiatives | Type |
|---|---|
| Community Capital Infrastructure Policy (2018) |  |
| Council and Wellbeing Plan 2021-2025 |  |
| Dromana Preschool- expand and upgrade (funded by State Government) |  |
| Hillview Community Reserve- Footpath and Playground Project (2023/2024) |  |
| Mornington Peninsula Municipal Emergency Management Plan 2021-24 |  |
| Mornington Peninsula National Park and Arthurs Seat State Park Management Plan (Amended 2014 & 2016) - Parks Victoria |  |
| Mornington Peninsula Shire Arts and Culture Plan (2020 –2024) - suggests activating underutilised spaces for arts and hosting more pop-up style cultural outdoor events in a variety of venues (e.g. car yard, on the pier) |  |
| Mornington Peninsula Shire Music Plan 2025 |  |
| Mornington Peninsula Shire Play Space Strategy (2015-20) |  |
| Recreational Facilities for Mountain Bike and BMX- Strategy (2023) - Hillview Community Reserve is a potential site for a regional biking facility |  |
| Sports Capacity Plan Volume 1- Sports Field (2019) - recommends upgrades to Dromana Racecourse Reserve, Dromana Recreation Reserve, and Dromana Reserve (the sports oval) |  |
| Positive Ageing Strategy 2020-2025 |  |
| Property Strategy 2018 |  |
| Safety Beach Coastal Management Plan (2016) |  |
| Safety Beach Coastal Management Plan Masterplan |  |





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Community Infrastructure, Public Open Space & Recreation

Future Initiatives: What's on the horizon?

| Strategic plans/initiatives | Type |
|---|---|
| Community Facilities Infrastructure Strategy |  |
| Dromana & Arthurs Seat Escarpment Plan |  |
| Dromana Community Facilities Project (formally known as the Dromana Hub project) |  |
| Dromana Gateway Entrance Scoping & Project Proposal |  |
| Marna Reserve Pavilion Upgrade |  |
| Mornington Peninsula Shire Open Space Strategy |  |
| Parkdale/Hillview Community Reserve Master Plan (also known locally as 'Pat's Paddock') |  |
| Public Amenity Strategy |  |
| Sports Capacity Plan Volume 2- Indoor sports, and Volume 3- Other sports (non-field based sports) |  |
| Sports Pavilion Strategy |  |
| We All Belong: a Strategy for an inclusive Mornington Peninsula community |  |






























Advocacy Efforts: What are we advocating for?

| Strategic plans/initiatives | Type |
|--|---|
| Digital connectivity to improve mobile coverage |  |
| Disability Inclusion Plan 2022, advocates for implementing Universal Design for all Council-owned community facilities |  |
| Peninsula Trail Advocacy (Connecting the missing links of the Peninsula Trail) |  |
| Personal Watercraft (PWC) Advocacy - specifically jet skis (2019) |  |

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Community Infrastructure, Public Open Space & Recreation

Your Say. Our Actions.




































| Projects | Planning | Design | Procure | Build | Complete |
|---|---|---|--|---|---|
| Dromana Bowls Club - Subsidence rectification |  |  |  |  |  |
| Dromana Pier replacement (funded by State Government) |  |  |  |  |  |
| Dromana Preschool expansion to a two-room facility (funded by State Government) |  |  |  |  |  |
| Dromana Recreation Reserve - Cricket nets renewal |  |  |  |  |  |
| Dromana Recreation Reserve – New netball court |  |  |  |  |  |
| Dromana Recreation Reserve - Senior football (Sports Field Lighting Package- Stage 2) |  |  |  |  |  |
| Dromana Tennis Club- Tennis court lighting upgrade |  |  |  |  |  |
| George A Bishop Reserve – New playground |  |  |  |  |  |

 Completed
  In progress
  Not started

Some projects will only go ahead if the necessary fund is secured.

Community Infrastructure, Public Open Space & Recreation

Your Say. Our Actions.

| Projects | Planning | Design | Procure | Build | Complete |
|--|---|---|--|---|---|
| Hillview Community Reserve – New toilet installation |  |  |  |  |  |
| Hillview Community Reserve- Footpath and playground project |  |  |  |  |  |
| Marna Reserve Pavilion upgrade |  |  |  |  |  |
| Safety Beach – Toilet upgrade |  |  |  |  |  |
| Safety Beach Boat Ramp - Maintenance Dredging |  |  |  |  |  |
| Tassel's Cove – Carpark upgrade |  |  |  |  |  |
| Safety Beach Foreshore –All abilities access ramp opposite Victoria St and opposite Prescott Ave |  |  |  |  |  |

 Completed
  In progress
  Not started

Some projects will only go ahead if the necessary fund is secured.

Community Infrastructure, Public Open Space & Recreation

Your Say. Our Support.

| Community Capital Project | Planning | Delivery | Complete |
|---|----------|----------|----------|
| Dromana Bowls Club - Green replacement | | | |
| Dromana Bowls Club - Installation of Air Conditioning in Main Hall and Bar Lounge | | | |
| Dromana Bowls Club - Installation of Solar Panels on the Clubhouse Roof | | | |
| Dromana Community Garden - Path edging and topping | | | |
| Rotary Club of Dromana - Bay Trail Rotary Centenary Project | | | |
| Safety Beach Sailing Club - Club changerooms | | | |
| Safety Beach-Dromana Men's Shed - Additional Solar Panels | | | |
| Safety Beach-Dromana Men's Shed - Extension of existing Shed Building | | | |

Completed
 In progress
 Not started

Community Infrastructure, Public Open Space & Recreation

Your Say. Our Support.

| Beneficiaries/ Community Grant Program | Financial Period |
|---|------------------|
| Dromana & District Historical Society Inc -Seniors Festival 2023 Subsidy | 2023/2024 |
| Dromana Bay Life Saving Club - Defibrillator Grants to improve health | 2020/2021 |
| Dromana Bay Life Saving Club - support for online business initiatives | 2021/2022 |
| Dromana Bay Life Saving Club Inc. - Community Support Grants to support community groups and organisations delivering key initiatives | 2022/2023 |
| Dromana Bowls Club - Community Placemaking Grants to enhance public spaces and community life | 2023/2024 |
| Dromana Community Gardens - Flexi Grants to improve community health and safety | 2023/2024 |
| Dromana Community House - Defibrillator Grants to improve health | 2021/2022 |
| Dromana Community House - Seniors Festival 2023 Subsidy | 2023/2024 |
| Dromana Football and Netball Club - Flexi Grants to improve community health and safety | 2019/2020 |
| Dromana Foreshore Committee of Management Incorporated - Defibrillator Grants to improve health | 2021/2022 |
| Dromana Foreshore Committee of Management Incorporated - support for online business initiatives | 2021/2022 |
| Dromana Habitat - Community Event Funding to enable community participation and celebrations | 2022/2023 |
| Dromana Primary School - Community Placemaking Grants to enhance public spaces and community life | 2021/2022 |
| Dromana Primary School - Creative Grants to build creativity, cultural capacity and vitality in communities | 2021/2022 |
| Dromana Senior Citizens Centre Inc. - Seniors Festival 2023 Subsidy | 2023/2024 |
| Dromana Senior Citizens Centre Inc. - Youth Development Grants | 2020/2021 |
| Dromana Valley Probus Club Inc | 2021/2022 |

Community Infrastructure, Public Open Space & Recreation

Your Say. Our Support.

| Beneficiaries/ Community Grant Program | Financial Period |
|---|-------------------------------------|
| Dromana Valley Probus Club Inc - Defibrillator Grants to improve health | 2019/2020 |
| Dromana Valley Probus Club Inc - Flexi Grants to improve community health and safety | 2019/2020 |
| Lions Club of McCrae and District Inc. | 2021/2022 |
| Lions Club of McCRAE and District Inc. - Community Placemaking Grants to enhance public spaces and community life | 2019/2020 |
| Lions Club of McCrae and District Inc. - Defibrillator Grants to improve health | 2021/2022 |
| Lions Club of McCrae and District Inc. - Flexi Grants to improve community health and safety | 2021/2022 2022/2023 2023/2024 |
| Osborne Netball Club - Access and Social Inclusion Grant to improve social inclusion, health and wellbeing | 2023/2024 |
| Rotary Club of Dromana - Community Event Funding to enable community participation and celebrations | 2022/2023 |
| Rotary Club of Dromana - Community Event Funding to enable community participation and celebrations | 2023/2024 |
| Rotary Club of Dromana - Flexi Grants to improve community health and safety | 2022/2023 |
| Rotary Club of Dromana - Performing Arts Development Grant | 2019/2020 |
| Safety Beach - Dromana Mens Shed - Community Support Grants to support community groups and organisations delivering key initiatives | 2019/2020 2023/2024 |
| Safety Beach - Dromana Mens Shed - Flexi Grants to improve community health and safety | 2023/2024 |
| Southern Peninsula Basketball Association | 2021/2022 |
| Southern Peninsula Basketball Association - support for online business initiatives | 2021/2022 |
| Southern Peninsula Basketball Association - Community Support Grants to support community groups and organisations delivering key initiatives | 2023/2024 |
| Southern Peninsula Basketball Association - COVID-19 Community Recovery Grants | 2020/2021 |

Community Infrastructure, Public Open Space & Recreation

Your Say. Our Support.

| Beneficiaries/ Community Grant Program | Financial Period |
|--|------------------|
| Southern Peninsula Basketball Association - Defibrillator Grants to improve health | 2021/2022 |
| Southern Peninsula Basketball Association - Performing Arts Development Grant | 2019/2020 |
| Southern Peninsula Basketball Association - Performing Arts Development Grant | 2019/2020 |
| Spark Youth Dance Company Inc. | 2021/2022 |
| Spark Youth Dance Company Inc. - Creative Grants to build creativity, cultural capacity and vitality in communities | 2019/2020 |
| Spark Youth Dance Company Inc. - COVID-19 Community Recovery Grants | 2020/2021 |
| Spark Youth Dance Company Inc. - Performing Arts Development Grant | 2021/2022 |
| The Dromana Drive In - Tourism Marketing and Membership Subsidy | 2021/2022 |
| Torello Farm - support for online business initiatives | 2021/2022 |
| U3A Southern Peninsula - Community Support Grants to support community groups and organisations delivering key initiatives | 2023/2024 |
| U3A Southern Peninsula - Seniors Festival 2023 Subsidy | 2023/2024 |



Local Economic Development

Your Township. Your Facts.

The Greater Dromana area will have a robust local economy that provides employment opportunities and supports the township's self-sufficiency.

The large township centre of Dromana and convenience centre at Boundary Road provides a mix of food and other goods, banking, personal services and medical services. The Dromana Industrial Estate hosts trades and service industries and many construction-related businesses. It also contains a successful entrepreneurial hub 'Dromana Habitat' for local

Mornington Peninsula makers and trades and has become a destination in itself for visitors and local residents.

The growth of businesses associated with the tourism sector will be encouraged especially for year round visitation to flatten seasonal fluctuations in trade and activity.

Local employment opportunities require shorter commutes which improves productivity and work-life balance. This will have a direct positive impact on the physical and mental health of local population.



Figure 14. The share of people 15 and older with jobs in each industry
Source: Australian Bureau of Statistics, Census of Population and Housing, 2016 and 2021 (Usual residence data). Compiled and presented in profile.id by .id (informed decisions)

Local Economic Development

Your Township. Your Facts.

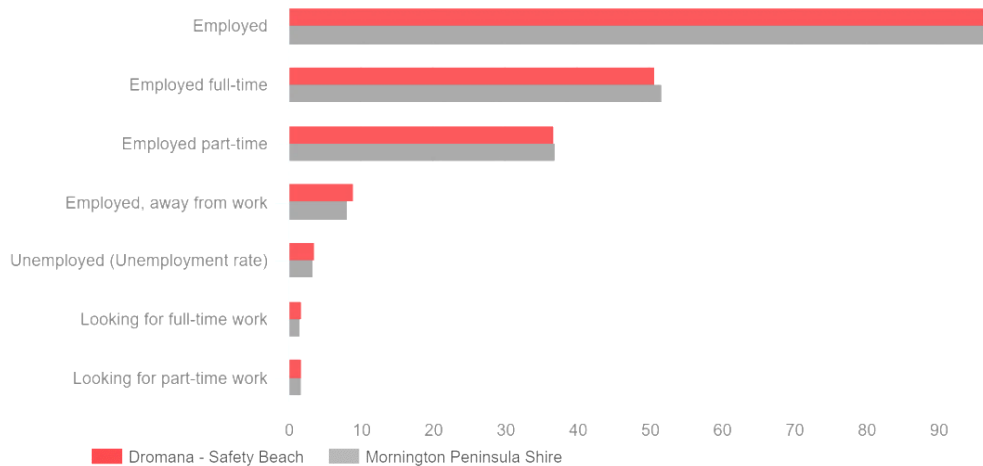
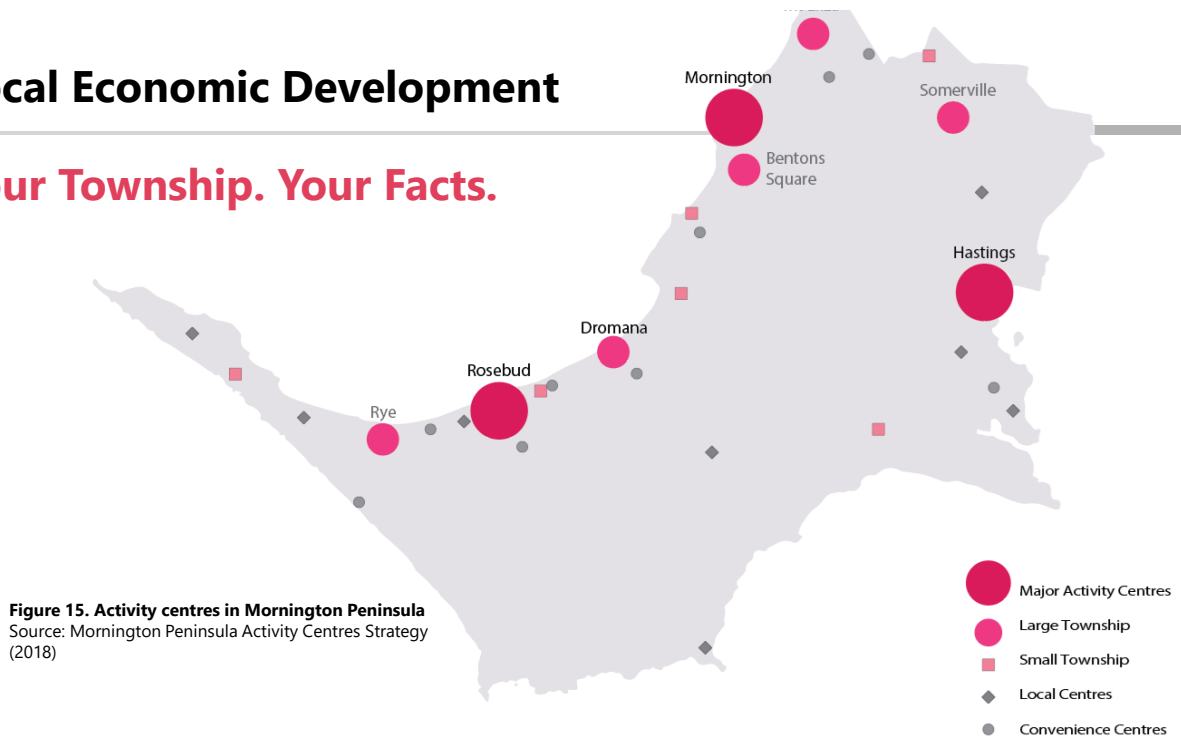
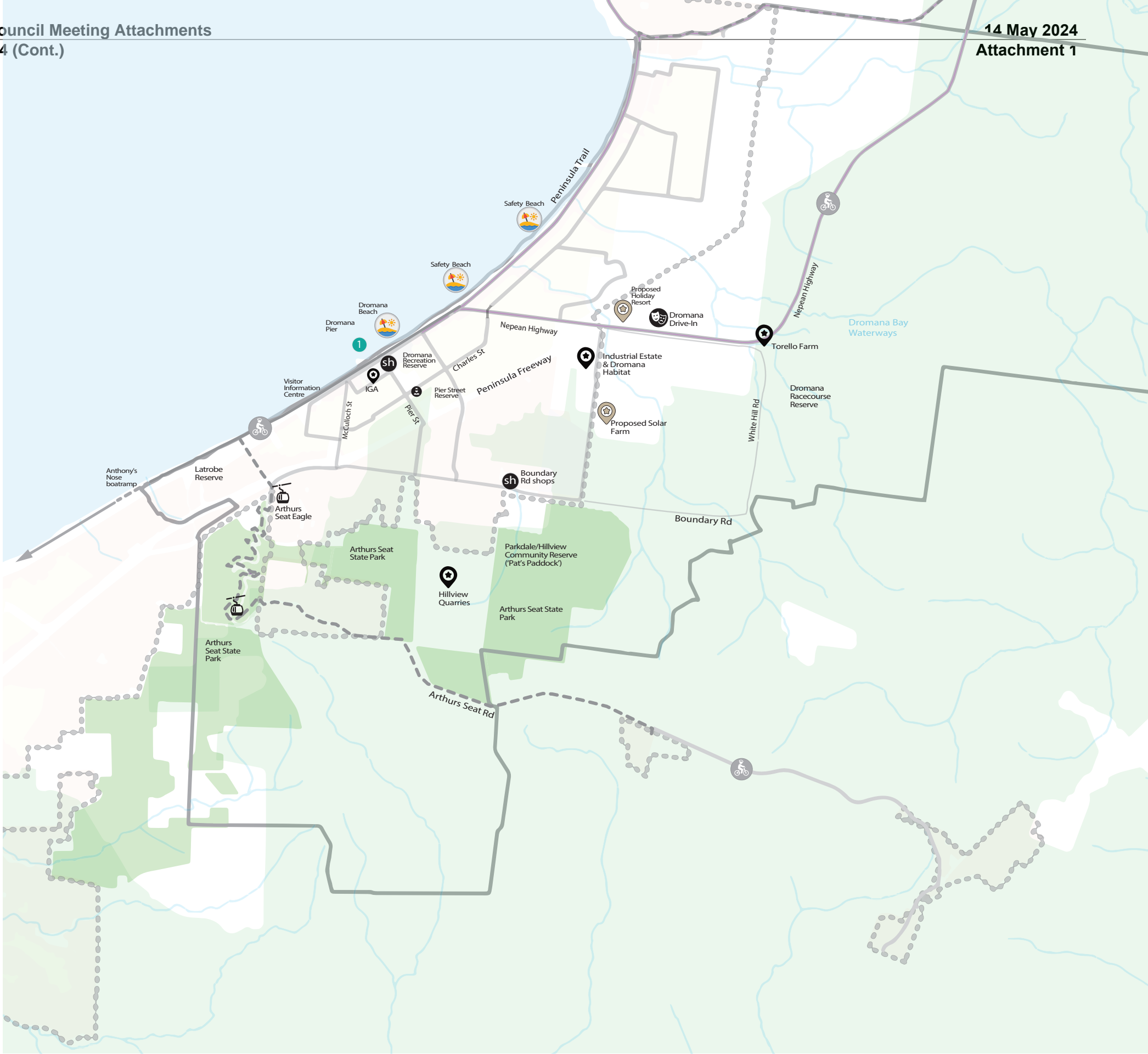


Figure 16. The percentage of employed persons aged 15+ in the labour force
Source: Australian Bureau of Statistics, Census of Population and Housing, 2016 and 2021 (Usual residence data).
Compiled and presented in profile.id by .id (informed decisions)



* Percentage of employed persons living and working in the same Statistical Areas Level 3 (SA3). SA3 encompasses the geographic boundaries of the Mornington Peninsula Shire.



Map 5. Local Economic Local Economic Development




Strategic Initiatives

-  Dromana Pier replacement (funded by State Government)
-  Shopping District
-  Local economic landmarks
-  Significant Proposals Contributing to Local Economic Development
-  Natural Creeks
-  Port Phillip Bay
-  Green Wedge
-  Greater Dromana area
-  Urban growth boundary (UGB)

Local Economic Development

Current Initiatives: What are we working on?

| Strategic plans/initiatives | Type |
|--|---|
| Dromana Pier Replacement Concept Plan (2021) - funded by State Government |  |
| Food Economy and Agroecology Strategy 2022-2028 |  |
| Mornington Peninsula Activity Centres Strategy (2018) |  |
| Mornington Peninsula Green Wedge Management Plan (2018)- recommends agri-business and agri-tourism in the Green Wedge Zone |  |
| Mornington Peninsula Industrial Areas Strategy (2018) |  |
| Mornington Peninsula Shire Economic Development Strategy (2016-2019) |  |


-  These are strategies that shape the future of all townships in the Shire.
-  These are Shire-wide strategies with specific recommendations for the Greater Dromana area's future.
-  These are exclusive strategic plans that shape the future of Greater Dromana area.






Draft Shaping Greater Dromana Plan




Local Economic Development

Future Initiatives: What's on the horizon?

| Strategic plans/initiatives | Type |
|---|---|
| A Thriving Peninsula 2033 Our Economic Development and Tourism Strategy |  |

Advocacy Efforts: What are we advocating for?

| Strategic plans/initiatives | Type |
|--|---|
| Peri-regional status to access regional funding programs |  |
| Seeking funding from relevant partners, including Victorian and Australian government grants, philanthropists and the private sector |  |
| Support for key worker accommodation |  |

-  These are strategies that shape the future of all townships in the Shire.
-  These are Shire-wide strategies with specific recommendations for the Greater Dromana area's future.
-  These are exclusive strategic plans that shape the future of Greater Dromana area.

| Beneficiaries/ Grant Program | Financial Period |
|--|------------------------|
| Business Development Grant to enable business growth and improvements provided to 6 Unique Beneficiaries | 2022/2023 2023/2024 |
| Dromana Senior Citizens Centre Inc. - Sponsorships Program to promote the Shire to attract more investment across its environmental, economic, and social sectors. | 2023/2024 |



Draft Shaping Greater Dromana Plan

Affordable and Diverse Housing

Your Township. Your Facts.

The Greater Dromana area will be an affordable and attractive place to live for everyone.

A range of housing options, including private, rental, and social housing, should meet the diverse needs of the community.

The Shire's Housing and Settlement Strategy identifies potential housing areas categorised as 'substantial change', 'incremental change', 'minimal change', and 'investigation area', based on strategic context, connectivity, environment and neighbourhood and landscape character (see page 18 of the Housing and Settlement Strategy).

The Social and Affordable Housing Policy supports the adequate supply of affordable rental housing as an effective way to prevent homelessness, enhance quality of life and support the Shire's diverse community.







| | 2021 | 2036 | Change |
|---|--------|--------|--------|
|  Population | 13,053 | 14,634 | +1,581 |
|  Households | 5,872 | 6,704 | +832 |
|  Average household size | 2.19 | 2.15 | -0.04 |
|  Population in non-private dwellings | 192 | 192 | 0 |
|  Dwellings | 8,657 | 9,886 | +1,229 |
|  Dwelling occupancy rate | 67.83 | 67.81 | -0.02 |

Table 2. Population and housing trends in Dromana-Safety Beach, 2021 vs. 2036 Projections
Source: Australian Bureau of Statistics, Census of Population and Housing, 2016 and 2021 (Usual residence data). Compiled and presented in profile.id by .id (informed decisions)

Affordable and Diverse Housing

Your Township. Your Facts.

+ 20%



< 4yrs

+ 11%



5-11

+ 20%



Retirees

+ 21.5%

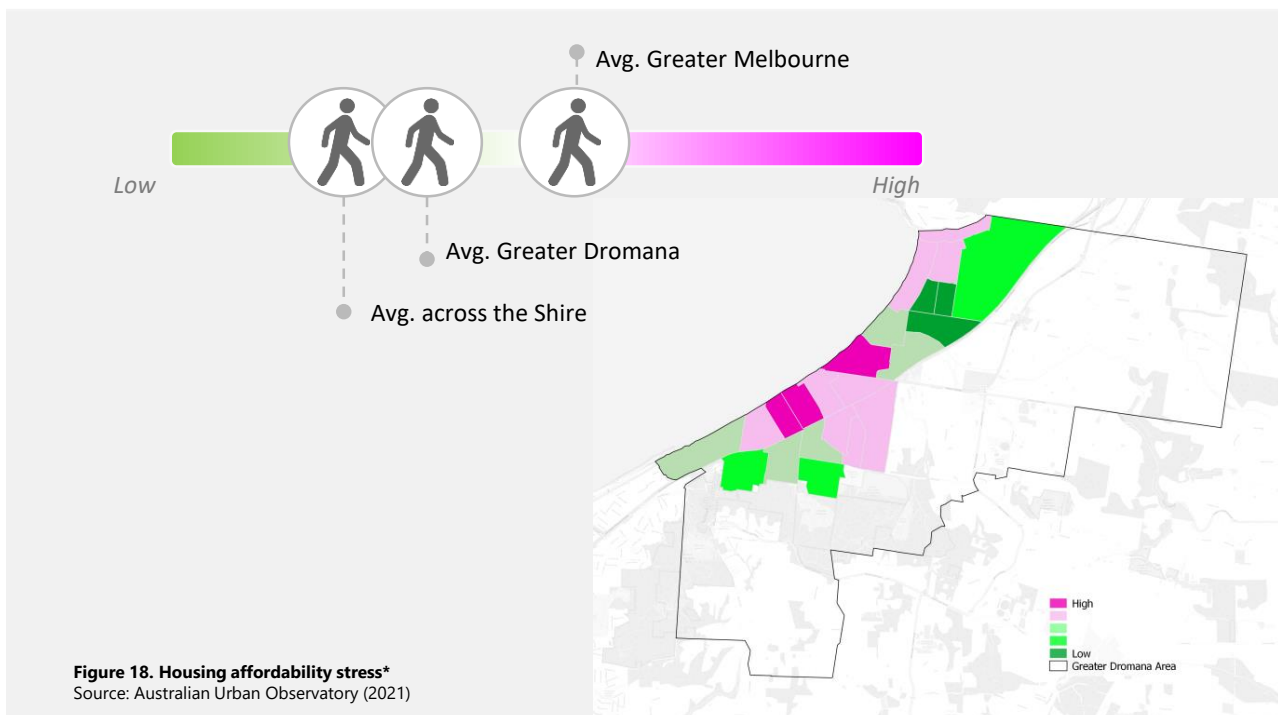


Seniors

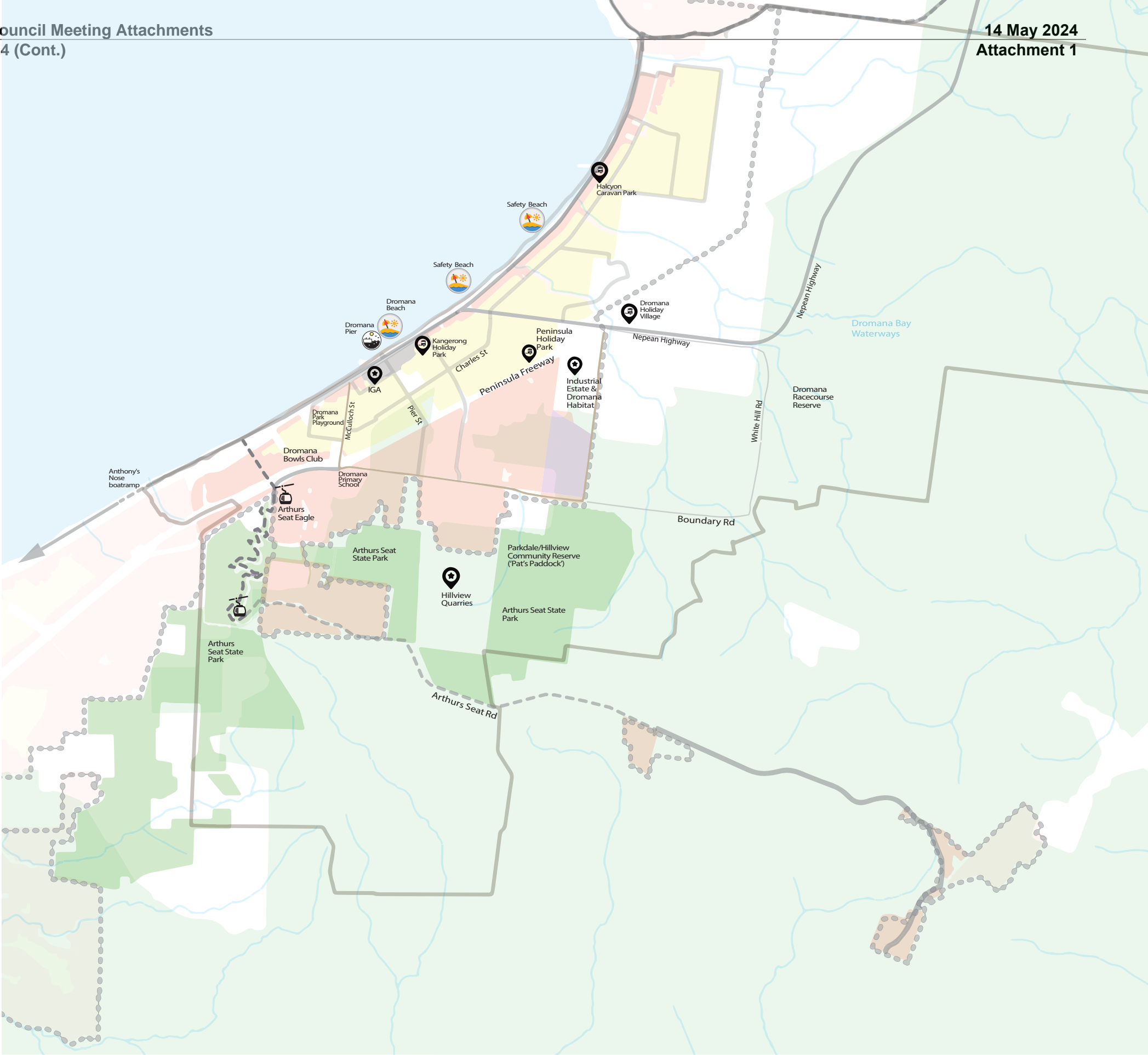
| Age group (years) | 2021 | 2036 | Change |
|--|--------|--------|--------|
| Babies and pre-schoolers (0 to 4) | 554 | 665 | +111 |
| (5 to 11) | 777 | 863 | +86 |
| Secondary schoolers (12 to 17) | 812 | 807 | -5 |
| Tertiary education and independence (18 to 24) | 843 | 893 | +49 |
| Young workforce (25 to 34) | 1,140 | 1,195 | +55 |
| Parents and homebuilders (35 to 49) | 2,113 | 2,183 | +70 |
| Older workers and pre-retirees (50 to 59) | 1,839 | 2,018 | +180 |
| Empty nesters and retirees (60 to 69) | 2,063 | 2,476 | +413 |
| Seniors (70 to 84) | 2,470 | 2,950 | +479 |
| Elderly aged (85 and over) | 442 | 584 | +142 |
| Total persons | 13,053 | 14,634 | +1,581 |

Table 3. Key age trends overview in Dromana-Safety Beach, 2021 vs. 2036 Projections

Source: Australian Bureau of Statistics, Census of Population and Housing, 2016 and 2021 (Usual residence data). Compiled and presented in profile.id by .id (informed decisions)



* Housing stress occurs when housing costs exceed 30 per cent of income for households in the lowest 40 per cent of income distribution. Housing stress ranges from low, where families easily afford their homes, to high, where they spend so much on housing it could lead to major cutbacks and even the risk of losing their homes.



Map 6. Affordable and diverse housing










Strategic Initiatives




- Substantial housing change* – development of 3 storeys permitted
- Incremental housing change* – development restricted to 2 storeys, with no subdivision controls
- Minimal housing change* – development will be restricted to 2 storeys with existing subdivision and overlay controls retained
- Proposed residential subdivision of 250 lots and proposed conservation area
- Urban growth boundary (UGB)
- Holiday parks
- Local economic landmarks, including IGA, Hillview Quarries, Industrial Estate & Dromana Habitat
- Natural Creeks
- Port Phillip Bay
- Green Wedge
- Greater Dromana area

*The Shire's Housing and Settlement Strategy identifies potential housing areas categorised as 'substantial change', 'incremental change', 'minimal change' and 'investigation area', based on their strategic context, connectivity, environment and neighbourhood and landscape character.

Affordable and Diverse Housing


Current Initiatives: What are we working on?

| Strategic plans/initiatives | Type |
|--|---|
| Dromana Residential Investigation Areas Assessment (2017) |  |
| Dromana Township Built Form Review (2017) |  |
| Dromana Township Plan (2018) |  |
| Mornington Peninsula Housing and Settlement Strategy Refresh 2020-36 (2020) |  |
| Mornington Peninsula Neighbourhood Character Study and Guidelines (2019) |  |
| Mornington Peninsula Triple A Housing Plan 2020-2030 (2020) |  |
| Planning Scheme Amendment C219morn - updating residential zones and planning design controls to protect neighbourhood character and meet existing and future housing needs. |  |
| Planning Scheme Amendment C249morn & Planning Permit 20/2355 - rezoning for a new 250-lot residential subdivision and conservation at 170 Boundary Road & 62 Collins Road, Dromana |  |
| Social and Affordable Housing Policy (2020) |  |






-  These are strategies that shape the future of all townships in the Shire.
-  These are Shire-wide strategies with specific recommendations for the Greater Dromana area's future.
-  These are exclusive strategic plans that shape the future of Greater Dromana area.




Affordable and Diverse Housing

Future Initiatives: What's on the horizon?

| Strategic plans/initiatives | Type |
|---|---|
| Affordable Housing Development Contributions Plan |  |

Advocacy Efforts: What are we advocating for?

| Strategic plans/initiatives | Type |
|---|---|
| Balancing short-stay and long-term rentals |  |
| Mandatory inclusionary zoning for developer contributions to social or affordable housing |  |
| Support for key worker accommodation to safeguard local jobs and businesses |  |
| Urgent release of state-owned land for social and affordable housing |  |
| Urgent support for crisis accommodation on Mornington Peninsula |  |

-  These are strategies that shape the future of all townships in the Shire.
-  These are Shire-wide strategies with specific recommendations for the Greater Dromana area's future.
-  These are exclusive strategic plans that shape the future of Greater Dromana area.

Community Development

Your Township. Your Facts.

Dromana is home to many dynamic local groups focused on sports, the environment, and culture.

These organisations play a crucial role. They build community ties and shape strategy. They partner with governments, seek funding for initiatives, and contribute many volunteer hours.

The Shire values and acknowledges these community groups, including, but not limited to:

- Central Port Phillip Bay Coastal Advisory Group
- Dromana and District Historical Society
- Dromana Bay Lifesaving Club
- Dromana Community Garden
- Dromana Community House
- Dromana Football & Netball Club
- Dromana Foreshore Committee of Management
- Dromana Industrial Association
- Dromana Red Hill RSL
- Dromana Sea Scouts
- Friends Groups of Bushland and Foreshore Reserves including Friends of Safety Beach Foreshore Reserve; Friends of Shaw McKeown Reserve; McLear Road Weed Busters; Peninsula Mountain Bike Committee
- Habitat Restoration Fund
- Hillview Quarries
- Mornington Peninsula Koala Conservation
- Peninsula Preservation Group
- Red Hill Riders Mountain Bike Club
- Rotary Club of Greater Dromana area
- Safety Beach Foreshore Landscape Committee
- Safety Beach Sailing Club
- Save Arthurs Seat
- Victorian Farmers Federation Peninsula Branch



Draft Shaping Greater Dromana Plan



We welcome any inquiries.
Together, let's shape Dromana's future!





Sports Capacity Plan

Volume 2 – Indoor Sports

July 2023



simonLeisure

Mornington Peninsula Shire Sports Capacity Plan

Volume 2 – Indoor Sports (July 2023)

Plan Context

In 2016, the Mornington Peninsula Shire Council commenced a comprehensive process to understand and analyse the current and future sporting needs of Shire residents, and to compare these with not only the current provision of facilities but also the distribution of these facilities throughout the Shire and their capacity to absorb the projected population growth of the Shire to 2036.

The planning process was divided into three separate but integrated studies:

1. Volume 1 – Sports Fields
2. Volume 2 – Indoor Sports
3. Volume 3 – Other Sports (not field-based)

Volume 1 - Sports Fields ('Our Game Plan') was adopted by Council in 2019, and takes a long-term strategic assessment of the needs for field-based sports, and recommends a framework to optimise the shared use of sports fields across the Shire, guide their maintenance and upgrade, and where appropriate, informs the renewal of existing sports facilities and the development of new ones.

This report, Volume 2 Indoor Sports, reviews the existing provision of indoor sporting facilities and their adequacy to meet the demand and need for a range of indoor sports. It has similar objectives to Volume 1 in that it also takes a long-term view for the renewal of existing facilities and the development of new ones to meet the future needs of a growing population across the Mornington Peninsula and to respond to the historic shortfall in publicly accessible indoor courts throughout the Shire. Unlike the methodology for Volume 1, sporting clubs, sports peak bodies, and other stakeholders have been involved in setting the directions contained in the plan.

Volume 3 – Other Sports (not field-based) was undertaken in parallel with Volume 2, and together with Volume 1 will complete the set of documents collectively called the Mornington Peninsula Shire Sports Capacity Plan. All volumes of the Sports Capacity Plan were undertaken by sports planning consultancy, Simon Leisure Consulting, with input and assistance from the Council's Community Infrastructure & Open Space Planning Team.



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SPORTS CAPACITY PLAN VOLUME 2 - INDOOR SPORTS Mornington Peninsula Shire

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APPENDICES

Appendix 1 – Sports Facility Development Standards
Appendix 2 – Clubs/ Association Feedback on ('Our Community Goal')
Appendix 3 – Concept Plan Mornington Secondary College Court Expansion Proposal
Appendix 4 – Concept Plan Dromana College Court Expansion Proposal

1. INTRODUCTION

1.1. Study Background

Mornington Peninsula Shire Council adopted the Sports Capacity Plan Volume 1 - Sports Fields ('Our Game Plan') in 2019. The plan has been an important document for Council to assist with successfully procuring external grant funding for new and upgraded sporting facilities, and to guide Council's own investment in and allocation of resources to field-based sporting infrastructure.

In late 2019, Council commenced the process to prepare Volume 2 - Indoor Sports and Volume 3 – Other Sports (not field-based) to complete the suite of plans collectively called the Mornington Peninsula Shire Sports Capacity Plan. The sports planning policy framework outlined in Volume 1 and adopted by Council has been retained and built upon in Volumes 2 & 3, including the sports facility principles and the sports facility hierarchy.

The specific sports included within the scope of Volume 2 are as follows:

- Badminton
- Basketball
- Calisthenics
- Futsal
- Gymnastics
- Netball (indoors)
- Squash & Racquetball
- Table Tennis
- Volleyball

Volume 2 will provide Council with the necessary strategic direction to inform decisions for the upgrade of indoor sporting facilities and for the development of new ones, with the primary outcome being to better accommodate for population growth and increased sports participation throughout the Shire. The process and methodology to complete Volumes 2 & 3 was impacted by the COVID pandemic in relation to the roll-out of the stakeholder engagement and the timing for the completion of the plans.

1.2. Study Aim and Objectives

The aim of the project is to expand the Sports Capacity Plan to encompass the strategic requirements for indoor sports (Volume 2).

The project objectives are:

- Review project background information.
- Collect and analyse data relating to:
 - the Shire's projected population growth and trends affecting sports participation.
 - sport participation trends at the local, state and national level.
 - the usage and condition of the Council owned indoor sporting facilities within the project scope.
- Establish a Shire based sport facility provision ratio for each sport.
- Conduct a gap analysis to identify where there may be a future shortfall or oversupply of indoor sports facilities.
- Nominate a sports facility hierarchy for each sport.
- Establish facility standards for each sport that will define the level of infrastructure required for each level of the proposed sports facility hierarchy.

SECTION 2

PLANNING CONTEXT



2. PLANNING CONTEXT

Sports Capacity Plan Volume 2 – Indoor Sports was informed by a range of strategic and planning considerations.

1. Background reports.
2. Shire planning areas.
3. Demographic characteristics of the Mornington Peninsula Shire.
4. Statewide participation trends for the non field-based sports.

2.1. Background Reports

The following reports and strategies provided important context and background for the study.

National & State Plans

- Sport 2030 – National Sport Plan, Sport Australia (2018).
- Active Victoria, Sport and Recreation Victoria 2022-2026.
- Value of Community Sport & Active Recreation Infrastructure, Sport and Recreation Victoria (2020).
- State Sporting Association facility strategic plans and facility standards/ guidelines.

Council Planning Reports

- Council and Wellbeing Plan 2021-2025.
- Active Sports Strategy 2011–2016.

The key directions from the planning reports relevant to the study are summarised below.

2.1.1. National & State Planning Reports

Sport 2030 – National Sport Plan, Sport Australia (2018)

The Australian Government has a clear vision for sport in Australia

To ensure we are the world's most active and healthy nation, known for our integrity and sporting success.

Sport 2030 is Australia's first national sports plan and has four key priority areas which will, when fully implemented, create a platform for sporting success through to 2030 and beyond.

1. Build a more active Australia
More Australians, more active, more often and reducing inactivity amongst Australians by 15% by 2030.
2. Achieving sporting excellence
National pride, inspiration and motivation through international sporting success.
3. Safeguarding the integrity of sport
A fair, safe and strong sport sector free from corruption.
4. Strengthening Australia's sport industry
A thriving Australian sport and recreation industry.

The first priority area is underpinned by the aim that people of all ages should have the opportunity to be engaged in sport and physical activity throughout every stage of their life. Further, that all children and adults, and their communities, should be able to reap the benefits of an active lifestyle; to stay mentally and physically healthy; reach their personal goals; and build social cohesion.

This will be achieved by driving sustained participation growth and improving access to community sporting facilities, which confirms the need for Council to strategically plan for the adequate provision of sports facilities for its current and future residents.

Active Victoria 2022-2026

Active Victoria, is the State Government's strategic framework for sport and recreation in Victoria. Its vision is

To build a thriving, inclusive and connected sport and active recreation sector that benefits all Victorians

Active Victoria is underpinned by three objectives and six outcomes to guide activities and investment, and the sport and recreation sector. They are:

Objective 1: Connecting Communities

All Victorians have access to high quality environments and appropriate participation opportunities.

Outcomes

1. More Victorians participate equitably in sport and active recreation.
2. Victoria has inclusive, accessible, and respectful places and spaces for sport and active recreation.

Objective 2: Building Value

The sport and active recreation workforce creates positive experiences for people.

Outcomes

3. The sport and active recreation workforce is highly skilled and leads a strong, sustainable workforce.
4. Sport and active recreation is a safe, inclusive, and resilient sector.

Objective 3: Enduring Legacy

A connected system that generates long-term benefits for the sector and Victoria.

Outcomes

5. Victorians can achieve success at the highest level.
6. Victoria maintains a strong pipeline of sporting events within the Victorian events calendar.

The Sports Capacity Plan supports the achievement of all Objectives to ensure residents will have equitable access to a diverse range of sporting and active recreation facilities, irrespective of place of residence, culture, ability, and sporting preference. Objective 3: Enduring Legacy will be supported with The proposal to upgrade and expand the Mornington Frankston Table Tennis Association facilities to achieve national and international competition standard is underpinned by Objective 3.

Value of Community Sport & Active Recreation Infrastructure

This report considers the economic, health and social benefits that community sport and active recreation infrastructure can contribute to individuals, communities and society. These benefits are generated through the construction and operation of sport and active recreation facilities, and the activities that take place within them.

The annual value supported by community sport and active recreation infrastructure in Victoria is at least \$7.04 billion.

Economic Benefits

The construction and operation of community sport and active recreation infrastructure makes a direct impact on Victoria's economy through a number of different channels. These facilities create employment and generate economic activity both through spend on, and at the facilities, and by attracting events (and therefore tourists) into Victoria.

The economic benefits supported by community sport and active recreation infrastructure in Victoria have been estimated at \$2.1 billion on an average annual basis.

Health Benefits

The health benefits of community sport and active recreation infrastructure are driven by the physical activity this infrastructure supports. The many health benefits of being physically active

are well documented, and include reduced risk of chronic disease, improved mental health and wellbeing, increased productivity, reduced risk of falls, and reduced risk of drowning. The health benefits supported by community sport and active recreation infrastructure has been estimated at \$2.3 billion annually.

Social Benefits

The social benefits of community sport and active recreation infrastructure can be driven by two factors: firstly, the social connections that this infrastructure creates through events, programs and activities; secondly, the role that infrastructure plays in communities in which it is located. The social benefits supported by community sport and active recreation infrastructure have been estimated at \$2.6 billion on an average annual basis.

These findings make the case on a micro-level for Mornington Peninsula Shire that community sport and active recreation infrastructure deliver outcomes that make people happier, healthier and more productive to improve social cohesion, and contribute directly and indirectly to a stronger local economy.

State Sporting Association Facility Plans

Many State Sporting Associations (SSAs) have a strategic facilities plan that has assessed the strategic need for facilities for their sport throughout Victoria at the macro-level, and in some instances make recommendations for new/ upgraded facilities by LGA. Most SSAs now have adopted facilities standards and guidelines for their sport to assist LGAs and other facility providers to development facilities that are uniform, equitable and consistent in their type and quality.

Where SSA facility plans and facilities standards and guidelines are available, they have been referred and referenced during the development of the Sports Capacity Plan Volume 2 – Indoor Sports.

2.1.2. Council Planning Reports

Council and Wellbeing Plan 2021-2025

The plan combines the Council Plan and Health and Wellbeing Plan, and outlines the direction for Council and framework for decision-making to 2025, and specifically how it will achieve its community vision -

We are inspired to protect and enhance our distinct region that values its diverse community, environments and townships. Our community spirit thrives, with safe, accessible and inclusive spaces for all. Together we continue to create a sustainable, vibrant and prosperous future that values innovation and shared compassion.

Of the seven principles developed to support the community vision, *Principle 5: Encourage and expand education, sport and arts opportunities* informs the work of this study.

Eight health priority areas were identified through the plan's community engagement. The Sports Capacity Plan can contribute to two of the areas: *Active Living: increasing active living*; and *Mental Health: improving mental wellbeing*. The plan also reports that 38.9% of residents are insufficiently physically active.

The community vision is underpinned by three key themes:

1. A healthy natural environment and well-planned townships.
2. A robust, innovative and diverse economy.
3. A flourishing, healthy and connected community.

Each theme is supported by a series of strategic objectives, strategies, and strategic indicators. The following themes, strategic objectives, and strategies are relevant to the preparation of the directions for the Volume 2 – Indoor Sports plan.

Theme 1: A healthy natural environment and well-planned townships

Strategic Objective: 1.4 An accessible built environment that supports diverse, current and future community needs

Strategy: 1.4.2 Build and maintain Shire infrastructure and facilities based on community needs and facility condition

Theme 3: A flourishing, healthy and connected community

Strategic Objective: 3.4 A community with vibrant arts, culture, sport and recreational opportunities that foster connections and participation across generations, backgrounds and abilities

Strategy: 3.4.1 In partnership with our community, using Universal Design Principles, improve access to and promote cultural, sport and recreational opportunities

Active Sports Strategy 2011-2016

The strategy was an important reference for this study. The report profiles participation levels and provision of facilities for many sports, and associated issues and opportunities for each sport at the time the study was commissioned. The strategy has assisted the Shire to plan for the provision of sports and sporting infrastructure.

The report noted that the demand for sporting facilities at the time of the study was beyond the available supply and that growth in female participation was creating the need for provision of appropriate female facilities. The age of the strategy deems some of the research and recommendations to be now invalid or not relevant.

The key recommendation for **Badminton** is 'Ensure badminton clubs and associations are allocated reasonable access to indoor leisure centres'. Basketball being a high user of available indoor courts throughout the Shire was already an issue for other indoor sports at the time of this study, with the strategy report noting *"the sport [basketball] tends to dominate the use of indoor centres across the Shire, sometimes to the detriment of other minor or non-mainstream sports"*.

The lack of available courts for **Basketball** was an issue back in 2010-2011 when the study was undertaken, and the use of school courts to meet this demand was supported by Council - *"the Shire's primary business in facility development is to support indoor sports facilities wherever possible and encourage a range of sports uses and other opportunities"* and *"School facility developments should be supported to ensure key infrastructure requirements for the sport are adequately provided for"*.

The key recommendations for Basketball are:

- Continue to support the development of a basketball centre at Mornington Secondary College.
- Improve Council's existing indoor sports centres that provide for basketball in smaller townships and population pockets to act as secondary or support venues for major centres.

There are no specific recommendations for **Calisthenics**.

There are no specific recommendations for **Futsal**.

For **Gymnastics**, since this strategy was completed two new private gymnastics clubs/ providers have been formed, and a new gymnastic facility in the Civic Reserve Recreation Centre has been constructed, such is the history of demand for access to gymnastic throughout the Shire in the past 10-15 years.

The remaining relevant recommendations for Gymnastics is 'Assist gymnastics clubs to seek an appropriate facility as the need arises'.

The key recommendations for **Netball (indoor)** are:

- Ensure that any new indoor facilities constructed in the Shire cater for minimum standard netball requirements.
- Audit condition of existing facilities and identify opportunities for improvement (*an audit of compliance of indoor netball courts has been completed as part of this Sports Capacity Plan Volume 2 study*).
- Investigate demand and supply to determine future facility needs and options for shared facilities with other sports such as badminton, futsal and basketball.

For **Squash**, since this strategy was completed only two of six squash clubs still remain, and 10 of 21 courts remain. There are no specific recommendations for squash and Racquetball.

The key recommendation for **Table Tennis** is 'Plan for the development of another table tennis venue in the Southern Peninsula area within the next 10-15 years. Undertake feasibility study'.

The key recommendations for **Volleyball** are:

- Assist the Mornington Volleyball Club (MVC) to locate a long-term facility from which to base their operations and programs (*at the time the strategy was undertaken, the club was using courts at Padua College, they now use courts at Toorak College*).
- Ensure any new indoor sports courts developed within the Shire are line marked for volleyball.
- Line mark (at Council venues) or encourage line marking (at non-Council venues) any existing indoor sports courts to cater for volleyball.

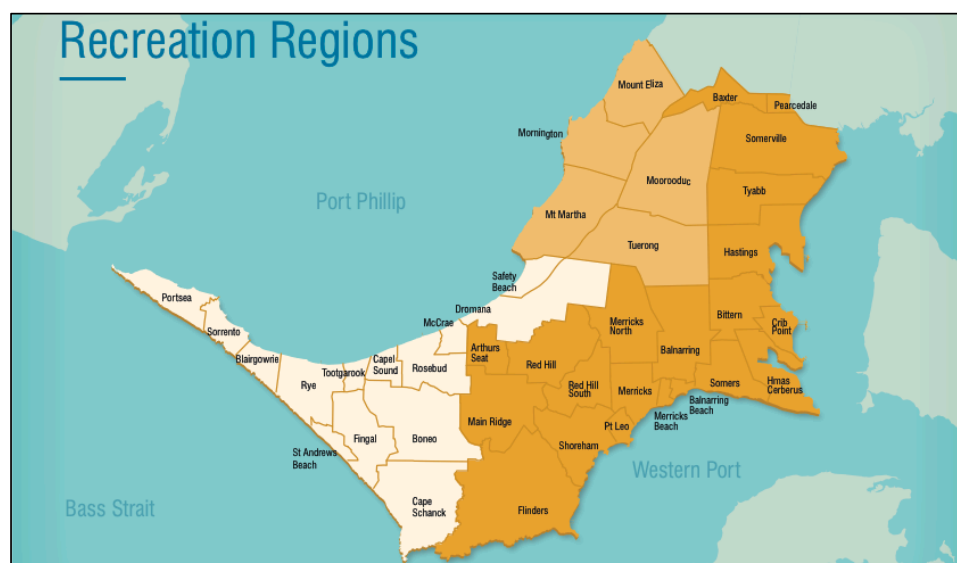
2.2. Planning Areas

Consistent with the Sports Capacity Plan Volume 1 – Sports Fields, the Mornington Peninsula Shire has been divided into three planning areas (see Table 1 and Figure 1). This enabled the analysis of the demand for Indoor Sports to drill-down to a level lower than Shire-wide, but higher and more meaningful than the 17 smaller population townships and villages.

Table 1 – Townships and Villages Located in Each Planning Area

| Northern Peninsula | Southern Peninsula | Western Port |
|---|--|--|
| Mornington, Moorooduc, Mount Eliza, Mount Martha, Tuerong | Blairgowrie, Boneo, Dromana, Cape Schanck, Fingal, McCrae, Portsea, Rye, Rosebud, Rosebud West, Safety Beach, St Andrews Beach, Sorrento, Tootgarook | Arthurs Seat, Balnarring, Balnarring Beach, Baxter, Bittern, Crib Point, Flinders, Hastings, HMAS Cerberus, Main Ridge, Merricks, Merricks Beach, Merricks North, Pearcedale, Point Leo, Red Hill, Red Hill South, Shoreham, Somers, Somerville, Tyabb |

Figure 1 – Shire Map Showing Each Planning Area



2.3. Demographic Characteristics of the Mornington Peninsula Shire

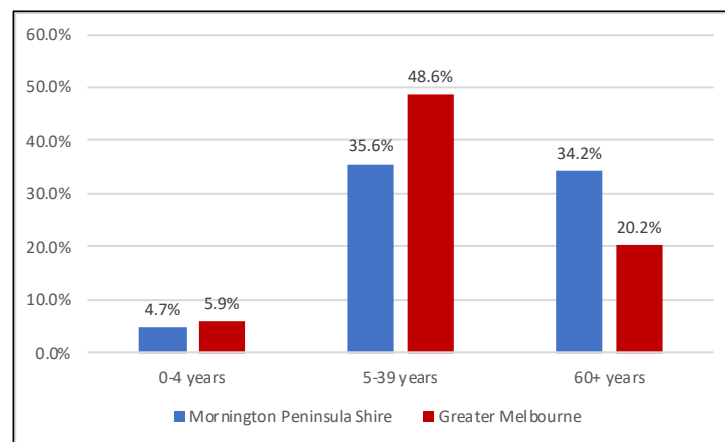
2.3.1. Current Population Profile

The population of Mornington Peninsula Shire increased from 161,528 people in 2016 to 170,390 in 2021¹.

The demographic characteristics of the Shire relevant to sports facility planning are:

- The continued population increase of the Mornington Peninsula Shire.
- Figure 2 shows that the demographic profile of the Shire is 'older' compared to Greater Melbourne, evidenced by:
 - A smaller proportion of 0–4 year olds in the Shire (4.7%) compared to Greater Melbourne (5.9%).
 - Significantly lower proportion of 5–39 year olds in the Shire (35.6%) compared to Greater Melbourne (48.6%).
 - Significantly higher proportion of people aged over 60 years in the Shire (34.2%) compared to Greater Melbourne (20.2%).
- The Shire's population has aged since 2016 when 5.2% of the population was aged 0-4 years; 36.6% aged 5-39 years; and 31.4% aged over 60 years.
- The Shire has a low level of cultural diversity, with 76.6% of residents Australia-born compared to 59.9% for Greater Melbourne.
- The SEIFA Index of Disadvantage² shows that the Shire is comparable to Greater Melbourne (1030.0 for the Shire, 1021.0 for Greater Melbourne), however, there is a wide range of level of disadvantage between different towns throughout the Shire, from 917.0 in Capel Sound to 1110.0 in Mt Eliza.

Figure 2 – 2021 Population Profile of the Shire Compared to Greater Melbourne



Whilst the above summary of the general demographic characteristics of Mornington Peninsula Shire is important, it is equally important to recognise that different population characteristics are evident between planning areas within the Shire, such as the proportion of the population in different age cohorts.

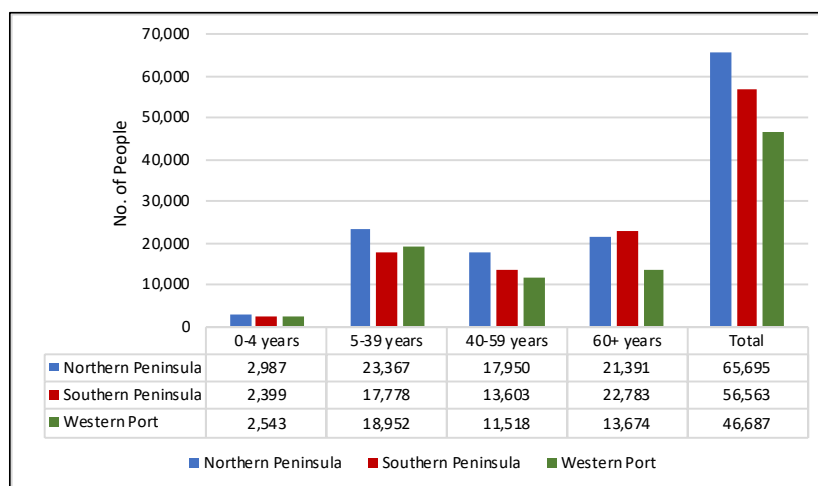
The age cohort of 5-39 years can be an important indicator for the demand for sports, particularly field-based sports and some court sports, as many people who participate in active organised sport fall within this age cohort.

¹ Source: Community profile, id consulting (2022).

² SEIFA Index of Disadvantage measures the relative level of socio-economic disadvantage based on a range of Census characteristics, including income, educational attainment, unemployment, and jobs in unskilled occupations. The lower the score the more disadvantaged

Figure 3 shows the variation in the number of people in selected age cohorts for the three planning areas.

Figure 3– Age Structure of the Three Planning Areas within the Shire (2021)



The key information from a comparison of the age structure between the three planning areas:

- Northern Peninsula has the largest population (65,695 people), followed by Southern Peninsula (56,563) and Western Port (46,687).
- Northern Peninsula has the most children aged 0-4 years, compared to the other two planning areas, and has the largest number of people aged 5-39 years, followed by Western Port then Southern Peninsula.
- Southern Peninsula has the largest number of people aged 60+ years.
- Western Port has the highest proportion of 5-39 year olds.

The key implication for sports facility planning from this data is that the Northern Peninsula planning area currently has the highest demand for sports facilities, whilst the Southern Peninsula has the least demand. This is an important indicator for Council in relation to its prioritisation for investment in sport, as the Northern Peninsula planning area currently has the highest number of people within the active age cohort, and this trend will continue given the high number of children aged 0-4 years, and who will move into the active age cohort over the next four years.

2.3.2. Projected Population Growth

Important indicators for predicting the future need for sports facilities in the Shire are:

1. Population projection for the Shire.
2. Population projections for each planning area.
3. Projected growth for the active age cohort of 5-39 years in each planning area.

The projected population growth of the Mornington Peninsula Shire to 2036 is an estimated 11,000 people³ (see Table 2).

³ Source: Forecast, id consulting (2022)

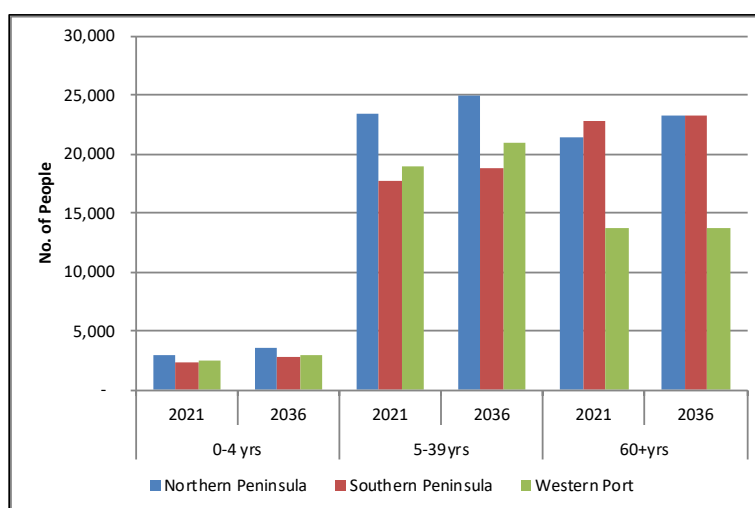
Table 2 - Projected Population for Mornington Peninsula Shire to 2036 by Planning Area

| Planning Area | 2021 | 2036 | Difference |
|--------------------|---------|---------|------------|
| Northern Peninsula | 66,216 | 70,562 | 4,346 |
| Southern Peninsula | 57,055 | 60,039 | 2,984 |
| Western Port | 47,118 | 50,496 | 3,378 |
| Total | 170,389 | 181,097 | 10,708 |

Within the active age cohort of 5-39 years, there is projected to be an estimated increase of 4,542 people by 2036, or an increase of 7.0% from 2021.

Figure 4 shows how the population profile of the three planning areas is projected to change to 2036.

Figure 4 - Projected Population by Selected Age Cohorts for Mornington Peninsula Shire



The key conclusions for the planning areas from a comparison of the projected population are:

- The Northern Peninsula planning area will remain the largest area by population to 2036, and will experience the highest overall growth of people in the next 15 years (4,346).
- All of the planning areas will age to 2036.
- Western Port is projected to have the largest growth in the number of people in the active age cohort to 2036 (2,006), despite having the lowest total population.
- Western Port is projected to have no growth in the number of people aged 60+ years to 2036 (2,006), despite having the lowest total population, whilst Northern Peninsula will nearly 2,000 more 60+ aged people, and Southern Peninsula 450 more.

2.3.3. Implications for Sports Facility Planning

The projected net increase of the Mornington Peninsula Shire population to 2036 of 10,708 people will result in a corresponding increase in demand for access to indoor sporting facilities.

Research shows that for most sports the rate of participation by people in 'organised physical activity'⁴ and 'club-based activities'⁵ is highest for young people and declines with age. The overall growth in the active age cohort (5-39 years) of 4,542 people to 2036 will have implications for the future planning for sporting facilities, particularly for the Western Port planning area which is projected to have the highest net growth of this cohort.

Notwithstanding the strong growth of the active age cohort in Western Port, the Northern Peninsula planning area has, and will continue to have, the largest number of people in the active age cohort (an estimated 25,000 people in 2036). The projected nil growth in Western Port of older adults (60+ years) will not have a significant impact on the current and future demand for indoor sports.

Research shows that Australian-born people have a higher rate of participation in physical activity compared to people born overseas. Mornington Peninsula Shire has a high proportion of Australian-born residents when compared to Greater Melbourne so the overall level of participation in sport is expected to be high as a proportion of the overall population, although this will likely be balanced somewhat by the ageing profile of the Shire.

2.4. Sports Participation Trends

Important trends for sport and physical activity participation are noted below and provide important context for the future provision of sporting facilities for the Mornington Peninsula Shire.

2.4.1. General Sports Participation Trends (State)

The *AusPlay* survey results for the period July 2018 to June 2019 highlighted the following relevant data for Victoria:

Adults

- Three of every four adults (15+ years) (75.5%) participate in sport and physical activity 2+ times per week, whilst nearly two thirds (64.6%) participate 3+ times per week.
- For adults, 18.7% participated in sport-related activities only⁶, 32.2% in non-sport related activities⁷ only, while 40.2% participated in both sport and non-sport related activities.
- There was a significant difference between the participation of adult males and females with sporting clubs/ associations (see data below), and highlights the current preference that females have for non-sport activities.

| Gender | Sport | Fitness Club/ Gym |
|--------|-------|-------------------|
| Male | 31.0% | 33.2% |
| Female | 16.7% | 38.5% |

- Adults tend to play sports for longer durations than non-sport related physical activities, however, they participate in non-sport related physical activities more often than sport.
- Figure 5 shows that whilst sport remains an important form of activity throughout life, non-sport related physical activity becomes more important as we age.
- For adults, Walking is the highest participated activity, followed by Fitness/ Gym.
- Figure 6 shows that sports clubs are not the main choice for participation in sport or physical activity in Australia for adults.

⁶ These are typically activities related to National Sporting Organisations, although the participant may or may not play the activity through an affiliation with the NSO, ie. participated with a club/ group or centre, such as the AFL

⁷ These are typically activities such as walking, gym/ fitness activities, bushwalking, etc.

Figure 5 - Adult Participation in Sport and Non-Sport Related Activity

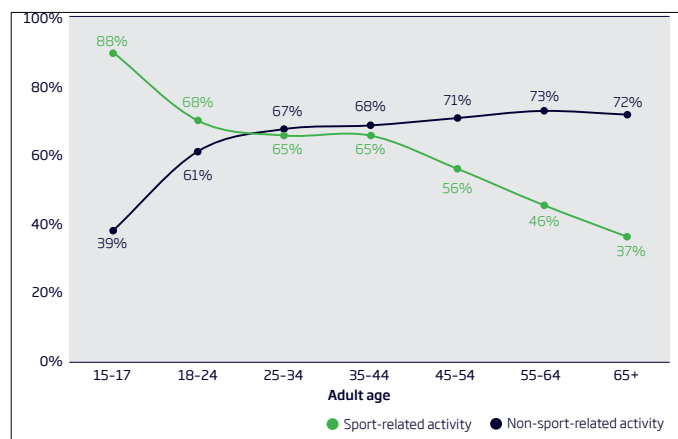
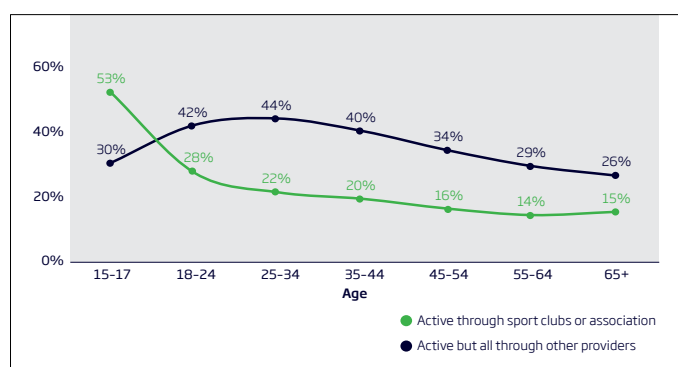


Figure 6 - Adult Participation Through Sport Clubs and Other Providers



Children

- 62.7% of children (0-14 years) participate in sport and recreation at least once per week, 37.2% 2+ times per week, and less than a quarter (22.8%) 3+ times per week.
- For children, swimming is the highest participated activity (see Table 3).

Table 3 – Highest Participate Activity By Children (2019)

| Boys | | Girls | |
|------------|--------------------|------------|--------------------|
| Activity | Participation Rate | Activity | Participation Rate |
| Swimming | 38.9% | Swimming | 45.4% |
| Football | 26.3% | Dancing | 21.1% |
| Basketball | 14.5% | Gymnastics | 16.1% |
| Soccer | 14.5% | Netball | 12.1% |
| Cricket | 11.2% | Basketball | 8.8% |
| Tennis | 9.6% | Soccer | 7.4% |

- Sports clubs are the primary avenue for children to be active, however, boys (50%) are more likely to be active through a club than girls (33%).

General

There are many factors that influence sports participation or non-participation, and the strength of each factor can vary from one individual to another and across each person's life-span. Factors supportive of sports participation include:

- Parental and family support (children of active parents are more likely to be active).
- Peer interaction.
- Positive environment.
- Venue accessibility.

Factors that consistently appear as negative or contributing to non-participation or dropout include:

- Excessive travel.
- Expense of training and competition.
- Inconvenient training times
- Environment that is 'too competitive'.

2.4.2. General Sports Participation Trends (Mornington Peninsula Shire)

- *VicHealth Indicators Survey (2015)*⁸ shows Mornington Peninsula Shire residents participate in physical activity organised by a club or association at a higher rate compared to all Victorians (11.4% to 9.8%).
- The *VicHealth Sport Participation Research Project*⁹ reports that Mornington Peninsula Shire is ranked 4th of the 32 Melbourne Metropolitan LGAs in the rate of participation by residents in sport organised by a club or association (18.0%, down from 20.7% in 2016). The highest participation rate was 23.3% (Nillumbik), and the lowest is 5.4% (Greater Dandenong).

2.4.3. Impact of the COVID Pandemic on Sports Participation

The COVID pandemic has impacted the rates of participation in all sports since the onset of sports participation restrictions from March 2020. Whilst the pandemic resulted in a dip in participation for some sports, there was a rise in others, particularly sports that can be carried out in a physically-distanced way. Males drove increases in golf, tennis, and mountain biking, whilst females contributed more than men to increases in walking, running, bush walking, swimming and yoga. An estimated 208,000 more Australian adults participated in tennis in 2021 compared with 2019.

Current trends and data¹⁰ suggest that there may be fewer children returning/ participating in organised sport compared to pre-pandemic levels for a few years; in 2019, 22% of Australian children were participating in sport-related activities 3+times per week; in 2020 this dropped to 14%, and in 2021 to 12%. However, adult and older adult levels are expected to return to pre-pandemic levels in the next couple of years, assuming the return to normality continues.

Figure 7 shows that adult participation in Australia via sporting clubs/ associations began to increase in 2021 whilst for children participation levels had remained static. As the lifting of restrictions allows sport to operate without interruption, children should return to participating more regularly.

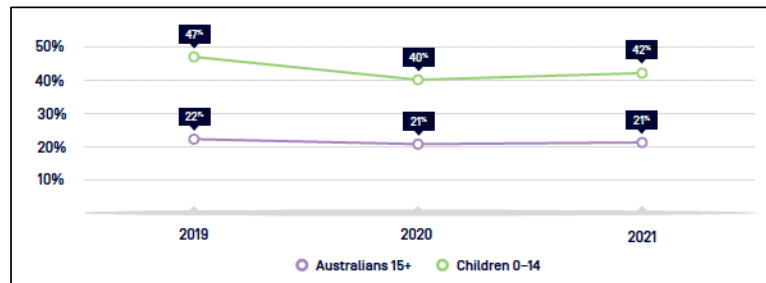
For the purposes of sports facility planning throughout the Mornington Peninsula Shire, it has been assumed that the overall demand for sporting facilities won't be impacted in the long-term by the COVID pandemic in 2020 and 2021, rather, it is likely that the way sports clubs and other stakeholders engage with participants/ members and deliver their activities might be what will mostly be impacted.

⁸ VicHealth Indicators Survey is a Victorian community wellbeing survey, which focuses on the social determinants of health. The Survey includes a snapshot of wellbeing indicators for each local government area in Victoria. The survey hasn't been conducted since 2015.

⁹ VicHealth Sport Participation Research Project (2019) analysed sports participation trends using data consolidated from the 2018 membership and participation data from the following 10 Victorian state sporting associations only: Australian football, basketball, bowls, cricket, football (soccer), golf, gymnastics, netball, sailing and tennis

¹⁰ How Australians' Participation in Sport and Physical Activity is Adapting to COVID-Normal, AusPlay, July 2022

Figure 7 – Participation Through Sports Clubs/ Associations



SECTION 3

SPORTS FACILITY STANDARDS



3. SPORTS FACILITY STANDARDS

This section outlines the policy adopted during the Sports Capacity Plan Volume 1 – Field Sports for the future planning and development of sporting facilities throughout the Shire. The policy incorporates:

1. Sports Facility Principles.
2. Sports Facility Provision Ratios.
3. Sports Facility Hierarchy.
4. Sports Facility Development Standards.
(specific for Volume 2 – Indoor Sports)

3.1. Sports Facility Principles

A set of key principles were developed and adopted by Council in 2019 to guide the future planning and development of sports facilities on the Mornington Peninsula.

| | |
|--------------------------------------|---|
| Adequate Provision | Council will provide a sufficient number and range (diversity of opportunity) of sporting facilities to meet demand, and will work to evenly distribute them throughout the Shire. |
| Multiuse and Shared-Use | Council will optimise the provision of sporting facilities that are multiuse and can support shared use, and where possible create sports facility hubs comprising of multiple facilities. The development of single-use facilities will generally not be supported, except for selected sports surfaces where the type and dimensions of some playing surfaces prevent other uses. |
| Accessible and Inclusive | Sporting facilities will be accessible to and encourage people of all ages, genders, abilities and cultural backgrounds, by incorporating Universal Design principles and providing all amenities as gender neutral (female friendly). |
| Consolidation and Co-Location | Council will aim to consolidate built infrastructure within reserves to maximise economic efficiencies and to improve the visual amenity of reserves. |
| Open and Accessible | Sporting facilities will be integrated within reserves to optimise the community's access to and usage of sporting facilities and surrounding areas when not in use by tenant clubs for organised sporting use, ie. by using minimal fencing and removing/ mitigating other access barriers. In support of this, reserves will incorporate non-sporting infrastructure, such as BBQs, playgrounds, and walking paths, to encourage informal recreational use. |
| Quality and Sustainable | Sporting facilities will be sited, designed, constructed and managed in accordance with adopted sports facility standards, and also to enhance environmental outcomes and embrace ecologically sustainable development (ESD) principles, where appropriate and practical. |
| Financially Responsible | Financial viability and cost effectiveness of sporting facilities will be considered in all aspects of their planning, development and management, including a preference for the renewal of existing assets as opposed to developing new/ replacement facilities. |
| Partnerships | Council will maximise opportunities for collaborating and partnering with other public and private sector organisations, agencies, clubs and groups for the provision and management of sporting facilities. |

The above principles have informed the process to predict future sporting facility needs, the sports facility hierarchy, and the sports facility development standards for each sport code.

3.2. Sports Facility Provision Ratios

The Sports Capacity Plan Volume 1 adopted sports facility provision ratios as the primary tool to predict the number of sporting facilities required to meet the future needs of Shire residents. Of the nine sports included within the scope of the Volume 2 study only basketball and netball have industry-accepted facility provision ratios.

For other indoor sports, the methodology to predict future facility needs utilised other indicators, and these factors and inputs are outlined in needs analysis and directions for each sport (refer Sections 6 – 14).

3.3. Sports Facility Hierarchy

The sports facility hierarchy (or sports facility standards framework) adopted in 2019 with the Sports Capacity Plan Volume 1 – Field Sports has a four level hierarchy.

- Local level
- District/ Township level
- Shire level
- Regional level

Whilst the same facility standards framework has been used for Volume 2 – Indoor Sports, the application of the hierarchy is sports-specific rather than a broad definition for each level of the hierarchy being applied generally across all sports, as was the case with the Volume 1 – Field Sports. This is due to the wide range of sports being considered in Volume 2 and the wide variance of court dimensions or spaces for the training/ competition facility, and the variety of associated supporting infrastructure. As all of the sports included in the scope of Volume 2 generally require a Shire-wide catchment for clubs/ associations to be sustainable (with the possible exception of basketball, indoor netball and gymnastics), a majority of the Council owned and managed facilities catering for Volume 2 sports will be provided at a Shire level and/or Regional level, with the following general definitions applying.

Shire Level

Shire level sporting facilities are those typically accommodating sports with lower participation rates due to their speciality or uniqueness, and which rely on a Shire-wide catchment to exist. Generally, a small number of facilities distributed evenly throughout the Shire will be required to meet needs.

Examples of existing indoor facilities in the Mornington Peninsula Shire that would be considered Shire level would be the Somerville Recreation Centre and the gymnastics facility in the Civic Reserve Recreation Centre. In some instances, this level of facility would be capable of, or suitable for, staging regional competitions.

Regional Level

Regional level sporting facilities are designed and constructed to a high standard than Shire level facilities and typically can service a catchment that extends beyond the Shire. They are facilities which generally accommodate each level of the sport pathway, from beginner to elite, as they have capacity to host regional, State or National standard competitions.

The table tennis facility in the Civic Reserve Recreation Centre is an example of a Regional level indoor facility available within the Mornington Peninsula Shire.

See Appendix 1 (page 73) for the facility standards applicable for these two hierarchy levels for each indoor sport.

Table 4 shows the hierarchical classification of all existing Council owned and managed indoor sporting facilities within the scope of Volume 2, and also includes school facilities and privately owned facilities where indoor competition is conducted.

Table 4 - Existing Indoor Sports Facilities by Planning Area and Reserve, and Hierarchy Classification

Hierarchy Legend: S = Shire R = Regional DT = District/ Township L = Local

Council facility Education facility Private facility

| Planning Area | Town | Reserve/ Facility | Hierarchy | Gymnastic Centres | Squash Courts | Table Tennis Tables | Basketball Courts | Netball Courts | Badminton Courts | Volleyball Courts | Calis-thenics | Futsal Courts |
|--------------------|------------|---|-----------|-------------------|---------------|---------------------|-------------------|----------------|------------------|-------------------|---------------|---------------|
| Northern Peninsula | Mornington | Civic Reserve Recreation Centre | S/R | 1 | | 13 | 2 | 2 | 6 | 2 | | |
| | | Wildcats Gymnastics 1/24 Carbine Way | S | 1 | | | | | | | | |
| | | Mornington Indoor Centre 34 Milgate Drive | DT | | | | | | | | | 3 |
| | | Mornington Secondary College (Mornington Basketball Stadium) | S | | | 3 | | | | | | |
| | Mt Eliza | Peninsula Grammar | S | | | 4 | | | | | | |
| | | Toorak College | L | | 2 | | | | 2 | 1 | | |
| | TOTAL | | | | 2 | 2 | 13 | 9 | 2 | 6 | 4 | 1 |

| Planning Area | Town | Reserve/ Facility | Hierarchy | Gymnastic Centres | Squash Courts | Table Tennis Tables | Basketball Courts | Netball Courts | Badminton Courts | Volleyball Courts | Calis-thenics | Futsal Courts |
|--------------------|-------------|---|-----------|-------------------|---------------|---------------------|-------------------|----------------|------------------|-------------------|---------------|---------------|
| Southern Peninsula | Dromana | Dromana Secondary College (Dromana Stadium) | S | | | | 3 | | | | | |
| | | Dromana Primary School | L | | | 1 | | | | | | |
| | | Tonic Squah and Gym 50 Collins Road | DT | | 8 | | | | | | | |
| | Rosebud | Rosebud Secondary College (Hillview Stadium) | DT | | | 2 | | | | | | |
| | Capel Sound | Peninsula Gymnastics 1/33 Henry Wilson Drive | S | 1 | | | | | | | | |
| | Sorrento | Sorrento Community Centre | L | | | 1 | 1 | | | | | |
| | TOTAL | | | | 1 | 8 | 0 | 7 | 1 | 0 | 0 | 0 |

| Planning Area | Town | Reserve/ Facility | Hierarchy | Gymnastic Centres | Squash Courts | Table Tennis Tables | Basketball Courts | Netball Courts | Badminton Courts | Volleyball Courts | Calis-thenics | Futsal Courts |
|---------------|------------|---|-----------|-------------------|---------------|---------------------|-------------------|----------------|------------------|-------------------|---------------|---------------|
| Western Port | Hastings | Hastings Hub | DT | 1 | | | | | | | | |
| | | Western Port Secondary College | L | | | 1 | | | | | | |
| | Red Hill | Red Hill Recreation Reserve | L | | | | | 1 | | | | |
| | Somerville | Somerville Mechanics Hall | L | | | | | | | | 1 | |
| | | Somerville Recreation Centre | S | | | | 4 | 4 | 12 | 2 | | |
| | | Somerville Secondary College | L | | | | 1 | | | | | |
| | | Diamond Gymnastic Club 2/36 Simcock Street | S | 1 | | | | | | | | |
| | Bittern | Bittern Memorial Hall | DT | | | | 1 | 1 | | | | |
| | TOTAL | | | | 2 | 0 | 0 | 7 | 6 | 12 | 2 | 1 |
| Total | | | | 5 | 10 | 13 | 23 | 9 | 18 | 6 | 2 | 3 |

Table 5 recommends how the provision of sports facilities in the Shire for the nominated sports may be provided in future, in accordance with the sports facility hierarchy for each sport.

Table 5 – Proposed Future Provision of Sporting Facilities by Hierarchical Classification

■ = existing Shire facilities sit within this level
● = recommended that a new or existing facility be developed to this level

| Sport | Shire | Regional |
|--|-------|----------|
| Badminton | ■ | |
| Basketball (incl. netball – indoor) | ■ | |
| Calisthenics | ■ | |
| Futsal | ■ | |
| Gymnastics | ■ | ● |
| Squash & Racquetball | ■ | |
| Table Tennis | ■ | ● |
| Volleyball | ■ | |

3.4. Sports Facility Development Standards

Sports facility development standards have been developed for each indoor sport to guide the provision of new and upgraded facilities and to ensure that a consistent approach for the provision of facilities for each sport is applied. The standards incorporate a set of design guidelines to inform the provision of the field of play facilities and associated off-court facilities and supporting infrastructure.

The standards recommend a suite of facilities that are appropriate for the sport and for the level of use of the facilities. The standards generally reflect State Sporting Association guidelines, and will ensure that the funding and investment in facilities is allocated responsibly to prevent unnecessary over-development occurring.

The methodology used to develop the sports facility development standards involved reviewing publications prescribing dimensions for fields of play, reviewing guidelines published by State Sporting Association, reviewing relevant Australian Standards, and undertaking benchmarking with other local government authorities.

See Appendix 1 (page 73) for the full set of sports facility development standards for each indoor sport included within the scope of this study.

SECTION 4

CURRENT PROVISION AND USAGE OF EXISTING INDOOR SPORT FACILITIES



4. CURRENT PROVISION AND USAGE OF FACILITIES

This section provides an overview of the quantity, distribution and use of all indoor sporting facilities within scope of Volume 2, and reports on the compliance and condition of Council owned and managed indoor netball courts.

4.1. Quantity of Indoor Sports Facilities

Figure 8 shows the number of fields of play at Council owned and managed indoor sporting facilities, and also includes courts/ facilities at schools and privately owned venues where indoor competition is conducted for the 9 indoor sports in scope for Volume 2.

Table 6 shows the number of venues and clubs/ associations for each sport.

Figure 8 – Quantity of Fields of Play for the 9 Indoor Sports

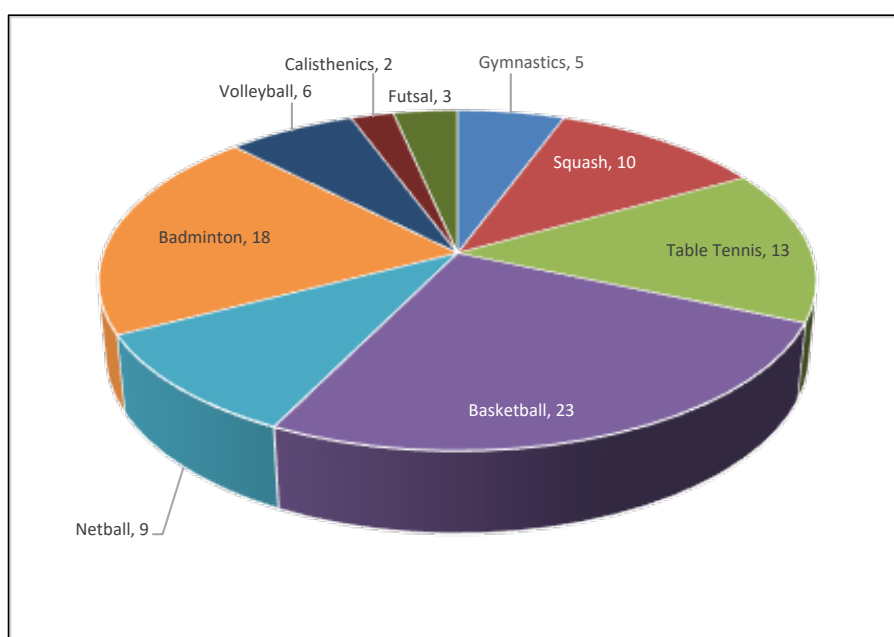


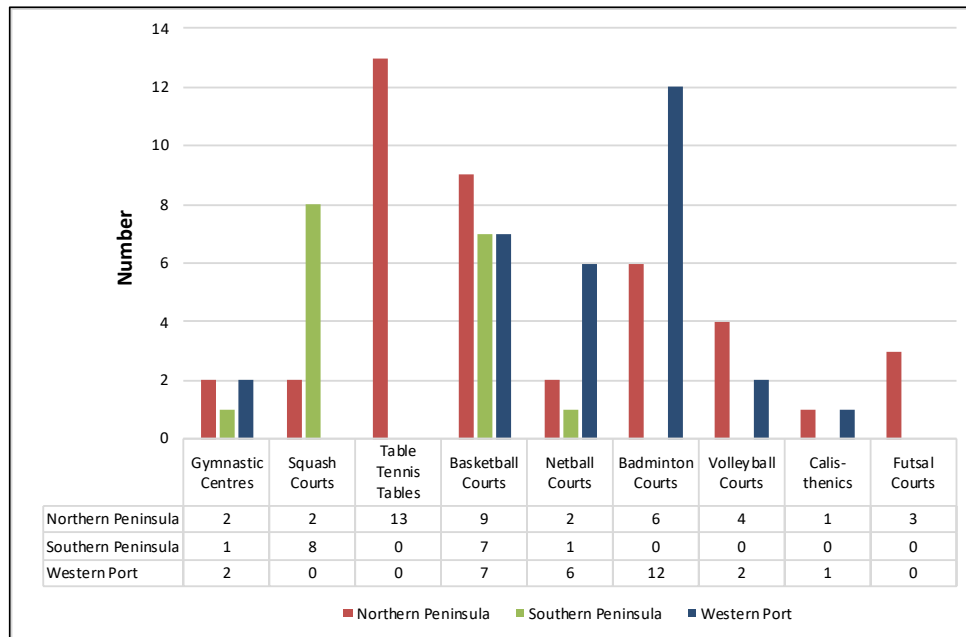
Table 6 – Number of Venues and Clubs for the 9 Indoor Sports

| Sport | No. Venues | No. Clubs/ Associations |
|----------------------|------------|----------------------------|
| Badminton | 2 | 2 |
| Basketball | 11 | 3 |
| Calisthenics | 2 | 2 |
| Futsal | 1 | 0 |
| Gymnastics | 5 | 4 |
| Netball – indoors | 6 | 4 |
| Squash & Racquetball | 2 | 2 |
| Table Tennis | 1 | 1 |
| Volleyball | 3 | 1 |

4.2. Distribution of Indoor Sports Facilities

Figure 9 shows the distribution of the facilities for the 9 indoor sports by planning area. Maps showing the distribution of facilities throughout the Shire are included with each sports facility needs analysis and recommendations contained in Sections 6 - 14.

Figure 9 – Distribution Indoor Sport Facilities by Planning Area



The above data shows that from a Shire-wide perspective:

- Northern Peninsula has the largest number of facilities (42), and is the only planning area that has a facility for all 9 indoor sports.
- Southern Peninsula has no facilities for 5 of the 9 sports (table tennis, badminton, volleyball, calisthenics and futsal), whilst Western Port has no facilities for 3 of the 9 sports (squash, table tennis and futsal).
- Futsal and table tennis are only available in Northern Peninsula.
- Gymnastics centres, and basketball and indoor netball courts are relatively evenly distributed across each planning area.

4.3. Assessment of Indoor Netball Courts

The assessment of indoor netball courts was conducted by 2MH Consulting. The objective of the assessment was to undertake a comprehensive court compliance and condition assessment of the courts, and measured the following components:

1. Compliance of court dimensions.
2. Compliance of court run-offs.
3. Condition of court surface.

Table 7 provides a summary of the results from the assessment of the indoor netball courts using traffic light colours to highlight the level of compliance/ condition, and shows that:

- Somerville Recreation Centre (4 courts) has no netball court compliance and condition issues.

- The 2 courts in the Civic Reserve Recreation Centre and the single court at Bittern Memorial Hall have relatively minor court and run-off non-compliances, however, the non-compliances are unable to be rectified within their existing court footprints.
- The run-offs of the single indoor netball court in the Sorrento Community Centre are very short, therefore, the court should only ever be used for very low intensity netball training and drills by primary age children – not youth or adults.
- The court dimensions, run-offs and surface condition of the single indoor netball court at Red Hill Recreation Reserve are all poor. This court should only ever be used for very low intensity netball training.

Table 7 – Summary of the Compliance and Condition Assessments of Indoor Netball Courts

| Location | No. of Courts | Rating | Key Reason for Rating | Can the courts be made compliant? | Is there a current serious risk? |
|---------------------------------|---------------|---------------------|--|-----------------------------------|---|
| Civic Reserve Recreation Centre | 2 | Non-compliant | Court dimensions Run-offs | No | Yes, leaking roof is a risk to users |
| Sorrento Community Centre | 1 | Not fit for purpose | Court dimensions Run-offs | No | Yes, The very close proximity of the scorers table and the side and end walls present as genuine collision risks to users of the facility. Nothing more than low intensity training drills should be undertaken within this stadium - it is best suited for primary school users. High intensity training, competition and use by youths and adults is too risky for this court. |
| Somerville Recreation Centre | 4 | Compliant | NA | N/A | No |
| Bittern Memorial Hall | 1 | Non-compliant | Court dimensions Run-offs | No | No, but only if used and managed correctly there shouldn't be any major risk to users - although the tight run-off areas are a concern and only low to moderate level intensity sport should be played on this court. |
| Red Hill Recreation Centre | 1 | Not fit for purpose | Court dimensions Run-offs Concrete surface | No | Yes, this is a very rough facility that should only ever be used for very low level intensity netball training. The floor is a series of roughly finished concrete slabs, that have obviously had a rough life for a long period of time. (Netball training and competition should not be undertaken on concrete - it provides little slip resistance). The run off distances are very short and safety risk is compounded by obstacles within the run-off areas, such as steel columns and a narrow grated floor drainage channel. The overall condition of this indoor netball court is poor. |

4.4. Usage of Indoor Sports Facilities

Table 8 provides a comprehensive list of all clubs/ associations, their membership numbers (2019), and the facility at which clubs are based. Please note that for the Mornington Peninsula Netball Association and the Nepean Netball Association only the indoor netball competition participation numbers for 2019 are shown in the tables, and not the outdoor netball competition participation numbers at Elsie Dorrington Reserve.

Club/ Association membership data from 2019 has been used in this study, as this was the final year of membership data prior to the impact of the COVID pandemic on community club-based sport, and provides more accurate data with which to assess the adequacy of the current number

of sports facilities to meet projected future demand. It also coincides with the commencement date of the study in late 2019.

There is an estimated 11,480 people participating in the 9 sports as club or association members. Of these, 71% are under 18 years and 29% are adults. The Northern Peninsula planning area clubs have over half of all indoor sports participants (57%), Southern Peninsula has 25%, and Western Port has 18%. This participant representation from each planning area does not correlate with the proportional split of the 2021 Shire population between the planning areas (Northern Peninsula 39.0%; Southern Peninsula 33.5%; and Western Port 27.5%), but which simply might reflect the larger number and higher proportion of people aged 5 – 39 years that reside in Northern Peninsula compared to the other two planning areas.

Table 8 – Number and Distribution Sports Facilities, Clubs and Club Membership by Location and Planning Area

□ Council facility □ Education facility □ Private facility

| Planning Area | Town | Reserve/ Facility | Gymnastic Centres | Squash Courts | Table Tennis Tables | Bball Courts | Netball Courts | Badminton Courts | Volleyball Courts | Calis-thenics | Futsal Courts | Club and No. Players (2019) | | | | | |
|--------------------|------------|--|-------------------|---------------|---------------------|--------------|----------------|------------------|-------------------|---------------|--|---|-----------------------------------|-------------|-------------|--------------|--------------|
| | | | | | | | | | | | | Club | No. of Players | | | | |
| | | | | | | | | | | | | | Adult | U18 | Total | | |
| Northern Peninsula | Mornington | Civic Reserve Recreation Centre | | | | 2 | | | | | | Mornington District Basketball Association | | | | | |
| | | | | | | | 2 | | | | Mornington Peninsula Netball Association | 420 | 0 | 420 | | | |
| | | | | | 13 | | | | | | | Mornington Peninsula Table Tennis Association | 357 | 55 | 412 | | |
| | | | | | | | | 6 | | | | Mornington Peninsula Ladies Badminton Association | 55 | 0 | 55 | | |
| | | | | | | | | | 2 | | | No club | | | | | |
| | | 1/24 Carbine Way, Mornington 34 Milgate Drive, Mornington | 1 | | | | | | | | | MYC Gymnastics | 20 | 1100 | 1120 | | |
| | | | 1 | | | | | | | | | Wildcats Gymnastics | 24 | 380 | 404 | | |
| | | Mornington Secondary College | | | | | | | | | 3 | Mornington Indoor Centre (Netball) | 225 | 0 | 225 | | |
| | | | | | | | | | | | | Mornington Indoor Centre (Futsal) | 110 | 0 | 110 | | |
| | | | | | | | 3 | | | | | Mornington District Basketball Association | 698 | 2799 | 3497 | | |
| | | | | | | | | | | | | Balnarring Storm Basketball Club | | | | | |
| | | | | | | | | | | | | Beleura Sports Club | 0 | 70 | 70 | | |
| | | | | | | | | | | | | Flinders Basketball Club | 0 | 70 | 70 | | |
| | | | | | | | | | | | | Kingsley Park Giants Basketball Club | 0 | 14 | 14 | | |
| | | | | | | | | | | | | Mount Eliza Meteors | 0 | 627 | 627 | | |
| | | | | | | | | | | | | Mount Martha Basketball Club | 28 | 343 | 371 | | |
| | | | | | | | | | | | | Osborne United Basketball Club | 20 | 230 | 250 | | |
| | | | | | | | | | | | | Peninsula Bobcats Basketball Club | 0 | 1100 | 1100 | | |
| | Mt Eliza | Peninsula Grammar Toorak College | | | | 4 | | | | | | Mornington District Basketball Association | | | | | |
| | | | | 2 | | | | | | | | Eliza Village Squash Club | 3 | 0 | 3 | | |
| | | | | | | | | | | 2 | | | Mornington Volleyball Club | 50 | 150 | 200 | |
| | | | | | | | | | | | 1 | | Canadian Bay Calisthenics College | 31 | 115 | 146 | |
| | | | TOTAL | | | 2 | 2 | 13 | 9 | 2 | 6 | 4 | 1 | 3 | | 1,993 | 4,599 |

| Planning Area | Town | Reserve/ Facility | Gymnastic Centres | Squash Courts | Table Tennis Tables | Bball Courts | Netball Courts | Badminton Courts | Volleyball Courts | Calis-thenics | Futsal Courts | Club and No. Players (2019) | | | |
|--------------------|-------------------------|--|-------------------|---------------|---------------------|--------------|----------------|------------------|-------------------|---------------|---------------|---|----------------|--------------|--------------|
| | | | | | | | | | | | | Club | No. of Players | | |
| | | | | | | | | | | | | | Adult | Junior | Total |
| Southern Peninsula | Dromana | Dromana College | | | | 3 | | | | | | Southern Peninsula Basketball Association | 383 | 1359 | 1742 |
| | | | | | | | | | | | | Balnarring Storm Basketball Club | 7 | 229 | 236 |
| | | | | | | | | | | | | Beachcombers Basketball Club | 0 | 190 | 190 |
| | | | | | | | | | | | | Boneo Basketball Club | 8 | 120 | 128 |
| | | | | | | | | | | | | Red Hill Basketball Club | 75 | 125 | 200 |
| | | Dromana Primary School 50 Collins Road, Dromana | | | | 1 | | | | | | Rosebud Raiders Basketball Club | 0 | 147 | 147 |
| | | | | | | | | | | | | Rye & District Basketball Club | 20 | 134 | 154 |
| | | | | | | | | | | | | Sorrento Basketball Club | 30 | 180 | 210 |
| | | | | | | | | | | | | Southern Peninsula Basketball Association | | | |
| | | | | 8 | | | | | | | | Tonic Squash and Gym | 56 | 0 | 56 |
| | Rosebud | Rosebud Secondary College (Hillview Stadium) | | | | 2 | | | | | | Southern Peninsula Basketball Association | | | |
| | | | | | | | | | | | | Nepean Netball Association | 220 | 0 | 220 |
| | Capel Sound Sorrento | 1/33 Henry Wilson Drive Sorrento Community Centre | 1 | | | | 1 | 1 | | | | Peninsula Gymnastics | 15 | 785 | 800 |
| | | | | | | | | | | | | Club bball & netball training/ no Association use | | | |
| TOTAL | | | 1 | 8 | 0 | 7 | 1 | 0 | 0 | 0 | 0 | | 674 | 2,144 | 2,818 |

| Planning Area | Town | Reserve/ Facility | Gymnastic Centres | Squash Courts | Table Tennis Tables | Bball Courts | Netball Courts | Badminton Courts | Volleyball Courts | Calis-thenics | Futsal Courts | Club and No. Players (2019) | | | | |
|---------------|------------------------------|--|-------------------|---------------|---------------------|--------------|----------------|------------------|-------------------|---------------|---------------|--|--|------------|--------------|--------------|
| | | | | | | | | | | | | Club | No. of Players | | | |
| | | | | | | | | | | | | | Adult | U18 | Total | |
| Western Port | Hastings | Hastings Hub | 1 | | | | | | | | | Western Port Gymnastics (MYC Gymnastics) | | | | |
| | | Western Port Secondary College | | | | 1 | | | | | | Western Port Basketball Association | | | | |
| | Somerville | Red Hill Recreation Reserve | | | | | 1 | | | | | | Red Hill Football Netball Club (Netball) | 46 | 10 | 56 |
| | | Somerville Mechanics Hall | | | | | | | | | 1 | | Florincey Calisthenics Club | 13 | 45 | 58 |
| | | Somerville Recreation Centre | | | | | | | 12 | | | | Mornington Peninsula Badminton Association | 155 | 16 | 171 |
| | | | | | | | 4 | | | | | | Western Port Basketball Association | 290 | 1033 | 1323 |
| | | | | | | | | | | | | | Balnarring Storm Basketball Club | | | |
| | | | | | | | | | | | | | Crib Point Seahawks Basketball Club | 7 | 93 | 100 |
| | | | | | | | | | | | | | Kingsley Park Giants Basketball Club | | | |
| | | | | | | | | | | | | | Peninsula Bobcats Basketball Club | | | |
| | | | | | | | | | | | | | Tyabb Basketball Club | 0 | 77 | 77 |
| | | | | | | | | | | | | Pearcedale Basketball Club | 0 | 18 | 18 | |
| | Somerville Secondary College | | | | | | 4 | | | | | Baxter Netball Association | 96 | 0 | 96 | |
| | | | | | | | | | | 2 | | No club | | | | |
| | | | | | | | 1 | | | | | Western Port Basketball Association | | | | |
| | | 2/36 Simcock Street, Somerville Bittern Memorial Hall | 1 | | | | | 1 | | | | Diamond Gymnastics Club | 20 | 303 | 323 | |
| | | | | | | | 1 | | | | | Western Port Netball Association | 41 | 2 | 43 | |
| | TOTAL | | | 2 | 0 | 0 | 7 | 6 | 12 | 2 | 1 | 0 | | 661 | 1,409 | 2,070 |

Table 9 is a summary of club membership by sport, and shows that:

- Basketball has significantly more participants compared to all other indoor sports, followed by gymnastics and indoor netball.
- Basketball and gymnastics account for 95% of all junior indoor sports participation throughout the Shire. Only calisthenics and volleyball have a higher number of juniors than seniors as participants.
- Badminton, futsal, indoor netball, squash & racquetball, and table tennis have greater appeal to adults than juniors.
- Across all sports, there is more than double the number of juniors participating as club members compared to adults, which is consistent with field-based sports in 2016 when there was three times as many juniors participating in club sport compared to adults, but is in contrast with 'other sports' (Sports Capacity Plan Volume 3) where there is nearly double the number of adults participating as club members compared to juniors.

Table 9 – Club/ Association Membership for Indoor Sports in Mornington Peninsula Shire (2019)

| Sport | Junior (U18) | Adult | Total Players |
|----------------------|--------------|--------------|---------------|
| Badminton | 16 | 210 | 226 |
| Basketball | 5,191 | 1,371 | 6,562 |
| Calisthenics | 160 | 44 | 204 |
| Futsal | 0 | 110 | 110 |
| Gymnastics | 2,568 | 79 | 2,647 |
| Netball – indoors | 12 | 1,048 | 1,060 |
| Squash & Racquetball | 0 | 59 | 59 |
| Table Tennis | 55 | 357 | 412 |
| Volleyball | 150 | 50 | 200 |
| TOTAL | 8,152 | 3,328 | 11,480 |

It needs to be noted that some sports have high numbers of recreational and social participants, particularly basketball, netball, squash & racquetball and table tennis, and who are not registered members of their respective sports association, and so are not included in the membership data reported above.

SECTION 5

STAKEHOLDER ENGAGEMENT



5. STAKEHOLDER ENGAGEMENT

Unlike for the Sports Capacity Plan – Volume 1, stakeholder engagement was included within the scope for Volume 2. The stakeholder engagement targeted input and feedback from sports clubs, from relevant leagues and associations, and from relevant state sports governing organisations.

The engagement involved a combination of surveys, meetings, workshops, and email exchanges. All of the meetings and workshops were conducted online due to the COVID pandemic and subsequent restrictions on in-person gatherings.

5.1. Overview of Consultation

The stakeholder engagement can be loosely grouped into three stages:

1. **October to December 2019** Information gathering – sports club/ associations survey
2. **July & August 2020** Round 1 workshops – review State of Play data
3. **January to February 2021** Round 2 consultation – review interim sports planning directions

The following is a chronological summary of the consultation undertaken.

| Date | Consultation Method | Participants |
|------------------|---|---|
| 2019 | | |
| October-December | Questionnaire (Refer Section 5.2 for survey results) | All known clubs and regional sporting associations/ leagues |
| 2020 | | |
| 15 July | Online Workshops (separate meetings) | -Canadian Bay Calisthenics College and Calisthenics Victoria -Tonic Squash & Gym and Squash & Racquetball Victoria, and Victorian Masters Squash Association -Morningside Peninsula Table Tennis Association and Table Tennis Victoria |
| 16 July | Online Workshops (separate meetings) | -Morningside Peninsula Badminton Association and Badminton Victoria -Gymnastics clubs and Gymnastics Victoria -Morningside Volleyball Club and Volleyball Victoria |
| 5 August | Online Workshop (separate meetings) | -Netball clubs affiliated with the Nepean Netball Association, the NNA and Netball Victoria -Netball clubs affiliated with the Morningside Peninsula Netball Association, the MPNA and Netball Victoria -Basketball clubs affiliated with the Southern Peninsula Basketball Association, the SPBA and Basketball Victoria |
| 6 August | Online Workshop (separate meetings) | -Basketball clubs affiliated with the Morningside District Basketball Association, the MDBA and Basketball Victoria -Basketball clubs affiliated with the Western Port Basketball Association, the WPBA and Basketball Victoria |

The information and feedback received from these workshops enabled the State of Play information to be finalised (refer Section 6 for all sport State of Play reports), to confirm the existence of any sport facility provision ratios by sport governing organisations, and to also confirm any key issues for sports clubs/ associations or for sports generally throughout the Shire.

All sports clubs/ associations and the relevant State Sporting Associations were emailed a copy of their relevant State of Play report and draft Community Goal report on 6 January 2021 and were invited to provide feedback by 5 February 2021. In addition, an online Workshop was conducted with the three Mornington Peninsula basketball associations and Basketball Victoria on 19 January 2021.

The information and feedback received from these consultations helped refine the directions for each sport ('Our Community Goal'), and in some instances also assisted with the formulation of site/ club-specific recommendations ('Getting the Ball Rolling').

Refer Appendix 2 (page 87) for the detailed feedback received during this consultation process.

5.2. Clubs/ Associations Survey

An important first step in these types of strategies is confirming which clubs/ groups are using which sporting facilities, how sporting facilities are being used, and whether the facilities are adequately meeting the needs of user groups. This was particularly important for Volumes 2 & 3 of the Sports Capacity Plan study, as due to the nature of some of the sports (low participant sports) and their venues (some on Crown land, school land and privately owned land), Council did not have a complete record of sporting clubs and facilities being used.

An online survey was distributed to all known clubs/ associations based in the Mornington Peninsula Shire for the sports included in the scope of Volumes 2 and 3. The survey was administered during the period October to December 2019.

The survey collected information about current membership, membership trends over the past 5 years, predicted membership trends in the future, confirmation of the venues used for training and competition, and feedback on the adequacy of venues to meet current and future needs.

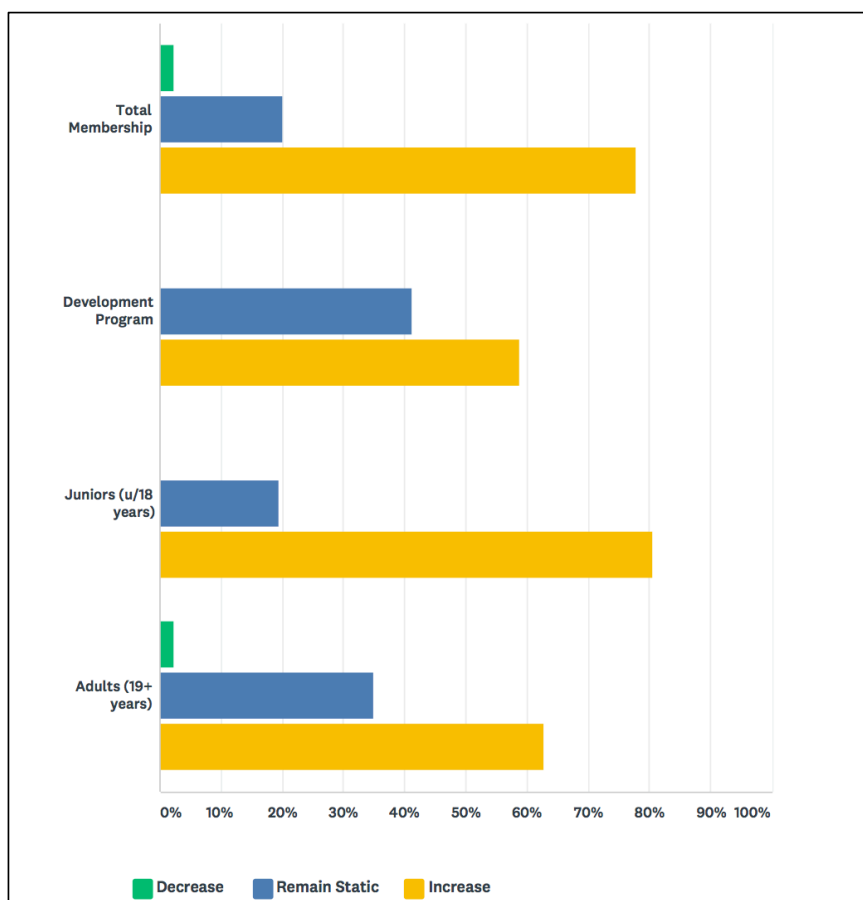
There were 51 surveys completed of the 124 clubs/ associations that were initially emailed the link to the survey. After allowing for 11 emails that bounced (and after attempts to locate an alternate contact were unsuccessful), a total 113 groups were contacted which resulted in a final survey response rate of 45%. The data collected on memberships and venues was used to populate the information in Table 18 in Section 4.4. (Communications with sporting clubs and associations that followed the online survey enabled all membership and venue data to be captured from sporting groups, including those that did not respond to the survey).

A snap-shot of other findings from the survey are reported below.

- Clubs/ Associations were asked how they expected their membership to change over the next 5 years.
 - Most (77%) expected that their total membership will increase.
 - Only one club predicted that their membership will decline.
 - 80% of all groups indicated that they expected their junior membership to increase.

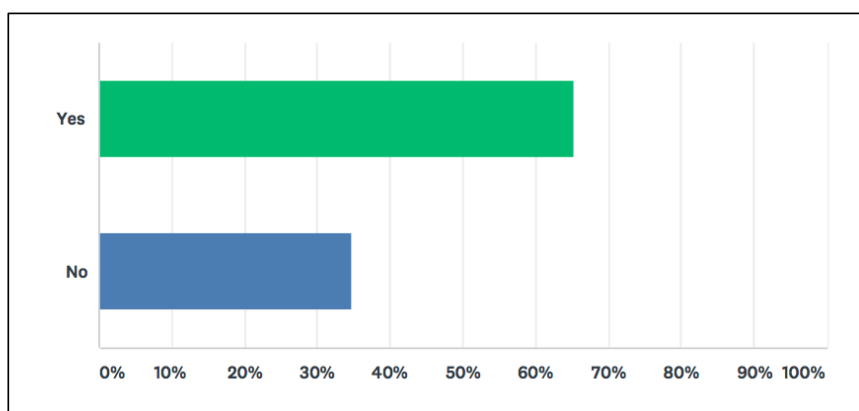
(See Figure 10)

Figure 10 – Membership Changes Predicted by Clubs/ Associations

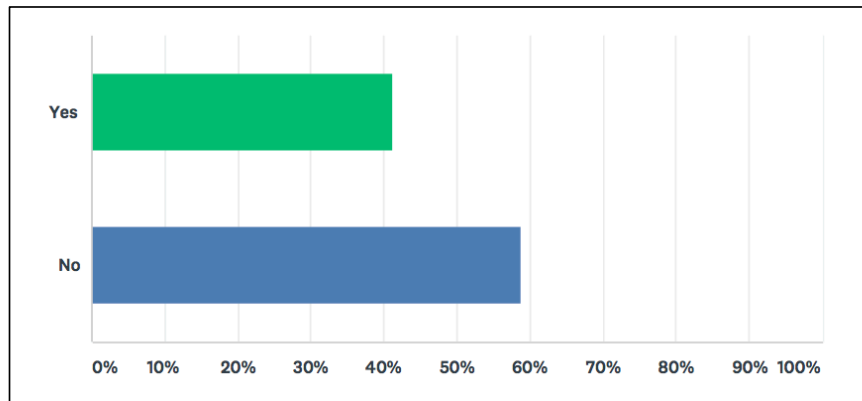


Note: 'Development Program' = sport introductory programs, eg. NetSetGO for netball

- Clubs/ Associations were asked if their group had a strong and effective pathway program to encourage the transition of juniors into adult competition and participation.
 - 65% of groups responded that they did have an effective pathway program (see graph below).



- Clubs/ Associations were asked if the number of courts/ greens/ ranges/ terrains/ facilities were adequate for their current and future needs.
 - 59% of groups indicated that the current number of facilities do not meet their current and likely future needs (see graph below).



- Clubs/ Associations within the scope of Volume 2 – Indoor Sports that indicated that the number of facilities do not meet their current needs and will likely not meet future needs, were asked how many additional facilities they estimated are required.

The average number of additional courts/ facilities required for those indoor sports that responded to the survey are noted below.

Badminton

Mornington Peninsula Badminton Association requires 4 additional courts

Table Tennis

Mornington Peninsula Table Tennis Association requires 7 additional tables

Basketball

Six clubs/ associations indicated that they require at least 1 additional court

- Clubs/ Associations were asked what main issues needed to be addressed at their venues to ensure that facilities continued to adequately cater for needs. The common responses for those indoor sports that responded to the survey have been grouped according to sport, and are outlined below (please note that not all issues raised are facilities-based).

Badminton

- Council needs to understand the specific building design requirements for badminton
- Council needs to understand the significant demand for badminton on the Peninsula.

Basketball

- More courts required for training and competition
- Sole usage of courts is required
- Basketball requires a regional venue
- All-inclusive facility
- Improve the condition (safety) of courts
- MDBA doesn't have enough courts to allow all teams to train
- Office and storage space required for Associations.

Gymnastics

- Continued professional development for staff/ coaches
- Increased investment on contemporary equipment.

Table Tennis

- Lack of tables for members to play
- Expand the junior and female participation programs
- Host Local, State, National, and International events.

SECTION 6

FACILITY NEEDS ANALYSIS AND RECOMMENDATIONS

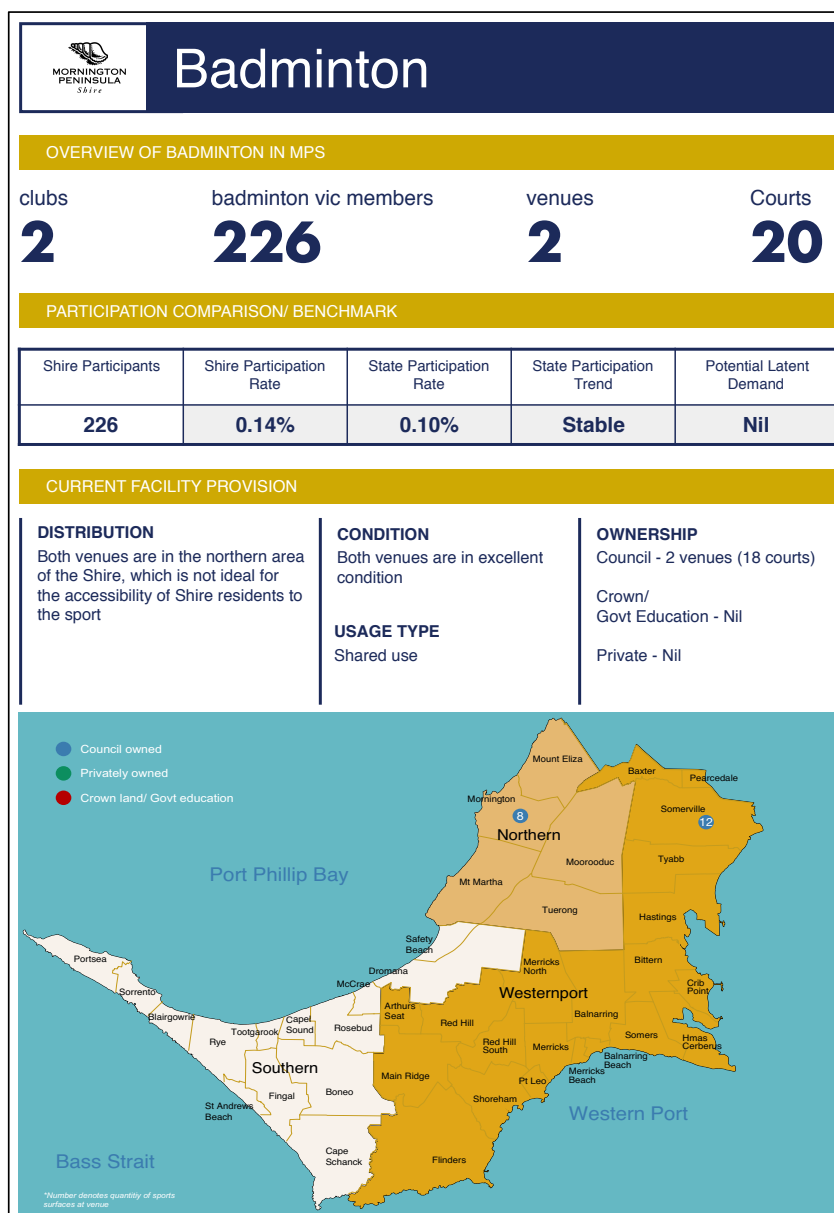


Sections 6 – 14 describe the analysis and sports facility recommendations by each sport

Section 15 collates the data into the three Shire planning areas

6. BADMINTON

6.1. State of Play



Badminton Associations

| Town | Association | Location |
|------------|---|---------------------------------|
| Somerville | Mornington Peninsula Badminton Association | Somerville Recreation Centre |
| Mornington | Mornington Peninsula Ladies Badminton Association | Civic Reserve Recreation Centre |

The Shire has two badminton groups: the Mornington Peninsula Badminton Association (MPBA), which uses the Somerville Recreation Centre (12 badminton courts) as its main venue; and the Mornington Peninsula Ladies Badminton Association (MPLBA), which uses the Civic Reserve Recreation Centre (8 badminton courts). Both groups are based in the north of the Shire across the Northern Peninsula and Western Port Planning Areas.

During the Badminton Workshop, it was explained that the number of regular badminton players with both clubs is more than double the number of club members who are Badminton Victoria registered players (226 in 2019). Social play and intraclub competitions are the cornerstone of the participation in the sport within the Shire. The MPBA is the larger of the two clubs, and has a long history of success as the main provider of badminton for Shire residents and players from within the City of Frankston (42% of the Club's membership are Shire residents).

Whilst the Club is based at the Somerville Recreation Centre, it has hired courts for many years at the Frankston South Community Centre and the McClelland College (both facilities located in the City of Frankston) in order to meet demand. The Club's only allocation of the 12 courts at the Somerville Recreation Centre on Tuesday evenings is at capacity. It is unable to access courts on other week nights due to the demand from basketball. One of the four basketball-netball courts is not lined for badminton.

6.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of badminton courts in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in badminton by Shire residents and the Statewide participation rate. The 4th column is the State trend for badminton participation pre-COVID, and the 7th column shows the projected facility needs to 2036 based on these inputs – an additional 8 courts.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|---|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 court: 8,350 | 0.14% | 0.10% | stable | 20 courts | 28 courts | -8 courts | -Additional courts are required in the southern area -Courts are typically provided in groups of 4 courts overlaid onto one indoor basketball/ netball court -Consider including badminton court line marking on all future new indoor courts |

Badminton is a popular sport for older adults within the Shire, and there are opportunities to further expand participation, as there are no publicly accessible badminton courts in the Southern Peninsula planning Area.

A key issue constraining the growth of badminton is the lack of access to courts. As the MPBA and the MPLBA noted during the consultation, the number of existing publicly accessible badminton courts at 20 is misleading, as access to them is restricted to just one night per week at both the Somerville Recreation Centre and the Civic Reserve Recreation Centre, largely due to the high demand for basketball at both centres.

The provision of additional Council-owned/ managed multipurpose courts to meet the demand for all indoor court sports is a key strategic direction for Council to 2036. For badminton participation to continue to grow, there needs to be additional access to courts in the northern section of the Shire to service future demand by the MPBA and the MPLBA, and publicly accessible badminton courts provided in the Southern Peninsula Planning Area to stimulate growth in this area of the Shire.

It is not recommended that a dedicated badminton centre is provided in the Shire, due to the overall lack of demand and the high capital cost to construct and manage a dedicated badminton centre. There are dedicated badminton centres in Clayton, Kilsyth and Geelong, and these are either privately-owned or have been made possible through significant financial contributions from badminton clubs/ groups. A more balanced and equitable access to multipurpose courts for badminton associations/ clubs is the key strategic direction for meeting badminton facility needs to 2036.

When planning for and designing new indoor multipurpose courts suitable for badminton, it is important that the following items are considered:

- Court lighting suitable for badminton.
- Suitable colour selection for internal stadium walls (glare from white walls makes it difficult to see shuttlecocks).
- Avoid highlight windows, or install a system where they can be temporarily screened (direct sunlight makes it difficult to see shuttlecocks).
- Ensure badminton court lines are continuous and solid, not broken/ dashed.
- Install automated curtains to divide courts, so errant balls from adjoining courts (such as basketballs, netballs and futsal balls), do not interfere with badminton players.

6.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Badminton

Shire-Wide Direction

1. To plan for an additional minimum 8 badminton courts by 2036 in the form of multipurpose courts on Council owned/ managed land.
2. To ensure more equitable access to badminton courts in Council owned/ managed centres.

Northern Peninsula Planning Area

3. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably at a location between Mornington and Mt Martha and which is co-located in a precinct that also accommodates a new Shire level netball complex (see Outdoor Netball).
4. Increase access to badminton courts for the Mornington Peninsula Ladies Badminton Association at the Civic Reserve Recreation Centre following the completion of the Mornington Secondary College basketball court expansion project and construction of the new 4-court indoor stadium in the Northern Peninsula Planning Area, together which will reduce the overall demand by basketball to use the Civic Reserve Recreation Centre (see Basketball).
5. Re-purpose the Civic Reserve Recreation Centre to better accommodate the competition needs and sports development for the lower participation sports of badminton, futsal and volleyball.

Southern Peninsula Planning Area

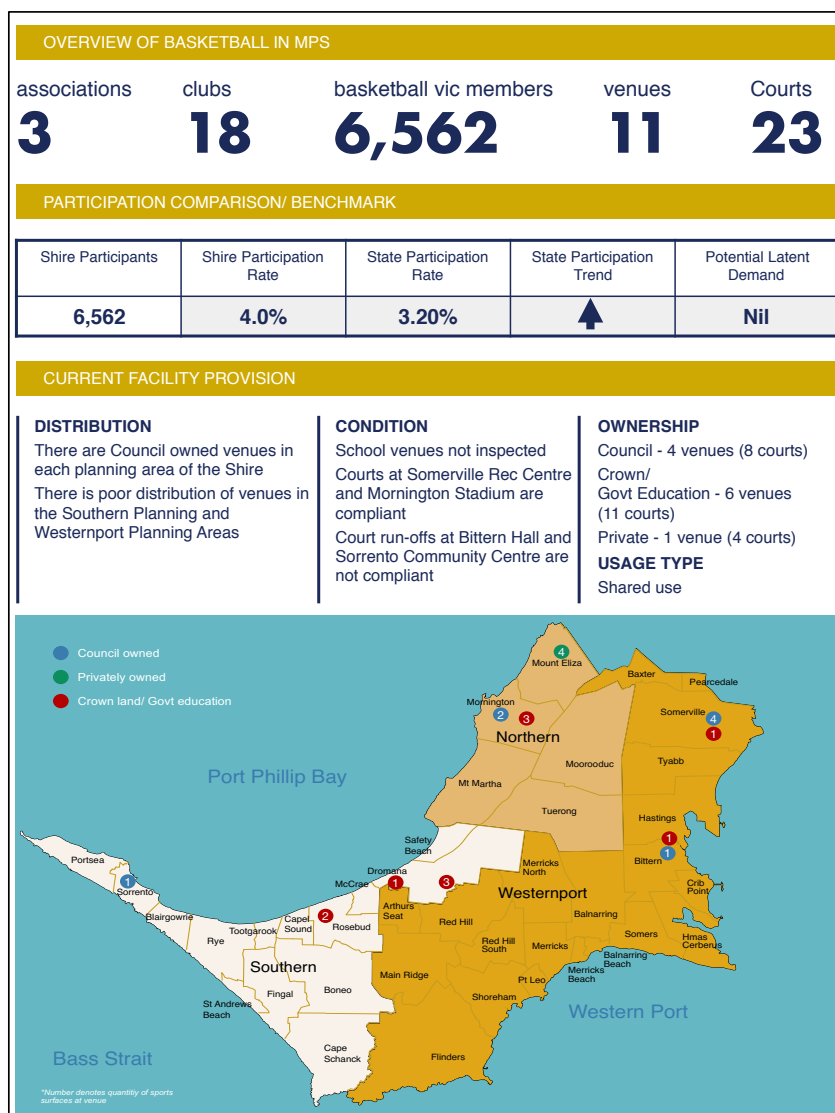
6. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably located in an area west of Dromana
(A potential location is the unfenced cricket oval at Truemans Road Reserve. Whilst this site has also been recommended for new soccer use in the Sports Capacity Plan Volume 1, Council should undertake an assessment of suitability of the site to accommodate either proposal, and if satisfactory for both proposals determine where the need is greatest)

Western Port Planning Area

7. Increase access to badminton courts for the Mornington Peninsula Badminton Association at the Somerville Recreation Centre following the construction of a new 4-court indoor stadium (multipurpose courts) in the Northern Peninsula Planning Area, which will reduce the overall demand by basketball to use the Somerville Recreation Centre (see Basketball).
8. Consider adding a second multipurpose court to the Bittern Memorial Stadium.

7. BASKETBALL

7.1. State of Play



Basketball Associations/ Clubs

| Town | Association/ Club | Location |
|--|--|--|
| Mornington District Basketball Association (Breakers) | | |
| Mornington | Beleura Sports Club Flinders Basketball Club Kingston Comets Basketball Club Mount Eliza Meteors Mount Martha Basketball Club Osborne United Basketball Club Peninsula Bobcats Basketball Club Seahawks Basketball Club | Mornington Secondary College (3) Civic Reserve Recreation Centre (2) Peninsula Grammar (4) |

| Southern Peninsula Basketball Association (Sharks) | | |
|--|--|--|
| Dromana | Balnarring Storm Basketball Club Beachcombers Basketball Club Boneo Basketball Club Flinders Basketball Club Mount Martha Basketball Club Red Hill Basketball Club Rosebud Raiders Basketball Club Rye & District Basketball Club Sorrento Basketball Club | Dromana College (3) Dromana Primary School (1) |
| Rosebud | | Rosebud Secondary College (2) (Hillview Stadium) |
| Sorrento | | Sorrento Community Centre (1) |
| Western Port Basketball Association (Steelers) | | |
| Somerville | Balnarring Storm Basketball Club Crib Point Seahawks Basketball Club Flinders Basketball Club Pearcedale Basketball Club Peninsula Bobcats Basketball Club Tyabb Basketball Club | Somerville Recreation Centre (4) Somerville Secondary College (1) |
| Hastings Bittern | | Westernport Secondary College (1) Bittern Memorial Hall (1) |

Currently, there are 32 indoor courts throughout the Shire being used by associations or clubs for competition and training in the configuration of:

- 2 x 4 court stadiums
- 2 x 3 court stadiums
- 2 x 2 court stadiums
- 14 x 1 court stadiums

The vast majority of indoor courts are at school sites (75%) and vary in size, age, quality and community access arrangements. Council owns 8 of the 32 indoor courts (25%), of which 2 are non-compliant for competition (Bittern Memorial Hall and Sorrento Community Centre). The other 6 courts are competition compliant: Somerville Recreation Centre – 4 courts; and Civic Reserve Recreation Centre – 2 courts.

The 23 courts counted in the State of Play are the competition compliant courts available within the Shire (plus the 2 Council owned non-compliant courts at Sorrento and Bittern), as the basketball provision ratio of 1 court per 6,250 people applies to competition courts for basketball (and indoor netball). It needs to be noted that the three Shire basketball associations are currently using some non-compliant single court facilities at school sites for lower age competitions, due to the shortage of available compliant courts. There is also an impact on midweek indoor social netball and other indoor sports as a result of the shortfall of available compliant courts.

Of the three Shire basketball associations, two are based at stadiums on school land: Mornington District Basketball Association (Mornington Secondary College – 3 courts); and Southern Peninsula Basketball Association (Dromana College – 3 courts and Rosebud Secondary College – 2 courts). The Western Port Basketball Association is based at Council's Somerville Recreation Centre – 4 courts.

7.2. Our Community Goal (where we need to be)

Basketball has a recognised industry ratio of 1 court per 6,250 people, which assumes courts will be provided as multipurpose courts and available to other sports during the week, including netball, futsal, volleyball and badminton.

The below table shows the existing ratio of provision of compliant basketball courts throughout the Shire based on the estimated 2020 Shire population of 167,000 people (1st column). The 4th column shows the estimated number of courts required in 2036, calculated by applying the provision ratio to the Shire's projected population in 2036 (181,097 people), with the next column showing the difference between the existing facility provision and the benchmarked facility needs. Discussion about the implications for the Shire concerning future facility needs and provision follows the table.

| Existing Ratio of Provision | Industry Ratio of Provision | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|-----------------------------|--------------------------|-----------------------------------|------------|--|
| | | 2020 (current supply) | 2036 (based on industry ratio) | Difference | |
| 1 court: 7,300 | 1 court: 6,250 | 23 | 29 | -6 courts | -Current undersupply of 6 courts based on industry ratio -6-10 additional indoor courts required by 2036, the range due to the large quantity at school sites |

The future direction for the provision of basketball courts must consider a number of factors, including the provision of courts that are compliant for competition, an even distribution of competition courts throughout the Shire, and the merit or otherwise of a majority of competition courts being located at education sites.

Across Metropolitan Melbourne, a majority of basketball associations have their administrative base and primary competition venue in Council owned stadiums, with others located at school sites used under joint use agreements (JUAs) between the school and the local council, or the school and the basketball association, or the JUA is between all three parties. The primary competition venue is typically supported by several satellite facilities located on both council owned/ managed land and school land, with some used for competition and training, but most mainly used for club training. It is becoming more common for larger associations to manage their primary stadium through lease or other arrangement with the building owner, which is the case for the Mornington District Basketball Association at Mornington Secondary College, and the Southern Peninsula Basketball Association at Dromana College.

There are several constraints with basketball associations being based in stadiums at school sites, and these include:

- Access is typically restricted to after school hours, which prevents day time basketball activities and competitions to be conducted, such as all-abilities basketball programs, programs targeting older adults, and schools competitions.
- Agreed access can sometimes be compromised at short notice when a school requires its stadium for a one-off use or activity, such as exams.
- The onset of the COVID-19 pandemic resulted in schools having to operate in 'bubbles' to meet State Government and State Health Department conditions of social distancing, and this restricted the access of people and external organisations onto school grounds.
- Other indoor sports are typically unable to use the courts due to the conditions of the JUAs, ie. exclusive use is granted to the basketball association.
- Long-term security/ availability of courts is not guaranteed for community use, as a school may not continue to permit external use at the conclusion of a joint-use agreement, or may re-purpose the function and use of the stadium, or may remove the stadium to use the land for other purposes.

The benefit to councils from JUAs between only schools and basketball associations is largely financial, ie. in many instances councils are not required to contribute capital and/or operational funds for the delivery of the sport within their LGA. The benefit to associations is that they are often installed as the stadium manager by the school, and this provides a level of independence that is not always available where basketball associations are tenants at council managed stadiums, or at council owned stadiums managed by a third party appointed by council.

As mentioned previously, some indoor sporting clubs and associations are unable to meet current demand due to a lack of access to available indoor courts throughout the Shire, and also due to the high demand and use of courts for competition basketball. For example, indoor midweek evening netball competitions organised by the Nepean Netball Association in the Hillview Stadium at Rosebud Secondary College, and by the Mornington Peninsula Netball Association in the Civic Reserve Recreation Centre are at capacity, and there is currently no capacity for indoor netball competitions to be offered at the Somerville Recreation Centre due to the high use of this centre by the Western Port Basketball Association. The Mornington Peninsula Badminton Association also has a greater demand for badminton courts at the Somerville Recreation Centre than are currently being allocated to the Association (Tuesday evening only).

Basketball associations and clubs have explained that the overall shortage of indoor courts throughout the Shire is having the following impacts on them and the sport:

- Impacts the delivery of basketball competitions, eg. late timeslots have to be used which are not preferred by teams/ players, and byes are fixtured to avoid late night matches for some senior evening competitions.
- Is constraining basketball growth, particularly for senior competitions and representative programs (limited training opportunities), and in some areas of the Southern Peninsula and Western Port Planning Areas there is likely a latent demand for basketball as no locally placed courts are available for the sport to be played.
- Restricts the capacity for basketball associations to introduce and offer diverse programming, such as all-abilities recreational sessions and other social competitions.
- Is significantly impacting the capability and quality of basketball club training sessions. Through the consultation carried out as part of this study, clubs identified that:
 - some training is occurring on outdoor hard courts – is dangerous and can lead to decreased levels of enjoyment and a poor overall basketball experience for players and coaches,
 - some teams are unable to train at all midweek,
 - impacts the quality of training sessions, as some courts are used by multiple teams at the same time, and
 - in some cases teams/ players are choosing not to enter a season, where a midweek training session is not able to be scheduled.

Following the two rounds of stakeholder engagement in 2019 and 2020, the Mornington District Basketball Association (MDBA) and the Southern Peninsula Basketball Association (SPBA) advised Council separately of indoor court expansion proposals at the basketball stadiums at which they are based, Mornington Secondary College and Dromana College respectively. These court expansion proposals were not raised by either association during the study meetings. A summary of each proposal follows.

Mornington Secondary College Court Expansion¹¹

| | |
|----------------|--|
| Project scope: | 4 new courts, comprising a single court extension to the existing 3-court stadium, and a new 3-court stadium (see Appendix 3 for a concept plan, page 89) |
| | Total facility provision will be 7 courts, including 2 show courts |
| Usage: | Both school and community; providing capacity to meet the demonstrated needs of the MDBA and delivering required space for school sport and performing arts activities |
| Management | Extension of the existing JUA between the College and the MDBA |

¹¹ School & Community Basketball Centre Expansion, Mornington Secondary College & MDBA, 2021

Dromana College Court Expansion¹²

| | |
|----------------|---|
| Project scope: | 3 new courts, comprising a single court extension to the existing 3-court stadium, and a new 2-court addition (see Appendix 3 for a concept plan, page 89) Total facility provision will be 6 courts, including 1 show court |
| Usage: | Both school and community; providing capacity to meet the demonstrated needs of the SPBA and delivering required space for school sport |
| Management | Extension of the existing JUA between the College and the SPBA |

Both projects will significantly increase and enhance basketball offerings for Shire residents, particularly those in the Northern Peninsula and Southern Peninsula Planning Areas. Many of the current constraints listed above that basketball is experiencing due to an overall shortage of indoor courts throughout the Shire will be resolved with the proposed additional 7 new courts, but not all.

Neither proposal includes any direct references to the potential for the courts to be available for use for other external indoor sporting groups, a key constraint from Council's perspective if it were to consider investing any capital funds towards either court expansion project. The sports facility planning principles underpinning the Sports Capacity Plan advocate for facilities that are multi-use, shared-use, embrace co-location, and which are accessible; both court expansion projects are heavily weighted to the advantage of basketball, which is not unexpected given that both associations will likely be significant financial investors.

Both projects will be good for basketball in the Shire, and Council should support both associations and schools with their advocacy to State and Federal Governments for capital funding. However, it is recommended that Council prioritise its funds towards multipurpose court developments on Council owned/ managed land that will benefit all indoor sports and all residents all of the time. New 4-court stadium developments (multipurpose courts) are recommended for the Northern Peninsula and Southern Peninsula Planning Areas to supplement the current indoor courts available in Council owned centres at the Civic Reserve Recreation Centre and the Sorrento Community Centre, respectively.

Both court expansion projects at the schools when completed will reduce the reliance that the MDBA and the SPBA has on indoor courts at the Civic Reserve Recreation Centre and the Hillview Stadium (Rosebud Secondary College), which will free-up court time for other indoor court sports, such as netball, badminton, calisthenics, futsal and volleyball, which the research findings from this study have found are significantly underprovided for at present.

7.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Basketball

Shire-Wide Direction

1. To provide an additional 8 indoor courts by 2036 on Council owned/ managed land to help ensure equity of provision for all indoor sports through unconditional access and through provision of predominantly multipurpose courts.

Northern Peninsula Planning Area

2. Provide advocacy support to the Mornington District Basketball Association for the proposal for an additional 4 courts at Mornington Secondary College.
3. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably at a location between Mornington and Mt Martha and co-located in a precinct that also accommodates a new Shire level netball complex (see Outdoor Netball).
4. Re-purpose the Civic Reserve Recreation Centre to accommodate the competition needs and sports development for the lower participation indoor sports of badminton, futsal and volleyball following the completion of the Mornington Secondary College basketball court expansion project.

¹² Southern Peninsula Basketball Association Business Case, Otium Planning Group, 2020

Southern Peninsula Planning Area

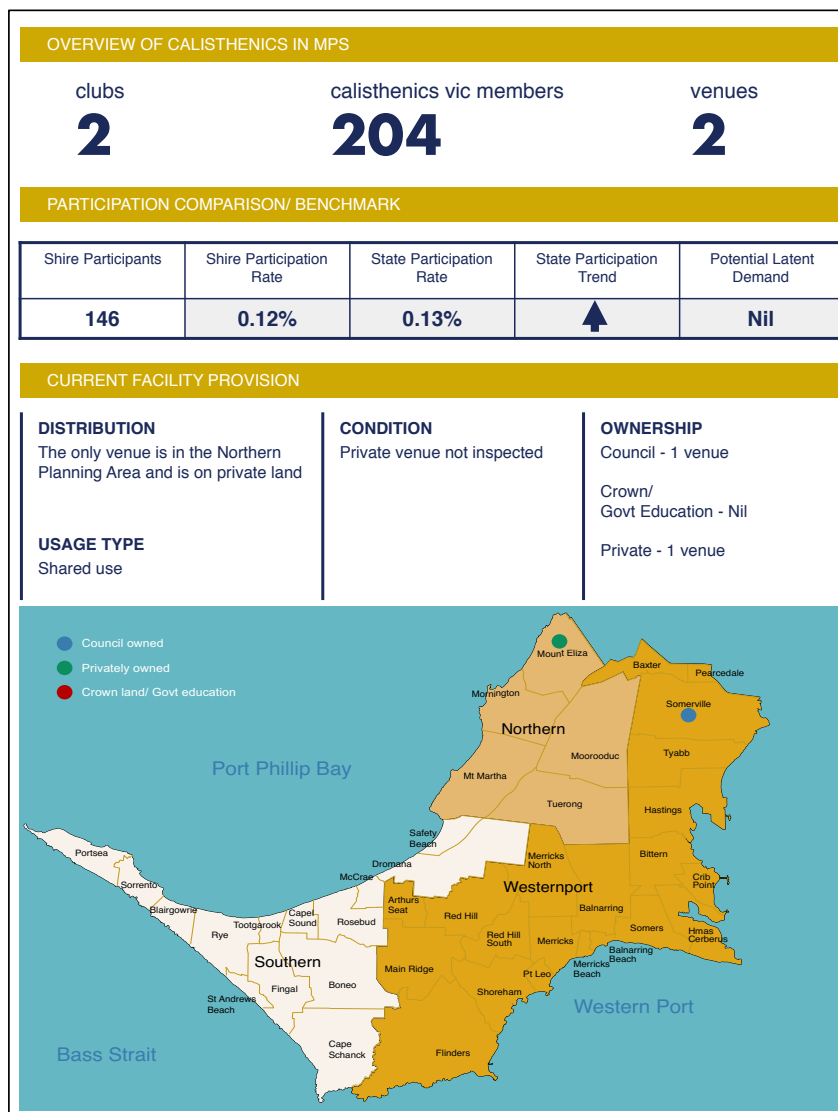
5. Provide advocacy support to the Southern Peninsula Basketball Association for the proposal for an additional 3 indoor courts at Dromana College.
6. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably located in an area west of Dromana
(A potential location is the unfenced cricket oval at Truemans Road Reserve. Whilst this site has also been recommended for new soccer use in the Sports Capacity Plan Volume 1, Council should undertake an assessment of suitability of the site to accommodate either proposal, and if satisfactory for both proposals determine where the need is greatest).
7. No change to the Sorrento Community Centre.

Western Port Planning Area

8. No change to the Somerville Recreation Centre.
9. Utilise Bittern Memorial Stadium as a basketball training venue.
10. Add a second multipurpose court to Bittern Memorial Stadium.

8. CALISTHENICS

8.1. State of Play



Calisthenics Clubs

| Town | Club | Location |
|-------------|-----------------------------------|---------------------------|
| Mount Eliza | Canadian Bay Calisthenics College | Toorak College |
| Somerville | Florincey Calisthenics Club | Somerville Mechanics Hall |

The Canadian Bay Calisthenics College and the Florincey Calisthenics Club are the two providers of calisthenics in the Shire. The sport is growing in popularity in Victoria, and there is likely to be a current latent demand for calisthenics in the Shire, based on the Statewide participation rate and the general growth in participation in the sport. Between 2010 and 2018, the number of calisthenics performers in Victoria increased by 822 (or 11.0%), from 7,443 performers to 8,265.

The Canadian Bay Calisthenics College is a 40 year old not for profit group currently based in a hall at Toorak College. This arrangement is not sustainable for the group, or for the growth of the sport in the Shire, as the group only has restricted access to the hall, no capacity to make costumes on site, a lack of storage for costumes and other equipment, and no opportunity to display pennants and trophies. Most of the 102 calisthenics groups throughout Victoria occupy council owned/managed facilities in either shared or exclusive use arrangements.

The Florincey Calisthenics Club was formed in 2022, and for its first year of operation in 2023, the club attracted 58 members. The club is currently based at the Somerville Mechanics Hall. Whilst this venue currently meets the club's needs, the projected growth of the club may require a larger venue in the future.

8.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of calisthenics venues in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in calisthenics by Shire residents and the Statewide participation rate. The 4th column is the State trend for calisthenics participation pre-COVID, and the 7th column shows the projected facility needs to 2036 based on these inputs – an additional 1 calisthenics venue at a Council owned facility.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|---|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 venue: 83,500 | 0.12% | 0.13% | rising | 2 venues | 3 venues | -1 venue | -Existing venue at Toorak College is not sustainable in the short to medium term (restricted access) -One additional venue is required in the Southern Planning Area |

There is a short-term need to identify a new base for the Canadian Bay Calisthenics College, and to provide a new calisthenics venue in the Southern Peninsula Planning Area. Calisthenics groups can share spaces with other community groups, however, the core usage times are Monday to Thursday 4.00pm – 10.00pm, and Saturday 9.00am – 5.00pm – peak usage times for many community groups. Callisthenic training and competitions are held July – October, and individual tuition March – May.

A sustainable calisthenics venue will comprise the following components:

- 3 rooms each of approximate dimensions 12m x 12m separated by movable walls, 2 rooms to have full length mirrors along one wall.
- Change room and amenities with capacity to cater for up to 40 participants at any one time.
- Storage of approx. 60sqm with capacity to accommodate gym mats, costumes, props, and other equipment.
- Kitchenette and small adjoining seating area with tables and chairs.
- Multipurpose room suitable for warm-up, sewing, and meetings.

A larger and more accessible venue for the Canadian Bay Calisthenics College will enable growth within its competitive championship level, to offer a second competitive division, to offer a recreational program (ie. non-competitive teams), to introduce a team to support girls with special needs, and to introduce specialised classes (tricks, singing).

Council venues such as halls, community centres and multipurpose rooms within stadiums are suitable as venues for calisthenics training and other related club activities, such as costume making.

8.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Calisthenics

Shire-Wide Direction

1. To identify up to 3 community venues suitable for calisthenics by 2036 (one in the short-term in the Northern Peninsula Planning Area for the Canadian Bay Calisthenics College).

Northern Peninsula Planning Area

2. Investigate the opportunity to re-purpose the Mount Eliza Community Hall to accommodate the Canadian Bay Calisthenics College.

Southern Peninsula Planning Area

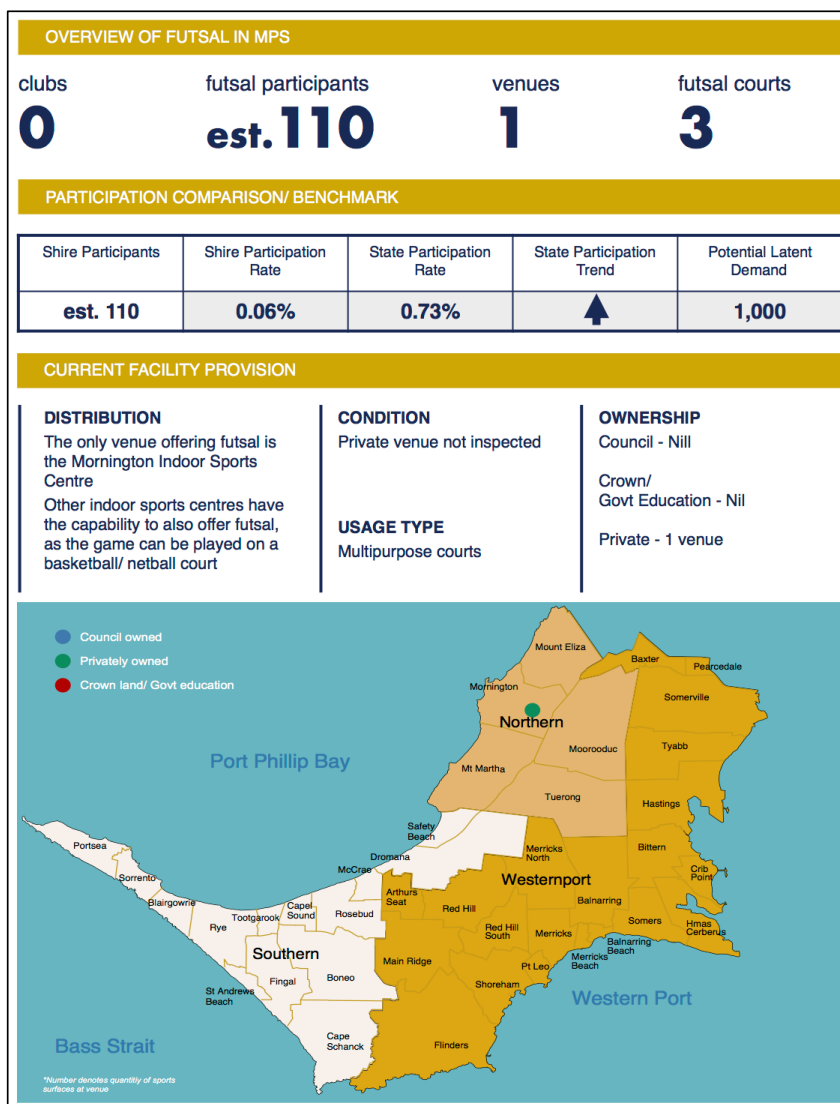
3. Investigate the potential for any existing Council buildings surplus to need to be re-purposed to accommodate calisthenics use, or consider including multipurpose spaces suitable for calisthenics use within the proposed new 4-court indoor stadium on Council owned/ managed land.

Western Port Planning Area

4. No recommendations.

9. FUTSAL

9.1. State of Play



Futsal Clubs

| Town | Club | Location |
|------------|------|---|
| Mornington | Nil | Mornington Indoor Sports Centre (private) |

Futsal is a version of small-sided soccer (5 a side), and is typically played indoors using the court markings of a netball or basketball court (the largest court of whichever is available). Whilst futsal courts have the flexibility of being overlaid onto any indoor sports court, the sport in the Shire is only currently being played at the Mornington Indoor Sports Centre, a private venue. There are three multipurpose courts suitable for futsal at this venue.

Football Victoria, the peak body for soccer in Victoria, is also the peak organisation for futsal. The Victorian Futsal League is a private entity with the responsibility for the management and development of futsal on behalf of Football Victoria. The competition at the Mornington Indoor Sports Centre conducted on Tuesday, Wednesday and Thursday evenings is a centre-based social competition, not a Victorian Futsal League competition.

The sport is popular in a social teams format at many indoor sports centres throughout Victoria, but is still in its infancy as a formal Statewide competition auspiced by Football Victoria. As a result, there is little consolidated data on futsal participation prior to the recent formation of the Victoria Futsal League. In 2018, there were 46,517 registered futsal participants with Football Victoria, with a ratio of female players to male players of 22: 78.

9.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of futsal courts in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in futsal by Shire residents and the Statewide participation rate. The 4th column is the State trend for futsal participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – 6 futsal courts at Council owned venues.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|---|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 court: 55,000 | 0.06% | 0.73% | rising | 3 courts | 6 courts | -3 courts | -Increasing demand for the sport -Current available courts are at a private venue -Selected future indoor basketball/ netball courts to include futsal line marking |

Outdoor soccer is a growing sport in the Shire, therefore it can be predicted with high degree of certainty that there will be increasing demand for futsal and a corresponding increase for access to futsal courts, as there is a large cross-over between soccer and futsal players. A key existing constraint for the growth of futsal is the lack of access to courts, largely due to the high demand for basketball at existing Council owned centres.

The provision of additional Council-owned/ managed multipurpose courts to meet the demand for all indoor court sports is a key strategic direction for Council to 2036. For futsal participation to grow, there needs to be additional access to courts throughout the Shire. Similar for badminton and volleyball, the future planning for futsal courts is as courts overlaid onto basketball and netball courts that are being planned to accommodate these two high participation sports. The shortfall of courts is particularly evident throughout the Southern Peninsula Planning Area where no publicly accessible indoor courts are currently available.

9.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Futsal

Shire-Wide Direction

1. To provide 6 futsal courts by 2036.
2. To ensure equity of provision for futsal use in all Council owned/ managed indoor sports centres.

Northern Peninsula Planning Area

3. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably at a location between Mornington and Mt Martha and which is co-located in a precinct that also accommodates a new Shire level netball complex (see Outdoor Netball).
4. Re-purpose the Civic Reserve Recreation Centre to accommodate the competition needs and sports development for the lower participation indoor sports of badminton, futsal and volleyball following the completion of the Mornington Secondary College basketball court expansion project and construction of the new 4-court indoor stadium in the Northern

Peninsula Planning Area, together which will reduce the overall demand by basketball to use the Civic Reserve Recreation Centre (see Basketball).

Southern Peninsula Planning Area

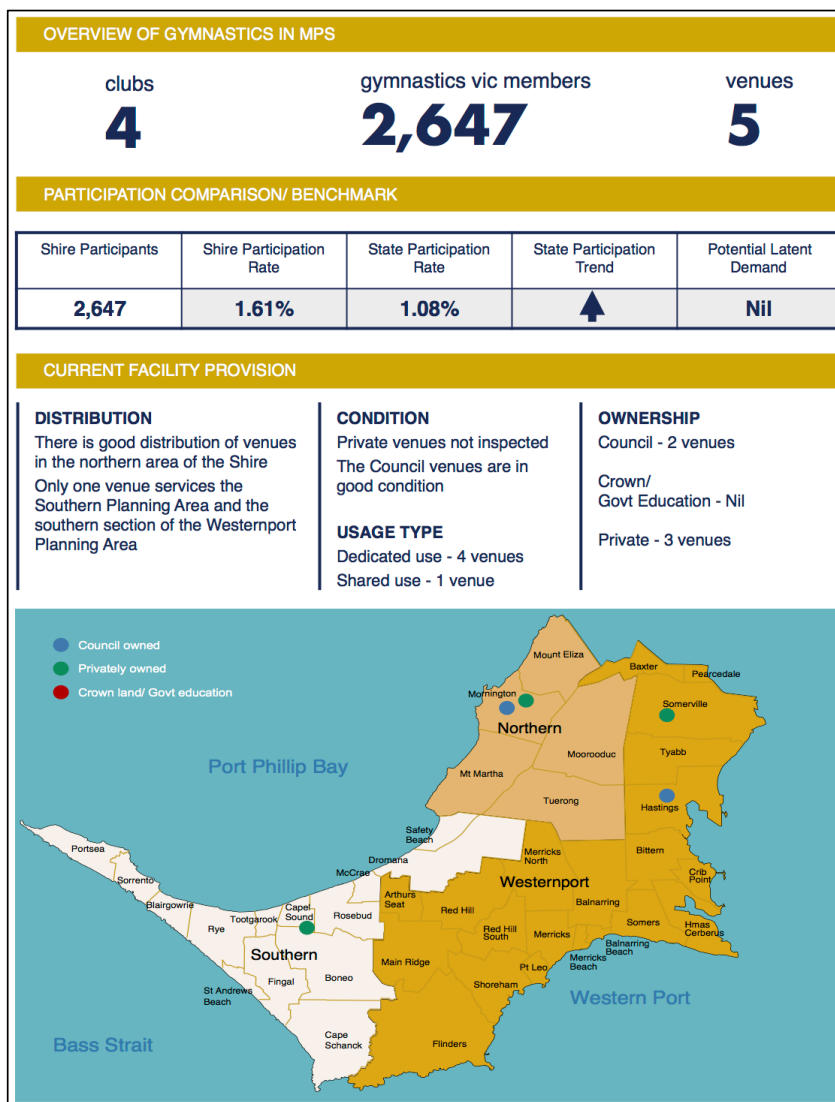
5. New 4-court indoor stadium (multipurpose courts) on Council owned/ managed land, preferably located in an area west of Dromana
(A potential location is the unfenced cricket oval at Truemans Road Reserve. Whilst this site has also been recommended for new soccer use in the Sports Capacity Plan Volume 1, Council should undertake an assessment of suitability of the site to accommodate either proposal, and if satisfactory for both proposals determine where the need is greatest).
6. Utilise Sorrento Community Centre as a futsal venue
(May require some modifications to the walls and other existing infrastructure to withstand the rigours of the sport).

Western Port Planning Area

7. Increase the access to courts suitable for futsal at the Somerville Recreation Centre following the construction of a new 4-court indoor stadium (multipurpose courts) in the Northern Peninsula Planning Area, which will reduce the overall demand by basketball to use the Somerville Recreation Centre (see Basketball).
8. Utilise Bittern Memorial Stadium as a futsal venue, if the need arises.
9. Add a second multipurpose court to Bittern Memorial Stadium.

10. GYMNASTICS

10.1. State of Play



Gymnastics Clubs

| Town | Club | Location |
|-------------|---|----------------------------------|
| Mornington | MYC Gymnastics | Civic Reserve Recreation Centre |
| Mornington | Wildcats Gymnastics (private) | Factory, 1/24 Carbine Way |
| Somerville | Diamond Gymnastics (private) | Factory, 2/36 Simcock Street |
| Hastings | Western Port Gymnastics (managed by MYC Gymnastics) | Hastings Hub |
| Capel Sound | Peninsula Gymnastics (private) | Factory, 1/33 Henry Wilson Drive |

There are four gymnastics clubs throughout the Shire offering a combination of competition and recreational gymnastics from five centres. Three of the clubs are privately owned and utilise factories under lease arrangements. Mornington Youth Club Gymnastics (MYC Gymnastics) is a not for profit club and is based at the Civic Reserve Recreation Centre, and operates a satellite venue at Hastings also. This combination of private-public gymnastics clubs and facilities is typical for the sport in Victoria.

The clubs offer three of the seven gymsports programs: Gymnastics for All (GFA); Men's Artistic Gymnastics (MAG); and Women's Artistic Gymnastics (WAG). Rhythmic Gymnastics, Aerobic Gymnastics, Trampoline Gymnastics, and Acrobatic Gymnastics are not currently offered for a combination of reasons, including the need for specific facilities and equipment, the difficulty in attracting specialist coaches for these gymsports, and the low demand for these disciplines.

Gymnastics is one of Victoria's fastest growing sports. Between 2015 and 2019, the number of registered gymnasts increased by 53%, from 40,789 to 62,301 (over 21,000 gymnasts). During the same period, the number of registered gymnasts in the Mornington Peninsula Shire increased by 750 – the rate of participation in gymnastics in the Shire exceeds the State average. In 2019, there were 127 gymnastics clubs throughout Victoria, with an average size of 490 members; the average size of the four Shire clubs is 530 members.

10.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of gymnastics centres in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in gymnastics by Shire residents and the Statewide participation rate. The 4th column is the State trend for gymnastics participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – one additional gymnastics centre.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|--|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 centre: 33,000 | 1.61% | 1.08% | rising | 5 centres | 6 centres | -1 centre | -Private sector will continue to provide a majority of venues -One additional venue is required to meet increasing demand |

The Gymnastics Workshop confirmed that gymnastics is continuing to grow in the Shire, and two of the clubs are at or close to capacity at their centres. Based on the current rate of participation in the Shire, an additional 250 registered gymnasts will emerge by 2036. With the current shortage of gymnastics centres combined with this projected growth, one additional gymnastic centre will be required in the future. This is consistent with research findings and directions for the Shire contained in *Gymnastic Victoria's Facility Guide & Strategy Plan (2017)*:

- Growing waiting lists.
- Expanded facilities are required.
- Immediate facility investment required for the Southern Mornington Peninsula.

Gymnastics Victoria has identified the MYC Gymnastics Club at the Civic Reserve Recreation Centre as being a regional club for MAG in its high performance strategy.

The Shire requires a new gymnastics centre, and this presents an opportunity to assess the feasibility for a future Regional level gymnastic centre to strengthen the sport pathway within the Shire and the broader peninsula region, given the sport's high popularity.

Regional level facilities are primarily designed to provide a training environment for competitive athletes on the performance pathway. The equipment and apparatus provided should allow a full complement of programs to be delivered, from recreational gymnastics through to the performance pathway. The activity area should include multiple sets of apparatus and specialist training areas, such as open and closed foam pits. Regional facilities should have the capability to host small to medium sized regional and intra-club competitions, and therefore require adequate spectator viewing areas and other associated amenities to support increased visitation during events.

The desirable facility footprint is 2,000m², including activity area of estimated 40m x 40m (1,600m²) and ceiling height 10m - 12m (the higher height if trampoline gymnastics is to be included)¹³.

10.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Gymnastics

Shire-Wide Direction

1. To provide 1 additional gymnastics centre by 2036.
2. To investigate the feasibility of establishing a Regional level gymnastic centre.

Northern Peninsula Planning Area

3. Investigate the potential to develop/ upgrade the gymnastics centre at the Civic Reserve Recreation Centre into a Regional level gymnastic centre.

Southern Peninsula Planning Area

4. Consider including a new gymnastics centre as part of the proposed new 4-court indoor stadium on Council owned/ managed land (refer Basketball), if the need arises to support the formation of a new not for profit community gymnastics club.

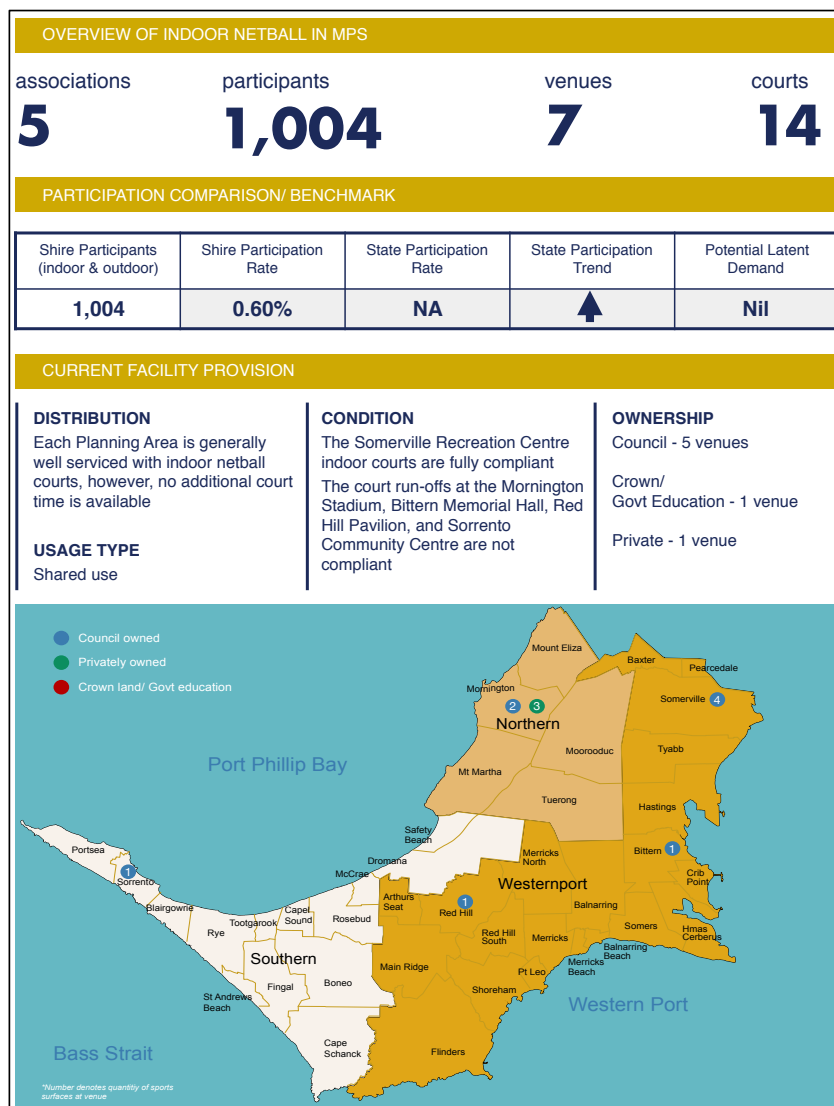
Western Port Planning Area

5. No change to the Hastings Community Hub (Western Port Gymnastics).

¹³ Source: National Facilities Guidelines, Gymnastics Australia 2021

11. NETBALL (INDOORS)

11.1. State of Play



Netball Association/ Clubs

| Town | Association/ Club | Location |
|------------|---|---------------------------------|
| Somerville | Baxter Netball Association (team based competition) | Somerville Recreation Centre |
| Bittern | Western Port Netball Association (team based competition) | Bittern Memorial Hall |
| Mornington | Mornington Peninsula Netball Association (team based competition) | Civic Reserve Recreation Centre |

| Town | Association/ Club | Location |
|------------|---|--|
| Mornington | Nil | Mornington Indoor Sports Centre (private) |
| Red Hill | Red Hill Junior Netball Club | Red Hill Recreation Reserve |
| Rosebud | Nepean Netball Association (team based competition) | Rosebud Secondary College (Hillview Stadium) |
| Sorrento | Sorrento Junior Netball Club | Sorrento Community Centre |

The Shire has four midweek evening netball competitions:

- Mornington Peninsula Netball Association at the Civic Reserve Recreation Centre (estimated 420 players).
- Nepean Netball Association in the Hillview Stadium at Rosebud Secondary College (estimated 220 players).
- Western Port Netball Association at the Bittern Memorial Hall (estimated 43 players).
- A centre-based competition at the privately owned Mornington Indoor Sports Centre (estimated 110 players).

A fifth competition, the Baxter Netball Association with 96 participants, was conducted at the Somerville Recreation Centre but ceased recently following the centre's redevelopment.

During the Netball Workshop, it was explained that the availability of the courts at the Civic Reserve Recreation Centre and Hillview Stadium were becoming increasing more difficult to hire due to the strong demand for courts from basketball.

11.2. Our Community Goal (where we need to be)

Indoor netball and basketball courts have a recognised joint industry ratio of 1 court per 6,250 people, which assumes courts will be provided as multipurpose courts and available to other sports during the week, including futsal, volleyball and badminton.

The below table shows the existing ratio of provision of indoor netball courts throughout the Shire based on the estimated 2020 Shire population of 167,000 people (1st column), and includes the 3 netball courts at the Mornington Indoor Sports Centre (privately owned). The 4th column shows the estimated number of courts required in 2036, calculated by applying the provision ratio to the Shire's projected population in 2036 (181,097 people), with the next column showing the difference between the existing facility provision and the benchmarked facility needs. The theoretical shortfall of 15 indoor netball courts is reduced to 9 courts after subtracting the 6 basketball-only courts located at Mornington Secondary College and Dromana College.

| Existing Ratio of Provision | Industry Ratio of Provision | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|-----------------------------|-----------------------|--------------------------------|------------|--|
| | | 2020 (current supply) | 2036 (based on industry ratio) | Difference | |
| 1 court: 12,000 | 1 court: 6,250 | 14 | 29 | -15 courts | -Current undersupply of 15 courts based on industry ratio, however, deducting the 6 basketball-only courts at Mornington & Dromana Secondary Colleges reduces the demand to 9 courts -Eight additional indoor netball courts required by 2036 |

Research undertaken during the Sports Capacity Plan identified that the demand for indoor netball courts is currently not being met, mainly due to the high demand and use of courts for competition basketball. In the Southern Peninsula Planning Area the lack of access to indoor netball courts is further compounded by there being no publicly-accessible indoor multipurpose courts available.

The indoor midweek evening netball competitions organised by the Nepean Netball Association at Hillview Stadium and by the Mornington Peninsula Netball Association at the Civic Reserve Recreation Centre are at capacity on midweek evenings due to basketball competitions. At the Somerville Recreation Centre there is no capacity for indoor netball competitions to be offered, as basketball and badminton competitions are utilising the courts on midweek evenings.

The Shire requires additional indoor netball courts (but provided as multipurpose courts) in the Northern Peninsula Planning Area to enable the largest netball provider, the Mornington Peninsula Netball Association, to expand its indoor netball competition, and also in the Southern Peninsula Planning Area to also enable the Nepean Netball Association to continue to conduct and expand its indoor competitions.

11.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Indoor Netball

Shire-Wide Direction

1. To provide an additional 8 indoor courts by 2036 on Council owned/ managed land to help ensure equity of provision for all indoor sports through unconditional access and through provision of predominantly multipurpose courts.

Northern Peninsula Planning Area

2. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably at a location between Mornington and Mt Martha and which is co-located in a precinct that also accommodates a new Shire level netball complex (see Outdoor Netball).

Southern Peninsula Planning Area

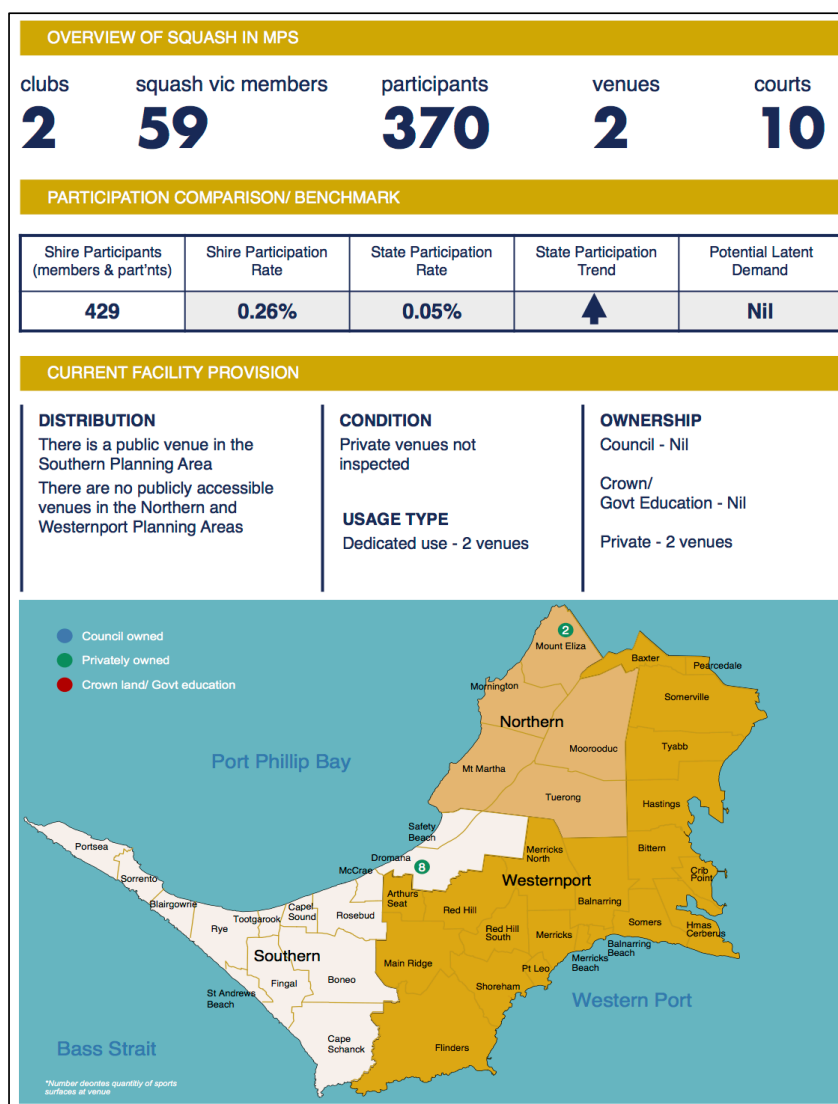
3. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably located in an area west of Dromana
(A potential location is the unfenced cricket oval at Truemans Road Reserve. Whilst this site has also been recommended for new soccer use in the Sports Capacity Plan Volume 1, Council should undertake an assessment of suitability of the site to accommodate either proposal, and if satisfactory for both proposals determine where the need is greatest).
4. No change to the Sorrento Community Centre.

Western Port Planning Area

5. Increase access to netball courts for netball associations and netball clubs at the Somerville Recreation Centre following the construction of a new 4-court indoor stadium (multipurpose courts) in the Northern Peninsula Planning Area, which will reduce the overall demand by basketball to use the Somerville Recreation Centre (see Basketball).
6. Add a second multipurpose court to the Bittern Memorial Stadium.

12. SQUASH & RACQUETBALL

12.1. State of Play



Squash and Racquetball Clubs

| Town | Club | Location |
|-------------|---------------------------|--------------------------------|
| Mount Eliza | Eliza Village Squash Club | Toorak College (private) |
| Dromana | Tonic Squash Club | Tonic Squash and Gym (private) |

Both squash and racquetball are played on the same court with the same line markings, and are governed by the same state sporting association, Squash & Racquetball Victoria (S&RV). Whilst racquetball has historically had a lower participation rate than squash, S&RV are reporting steady increases in racquetball participation since 2015, in particular by juniors, families and the over 50s.

This increase in participation can be largely explained by the way S&RV is promoting racquetball, that is, *it is the best pathway into squash and the best pathway out of squash*.

Historically, squash participation has been on the decline in Victoria since the 1990s. Squash has lost over 70% of its facilities since this time, primarily due to soaring land values (in the Metropolitan Melbourne area many squash centres were privately owned), changes in lifestyle, and a slow response by the peak body to adapt to those changes. It is estimated that more than 230 squash centres throughout Victoria have closed since the 1990s, resulting in more than 1,000 courts being lost to the sport.

In recent times, the number of registered members with S&RV has continued to decrease: from 4,106 members in 2014 to 3,302 members in 2019 (or 20% decrease). This decline in popularity during the past 30 years has also occurred in the Peninsula Region, and is evidenced by the closure of 59 courts located in the Mornington Peninsula Shire and the City of Frankston since 1990 – there are now only 10 courts available across two venues throughout the total area covered by both LGAs. All 10 courts are located in the Mornington Peninsula Shire, however, the 2 courts at Toorak College are only available at restricted times, and only to Toorak College club members and their guests.

Despite this overall decline in S&RV members and in formal pennant squash participation, S&RV explained that the sport is experiencing a growth in social and recreational play, particularly in racquetball. This was confirmed during the Squash & Racquetball Workshop, with the manager at Tonic Squash and Gym (8 courts) explaining that they have more than 370 regular squash players but only 56 registered with Squash Victoria, and who play in Squash Victoria pennant competitions (Tuesday evenings) and other S&RV sanctioned tournaments. The others are casual players, and players who enjoy competing in in-house social competitions at Tonic Squash and Gym on Wednesday and Thursday evenings, and at a two court centre in Cranbourne. There are also strong bookings from schools for the courts at Tonic Squash and Gym.

12.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of squash courts in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in squash by Shire residents and the Statewide participation rate. The 4th column is the State trend for squash participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – an additional 6 - 8 courts at Council owned facilities.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|---|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 court: 16,700 | 0.26% | 0.05% | rising | 10 courts | 16 courts | -6 courts | -Private sector currently provides all courts in the Shire -Opportunity exists to include 3-4 courts each at two future indoor centres to ensure ongoing court availability throughout the Shire |

Based on the State trend of increasing social play in squash and racquetball, and the evidence of use at Tonic Squash and Gym, there is likely future demand for additional squash courts in the Shire.

Whilst the historic model of provision for squash courts in Metropolitan Melbourne has been largely by the private sector, there is an increasing number of courts now being included in council-owned indoor sports centres, as the critical-mass of participation does not exist to make it viable for private investment. A secondary consideration for council interest is that squash courts can now be constructed with moveable walls, which enables the court space to have more flexible uses when not being used for squash.

S&RV has suggested that the minimum number of squash courts required in any facility is 3 - 4 courts, and that it is important that the venue manager has a strong interest and commitment to developing squash and racquetball. The Shire requires additional squash courts in community ownership to future-proof the availability of courts and to stimulate future growth in squash and racquetball participation. Currently, all 10 courts available throughout the Shire are wholly in private

ownership. An opportunity exists to provide squash courts in the Northern Peninsula Planning Area with the potential future re-focus of the Civic Reserve Recreation Centre to support lower participation sports and/or to provide courts in the two proposed new Council owned indoor sports centres, particularly now that courts can be developed as multipurpose and flexible-use spaces.

12.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Squash and Racquetball

Shire-Wide Direction

1. To provide 6 - 8 squash courts in Council owned/ managed indoor sports centres by 2036.

Northern Peninsula Planning Area

2. Consider incorporating 3 – 4 squash & racquetball courts within the new 4-court indoor stadium on Council owned/ managed land, preferably at a location between Mornington and Mt Martha or within a re-purposed Civic Reserve Recreation Centre to better accommodate the competition needs and sports development for the lower participation sports.

Southern Peninsula Planning Area

3. Consider incorporating 3 – 4 squash & racquetball courts within the proposed new 4-court indoor stadium in an area west of Dromana (refer Basketball).

Western Port Planning Area

4. No change to the Somerville Recreation Centre.
5. Consider adding 3 – 4 squash & racquetball courts to Bittern Memorial Stadium.

13. TABLE TENNIS

13.1. State of Play

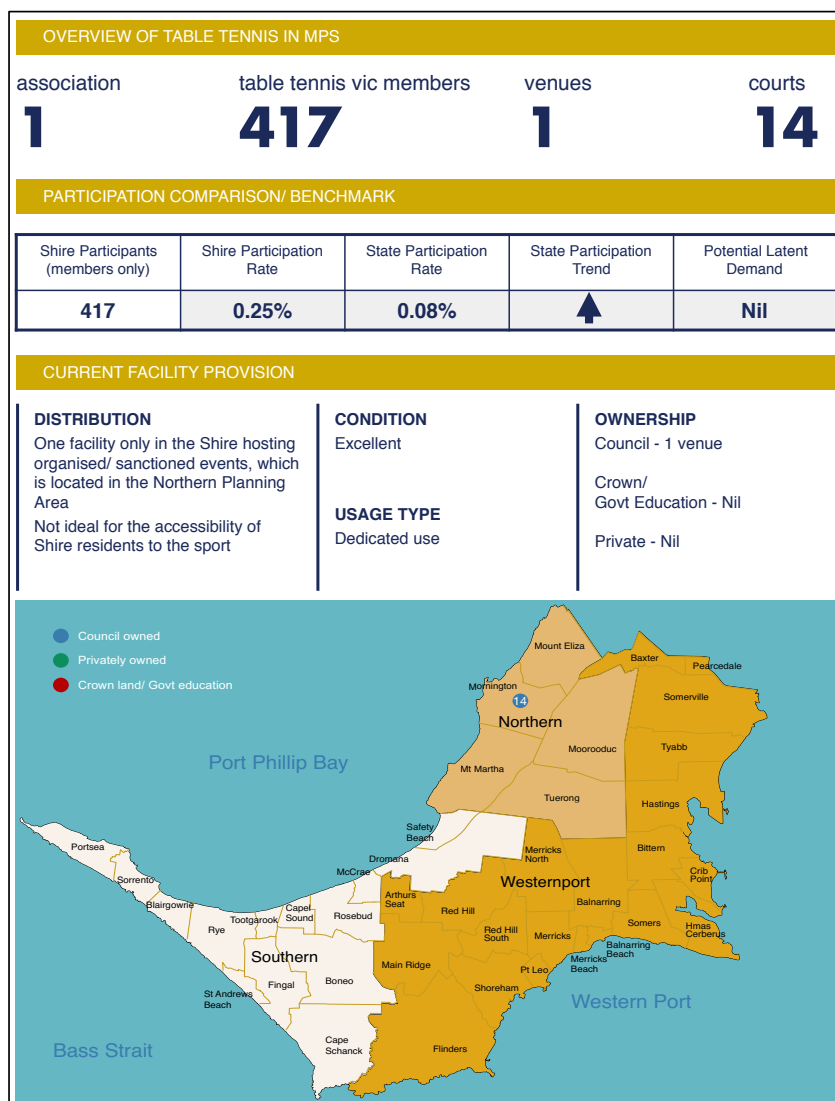


Table Tennis Clubs

| Town | Club | Location |
|------------|---|---------------------------------|
| Mornington | Mornington Frankston Table Tennis Association | Civic Reserve Recreation Centre |

The Mornington Frankston Table Tennis Association is the only formal and organised table tennis group in the Shire. It was formed in 1964 after all of the smaller clubs throughout the Shire agreed to unite under the one Shire association. In 2021, the group underwent another significant re-branding and is now known as the Mornington Frankston Table Tennis Association (new legal

name is the Mornington Peninsula and Frankston City Table Tennis Association). The new name reflects the regional significance of the group, and its history and reputation as the key table tennis provider across the broader Mornington Peninsula region. Of its 417 Table Tennis Victoria registered members, 277 are Shire residents (66%), 79 are City of Frankston residents (19%), 36 are City of Casey residents (9%), and 25 are from other LGAs (6%).

Table Tennis is similar to a handful of other sports in the Shire, where the number of State Association registered members does not accurately reflect the actual number of regular players. As well as the 417 Table Tennis Victoria registered members, the Mornington Frankston Table Tennis Association (MFTTA) accommodates approximately 435 social and recreational players each week, and an average of 5,220 player activations during any given quarter. The MFTTA is the second largest club in Victoria and uses its facility at the Civic Reserve Recreation Centre 7 days a week. Of note, 13% of members are aged under 18 years, and nearly one-third are female.

During the Table Tennis Workshop it was noted that there are a number of informal table tennis clubs/ groups playing throughout the Shire at venues with between 1 to 10 tables, such as schools, community centres and church halls. These groups largely offer Keenagers (table tennis for older adults) and other social and recreational offerings. However, the MFTTA is recognised by Table Tennis Victoria as the group with the responsibility to grow the game in the outer southeast Melbourne Region, including conducting introductory programs, hosting Table Tennis Victoria sanctioned competitions (including four pennant competitions annually), and organising a range of social inclusive programs. The MFTTA also hosts State table tennis tournaments for Juniors, Seniors and Veterans, and has conducted national and international events.

Table Tennis participation throughout Victoria has experienced a small annual increase for many years. Between 2014 and 2019, the number of table tennis players registered with Table Tennis Victoria increased by 971 players (or 25% increase), from 3,927 players to 4,898.

The table tennis centre inside the Civic Reserve Recreation Centre is a permanently set-up 14 court facility, and the MFTTA has been based at the Centre since 1981. The Association contributed funds towards the development of the initial facility, and also when the Civic Reserve Recreation Centre was redeveloped in 2013.

13.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of table tennis courts in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in table tennis by Shire residents and the Statewide participation rate. The 4th column is the State trend for table tennis participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – an additional 11 table tennis courts.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|---|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 court: 12,000 | 0.25% | 0.08% | rising | 14 courts | 25 courts | -11 courts | -Table tennis is very popular on the Mornington Peninsula for social play -Opportunity to establish a regional competition venue capable of hosting State, National & International events |

A key issue for the MFTTA is the size of its centre, as the number of dedicated table tennis courts is below the 25 courts required to host future State, National and International events. When the MFTTA hosts tournaments that require a minimum of 20 courts, it has previously utilised the two indoor basketball courts. This is not ideal as the court lighting is not to standard and it impacts other Centre user groups for the duration of the tournament. Additional table tennis courts will also enable the MFTTA to further expand its table tennis offerings to the community, such as All Abilities programs, the Get FITT program (Females in Table Tennis), Indigenous programs, and conduct regular spinnerosos and girl's spinnerosos sessions.

Compounding the shortfall of courts is the fact that the court area for all existing table tennis courts does not meet the international standard of 14.0m long x 7.0m wide. Most meet the current standard accepted by Table Tennis Victoria for club level of 10.0m long x 5.0m wide. If the existing court layout in the centre was reconfigured to meet international standard (the preferred standard for State and National tournaments also), the number of courts would reduce from 14 to 11 courts.

The opportunity for table tennis in the Shire is for Council and the MFTTA to continue with plans to expand the Civic Reserve Recreation Centre to increase the number of table tennis courts to 25 and include other necessary infrastructure improvements. This will ensure sport tourism benefits to Council by the MFTTA hosting State, National and International events at the centre, and will facilitate increased table tennis participation through more diverse program offerings being conducted. The MFTTA have already committed at least \$250,000 towards the centre expansion project.

13.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Table Tennis

Shire-Wide Direction

1. To provide 25 international standard table tennis courts at the Civic Reserve Recreation Centre by 2036 to create a Regional table tennis facility.
2. To support set-up/ pack-up table tennis participation at Council owned/ managed indoor sports centres and halls, when demand arises and there is adequate provision for storage.

Northern Peninsula Planning Area

3. Extend the Civic Reserve Recreation Centre to accommodate 25 international standard table tennis courts.

Southern Peninsula Planning Area

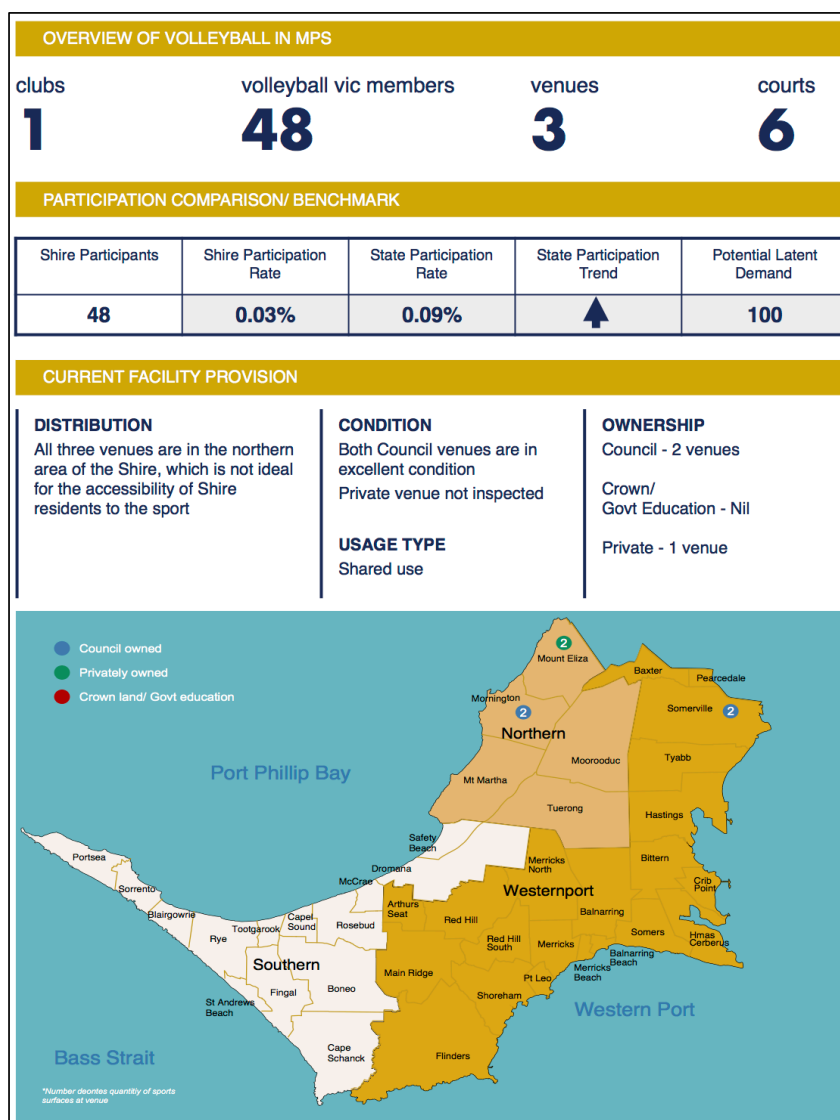
4. No recommendations.

Western Port Planning Area

5. No recommendations.

14. VOLLEYBALL

14.1. State of Play



Volleyball Clubs

| Town | Club | Location |
|-------------|----------------------------|---------------------------------|
| Mount Eliza | Mornington Volleyball Club | Toorak College (private) |
| Somerville | Nil | Somerville Recreation Centre |
| Mornington | Nil | Civic Reserve Recreation Centre |

There is little known demand for competitive volleyball throughout the Shire despite some participation growth for volleyball throughout Victoria. A key reason for this that was identified during the Volleyball Workshop is the exclusion of volleyball in the sport programs of some of the Shire's secondary schools. This can be partly explained by the commitment that the Mornington Secondary College and Dromana College have to basketball, given the JUAs that are in place between the colleges and two basketball associations. The primary feeder school for the Mornington Volleyball Club (the only volleyball club in the Shire) is Frankston High School.

The dependence that volleyball has on secondary schools to grow the game is endorsed by Volleyball Victoria with its research showing that most volleyball competition in Metropolitan Melbourne is played through school competitions, whilst in regional Victoria, most volleyball competition is played through association competitions. Also, volleyball is most attractive to both males and females of secondary school age, and young adults.

There are six volleyball courts available in the Shire at three venues, two of which are Council-owned: the Civic Reserve Recreation Centre (2 courts) and the Somerville Recreation Centre (2 courts). The third venue is the Toorak College Hall, and that is the facility that the Mornington Volleyball Club currently uses. The Club is unable to secure ongoing access to Council indoor sports centres for competition, as they are fully booked on Saturdays by other groups, and Saturday is when all Volleyball Victoria State League matches are fixtured. Gaining limited access to Council indoor sports centres on some weekends during the past couple of years has enabled the Club to conduct additional training sessions and to offer Come n Try promotional sessions.

14.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of volleyball courts in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in volleyball by Shire residents and the Statewide participation rate. The 4th column is the State trend for volleyball participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – no additional courts are required.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|--|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 court: 28,000 | 0.03% | 0.09% | rising | 6 courts | 6 courts | 0 courts | -Little demand for the sport -A regional hub for volleyball is being established in Frankston |

Mornington Volleyball Club and Volleyball Victoria are in ongoing discussions with the City of Frankston and the Frankston District Netball Association for the Club to secure court access at the new 6 court indoor sports centre being constructed at Jubilee Park, and to potentially be based at the stadium. If this arrangement comes to fruition, the Club will relocate from Toorak College to the new Jubilee Park stadium.

Council does not need to be planning for any dedicated volleyball courts. The focus for volleyball is to identify opportunities for the provision of volleyball courts in any proposals for new indoor sports centres, as one volleyball court can be overlaid onto one basketball/ netball court. There is a particular shortage of publicly accessible courts within the Southern Peninsula Planning Area, and any new volleyball courts in this area will realise a more even spread of courts throughout the Shire.

14.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Volleyball

Shire-Wide Direction

1. To continue to incorporate volleyball line markings on multipurpose courts in all Council owned/ managed indoor sports centres.

Northern Peninsula Planning Area

2. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably at a location between Mornington and Mt Martha and which is co-located in a precinct that also accommodates a new Shire level netball complex (see Outdoor Netball).
3. Increase access to volleyball courts for volleyball clubs and other volleyball user groups at the Civic Reserve Recreation Centre following the completion of the Mornington Secondary College basketball court expansion project and construction of the new 4-court indoor stadium in the Northern Peninsula Planning Area, together which will reduce the overall demand by basketball to use the Civic Reserve Recreation Centre (see Basketball).
4. Re-purpose the Civic Reserve Recreation Centre to better accommodate the competition needs and sports development for the lower participation sports of badminton, futsal and volleyball.

Southern Peninsula Planning Area

5. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably located in an area west of Dromana
(A potential location is the unfenced cricket oval at Truemans Road Reserve. Whilst this site has also been recommended for new soccer use in the Sports Capacity Plan Volume 1, Council should undertake an assessment of suitability of the site to accommodate either proposal, and if satisfactory for both proposals determine where the need is greatest).

Western Port Planning Area

6. Increase the access to volleyball courts by volleyball clubs and other volleyball user groups at the Somerville Recreation Centre following the construction of a new 4-court indoor stadium (multipurpose courts) in the Northern Peninsula Planning Area, which will reduce the overall demand by basketball to use the Somerville Recreation Centre (see Basketball).
7. Add a second multipurpose court to the Bittern Memorial Stadium.

15. FACILITY NEEDS BY PLANNING AREAS

This section summarises the indoor sports facility needs analysis and recommendations into the Shire's three planning areas:

- Northern Peninsula
- Southern Peninsula
- Western Port

15.1. Northern Peninsula Planning Area

Comprises of Mornington, Moorooduc, Mount Eliza, Mount Martha and Tuerong

15.1.1. Demand Assessment

Planning Area Demographics

- Northern Peninsula has the largest population of all planning areas (66,216). It has more children aged 0-4 years, and has over 4,000 more people aged 5-39 years (the active age cohort) than the other two planning areas.
- Northern Peninsula is projected to grow by an additional 4,346 people in the next 15 years to 70,562, including an estimated 2,000 people in the active age cohort.
- The demographic data indicates that Northern Peninsula is the area within the Shire with the highest current demand for sports facilities, and whilst demand may soften in future years compared with other planning areas, the high number of 0-4 year olds suggests that demand will continue to be strong for the next 10-15 years.

Badminton

- Northern Peninsula has one of the two badminton groups in the Shire, the Mornington Peninsula Ladies Badminton Association based at the Civic Reserve Recreation Centre in Mornington. The club is a recreational badminton group only, and has approximately 55 members.
- Residents seeking competitive badminton need to access the Mornington Peninsula Badminton Association based at the Somerville Recreation Centre.
- The Shire-wide participation rate for badminton (0.14%) is higher than the State participation rate (0.10%) and the State participation rate is stable.
- Based on participation rates there is likely to be increasing demand for badminton if courts can be readily accessible.

Basketball

- Northern Peninsula has the largest basketball association in the Shire, the Mornington District Basketball Association (3,500 members).
- The current provision of 9 compliant basketball courts in Northern Peninsula is inadequate by 2 courts to meet future needs to 2036. The 2 court deficit is compounded by the fact that 7 of the 9 compliant courts are located on school land at the Mornington Secondary College and Peninsula Grammar, which creates some restrictions for the Association to grow the game.
- The Shire-wide participation rate for basketball (4.0%) is higher than the State participation rate (3.2%).
- The Mornington District Basketball Association and the Mornington Secondary College have developed a proposal to increase the total number of basketball courts to 7 at the school (including 2 show courts).

Calisthenics

- Northern Peninsula has 1 of the 2 calisthenics groups in the Shire, the Canadian Bay Calisthenics College based at Toorak College in Mount Eliza – it has 146 members.
- The Shire-wide participation rate for calisthenics (0.12%) is similar to the State participation rate (0.13%).

- Based on the increasing interest and rising participation in calisthenics, there is likely to be latent demand for the sport throughout the Shire.

Futsal

- Northern Peninsula hosts the only regular futsal competition at the privately owned Mornington Indoor Sports Centre (estimated 110 players).
- Presently, the sport has little capacity to gain a foothold throughout the Shire due to the unavailability of publicly accessible indoor courts.
- The Shire-wide participation rate for futsal (0.06%) is significantly lower than the State participation rate (0.73%).
- There is likely to be significant latent demand for futsal in the Shire, as the sport is experiencing increasing participation throughout the Melbourne Metropolitan Area, and soccer (an aligned sport) is increasing participation within the Shire.

Gymnastics

- Northern Peninsula has 2 gymnastics clubs and centres, including the largest club in the Shire, the MYC Gymnastics (1,120 members) based at the Civic Reserve Recreation Centre. The second club, Wildcats Gymnastics (404 members) is privately owned and leases its factory premises.
- The Shire-wide participation rate for gymnastics (1.61%) is higher than the State participation rate (1.08%).
- Gymnastics will continue to be a high participant sport throughout the Shire, as it already has a participation rate higher than the State average, and gymnastics is one of Victoria's fastest growing sports.
- Gymnastics Victoria has identified MYC Gymnastics as being a regional club for Men's Artistic Gymnastics in its high performance strategy. The Shire requires a new gymnastics centre, and this presents an opportunity to assess the feasibility for a future Regional level gymnastic centre to strengthen the sport pathway within the Shire and the broader peninsula region.

Netball (indoors)

- Northern Peninsula only has 2 Council owned netball courts in the form of multipurpose courts at the Civic Reserve Recreation Centre, but availability of these is limited and does not meet the current demand by the Mornington Peninsula Netball Association (MPNA).
- The three netball courts at the Mornington Indoor Sports Centre are privately managed.
- The Shire-wide participation rate for indoor netball is 0.60%. There is no available average rate of participation across Victoria, as Netball Victoria does not distinguish between indoor and outdoor netball participation, and many centre-based indoor netball competitions are not affiliated competitions with Netball Victoria.
- Northern Peninsula has more than half (530) of all known indoor netballers throughout the Shire (estimated 1,004), and if courts were freely available the MPNA has indicated that it could expand its current Monday and Wednesday evening competitions. With the forecast population growth for the planning area to 2036 of more than 2,000 people in the active age cohort, additional public indoor netball courts are required.

Squash & Racquetball

- Northern Peninsula has no publicly accessible squash/ racquetball courts.
- The Eliza Village Squash Club has access to the 2 courts at Toorak College in Mount Eliza, but the club only has a small membership and the courts have restricted access only.
- The Shire-wide participation rate for squash & racquetball is estimated at 0.25%, which is higher than the State participation rate of 0.05%. The Shire has a large recreational squash participation base of an estimated 370 players (plus 59 players who are registered members of Squash & Racquetball Victoria), which is a legacy of the 1990s when squash was very popular throughout Peninsula Region with more than 60 courts – now there are 10 courts.

- Despite an overall decline in formal pennant squash participation since the 1990s, the peak body, Squash & Racquetball Victoria, has explained that the sport is experiencing growth in social and recreational play, particularly in racquetball.
- Squash & Racquetball Victoria and the only squash facility operator in the Shire, Tonic Squash and Gym in Dromana, are confident that there will be increasing interest and rising participation in squash/ racquetball throughout the Shire given its history and current high participation base despite low court provision and distribution.

Table Tennis

- Northern Peninsula has the only formal and organised table tennis group in the Shire, the Mornington Frankston Table Tennis Association (MFTTA), which is based in a dedicated table tennis hall within the Civic Reserve Recreation Centre.
- There are other informal table tennis clubs/ groups throughout the Shire at venues with between 1 to 10 tables, such as schools, community centres and church halls, however the MFTTA is recognised by Table Tennis Victoria (the sport's governing body) as the group with the responsibility to grow the game in the outer southeast Melbourne Region.
- The MFTTA accommodates approximately 435 social and recreational players each week, and has 417 members registered with Table Tennis Victoria.
- The estimated Shire-wide participation rate for table tennis (0.25%) is significantly higher than the State participation rate (0.08%), and this only accounts for the members registered with Table Tennis Victoria.
- The current table tennis delivery model within the Shire that commits to the MFTTA is recommended to continue, with recreational table tennis to continue to be supported by a range of smaller, informal groups accommodated at community venues.

Volleyball

- The Northern Peninsula has 2 publicly accessible volleyball courts at the Civic Reserve Recreation Centre, and 2 courts at Toorak College that provide restricted access to the only volleyball club in the Shire, the Mornington Volleyball Club (48 members).
- The Shire-wide participation rate for volleyball (0.03%) is lower than the State participation rate (0.09%).
- There is little known demand for competitive volleyball throughout the Shire despite some participation growth for volleyball throughout Victoria. This can be explained by three key factors:
 - A general shortage of public volleyball courts throughout the Shire, and a poor distribution of those that exist.
 - Saturday is when all Volleyball Victoria State League matches are fixtured, however, on Saturdays all available public courts throughout the Shire are required to meet competition basketball demand.
 - Volleyball is most attractive to secondary school age children, however, two of the largest secondary schools in the Shire (Mornington Secondary College and Dromana College) have current JUAs with basketball associations, and as a result, have a strong commitment to basketball at the expense of other indoor court sports, including volleyball.
- The Mornington Volleyball Club is likely to secure court access at the new 6 court indoor sports centre being constructed at Jubilee Park in Frankston, so the focus for volleyball throughout the Shire is to ensure the inclusion of volleyball courts as part of the inclusion of multipurpose sports courts in any proposals for new indoor sports centres.

Recommendations for Northern Peninsula

1. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably at a location between Mornington and Mt Martha and which is co-located in a precinct that also accommodates a new Shire level netball complex.
2. Provide advocacy support to the Mornington District Basketball Association for the proposal for an additional 4 courts at Mornington Secondary College.

3. Investigate the opportunity to re-purpose the Mount Eliza Community Hall to accommodate the Canadian Bay Calisthenics College.
4. Investigate the potential to develop/ upgrade the gymnastics centre at the Civic Reserve Recreation Centre into a Regional level gymnastic centre.
5. Consider incorporating 3 – 4 squash & racquetball courts within the new 4-court indoor stadium mentioned above.
6. Extend the Civic Reserve Recreation Centre to accommodate 25 international standard table tennis courts.
7. Increase access to the 2 courts at the Civic Reserve Recreation Centre for the lower participation indoor sports of badminton, futsal and volleyball following the completion of the proposed Mornington Secondary College basketball court expansion project and construction of the new 4-court indoor stadium mentioned above, together which will reduce the overall demand by basketball to use the Civic Reserve Recreation Centre.
8. Re-purpose the Civic Reserve Recreation Centre to accommodate the competition needs and sports development for the lower participation indoor sports.

15.2. Southern Peninsula Planning Area

Comprises of Blairgowrie, Boneo, Dromana, Cape Schanck, Fingal, McCrae, Portsea, Rye, Rosebud, Rosebud West, Safety Beach, St Andrews Beach, Sorrento, and Tootgarook

15.2.1. Demand Assessment

Planning Area Demographics

- Southern Peninsula has the second largest population of all planning areas (57,055 people), but has the highest number of people aged 60+ years.
- Contrary to this, Southern Peninsula will experience growth in the active age cohort to 2036 of an estimated 980 people.
- Southern Peninsula is projected to grow by an additional 3,000 people in the next 15 years to 60,039. The demographic data suggests that the demand for sports facilities in Southern Peninsula will increase in coming years, as the number of people aged 5 – 39 years continues to increase.

Badminton

- All club-based badminton activities within the Shire are currently only available in Mornington at the Civic Reserve Recreation Centre and in Somerville at the Somerville Recreation Centre.
- The Shire-wide participation rate for badminton (0.14%) is higher than the State participation rate (0.10%) and the State participation rate is stable.
- For badminton participation to grow in the Southern Peninsula Planning Area, there needs to be publicly accessible badminton courts available.

Basketball

- Southern Peninsula has one of the three basketball associations based in the Shire, the Southern Peninsula Basketball Association (1,800 members).
- The current provision of compliant basketball courts in Southern Peninsula is 6, and all are located on school land (3 at the Dromana College, 2 at Rosebud Secondary College and 1 at Dromana Primary School), which creates some restrictions for the Association to grow the game.
- The total number of compliant courts at 6 is inadequate by up to 4 courts to meet future needs to 2036.

- The Shire-wide participation rate for basketball (4.0%) is higher than the State participation rate (3.2%).
- The Southern Peninsula Basketball Association and the Dromana College have developed a proposal to increase the total number of basketball courts to 6 at the school (including 1 show court).

Calisthenics

- There are 2 calisthenics groups in the Shire located in the Northern Peninsula and the Western Port Planning Areas, which is not ideal for accessibility by Shire residents living in the Southern Peninsula Planning Area.
- The Shire-wide participation rate for calisthenics (0.12%) is lower than the State participation rate (0.13%).
- Based on the increasing interest and rising participation in calisthenics throughout Victoria, there is likely to be latent demand for the sport throughout the Southern Peninsula Planning Area, the second largest area by population.

Futsal

- The only available futsal competition in the Shire is offered at the privately owned Mornington Indoor Sports Centre in the Northern Peninsula Planning Area, which is not ideal for accessibility by Shire residents living in the Southern Peninsula Planning Area.
- Presently, the sport has little capacity to gain a foothold throughout the Shire due to the unavailability of publicly accessible indoor courts.
- The Shire-wide participation rate for futsal (0.06%) is significantly lower than the State participation rate (0.73%).
- There is likely to be significant latent demand for futsal in the Shire, as the sport is experiencing increasing participation throughout the Melbourne Metropolitan Area, and soccer (an aligned sport) is increasing participation within the Shire.

Gymnastics

- Southern Peninsula has one of the four gymnastics clubs based in the Shire, the Peninsula Gymnastics (800 participants), which is a privately owned club and leases its factory premises.
- The Shire-wide participation rate for gymnastics (1.61%) is higher than the State participation rate (1.08%).
- Gymnastics will continue to be a high participant sport throughout the Shire, as it already has a participation rate higher than the State average, and gymnastics is one of Victoria's fastest growing sports.
- For private gymnastics clubs, the best way Council can assist them is to fast-track their town planning applications when the clubs relocate and/or need to negotiate new occupancy conditions.

Netball (indoors)

- Southern Peninsula only has 2 indoor netball courts at Hillview Stadium that are suitable for competition use, but which are on school land.
- The availability of these courts for the Nepean Netball Association's midweek night competition is very limited and does not meet the current demand.
- The indoor netball court at the Sorrento Community Centre is not compliant (run-offs), and single court venues are generally not feasible to conduct competitions.
- The Shire-wide participation rate for indoor netball is 0.60%. There is no available average rate of participation across Victoria, as Netball Victoria does not distinguish between indoor and outdoor netball participation, and many centre-based indoor netball competitions are not affiliated competitions with Netball Victoria.
- The Nepean Netball Association has an estimated 220 players in its competition, and if additional courts were freely available it has indicated that it could expand its current Tuesday evening competition to other days midweek. With the forecast population growth for the planning area to 2036 of just under 1,000 people in the active age cohort, additional public indoor netball courts are required.

Squash & Racquetball

- Southern Peninsula has the only publicly accessible squash/ racquetball courts in the Shire, 8 courts at the Tonic Squash and Gym in Dromana. The centre accommodates a significant majority of the Shire's known 429 players.
- The Shire-wide participation rate for squash & racquetball is estimated at 0.25%, which is higher than the State participation rate of 0.05%. The Shire has a large recreational squash participation base of an estimated 370 players (plus 59 players who are registered members of Squash & Racquetball Victoria), which is a legacy of the 1990s when squash was very popular throughout Peninsula Region with more than 60 courts – now there are 10 courts.
- Despite an overall decline in formal pennant squash participation since the 1990s, the peak body, Squash & Racquetball Victoria, has explained that the sport is experiencing growth in social and recreational play, particularly in racquetball.
- Squash & Racquetball Victoria and the manager of Tonic Squash and Gym are confident that there will be increasing interest and rising participation in squash/ racquetball throughout the Shire given its history and current high participation base despite low court provision and distribution.

Table Tennis

- Southern Peninsula has no formal and organised table tennis groups, only informal groups of people playing recreational table tennis at community and private facilities.
- The Mornington Frankston Table Tennis Association (MFTTA) is the only formal table tennis group in the Shire, and it is based at the Civic Reserve Recreation Centre in Mornington.
- The estimated Shire-wide participation rate for table tennis (0.25%) is significantly higher than the State participation rate (0.08%), and this only accounts for the 417 members of the MFTTA who are registered with Table Tennis Victoria, and not any recreational players.
- The current table tennis delivery model within the Shire that commits to the MFTTA in the Northern Peninsula Planning Area is recommended to continue, with recreational table tennis to continue to be supported by a range of smaller, informal groups accommodated at community venues.

Volleyball

- Southern Peninsula has no publicly accessible volleyball courts - the only volleyball club in the Shire, the Mornington Volleyball Club, is based in the Northern Peninsula Planning Area at Toorak College.
- The Shire-wide participation rate for volleyball (0.03%) is lower than the State participation rate (0.09%).
- There is little known demand for competitive volleyball throughout the Shire despite some participation growth for volleyball throughout Victoria. This can be explained by three key factors:
 - A general shortage of public volleyball courts throughout the Shire, and a poor distribution of those that exist.
 - Saturday is when all Volleyball Victoria State League matches are fixtured, however, on Saturdays all available public courts throughout the Shire are required to meet competition basketball demand.
 - Volleyball is most attractive to secondary school age children, however, in the Shire two of the largest secondary schools in the Shire (Mornington Secondary College and Dromana College) have current JUAs with basketball associations, and as a result, have a strong commitment to basketball at the expense of other indoor court sports, including volleyball.
- The Mornington Volleyball Club is likely to secure court access at the new 6 court indoor sports centre being constructed at Jubilee Park in Frankston, so the focus for volleyball throughout the Shire is to ensure the inclusion of volleyball courts as part of the inclusion of multipurpose sports courts in any proposals for new indoor sports centres.

Recommendations for Southern Peninsula

1. New 4-court indoor stadium on Council owned/ managed land (multipurpose courts), preferably located in an area west of Dromana
(A potential location is the unfenced cricket oval at Truemans Road Reserve. Whilst this site has also been recommended for new soccer use in the Sports Capacity Plan Volume 1, Council should undertake an assessment of suitability of the site to accommodate either proposal, and if satisfactory for both proposals determine where the need is greatest).
2. Provide advocacy support to the Southern Peninsula Basketball Association for the proposal for an additional 3 indoor courts at Dromana College.
3. Investigate the potential for any existing Council buildings surplus to need to be re-purposed to accommodate a calisthenics venue, or consider including multipurpose spaces suitable for use by a calisthenics group within the proposed new 4-court indoor stadium mentioned above.
4. Consider including a new gymnastics centre as part of the proposed new 4-court indoor stadium mentioned above), if the need arises to support the formation of a new not for profit community gymnastics club.
5. Consider incorporating 3 – 4 squash & racquetball courts within the proposed new 4-court indoor stadium mentioned above.
6. No change to the Sorrento Community Centre unless utilised for futsal in the future when it may require some modifications to the walls and other existing infrastructure to withstand the rigours of the sport.

15.3. Western Port Planning Area

Comprises of Arthurs Seat, Balnarring, Balnarring Beach, Baxter, Bittern, Crib Point, Flinders, Hastings, HMAS Cerberus, Main Ridge, Merricks, Merricks Beach, Merricks North, Pearcedale, Point Leo, Red Hill, Red Hill South, Shoreham, Somers, Somerville, and Tyabb

15.3.1. Demand Assessment

Planning Area Demographics

- Western Port has the smallest population of all planning areas (47,118), however, has the second largest group of people aged 5-39 years, the active age cohort.
- By 2036, Western Port will still have the lowest population of all of the planning areas at 50,496 people, however, the planning area will grow by an additional 3,378 people, including 2,000 people in the active age cohort. The demand for sports facilities throughout the Western Port Planning Area should remain relatively even from now through to 2036.
- Western Port is very different in its structure to the other planning areas, as it comprises of many small townships and districts. Ten of these localities have their own recreation reserve but are supporting them with comparatively smaller communities when compared to many of the suburbs/ townships that make up the other planning areas. As a result, most existing sporting facilities have capacity to absorb any future demand generated by the increasing population.

Badminton

- The Mornington Peninsula Badminton Association is the only group in the Shire to offer competitive badminton. It is based at the Somerville Recreation Centre and has in excess of 170 members, and an equivalent number of recreation badminton players who regularly participate in club events.
- The Club is only allocated courts at the Somerville Recreation Centre on Tuesday evenings due to the demand from basketball, and is at capacity.
- The Shire-wide participation rate for badminton (0.14%) is higher than the State participation rate (0.10%) and the State participation rate is stable.

- For badminton participation to grow in the Western Port Planning Area and throughout the Shire generally, the Peninsula Badminton Association requires additional access to badminton courts at the Somerville Recreation Centre.

Basketball

- Western Port has the smallest basketball association in the Shire, the Western Port Basketball Association (1,350 members).
- The current provision of 7 compliant basketball courts in Western Port is adequate to meet future needs to 2036. Western Port Basketball Association is based at the Somerville Recreation Centre (4 courts).
- The Shire-wide participation rate for basketball (4.0%) is higher than the State participation rate (3.2%).

Calisthenics

- Western Port has 1 of the 2 calisthenics groups in the Shire, the Florincey Calisthenics Club based at the Somerville Mechanics Hall – it has 58 members.
- The Shire-wide participation rate for calisthenics (0.12%) is similar to the State participation rate (0.13%).
- Based on the increasing interest and rising participation in calisthenics, there is likely to be latent demand for the sport throughout the Shire.

Futsal

- The only available futsal competition in the Shire is offered at the privately owned Mornington Indoor Sports Centre in the Northern Peninsula Planning Area, which is not ideal for accessibility by Shire residents living in the Western Port Planning Area.
- Presently, the sport has little capacity to gain a foothold throughout the Shire due to the unavailability of publicly accessible indoor courts.
- The Shire-wide participation rate for futsal (0.06%) is significantly lower than the State participation rate (0.73%).
- There is likely to be significant latent demand for futsal in the Shire, as the sport is experiencing increasing participation throughout the Melbourne Metropolitan Area, and soccer (an aligned sport) is increasing participation within the Shire.

Gymnastics

- Western Port has 2 gymnastics clubs and centres. MYC Gymnastics (1,120 members) is based at the Civic Reserve Recreation Centre but has a satellite centre operating from the Hastings Hub. The second club, the Diamond Gymnastics Club (323 members) is privately owned and leases its factory premises.
- The Shire-wide participation rate for gymnastics (1.61%) is higher than the State participation rate (1.08%).
- Gymnastics will continue to be a high participant sport throughout the Shire, as it already has a participation rate higher than the State average, and gymnastics is one of Victoria's fastest growing sports.
- The availability and current distribution of gymnastics centres throughout the Western Port Planning Area is adequate to absorb future demand.
- For private gymnastics clubs, the best way Council can assist them is to fast-track their town planning applications when the clubs relocate and/or need to negotiate new occupancy conditions.

Netball (indoors)

- Western Port has 4 compliant indoor netball courts at the Somerville Recreation Centre, and 1 indoor court at both the Bittern Memorial Hall and in a shed at Red Hill Recreation Reserve – the latter not compliant or suitable for competition netball.
- There was previously a small indoor netball competition at the original Somerville Recreation Centre that was organised by the Baxter Netball Association (estimated 96 players), but the association is no longer active following the centre's recent redevelopment.

- A small local indoor netball competition with an estimated 43 players is offered at the Bittern Memorial Hall by the Western Port Netball Association. The single court and non-compliance of the run-offs will always be a limiting factor for the expansion of this competition.
- The Shire-wide participation rate for indoor netball is 0.60%. There is no available average rate of participation across Victoria, as Netball Victoria does not distinguish between indoor and outdoor netball participation, and many centre-based indoor netball competitions are not affiliated competitions with Netball Victoria.
- It is likely that much of the demand for indoor netball from residents in the north of the Western Port Planning Area will be absorbed in the new 6-court indoor stadium at Jubilee Park. The stadium is due to open in 2023 and will be managed by the Frankston & District Netball Association.
- No additional indoor netball courts are required for the Western Port Planning Area.

Squash & Racquetball

- Western Port has no publicly accessible squash/ racquetball courts.
- There are only 10 courts available throughout the Shire, with the 8 courts at the Tonic Squash and Gym in Dromana the only publicly accessible courts.
- The Shire-wide participation rate for squash & racquetball is estimated at 0.25%, which is higher than the State participation rate of 0.05%. The Shire has a large recreational squash participation base of an estimated 370 players (plus 59 players who are registered members of Squash & Racquetball Victoria), which is a legacy of the 1990s when squash was very popular throughout Peninsula Region with more than 60 courts – now there are 10 courts.
- Despite an overall decline in formal pennant squash participation since the 1990s, the peak body, Squash & Racquetball Victoria, has explained that the sport is experiencing growth in social and recreational play, particularly in racquetball.
- Squash & Racquetball Victoria and the manager of Tonic Squash and Gym are confident that there will be increasing interest and rising participation in squash/ racquetball throughout the Shire given its history and current high participation base despite low court provision and distribution.

Table Tennis

- Western Port has no formal and organised table tennis groups, only informal groups of people playing recreational table tennis at community and private facilities.
- The Mornington Frankston Table Tennis Association (MFTTA) is the only formal table tennis group in the Shire, and it is based at the Civic Reserve Recreation Centre in Mornington.
- The estimated Shire-wide participation rate for table tennis (0.25%) is significantly higher than the State participation rate (0.08%), and this only accounts for the 417 members of the MFTTA who are registered with Table Tennis Victoria, and not any recreational players.
- The current table tennis delivery model within the Shire that commits to the MFTTA in the Northern Peninsula Planning Area is recommended to continue, with recreational table tennis to continue to be supported by a range of smaller, informal groups accommodated at community venues.

Volleyball

- Western Port has 2 publicly accessible volleyball courts at the Somerville Recreation Centre, however, no volleyball club is based at the centre.
- The only volleyball club in the Shire, the Mornington Volleyball Club, is based in the Northern Peninsula Planning Area at Toorak College, but has in the past couple of years hired courts at Somerville for training and for Come n Try sessions.
- The Shire-wide participation rate for volleyball (0.03%) is lower than the State participation rate (0.09%).
- Despite some participation growth for volleyball throughout Victoria, there is little known demand for competitive volleyball in the Shire. This can be explained by three key factors:

- A general shortage of public volleyball courts throughout the Shire, and a poor distribution of those that exist.
- Saturday is when all Volleyball Victoria State League matches are fixtured, however, on Saturdays all available public courts throughout the Shire are required to meet competition basketball demand.
- Volleyball is most attractive to secondary school age children, however, two of the largest secondary schools in the Shire (Mornington Secondary College and Dromana College) have current JUAs with basketball associations, and as a result, have a strong commitment to basketball at the expense of other indoor court sports, including volleyball.
- The Mornington Volleyball Club is likely to secure court access at the new 6 court indoor sports centre being constructed at Jubilee Park in Frankston, so the focus for volleyball throughout the Shire is to ensure the inclusion of volleyball courts as part of the inclusion of multipurpose sports courts in any proposals for new indoor sports centres.

Recommendations for Western Port

1. Increase access to the lower participation sports of badminton, futsal and volleyball at the Somerville Recreation Centre following the construction of a new 4-court indoor stadium (multipurpose courts) in the Northern Peninsula Planning Area, which will reduce the overall demand by basketball to use the Somerville Recreation Centre.
2. Add a second multipurpose court to Bittern Memorial Stadium to meet demand for basketball and netball, and for the lower participation sports, if the need arises.
3. Consider adding 3 – 4 squash & racquetball courts to Bittern Memorial Stadium.

APPENDICES



APPENDIX 1

Sports Facility Development Standards

The references used to compile the fields of play development standards include the following sport-specific State Sporting Association and/or National Sporting Organisation facility guidelines and provision requirements.

- Basketball Standards, Basketball Victoria (2019)
- Futsal Laws of the Game, FIFA (2021)
- National Gymnastics Facilities Guidelines, Gymnastics Australia (2021)
- Compliance Fact Sheet, Netball Victoria (2015)
- Facilities Manual, Netball Victoria (2017)
- International Table Tennis Federation Handbook (2022)

Where a sport does not have published facility guidelines, the sports facility development standards have been sourced from the publication, 'Sports Dimensions Guide for Playing Areas', Sport and Recreation WA, (2016).

Pavilions/ Clubrooms

Being indoor sports, there is no provision for pavilions/ clubrooms. Rather, recommendations have been included for access to administration/ meeting rooms, multipurpose/ social rooms, and trophy displays within sports centres or community centres.

Application of Standards

The following sports facility development standards will not be applied retrospectively to existing sporting facilities, but may be used to guide the upgrade/ redevelopment of existing facilities. The standards will, however, be used to inform the development of all new sporting facilities.

Badminton

Field of Play

| <i>Facility Component</i> | <i>Shire</i> | <i>Comments</i> |
|---------------------------|---|--|
| Field of Play | | |
| Walls | Plain walls with no windows or sky lights behind or along the sides of the court | If high windows or skylights need to be part of the centre construction, investigate options to temporarily conceal natural light openings |
| Orientation | When courts are laid out end to end ideally a curtain can be dropped between the ends of the courts | Curtain preferably to be of solid material to full height |
| Surface | Sprung floor with vinyl impact absorbent covering or sprung wooden floor | |
| Court Markings | 40mm wide white lines | For a multipurpose court, the line colour is white |
| Court Dimensions | Doubles: 13.4m long and 6.1m wide Singles: 13.4m long and 5.18m wide Run-offs: 1.5m min. side run-off and 2.0m min. end run-off | If using division curtains, run-offs are 1.3m min. to curtain & 1.5m min. to back curtain |
| Net | Post: 1.55m high Net: 760mm high, 6.1m wide Top of net to court surface: 1.524m | |
| Umpires Chair | Seat should be at the same height as the net (i.e. 1.55 metres), and centred along the extension of the net approx. 1.0m from the net | |
| Ceiling height | Minimum 9.0m | |
| Infrastructure | | |
| Scorer's Bench | Nil | |
| Player Benches | Nil | |
| Court Lighting | Minimum 400 lux, LED | |
| Scoreboard | Nil | |

Associated Facilities

| Facility Component | Shire | Comments |
|-------------------------------|--|--|
| Change Rooms | Public change rooms in the centre | |
| Toilets & Showers | Amenities as available in the change rooms | |
| Accessible Toilet | As available in the centre | |
| First Aid Room | As available in the centre | |
| Public Toilets | As available in the centre | Separate to those available in the player change rooms |
| Kiosk | As available in the centre/ optional | |
| Social/ Community Room | As available in the centre – capacity for clubs to book the space | Social/ Community Room to have access to an adjoining kitchen that can also be booked |
| Internal Store | Minimum 20m ² per club | Ideally this store has direct access to the sports hall |
| Office/ Administration | Access to a shared administration room (hot desk) | Ideally the administration room has sightlines to the sports hall and has flexibility to operate as a tournament office, if required |
| Trophy display | If a trophy display is available, club access to be negotiated with centre management If no trophy display is present, club can negotiate the installation of a trophy display within the centre foyer, at its cost | |

Basketball

Field of Play

| <i>Facility Component</i> | <i>Shire</i> | <i>Comments</i> |
|-----------------------------|--|---|
| Field of Play | | |
| No. of courts | 4 | |
| Surface | Sprung wooden floor | |
| Court Markings | 50mm wide white lines | For a multipurpose court, the line colour is black |
| Court Dimensions | 28.0m long and 15.0m wide Run-offs: 2.0m on all sides | |
| Backboards and Rings | Ceiling mounted and retractable to a height that does not impact other sports Must be height adjustable spring-back rings Transparent backboards | One court to have wooden backboards for visually impaired players |
| Shot Clocks | Installed on top of each backboard | |
| Ceiling Height | Minimum 7.0m | |
| Infrastructure | | |
| Scorer's Bench | Located adjacent to the centre line of the court | |
| Player Benches | Seating for 10 and located either side of the scorers bench, outside the run-off area | |
| Court Lighting | 600 lux - 1000 lux, LED | |
| End Walls | End wall to be a flat surface Consider high density padding to a height of 2.4m on the end walls | |
| Scoreboard | One at each end of the court that can be seen by score and team benches To display Game Clock, Teams Score, Game Period, Team Fouls | |

Associated Facilities

| Facility Component | Shire | Comments |
|-------------------------------|--|--|
| Player Change Rooms | Public change rooms in the centre | Where senior representative teams are present, two separate and smaller change rooms to be available- one each for home and away |
| Referee Change Rooms | 2 x 10m ² change rooms comprising minimum 1 WC, 1 shower, 1 hand basin | |
| Toilets & Showers | Amenities as available in the change rooms | As above |
| Accessible Toilet | As available in the centre | |
| First Aid Room | As available in the centre | |
| Public Toilets | As available in the centre | Separate to those available in the player change rooms |
| Kiosk | As available in the centre/ optional | |
| Social/ Community Room | As as available in the centre – capacity for clubs/ associations to book the space | Social/ Community Room to have access to an adjoining kitchen that can also be booked |
| Internal Store | Minimum 20m ² per club | Ideally this store has direct access to the sports hall |
| Office/ Administration | Access to a shared administration room (hot desk) | Ideally the administration room has sightlines to the sports hall and has flexibility to operate as a tournament office, if required |
| Meeting Room | 25m ² room with table and chairs | |
| Trophy display | If a trophy display is available, club access to be negotiated with centre management If no trophy display is present, club can negotiate the installation of a trophy display within the centre foyer, at its cost | |

Calisthenics

Facility Requirements

There are no standards for the training facilities for a calisthenics club/ college. The following suggested requirements were provided by the committee of the Canadian Bay Calisthenics College, and have been approved by Calisthenics Victoria.

1. 3 training studios each of approximate dimensions 12m x 12m separated by movable walls, 2 studios to have full length mirrors along one wall. Minimum ceiling height for a training studio is 2.5m, to accommodate a person being lifted above someone else's head.
2. Kitchenette and small adjoining seating area with tables and chairs.
3. Multipurpose room suitable for warm-up, sewing, and meetings.
4. Storage of approx. 60m² with capacity to accommodate gym mats, costumes, props, and other equipment.
5. Change room and amenities with capacity to cater for up to 40 participants at any one time (female and male).

Futsal

Field of Play

| Facility Component | Shire | Comments |
|-----------------------|---|---|
| Field of Play | | |
| Surface | Wooden or synthetic | |
| Court Markings | 80mm wide white lines | For a multipurpose court, the line colour is a different colour |
| Court Dimensions | Length: acceptable range 25.0m to 42.0m Width: acceptable range 16.0m to 25.0m | |
| Goals | 3m wide and 2m high | |
| Ceiling Height | Unspecified | |
| Infrastructure | | |
| Scorer's Bench | Nil | |
| Substitution Zone | 5m from the halfway line, and are 5m in length | |
| Court Lighting | 300 lux, LED | |
| End Walls | End wall to be a flat surface Consider high density padding to a height of 2.4m on the end walls | |
| Scoreboard | Yes | Utilise what is available, ie. basketball |

Associated Facilities

| Facility Component | Shire | Comments |
|------------------------|--|--|
| Change Rooms | Public change rooms in the centre | |
| Toilets & Showers | Amenities as available in the change rooms | |
| Accessible Toilet | As available in the centre | |
| First Aid Room | As available in the centre | |
| Public Toilets | As available in the centre | Separate to those available in the player change rooms |
| Kiosk | As available in the centre/ optional | |
| Social/ Community Room | As available in the centre – capacity for clubs to book the space | Social/ Community Room to have access to an adjoining kitchen that can also be booked |
| Internal Store | Minimum 10m ² per club | Ideally this store has direct access to the sports hall |
| Office/ Administration | Access to a shared administration room (hot desk) | Ideally the administration room has sightlines to the sports hall and has flexibility to operate as a tournament office, if required |
| Trophy display | If a trophy display is available, club access to be negotiated with centre management If no trophy display is present, club can negotiate the installation of a trophy display within the centre foyer, at its cost | |

Gymnastics

Field of Play

| <i>Facility Component</i> | <i>Shire</i> | <i>Regional</i> |
|---|---|---|
| Field of Play | | |
| Total facility footprint | Essential: 1,100m ² Desirable: 1,500m ² | Essential: 1,500m ² Desirable: 2,000m ² |
| Total activity area | Essential: 700m ² (20m x 35m) Desirable: 1,000m ² (30m x 35m) | Essential: 1,200m ² (35m x 35m) Desirable: 1,600m ² (40m x 40m) |
| Ceiling Height | Minimum 8m (12m if trampoline gymnastics is included) | Minimum 10m (14m if trampoline gymnastics is included) |
| Foam Pit | Optional consideration of above-ground foam pit if enough ceiling height | Large foam pit with multiple apparatus desirable |
| Infrastructure | | |
| Lighting | 500lux | 500lux |
| Car Parking Disabled parking to be provided | Off-street parking for 35 cars A pick-up/ drop-off zone with 4 car spaces with safe access to the front entrance | Off-street parking for 50 cars A pick-up/ drop-off zone with 4 car spaces with safe access to the front entrance |

Associated Facilities

| <i>Facility Component</i> | <i>Shire</i> | <i>Regional</i> | <i>Comments</i> |
|----------------------------------|--|--|--|
| Change Rooms | 30m ² Male: 15m ² Female: 15m ² | 40m ² Male: 20m ² Female: 20m ² | Change and amenities are integrated Bench seating and clothes hooks/ lockers |
| Toilets & Showers | 24m ² Male: 12m ² Female: 12m ² | 30m ² Male: 15m ² Female: 15m ² | Minimum 1 Ambulant toilet, 1 shower and 1 hand basin for each set of amenities |
| Accessible Toilet | 8m ² | 8m ² | Includes toilet, shower and hand basin |
| First Aid Room | 10m ² | 15m ² | |
| Spectator Toilets | 20m ² Male: 10m ² Female: 10m ² | 30m ² Male: 15m ² Female: 15m ² | Shire: Minimum 1 Ambulant toilet and 1 hand basin for each set of amenities Regional: Minimum 1 Ambulant toilet and 2 hand basins for each set of amenities |
| Kitchen/ Seating Area | 15m ² | 40m ² | Shire: kitchenette within a lunch room for staff Regional: Kitchen plus café-style seating area |
| Social/ Multipurpose Room | 75m ² | 75m ² | With adjoining access to the kitchen |
| Office/ Admin | 10m ² | 15m ² | |
| Meeting Room | 12m ² | 15m ² | |
| Equipment Store | 25m ² | 40m ² | |
| Utility/ Cleaners Room | 5m ² | 10m ² | Cleaners and utility space for items, such as hot water units & meters, cleaning equipment, and ESD infrastructure |

Netball (indoors)

Fields of Play

| <i>Facility Component</i> | <i>Shire</i> | <i>Comments</i> |
|---------------------------|---|--|
| Field of Play | | |
| No. of courts | 4 | |
| Surface | Timber sprung floor | |
| Court Markings | 50mm wide white lines (yellow when combined with only a basketball court) | For a multipurpose court, the line colour is red |
| Court Dimensions | 30.5m long and 15.25m wide, with 3.05m run-offs on all sides Minimum 3.65m required between two courts | |
| Goal Posts | 3.05m high, with option to adjust to 2.4m (NetSetGo) Goal Post padding - 3.0m high to full length and diameter of post | |
| Ceiling Height | Minimum 8.3m | |
| Infrastructure | | |
| Scorer's Bench | 1 bench per court to accommodate min. of 2 people (min. 1.2m long) | |
| Player Benches | 2 team benches per court to accommodate min. of 10 people each (6.0m long) | |
| Court Lighting | 500 lux, LED | |
| Scoreboard | Yes | Utilise what is available, ie. basketball |

Associated Facilities

| Facility Component | Shire | Comments |
|-------------------------------|--|--|
| Player Change Rooms | Public change rooms in the centre | |
| Umpire Change Rooms | 2 x 10m ² change rooms comprising minimum 1 WC, 1 shower, 1 hand basin | |
| Toilets & Showers | Amenities as available in the change rooms | |
| Accessible Toilet | As available in the centre | |
| First Aid Room | As available in the centre | |
| Public Toilets | As available in the centre | Separate to those available in the player change rooms |
| Kiosk | As available in the centre/ optional | |
| Social/ Community Room | As available in the centre – capacity for clubs to book the space | Social/ Community Room to have access to an adjoining kitchen that can also be booked |
| Internal Store | Minimum 20m ² per club | Ideally this store has direct access to the sports hall |
| Office/ Administration | Access to a shared administration room (hot desk) | Ideally the administration room has sightlines to the sports hall and has flexibility to operate as a tournament office, if required |
| Trophy display | If a trophy display is available, club access to be negotiated with centre management If no trophy display is present, club can negotiate the installation of a trophy display within the centre foyer, at its cost | |

Squash and Racquetball

Field of Play

| Facility Component | Shire | Comments |
|-----------------------|--|----------|
| Field of Play | | |
| No. of courts | 3 | |
| Surface | Solid beech floor | |
| Court Dimensions | 9.75m long and 6.4m wide and diagonal 11.66m | |
| Ceiling Height | Minimum 7.31m (front wall) | |
| Infrastructure | | |
| Court Lighting | 300 lux, LED | |

Associated Facilities

| Facility Component | Shire | Comments |
|--------------------------------------|--|---|
| Change Rooms | Public change rooms in the centre | |
| Toilets & Showers | Amenities as available in the change rooms | |
| Accessible Toilet | As available in the centre | |
| First Aid Room | As available in the centre | |
| Public Toilets | As available in the centre | Separate to those available in the player change rooms |
| Kiosk | As available in the centre/ optional | |
| Social/ Community Room | As as available in the centre – capacity for clubs to book the space | Social/ Community Room to have access to an adjoining kitchen that can also be booked |
| Umpire/ Scorer and Spectator Viewing | Mezzanine level above the rear of the court | |
| Internal Store | Minimum 10m ² per club | |
| Office/ Administration | Access to a shared administration room (hot desk) | |
| Trophy display | If a trophy display is available, club access to be negotiated with centre management If no trophy display is present, club can negotiate the installation of a trophy display within the centre foyer, at its cost | |

Table Tennis

Field of Play

| <i>Facility Component</i> | <i>Shire</i> | <i>Regional</i> |
|---------------------------|---|---|
| Field of Play | | |
| No. of Courts | 14 | 25 |
| Surface | Textured vinyl sports floor | Textured vinyl sports floor |
| Wall Colour | Non-reflective, painted a dark colour up to a height of at least 2.5m | Non-reflective, painted a dark colour up to a height of at least 2.5m |
| Dimensions | Table: 2.74m long and 1.525m wide, and 0.76m above the floor Court: minimum 10m long and 5.0m wide | Table: 2.74m long and 1.525m wide, and 0.76m above the floor Court: minimum 14m long and 7.0m wide |
| Table Markings | 20mm wide white lines | 20mm wide white lines |
| Net | 15.25cm above the playing surface | 15.25cm above the playing surface |
| Ceiling Height | Minimum 5.0m | Minimum 5.0m |
| Infrastructure | | |
| Lighting | 300lux over the table | 500lux over the table |

Associated Facilities

| <i>Facility Component</i> | <i>Shire</i> | <i>Regional</i> | <i>Comments</i> |
|----------------------------------|--|--|--|
| Change Rooms | 30m ² Male: 15m ² Female: 15m ² | 40m ² Male: 20m ² Female: 20m ² | Change and amenities are integrated Bench seating and clothes hooks |
| Toilets & Showers | 24m ² Male: 12m ² Female: 12m ² | 30m ² Male: 15m ² Female: 15m ² | Minimum 1 Ambulant toilet, 1 shower and 1 hand basin for each set of amenities |
| Accessible Toilet | 8m ² | 8m ² | Includes toilet, shower and hand basin |
| First Aid Room | As available in the centre | As available in the centre | |
| Spectator Toilets | As available in the centre | As available in the centre | |
| Social/ Multipurpose Room | As available in the centre | As available in the centre | Capacity for clubs/ associations to book the space |
| Office/ Admin | 20m ² | 30m ² | |
| Meeting Room | 12m ² | 15m ² | |
| Equipment Store | 50m ² | 75m ² | |
| Trophy display | Within Table Tennis Hall | Within Table Tennis Hall | Club/ Association to determine location and dimensions |
| Utility/ Cleaners Room | 5m ² | 10m ² | Cleaners and utility space for items, such as hot water units & meters, cleaning equipment, and ESD infrastructure |

Volleyball

Field of Play

| Facility Component | Shire | Comments |
|---------------------------|---|--|
| Field of Play | | |
| Surface | Wooden or synthetic surface floor | |
| Court Markings | 50mm wide white lines | For a multipurpose court, the line colour is green |
| Court Dimensions | 18.0m long and 9.0m wide, with 3.0m run-off on all sides Service zone a 9m wide area behind each end line and up to 8m from the end line | |
| Posts and Net | Posts are 2.55m high Net is 2.43m high for men and 2.24m high for women – measured from the centre of the playing court | |
| Umpires Chair | Seat should be at the same height as the net (i.e. 1.55 metres), and centred along the extension of the net approx. 1.0m from the net | |
| Ceiling height | Minimum 9.0m | |
| Infrastructure | | |
| Scorer's Bench | 1 bench per court to accommodate min. of 2 people (min. 1.2m long) | |
| Player Benches | 2 team benches per court to accommodate min. of 10 people each (6.0m long) | |
| Court Lighting | 500 lux, LED | |
| Scoreboard | Nil | |

Associated Facilities

| Facility Component | Shire | Comments |
|-------------------------------|--|--|
| Change Rooms | Public change rooms in the centre | |
| Toilets & Showers | Amenities as available in the change rooms | |
| Accessible Toilet | As available in the centre | |
| First Aid Room | As available in the centre | |
| Public Toilets | As available in the centre | Utilise the internal toilets |
| Kiosk | As available in the centre/ optional | |
| Social/ Community Room | As available in the centre – capacity for clubs to book the space | Social/ Community Room to have access to an adjoining kitchen that can also be booked |
| Internal Store | Minimum 20m² per club | Ideally this store has direct access to the sports hall |
| Office/ Administration | Access to a shared administration room (hot desk) | Ideally the administration room has sightlines to the sports hall and has flexibility to operate as a tournament office, if required |
| Trophy display | If a trophy display is available, club access to be negotiated with centre management If no trophy display is present, club can negotiate the installation of a trophy display within the centre foyer, at its cost | |

APPENDIX 2

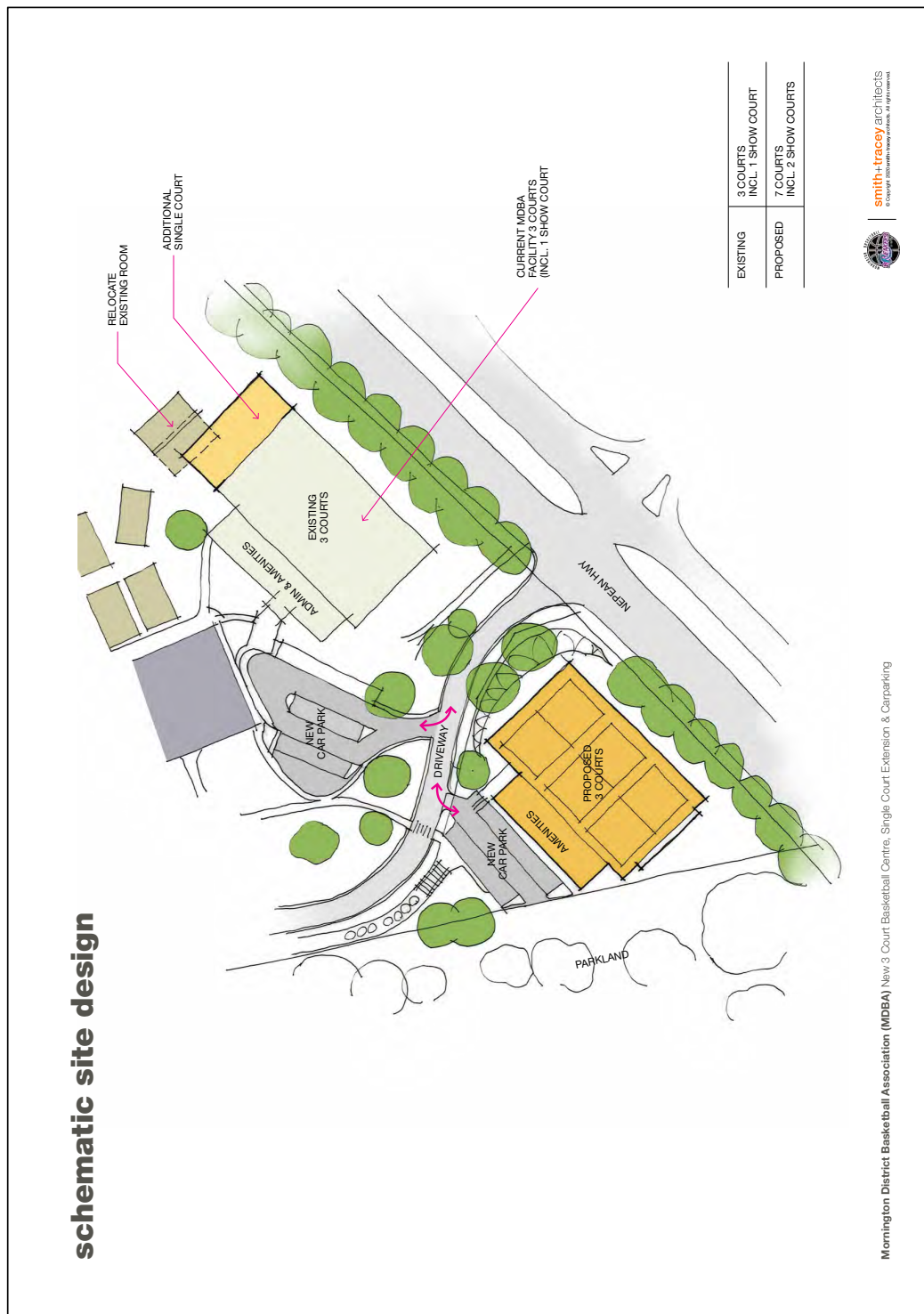
Clubs/ Association Feedback on ('Our Community Goal')

| SPORT | CLUB | COMMUNICATION METHOD | DATE | FEEDBACK |
|--------------|--|----------------------|---------|--|
| Calisthenics | Canadian Bay Calisthenics College | Email | 22/1/21 | Confirm what is required RE feedback |
| | | Zoom Meeting | 25/1/21 | Sought clarity on what feedback was required |
| | | Email | 22/1/21 | Submission This email is to confirm, Canadian Bay Calisthenics College, welcomes and supports your ongoing efforts and shares the common goal to find the College an alternative venue. It brings us comfort knowing that the shire has us as a consideration when assessing the future of the sport. We are comfortable with the search for relocation from Toorak College in Mt. Eliza, which unfortunately has more and more constraints and has been further compounded with Covid-19 management. |
| Badminton | Morningside Peninsula Badminton | Email | 22/1/21 | To say we have access to 20 badminton courts is incorrect. They are shared courts and we have extremely limited access to them. |
| | | Zoom Meeting | 27/1/21 | Reinforced issue of under provision of badminton courts in the northern planning area, or constrained access of courts available at the Somerville Rec Centre. Need to ensure the facility standards for badminton are specified correctly for tournament play vs recreational play. Issues common in multicourt stadiums where badminton needs are compromised, include poor lighting, glare from white walls, sun coming in through highlight windows, court lines not always being continuous and solid. Badminton stakeholders need to be consulted during planning and construction of stadiums. A necessary addition in multicourt stadiums are curtains to divide courts, so errant balls from adjoining courts being used for basketball, netball and futsal were not a danger to badminton players. Due to the above concessions in multisport stadiums, and the high participation in badminton, the MPBA is advocating for a dedicated badminton hall in any new stadium or a badminton-specific stadium, eg. Kilsyth, Clayton, Geelong, and other private centres. Suggested that Belgrave and Council were 'bad' facility managers, as far as the badminton community were concerned. Noted that Pickle Ball should be considered as is a growing sport, and there are synergies with badminton courts/ infrastructure. |
| | Morningside Peninsula Ladies Badminton Association | Email | 29/1/21 | Submission We agree with the direction that the Shire is taking and agree that there is room for more courts/ facilities further down the Peninsula. Our main concern regarding Tuesday badminton at Morningside Civic Centre is that the second court is used by small children doing gym/sport. As a coach of three sports over some 25 plus years, I have seen the programme and it is excellent and we have no problems with sharing the "space" with them. However, it is very dangerous when balls come onto our courts. Whilst a runaway ball on a badminton court is dangerous for our players if it trips them up or they step backwards on it, it is far more dangerous for the little takers who run after the ball, oblivious to us as they are focused on their ball!! We put rubbish bins between the courts and Maxine has found some barricades that have to be put there each week but there isn't enough barricades. Perhaps some drop down mesh nets between the courts could provide a physical separation to protect both the badminton players and the small children. Swapping courts would not be the answer to the balls coming onto our courts and the lighting is so much worse on the second court for badminton. |
| Table Tennis | Table Tennis Victoria | Email | 7/1/21 | Firstly, it's great to see that Table Tennis is one of the sports earmarked for an upgrade to Regional Level. This is consistent with our increasing membership numbers. However, I would respectfully make the following observation: The increase of 7 tables from 13 to 20 does not really move the facility to the 'next level' in terms of its ability to host events. It would need to increase to minimum 24 tables to be able to comfortably host the next tier of state, national and international events, along with the flow-on economic and tourism benefits that would have for the region. It might not seem a big difference, but the jump to 24 tables cannot be under-estimated, and I would hope that it could be accommodated into your plans. |
| | Morningside Frankston Table Tennis Association | Email | 24/1/21 | Sought feedback on the Club's draft submission Reply email providing feedback was sent 25/1/21 |
| | | Email | 26/1/21 | Submission received Support directions Clarified that the Association require a minimum of 25 courts. The reason for this is based on advice from Table Tennis Victoria, Table Tennis Australia, and the International Table Tennis Federation (ITTF) that 25 courts would be the minimum facilities required by an Association wanting to conduct future State, national and international events. The submission also includes detailed information on the expansion of the Civic Reserve Recreation Centre to accommodate the additional spatial requirements for 25 courts. |

| SPORT | CLUB | COMMUNICATION METHOD | DATE | FEEDBACK |
|------------|--|----------------------|---------|--|
| Volleyball | Mornington Volleyball Club | Email | 30/1/21 | Submission received Supports the future direction for volleyball courts to be included in any proposals for new indoor sports centres, given the overall shortage of publicly accessible volleyball courts within the Southern Peninsula planning area and any new courts in this area will realise a more even spread of courts throughout the Shire. The Club is pleased that it has recently been able to book use of volleyball courts at the Somerville Recreation Centre. |
| | Volleyball Victoria | Email | 3/2/21 | Submission received Volleyball Victoria is pleased to see that the Community goal for volleyball recognises the opportunity to include additional courts for volleyball whenever any new indoor stadiums are developed across the shire. It should be noted however that depending on the layout of the stadium up to 2 volleyball courts can be laid out across 1 netball court and this provides extra flexibility in regard to use of the courts and additional opportunities for volleyball. We will always be keen to advocate and support for any opportunities that exist to provide more opportunities for people to participate in the sport of Volleyball. Volleyball Victoria also recognises that given the current participation levels in volleyball across the shire the facilities available meet the current demand, however the spread of facilities is not even across the shire and we would be supportive of additional opportunities for volleyball being considered at the southern end of the shire to spread the supply of facilities evenly throughout the shire. Volleyball Victoria also supports the Mornington Volleyball Club in seeking to establish a long term home for the club at the Jubilee Parks stadium in Frankston and will continue to work the netball association and Frankston Council to ensure this can come to fruition in the future. We will also continue to support any plans by the club to continue its growth into the peninsula area and in particular the southern end of the peninsula and will support the club where possible in any initiatives they develop to enhance participation in this region. In particular we will be supportive of any initiatives the club may have to increase participation in schools across the shire to ensure the continued growth of the sport in the region. Hopefully this added with the clubs response provides some good feedback in relation to Volleyball for your sports capacity plan. We look forward to continuing to work with you in development of your sports capacity plan and getting more opportunities for people to play volleyball in your region in the future. |
| Squash | Squash & Racquetball Victoria | Email | 29/1/21 | Submission received Thank you for the opportunity of providing further feedback to you on the Mornington Peninsula Shire Sports Capacity Plan, which we have studied carefully, as well as undertaking further research within the Shire. It is important to note that we are representing two sports, squash and racquetball, and what has been happening in this state over the past 5 years is a steady increase in participation of the sport of racquetball, in particular with juniors, families and the over fifties. The other good point with our courts now is they can be built with moveable walls, which also allows the owner to have other activities on them during a downtime for squash and racquetball. Racquetball has also been able to capture a large number of those squash players who previously retired from squash and went to tennis, golf, bowls etc., as they see it as an easier game on their body. There is no doubt in our minds that extra venues are required in the Mornington Peninsula Shire, say two with a minimum of three to four courts, in shared facilities, as both our sports are moving more into inhouse social programs, which are far more time efficient, and far less travel than our interclub programs. Another key point to highlight is that there needs to be someone in charge of the squash courts who has a good understanding of both sports and committed to maximising court usage. |
| Basketball | Mornington District Basketball Association | Email | 5/2/21 | Submission received Peninsula Grammar advised me that they were no longer taking external hire bookings for he foreseeable future. Mornington Basketball rely on hiring their 4 courts, 4 night per week it is the only venue we have for our teams to train on. We have now been left in a situation where 26 representative teams, some that are competing at the highest level in the State and Nation do not have any training facilities. The other major concern which was raised at our recent meeting is the Joint User Agreement between MDBA and Mornington Secondary College initial term of agreement is due to expire in 2027. There is a further term option of 15 years but this is fully reliant on the school agreeing to do so. It is imperative that a suitable plan is in place immediately should the school decide to not continue with the current agreement. Our other major concerns which are highlighted in the report but I will reiterate: -No suitable carparking at Mornington Basketball Stadium -Non-compliant disabled carparking and access -No compliant access for emergency access -Matches scheduled past 10pm at night -Teams and players on waiting lists and/or competitions scheduled with byes in order to operate competitions -Competitions are not future proof and do not allow for growth -Limited opportunities to include further inclusive program LGBTQIT+, Wheelchair basketball, Walking Basketball, Aboriginal & Torres Straight Islander Program, teenage programs and 3x3 competitions. Mornington Basketball is willing to work with other Associations and other sporting codes to ensure that indoor sport remains a priority for sports infrastructure planning and is happy to coordinate and lead any discussions with the support of Council. There is currently suitable land available next to the Bata Factory opposite Mornington Basketball Stadium. MDBA will explore this option in the interim and will look at having plans developed for Mornington Secondary College. |

APPENDIX 3

Concept Plan Mornington Secondary College Court Expansion Proposal



Concept Plan Dromana College Court Expansion Proposal





Sports Capacity Plan

Volume 3 – Other Sports (not Field-Based)

July 2023



SimonLeisure

Mornington Peninsula Shire Sports Capacity Plan

Volume 3 – Other Sports (not Field-Based) (July 2023)

Plan Context

In 2016, the Mornington Peninsula Shire Council commenced a comprehensive process to understand and analyse the current and future sporting needs of Shire residents, and to compare these with not only the current provision of facilities but also the distribution of these facilities throughout the Shire and their capacity to absorb the projected population growth of the Shire to 2036.

The planning process was divided into three separate but integrated studies:

1. Volume 1 – Sports Fields
2. Volume 2 – Indoor Sports
3. Volume 3 – Other Sports (not field-based)

Volume 1 - Sports Fields ('Our Game Plan') was adopted by Council in 2019, and takes a long-term strategic assessment of the needs for field-based sports, and recommends a framework to optimise the shared use of sports fields across the Shire, guide their maintenance and upgrade, and where appropriate, informs the renewal of existing sports facilities and the development of new ones.

This report, Volume 3 Other Sports (not field-based) reviews the existing provision of facilities for a selection of sports played on courts, greens, pistes, ranges, trails and roads. It has similar objectives to Volume 1 in that it also takes a long-term view for the renewal of existing facilities and the development of new ones to meet the future sporting needs of a growing population across the Mornington Peninsula. Unlike the methodology for Volume 1, sporting clubs, sports peak bodies, and other stakeholders have been involved in setting the directions contained in the plan.

Volume 2 – Indoor Sports was undertaken in parallel with Volume 3, and together with Volume 1 will complete the set of documents collectively called the Mornington Peninsula Shire Sports Capacity Plan. All volumes of the Sports Capacity Plan were undertaken by sports planning consultancy, Simon Leisure Consulting, with input and assistance from the Council's Community Infrastructure & Open Space Planning Team.



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SPORTS CAPACITY PLAN VOLUME 3 - OTHER SPORTS (NOT FIELD-BASED) Mornington Peninsula Shire

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APPENDICES

Appendix 1 – Sports Facility Development Standards

Appendix 2 – Clubs/ Association Feedback on ('Our Community Goal')

1. INTRODUCTION

1.1. Study Background

Mornington Peninsula Shire Council adopted the Sports Capacity Plan Volume 1 - Sports Fields ('Our Game Plan') in 2019. The plan has been an important document for Council to assist with successfully procuring external grant funding for new and upgraded sporting facilities, and to guide Council's own investment in and allocation of resources to field-based sporting infrastructure.

In late 2019, Council commenced the process to prepare Volume 2 - Indoor Sports and Volume 3 – Other Sports (not field-based) to complete the suite of plans collectively called the Mornington Peninsula Shire Sports Capacity Plan. The sports planning policy framework outlined in Volume 1 and adopted by Council has been retained and built upon in Volumes 2 & 3, including the sports facility principles and the sports facility hierarchy.

The specific sports included within the scope of Volume 3 are as follows:

- Archery
- Bocce
- Bowls
- Croquet
- Golf
- Netball (outdoors)
- Petanque
- Shooting Sports
- Sport Cycling (Road, Track, MTB, BMX)
- Tennis

Volume 3 will provide Council with the necessary strategic direction to inform decisions for the renewal of non field-based sporting facilities and for the development of new ones, with the primary outcome being to better accommodate for population growth and increased sports participation throughout the Shire. The process and methodology to complete Volumes 2 & 3 was impacted by the COVID pandemic in relation to the roll-out of the stakeholder engagement and the timing for the completion of the plans.

1.2. Study Aim and Objectives

The aim of the project is to expand the Sports Capacity Plan to encompass the strategic requirements for non field-based sports (Volume 3).

The project objectives are:

- Review project background information.
- Collect and analyse data relating to:
 - the Shire's projected population growth and trends affecting sports participation.
 - sport participation trends at the local, state and national level.
 - the usage and condition of the sporting facilities within the project scope.
- Establish a Shire based sport facility provision ratio for each sport.
- Conduct a sports facility gap analysis to identify where there may be a future shortfall or oversupply of sports facilities.
- Nominate a sports facility hierarchy for each sport.
- Establish facility standards for each sport that will define the level of infrastructure required for each level of the proposed sports facility hierarchy.

SECTION 2

PLANNING CONTEXT



2. PLANNING CONTEXT

Sports Capacity Plan Volume 3 – Other Sports (not Field-Based) was informed by a range of strategic and planning considerations.

1. Background reports.
2. Shire planning areas.
3. Demographic characteristics of the Mornington Peninsula Shire.
4. Statewide participation trends for the non field-based sports.

2.1. Background Reports

The following reports and strategies provided important context and background for the study.

National & State Plans

- Sport 2030 – National Sport Plan, Sport Australia (2018).
- Active Victoria, Sport and Recreation Victoria 2022-2026.
- Value of Community Sport & Active Recreation Infrastructure, Sport and Recreation Victoria (2020).
- State Sporting Association facility strategic plans and facility standards/ guidelines.

Council Planning Reports

- Council and Wellbeing Plan 2021-2025.
- Active Sports Strategy 2011–2016.
- Roadside Equestrian and Mountain Bike Trails Strategy 2014-2019.
- Tennis Strategy (2012).

The key directions from the planning reports relevant to the study are summarised below.

2.1.1. National & State Planning Reports

Sport 2030 – National Sport Plan, Sport Australia (2018)

The Australian Government has a clear vision for sport in Australia

To ensure we are the world's most active and healthy nation, known for our integrity and sporting success.

Sport 2030 is Australia's first national sports plan and has four key priority areas which will, when fully implemented, create a platform for sporting success through to 2030 and beyond.

1. Build a more active Australia
More Australians, more active, more often and reducing inactivity amongst Australians by 15% by 2030.
2. Achieving sporting excellence
National pride, inspiration and motivation through international sporting success.
3. Safeguarding the integrity of sport
A fair, safe and strong sport sector free from corruption.
4. Strengthening Australia's sport industry
A thriving Australian sport and recreation industry.

The first priority area is underpinned by the aim that people of all ages should have the opportunity to be engaged in sport and physical activity throughout every stage of their life. Further, that all children and adults, and their communities, should be able to reap the benefits of an active lifestyle; to stay mentally and physically healthy; reach their personal goals; and build social cohesion.

This will be achieved by driving sustained participation growth and improving access to community sporting facilities, which confirms the need for Council to strategically plan for the adequate provision of sports facilities for its current and future residents.

Active Victoria 2022-2026

Active Victoria, is the State Government's strategic framework for sport and recreation in Victoria. Its vision is

To build a thriving, inclusive and connected sport and active recreation sector that benefits all Victorians

Active Victoria is underpinned by three objectives and six outcomes to guide activities and investment, and the sport and recreation sector. They are:

Objective 1: Connecting Communities

All Victorians have access to high quality environments and appropriate participation opportunities.

Outcomes

1. More Victorians participate equitably in sport and active recreation.
2. Victoria has inclusive, accessible, and respectful places and spaces for sport and active recreation.

Objective 2: Building Value

The sport and active recreation workforce creates positive experiences for people.

Outcomes

3. The sport and active recreation workforce is highly skilled and leads a strong, sustainable workforce.
4. Sport and active recreation is a safe, inclusive, and resilient sector.

Objective 3: Enduring Legacy

A connected system that generates long-term benefits for the sector and Victoria.

Outcomes

5. Victorians can achieve success at the highest level.
6. Victoria maintains a strong pipeline of sporting events within the Victorian events calendar.

The Sports Capacity Plan supports the achievement of Objective 1: Connecting Communities and Objective 2: Building Value, and will ensure residents have equitable access to a diverse range of sporting and active recreation facilities, irrespective of place of residence, culture, ability, and sporting preference.

Value of Community Sport & Active Recreation Infrastructure

This report considers the economic, health and social benefits that community sport and active recreation infrastructure can contribute to individuals, communities and society. These benefits are generated through the construction and operation of sport and active recreation facilities, and the activities that take place within them.

The annual value supported by community sport and active recreation infrastructure in Victoria is at least \$7.04 billion.

Economic Benefits

The construction and operation of community sport and active recreation infrastructure makes a direct impact on Victoria's economy through a number of different channels. These facilities create employment and generate economic activity both through spend on, and at the facilities, and by attracting events (and therefore tourists) into Victoria.

The economic benefits supported by community sport and active recreation infrastructure in Victoria have been estimated at \$2.1 billion on an average annual basis.

Health Benefits

The health benefits of community sport and active recreation infrastructure are driven by the physical activity this infrastructure supports. The many health benefits of being physically active are well documented, and include reduced risk of chronic disease, improved mental health and wellbeing, increased productivity, reduced risk of falls, and reduced risk of drowning. The health

benefits supported by community sport and active recreation infrastructure has been estimated at \$2.3 billion annually.

Social Benefits

The social benefits of community sport and active recreation infrastructure can be driven by two factors: firstly, the social connections that this infrastructure creates through events, programs and activities; secondly, the role that infrastructure plays in communities in which it is located. The social benefits supported by community sport and active recreation infrastructure have been estimated at \$2.6 billion on an average annual basis.

These findings make the case on a micro-level for Mornington Peninsula Shire that community sport and active recreation infrastructure deliver outcomes that make people happier, healthier and more productive to improve social cohesion, and contribute directly and indirectly to a stronger local economy.

State Sporting Association Facility Plans

Many State Sporting Associations (SSAs) have a strategic facilities plan that has assessed the strategic need for facilities for their sport throughout Victoria at the macro-level, and in some instances make recommendations for new/ upgraded facilities by LGA. Most SSAs now have adopted facilities standards and guidelines for their sport to assist LGAs and other facility providers to development facilities that are uniform, equitable and consistent in their type and quality.

Where SSA facility plans and facilities standards and guidelines are available, they have been referred and referenced during the development of the Sports Capacity Plan Volume 3 – Other Sports (not Field-Based).

2.1.2. Council Planning Reports

Council and Wellbeing Plan 2021-2025

The plan combines the Council Plan and Health and Wellbeing Plan, and outlines the direction for Council and framework for decision-making to 2025, and specifically how it will achieve its community vision -

We are inspired to protect and enhance our distinct region that values its diverse community, environments and townships. Our community spirit thrives, with safe, accessible and inclusive spaces for all. Together we continue to create a sustainable, vibrant and prosperous future that values innovation and shared compassion.

Of the seven principles developed to support the community vision, *Principle 5: Encourage and expand education, sport and arts opportunities* informs the work of this study.

Eight health priority areas were identified through the plan's community engagement. The Sports Capacity Plan can contribute to two of the areas: *Active Living: increasing active living*; and *Mental Health: improving mental wellbeing*. The plan also reports that 38.9% of residents are insufficiently physically active.

The community vision is underpinned by three key themes:

1. A healthy natural environment and well-planned townships.
2. A robust, innovative and diverse economy.
3. A flourishing, healthy and connected community.

Each theme is supported by a series of strategic objectives, strategies, and strategic indicators. The following themes, strategic objectives, and strategies are relevant to the preparation of the directions for the Volume 3 – Other Sports (not Field-Based) plan.

Theme 1: A healthy natural environment and well-planned townships

- | | |
|----------------------|--|
| Strategic Objective: | 1.4 An accessible built environment that supports diverse, current and future community needs |
| Strategy: | 1.4.2 Build and maintain Shire infrastructure and facilities based on community needs and facility condition |

Theme 3: A flourishing, healthy and connected community

Strategic Objective: 3.4 A community with vibrant arts, culture, sport and recreational opportunities that foster connections and participation across generations, backgrounds and abilities

Strategy: 3.4.1 In partnership with our community, using Universal Design Principles, improve access to and promote cultural, sport and recreational opportunities

Active Sports Strategy 2011-2016

The strategy was an important reference for this study. The report profiles participation levels and provision of facilities for many sports, and associated issues and opportunities for each sport at the time the study was commissioned. The strategy has assisted the Shire to plan for the provision of sports and sporting infrastructure.

The report noted that the demand for sporting facilities at the time of the study was beyond the available supply and that growth in female participation was creating the need for provision of appropriate female facilities. The age of the strategy deems some of the research and recommendations to be now invalid or not relevant.

The key recommendation for **Archery** is 'Assist Mornington Peninsula Bowmen to provide an accessible venue'. Since the strategy was developed, the Angel Archers has formed to become the second archery club in the Shire.

The key recommendation for **Bocce/ Petanque** is 'Provide basic facilities in key visitor areas for social play within vicinity of picnic areas and playgrounds'. Since the strategy was developed, there is a much better understanding of Petanque, and many new Petanque clubs have formed.

The key recommendations for **Bowls** are:

- Actively support clubs to amalgamate and consolidate facilities.
- Provide support for floodlight installation or development of all-weather (synthetic) or winter (grass) greens to expand the range of competitions where demand is likely to increase.

The key recommendations for **Cycling and Mountain Biking** are:

- Support development of competition and recreational cycling facilities, where appropriate.
- Investigate feasibility of and locations for a velodrome or criterium in the Shire, noting that the MTB/ BMX "hub" at Dromana Community Reserve (now Hillview Community Reserve) may be appropriate.
- Work with groups such as the Red Hill Riders Mountain Bike Club to investigate further opportunities/ trails.
- Investigate through open space planning, opportunities for development of a Mornington Peninsula Mountain Bike Park catering for riders of all abilities.

Most of the recommendations for **Golf** are now not relevant, however, the intent of this recommendation has relevance, 'Subsidise (or create more affordable opportunities) participation for community'.

The key recommendations for **Netball (outdoor)** are:

- Continue to undertake a netball court rehabilitation program for existing outdoor courts.
- Audit condition of existing facilities and identify opportunities for improvement (*an audit of compliance of indoor netball courts has been completed as part of this Sports Capacity Plan Volume 2 study*).
- Investigate demand and supply to determine future facility needs and options for shared facilities with other sports such as badminton, football and basketball.

The key recommendations for **Shooting Sports** are:

- Help ensure clubs are not displaced from facilities due to commercial or residential development and expansion.
- Develop a management plan or master plan for Long Point Reserve to guide clubs' future development of the reserve and the protection of significant natural values.

The key recommendations for **Tennis** are:

- Consider the long-term geographic rationalisation of tennis facilities across the Shire if demand continues to fall.
- Support and assist local clubs to obtain external funding grants for facility and floodlighting upgrades, including new court development (where demand warrants it).

Roadside Equestrian and Mountain Bike Trails Strategy 2014-2019

This strategy redefines the 'designated' trail network and identifies broad service delivery levels for the development and maintenance of trails. The following principles for identification of designated trails were developed through the strategy:

1. Trails should be connected and offer circuit riding opportunities.
2. Wherever possible trail opportunities should be supported away from road traffic, road crossings minimised, and significant natural and cultural heritage values respected.
3. Consistency with directions with other Shire trail strategies and policies.

The strategy defines two types of trails – Rail Trails and Roadside Trails – and outlines a set of characteristics and maintenance regimes for each.

Actions in the strategy for Mountain Biking that are relevant for the Sports Capacity Plan include:

- Assist the Red Hill Riders to develop a 'home base' club facility.
- Investigate site specific opportunities for development of mountain biking and multi-purpose cycling facilities in the Shire, particularly in the Dromana, Arthurs Seat, and Red Hill areas.
- Develop smaller MTB skill development courses in appropriate locations throughout the Shire.
- Continue to develop the Hillview Community Reserve as a well-serviced trail head facility for mountain biking and other activities.
- Continue working with Parks Victoria and other land owners to develop and maintain trails in the Arthurs Seat escarpment trail network, and improve existing trail safety and amenity.

Tennis Strategy (2012)

Many of the key actions from this strategy have been actioned, but due to the age of this strategy and the changing landscape of tennis in the past 10 years the balance of actions need to be re-assessed for their appropriateness and relevancy through this study.

2.2. Planning Areas

Consistent with the Sports Capacity Plan Volume 1 – Sports Fields, the Mornington Peninsula Shire local government area has been divided into three planning areas (see Table 1 and Figure 1). This enabled the analysis of the demand for Other Sports (not field-based) to drill-down to a level lower than Shire-wide, but higher and more meaningful than the 17 smaller population townships and villages.

Table 1 – Townships and Villages Located in Each Planning Area

| Northern Peninsula | Southern Peninsula | Western Port |
|---|--|--|
| Mornington, Moorooduc, Mount Eliza, Mount Martha, Tuerong | Blairgowrie, Boneo, Dromana, Cape Schanck, Fingal, McCrae, Portsea, Rye, Rosebud, Rosebud West, Safety Beach, St Andrews Beach, Sorrento, Tootgarook | Arthurs Seat, Balnarring, Balnarring Beach, Baxter, Bittern, Crib Point, Flinders, Hastings, HMAS Cerberus, Main Ridge, Merricks, Merricks Beach, Merricks North, Pearcedale, Point Leo, Red Hill, Red Hill South, Shoreham, Somers, Somerville, Tyabb |

Figure 1 – Shire Map Showing Each Planning Area



2.3. Demographic Characteristics of the Mornington Peninsula Shire

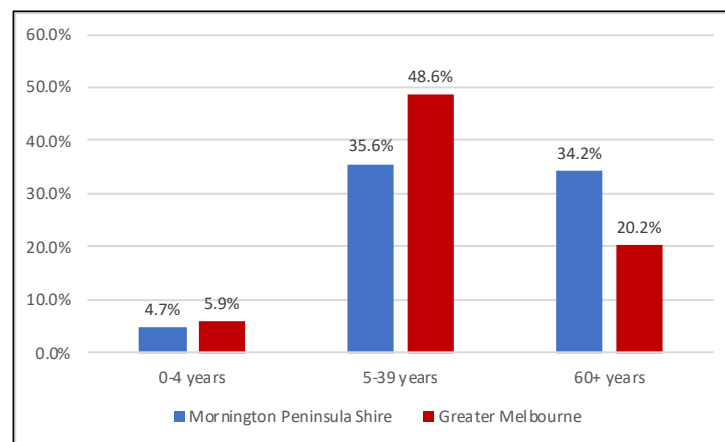
2.3.1. Current Population Profile

The population of Mornington Peninsula Shire increased from 161,528 people in 2016 to 170,390 in 2021¹.

The demographic characteristics of the Shire relevant to sports facility planning are:

- The continued population increase of the Mornington Peninsula Shire.
- Figure 2 shows that the demographic profile of the Shire is 'older' compared to Greater Melbourne, evidenced by:
 - A smaller proportion of 0–4 year olds in the Shire (4.7%) compared to Greater Melbourne (5.9%).
 - Significantly lower proportion of 5–39 year olds in the Shire (35.6%) compared to Greater Melbourne (48.6%).
 - Significantly higher proportion of people aged over 60 years in the Shire (34.2%) compared to Greater Melbourne (20.2%).
- The Shire's population has aged since 2016 when 5.2% of the population was aged 0-4 years; 36.6% aged 5-39 years; and 31.4% aged over 60 years.
- The Shire has a low level of cultural diversity, with 76.6% of residents Australia-born compared to 59.9% for Greater Melbourne.
- The SEIFA Index of Disadvantage² shows that the Shire is comparable to Greater Melbourne (1030.0 for the Shire, 1021.0 for Greater Melbourne), however, there is a wide range of level of disadvantage between different towns throughout the Shire, from 917.0 in Capel Sound to 1110.0 in Mt Eliza.

Figure 2 – 2021 Population Profile of the Shire Compared to Greater Melbourne



Whilst the above summary of the general demographic characteristics of Mornington Peninsula Shire is important, it is equally important to recognise that different population characteristics are evident between planning areas within the Shire, such as the proportion of the population in different age cohorts.

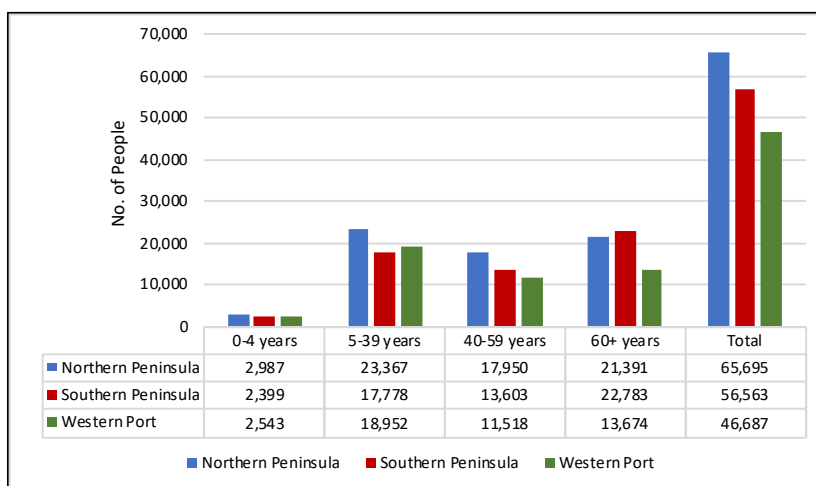
The age cohort of 5-39 years can be an important indicator for the demand for sports, particularly field-based sports and some court sports, as many people who participate in active organised sport fall within this age cohort. However, for some sports within the scope of this volume of the Sports Capacity Plan, it is not as important, ie. Bowls, Bocce, Croquet, Golf, Petanque and Shooting.

¹ Source: Community profile, id consulting (2022).

² SEIFA Index of Disadvantage measures the relative level of socio-economic disadvantage based on a range of Census characteristics, including income, educational attainment, unemployment, and jobs in unskilled occupations. The lower the score the more disadvantaged

Figure 3 shows the variation in the number of people in selected age cohorts for the three planning areas.

Figure 3– Age Structure of the Three Planning Areas within the Shire (2021)



The key information from a comparison of the age structure between the three planning areas:

- Northern Peninsula has the largest population (65,695 people), followed by Southern Peninsula (56,563) and Western Port (46,687).
- Northern Peninsula has the most children aged 0-4 years, compared to the other two planning areas, and has the largest number of people aged 5-39 years, followed by Western Port then Southern Peninsula.
- Southern Peninsula has the largest number of people aged 60+ years.
- Western Port has the highest proportion of 5-39 year olds.

The key implication for sports facility planning from this data is that the Northern Peninsula planning area currently has the highest demand for sports facilities, whilst the Southern Peninsula has the least demand. This is an important indicator for Council in relation to its prioritisation for investment in sport, as the Northern Peninsula planning area currently has the highest number of people within the active age cohort, and this trend will continue given the high number of children aged 0-4 years, and who will move into the active age cohort over the next four years.

2.3.2. Projected Population Growth

Important indicators for predicting the future need for sports facilities in the Shire are:

1. Population projection for the Shire.
2. Population projections for each planning area.
3. Projected growth for the active age cohort of 5-39 years in each planning area, although is less important when compared to the Sports Capacity Plan Volume 1 – Sports Fields.

The projected population growth of the Mornington Peninsula Shire to 2036 is an estimated 11,000 people³ (see Table 2).

³ Source: Forecast, id consulting (2022)

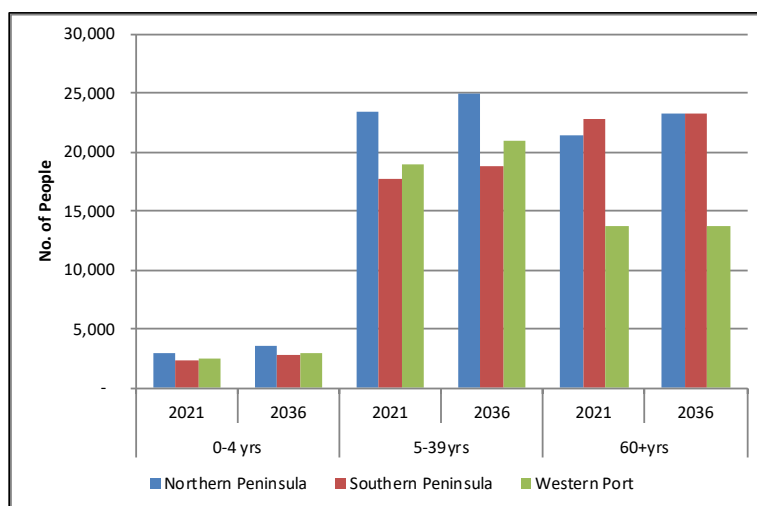
Table 2 - Projected Population for Mornington Peninsula Shire to 2036 by Planning Area

| Planning Area | 2021 | 2036 | Difference |
|--------------------|---------|---------|------------|
| Northern Peninsula | 66,216 | 70,562 | 4,346 |
| Southern Peninsula | 57,055 | 60,039 | 2,984 |
| Western Port | 47,118 | 50,496 | 3,378 |
| Total | 170,389 | 181,097 | 10,708 |

Within the active age cohort of 5-39 years, there is projected to be an estimated increase of 4,542 people by 2036, or an increase of 7.0% from 2021.

Figure 4 shows how the population profile of the three planning areas is projected to change to 2036.

Figure 4 - Projected Population by Selected Age Cohorts for Mornington Peninsula Shire



The key conclusions for the planning areas from a comparison of the projected population are:

- The Northern Peninsula planning area will remain the largest area by population to 2036, and will experience the highest overall growth of people in the next 15 years (4,346).
- All of the planning areas will age to 2036.
- Western Port is projected to have the largest growth in the number of people in the active age cohort to 2036 (2,006), despite having the lowest total population.
- Western Port is projected to have no growth in the number of people aged 60+ years to 2036 (2,006), despite having the lowest total population, whilst Northern Peninsula will nearly 2,000 more 60+ aged people, and Southern Peninsula 450 more.

2.3.3. Implications for Sports Facility Planning

The projected net increase of the Mornington Peninsula Shire population to 2036 of 10,708 people will result in a corresponding increase in demand for access to sporting facilities.

Research shows that for most sports the rate of participation by people in 'organised physical activity'⁴ and 'club-based activities'⁵ is highest for young people and declines with age. The overall growth in the active age cohort (5-39 years) of 4,542 people to 2036 will have implications for the future planning for sporting facilities, particularly for the Western Port planning area which is projected to have the highest net growth of this cohort.

Notwithstanding the strong growth of the active age cohort in Western Port, the Northern Peninsula planning area has, and will continue to have, the largest number of people in the active age cohort (an estimated 25,000 people in 2036). Due to the projected nil growth in Western Port of older adults (60+ years), it can be predicted with some confidence that if an adequate supply of sports facilities can be achieved in the short-term to accommodate demand for bowls, bocce, croquet and petanque, then little (or no) new provision should be required in the longer term.

Research shows that Australian-born people have a higher rate of participation in physical activity compared to people born overseas. Mornington Peninsula Shire has a high proportion of Australian-born residents when compared to Greater Melbourne so the overall level of participation in sport is expected to be high as a proportion of the overall population, although this will likely be balanced somewhat by the ageing profile of the Shire.

2.4. Sports Participation Trends

Important trends for sport and physical activity participation are noted below and provide important context for the future provision of sporting facilities for the Mornington Peninsula Shire.

2.4.1. General Sports Participation Trends (State)

The *AusPlay* survey results for the period July 2018 to June 2019 highlighted the following relevant data for Victoria:

Adults

- Three of every four adults (15+ years) (75.5%) participate in sport and physical activity 2+ times per week, whilst nearly two thirds (64.6%) participate 3+ times per week.
- For adults, 18.7% participated in sport-related activities only⁶, 32.2% in non-sport related activities⁷ only, while 40.2% participated in both sport and non-sport related activities.
- There was a significant difference between the participation of adult males and females with sporting clubs/ associations (see data below), and highlights the current preference that females have for non-sport activities.

| Gender | Sport | Fitness Club/ Gym |
|--------|-------|-------------------|
| Male | 31.0% | 33.2% |
| Female | 16.7% | 38.5% |

- Adults tend to play sports for longer durations than non-sport related physical activities, however, they participate in non-sport related physical activities more often than sport.
- Figure 5 shows that whilst sport remains an important form of activity throughout life, non-sport related physical activity becomes more important as we age.
- For adults, Walking is the highest participated activity, followed by Fitness/ Gym.
- Figure 6 shows that sports clubs are not the main choice for participation in sport or physical activity in Australia for adults.

⁶ These are typically activities related to National Sporting Organisations, although the participant may or may not play the activity through an affiliation with the NSO, ie. participated with a club/ group or centre, such as the AFL

⁷ These are typically activities such as walking, gym/ fitness activities, bushwalking, etc.

Figure 5 - Adult Participation in Sport and Non-Sport Related Activity

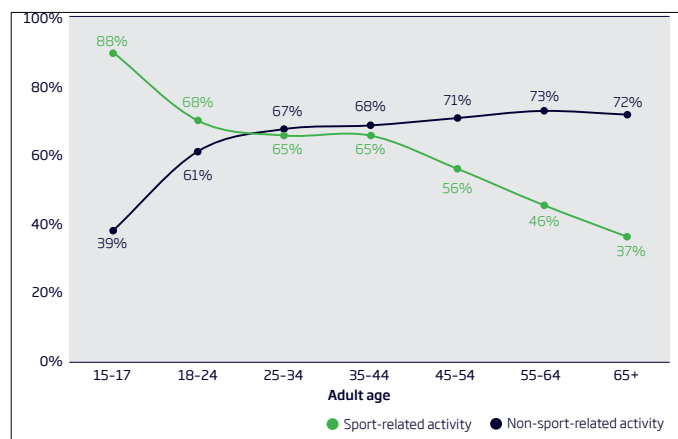
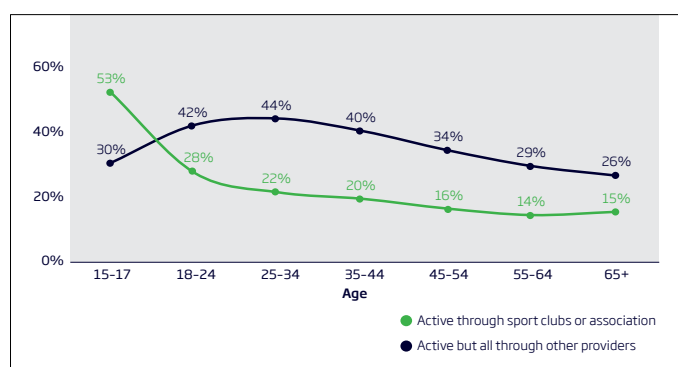


Figure 6 - Adult Participation Through Sport Clubs and Other Providers



Children

- 62.7% of children (0-14 years) participate in sport and recreation at least once per week, 37.2% 2+ times per week, and less than a quarter (22.8%) 3+ times per week.
- For children, swimming is the highest participated activity (see Table 3).

Table 3 – Highest Participate Activity By Children (2019)

| Boys | | Girls | |
|------------|--------------------|------------|--------------------|
| Activity | Participation Rate | Activity | Participation Rate |
| Swimming | 38.9% | Swimming | 45.4% |
| Football | 26.3% | Dancing | 21.1% |
| Basketball | 14.5% | Gymnastics | 16.1% |
| Soccer | 14.5% | Netball | 12.1% |
| Cricket | 11.2% | Basketball | 8.8% |
| Tennis | 9.6% | Soccer | 7.4% |

- Sports clubs are the primary avenue for children to be active, however, boys (50%) are more likely to be active through a club than girls (33%).

General

There are many factors that influence sports participation or non-participation, and the strength of each factor can vary from one individual to another and across each person's life-span. Factors supportive of sports participation include:

- Parental and family support (children of active parents are more likely to be active).
- Peer interaction.
- Positive environment.
- Venue accessibility.

Factors that consistently appear as negative or contributing to non-participation or dropout include:

- Excessive travel.
- Expense of training and competition.
- Inconvenient training times
- Environment that is 'too competitive'.

2.4.2. Impact of the COVID Pandemic on Sports Participation

The COVID pandemic has impacted the rates of participation in all sports since the onset of sports participation restrictions from March 2020. Whilst the pandemic resulted in a dip in participation for some sports, there was a rise in others, particularly sports that can be carried out in a physically-distanced way. Males drove increases in golf, tennis, and mountain biking, whilst females contributed more than men to increases in walking, running, bush walking, swimming and yoga. An estimated 208,000 more Australian adults participated in tennis in 2021 compared with 2019.

Current trends and data⁸ suggest that there may be fewer children returning/ participating in organised sport compared to pre-pandemic levels for a few years; in 2019, 22% of Australian children were participating in sport-related activities 3+times per week; in 2020 this dropped to 14%, and in 2021 to 12%. However, adult and older adult levels are expected to return to pre-pandemic levels in the next couple of years, assuming the return to normality continues.

Figure 7 shows that adult participation in Australia via sporting clubs/ associations began to increase in 2021 whilst for children participation levels had remained static.

Figure 7 – Participation Through Sports Clubs/ Associations



As the lifting of restrictions allows sport to operate without interruption, children should return to participating more regularly.

For the purposes of sports facility planning throughout the Mornington Peninsula Shire, it has been assumed that the overall demand for sporting facilities won't be impacted in the long-term by the COVID pandemic in 2020 and 2021, rather, it is likely that the way sports clubs and other stakeholders engage with participants/ members and deliver their activities might be what will most likely be impacted.

⁸ How Australians' Participation in Sport and Physical Activity is Adapting to COVID-Normal, AusPlay, July 2022

2.4.3. General Sports Participation Trends (Mornington Peninsula Shire)

- *VicHealth Indicators Survey (2015)*⁹ shows Mornington Peninsula Shire residents participate in physical activity organised by a club or association at a higher rate compared to all Victorians (11.4% to 9.8%).
- The *VicHealth Sport Participation Research Project*¹⁰ reports that Mornington Peninsula Shire is ranked 4th of the 32 Melbourne Metropolitan LGAs in the rate of participation by residents in sport organised by a club or association (18.0%, down from 20.7% in 2016). The highest participation rate was 23.3% (Nillumbuk), and the lowest is 5.4% (Greater Dandenong).

⁹ VicHealth Indicators Survey is a Victorian community wellbeing survey, which focuses on the social determinants of health. The Survey includes a snapshot of wellbeing indicators for each local government area in Victoria. The survey hasn't been conducted since 2015.

¹⁰ VicHealth Sport Participation Research Project (2019) analysed sports participation trends using data consolidated from the 2018 membership and participation data from the following 10 Victorian state sporting associations only: Australian football, basketball, bowls, cricket, football (soccer), golf, gymnastics, netball, sailing and tennis

SECTION 3

SPORTS FACILITY STANDARDS



3. SPORTS FACILITY STANDARDS

This section outlines the policy adopted during the Sports Capacity Plan Volume 1 – Field Sports for the future planning and development of sporting facilities throughout the Shire. The policy incorporates:

1. Sports Facility Principles.
2. Sports Facility Provision Ratios.
3. Sports Facility Hierarchy.
4. Sports Facility Development Standards.
(specific for Volume 3 – Other Sports (not field-based))

3.1. Sports Facility Principles

A set of key principles were developed and adopted by Council in 2019 to guide the future planning and development of sports facilities on the Mornington Peninsula.

| | |
|--------------------------------------|---|
| Adequate Provision | Council will provide a sufficient number and range (diversity of opportunity) of sporting facilities to meet demand, and will work to evenly distribute them throughout the Shire. |
| Multiuse and Shared-Use | Council will optimise the provision of sporting facilities that are multiuse and can support shared use, and where possible create sports facility hubs comprising of multiple facilities. The development of single-use facilities will generally not be supported, except for selected sports surfaces where the type and dimensions of some playing surfaces prevent other uses. |
| Accessible and Inclusive | Sporting facilities will be accessible to and encourage people of all ages, genders, abilities and cultural backgrounds, by incorporating Universal Design principles and providing all amenities as gender neutral (female friendly). |
| Consolidation and Co-Location | Council will aim to consolidate built infrastructure within reserves to maximise economic efficiencies and to improve the visual amenity of reserves. |
| Open and Accessible | Sporting facilities will be integrated within reserves to optimise the community's access to and usage of sporting facilities and surrounding areas when not in use by tenant clubs for organised sporting use, ie. by using minimal fencing and removing/ mitigating other access barriers. In support of this, reserves will incorporate non-sporting infrastructure, such as BBQs, playgrounds, and walking paths, to encourage informal recreational use. |
| Quality and Sustainable | Sporting facilities will be sited, designed, constructed and managed in accordance with adopted sports facility standards, and also to enhance environmental outcomes and embrace ecologically sustainable development (ESD) principles, where appropriate and practical. |
| Financially Responsible | Financial viability and cost effectiveness of sporting facilities will be considered in all aspects of their planning, development and management, including a preference for the renewal of existing assets as opposed to developing new/ replacement facilities. |
| Partnerships | Council will maximise opportunities for collaborating and partnering with other public and private sector organisations, agencies, clubs and groups for the provision and management of sporting facilities. |

The above principles have informed the process to predict future sporting facility needs, the sports facility hierarchy, and the sports facility development standards for each sport code.

3.2. Sports Facility Provision Ratios

The Sports Capacity Plan Volume 1 adopted sports facility provision ratios as the primary tool to predict the number of sporting facilities required to meet the future needs of Shire residents. Of the 10 sports included within the scope of the Volume 3 study, only bowls, croquet, tennis, and netball have industry-accepted facility provision ratios.

For other sports, the methodology to predict future facility needs utilised other indicators, and these factors and inputs are outlined in needs analysis and directions for each sport (refer Sections 6 – 15).

3.3. Sports Facility Hierarchy

The sports facility hierarchy (or sports facility standards framework) adopted in 2019 with the Sports Capacity Plan Volume 1 – Field Sports has a four level hierarchy.

- Local level
- District/ Township level
- Shire level
- Regional level

Whilst the same facility standards framework has been used for Volume 3 – Other Sports, the application of the hierarchy is sports-specific rather than a broad definition for each level of the hierarchy being applied generally across all sports, as was the case with the Volume 1 – Field Sports. This is due to the wide variety of sports being considered in Volume 3 and the wide variety of types of fields of play and associated facility components. The much smaller total participant numbers for many of the sports when compared to the popular field-based sports covered in Volume 1 is also a factor. See Appendix 1 for the facility standards applicable for each hierarchy level for each sport.

A similar sports facility hierarchy and definition as was applied in Volume 1 is able to be applied to bowls, netball and tennis as these sports have higher participant and club numbers in the Shire.

Table 4 shows the hierarchical classification of all existing sporting facilities within the scope of Volume 3 – Other Sports (private golf courses have not been assigned a hierarchy classification).

Table 4 - Existing Sports Facilities by Planning Area and Reserve, and Hierarchy Classification

Hierarchy Legend: L = Local DT = District/ Township S = Shire R = Regional

□ Council facility □ Crown land facility □ Private facility

| Planning Area | Town | Reserve/ Facility | Hierarchy | Bowling Greens | Booce Courts | Croquet Courts | Outdoor Netball Courts | Tennis Courts | Petanque Terrains | Archery Ranges/ Fields | Golf Courses | Cycling | Shooting Ranges/ Grounds |
|--------------------|------------|------------------------------|-----------|----------------|--------------|----------------|------------------------|---------------|-------------------|------------------------|--------------|---------|--------------------------|
| Northern Peninsula | Moorooduc | Moorooduc Recreation Reserve | L | | | | | | 1 | | | | |
| | | Devilbend Golf Course | | | | | | | | | 1 | | |
| | Mornington | Civic Reserve | S | 4 | | | | 12 | | | | | |
| | | | DT | | | 3 | | | | | | | |
| | | Elsie Dorington Reserve | S | | | | 7 | | | | | | |
| | | Mornington Bowls Club | DT | 3 | | | | | | | | | |
| | | Mornington Golf Course | | | | | | | | | 1 | | |
| | Mt Eliza | Emil Madsen Reserve | DT | | | | 3 | | | | | | |
| | | Howard Parker Reserve | DT | 2 | | | 2 | 10 | | | | | |
| | Mt Martha | Ferrero Reserve | DT | | | | | 3 | | | | | |
| | | Mount Martha Tennis Club | | | | | | 4 | | | | | |
| | | Citation Reserve | S | | | | | | | | | | 10 |
| | | Mornington Clay Target Club | S | | | | | | | | | | 4 |
| | | Craigie Road | | | | | | | | | | | |
| | | Mount Martha Golf Course | S | | | | | | | | 1 | | |
| | | Ferrero Reserve | DT | 2 | | | | | | | | | |
| | | | R | | | | | | 4 | | | | |
| TOTAL | | | | 11 | 0 | 3 | 12 | 29 | 5 | 0 | 3 | 0 | 14 |

Hierarchy Legend: L = Local DT = District/ Township S = Shire R = Regional
 Council facility
 Crown land facility
 Private facility

| Planning Area | Town | Reserve/ Facility | Hierarchy | Bowling Greens | Bocce Courts | Croquet Courts | Outdoor Netball Courts | Tennis Courts | Pétanque Terrains | Archery Ranges/ Fields | Golf Courses | Cycling | Shooting Ranges/ Grounds | |
|--------------------|------------------|--|-----------|----------------|--------------|----------------|------------------------|---------------|-------------------|------------------------|--------------|---------|--------------------------|---|
| Southern Peninsula | Dromana | Mama Recreation Reserve | S | | 6 | | | | | | | | | |
| | | | DT | | | | 2 | 8 | | | | | | |
| | | Dromana Bowls Club | DT | 2 | | | | | | | | | | |
| | | Pump track Hillview Community Reserve | L | | | | | | | | | 1 | | |
| | | MTB trails (Arthurs Seat State Park) | S | | | | | | | | | 1 | | |
| | | Criterium venue (Dromana Industrial Estate) | S | | | | | | | | | 1 | | |
| | Rosebud | Olympic Park Reserve | DT | | | | 2 | | | | | | | |
| | | Bay Views Golf Course | | | | | | | | | | 1 | | |
| | | Rosebud Country Club | DT | 3 | | | | | | | | | | |
| | | | | | | | | | | | | 2 | | |
| | | Rosebud Beach Community Bowls Club | DT | 2 | | | | | | | | | | |
| | | Rosebud Tennis Club | DT | | | | | 8 | | | | | | |
| | Capel Sound | Vern Wright Reserve | DT | 2 | | 1 | | | | | | | | |
| | | Truemans Road Recreation Reserve | S | | 2 | | | | | | | | | |
| | | | S | | | | 6 | | | | | | | |
| | | Rosebud Village Glen 335 Eastbourne Road | DT | 1 | | 1 | | | | | | | | |
| | | | | | | | | | | | | 1 | | |
| | | Rosebud Italian Club 8 Newington Ave | S | | 6 | | | | | | | | | |
| | Rye | RJ Rowley Recreation Reserve | DT | | | | 2 | | | | | | | |
| | | | S | | | | | 10 | | | | | | |
| | | The Dunes Golf Links | | | | | | | | | | 2 | | |
| | | Rye Bowls Club | DT | 3 | | | | | | | | | | |
| | Safety Beach | Safety Beach Country Club Golf Course | | | | | | | | | | 1 | | |
| | St Andrews Beach | St Andrews Beach Recreation Club | L | | | | | 2 | 2 | | | | | |
| | Fingal | Moonah Links | | | | | | | | | | 2 | | |
| | | St Andrews Beach Golf Course | | | | | | | | | | 1 | | |
| | Cape Schanck | Long Point Reserve | S | | | | | | | | 1 | | | 9 |
| | | The National Golf Course | | | | | | | | | | 3 | | |
| | | RACV Cape Schanck Resort | | | | | | | | | | 1 | | |
| | Portsea | Portsea Recreation Reserve | L | | | | | | | 1 | | | | |
| | | Sorrento Croquet Club, Parade Ground, Point Nepean National Park | DT | | | 2 | | | | | | | | |
| | | Portsea Golf Course | | | | | | | | | | 1 | | |
| | Boneo | Boneo Recreation Reserve | DT | | | | | | 4 | | | | | |
| | | Eagle Ridge Golf Course | | | | | | | | | | 1 | | |
| | Sorrento | David MacFarlan Reserve | DT | 3 | | | 4 | 8 | | | | | | |
| | | Sorrento Golf Course | | | | | | | | | | 1 | | |
| TOTAL | | | | 16 | 14 | 4 | 16 | 40 | 3 | 1 | 17 | 3 | 9 | |

Hierarchy Legend: L = Local DT = District/ Township S = Shire R = Regional
 Council facility
 Crown land facility
 Private facility

| Planning Area | Town | Reserve/ Facility | Hierarchy | Bowling Greens | Boce Courts | Croquet Courts | Outdoor Netball Courts | Tennis Courts | Petanque Terrains | Archery Ranges/ Fields | Golf Courses | Cycling | Shooting Ranges/ Ground | |
|---------------|---------------|--|-----------|----------------|-------------|----------------|------------------------|---------------|-------------------|------------------------|--------------|---------|-------------------------|---|
| Western Port | Flinders | BA Cairns Reserve | L | | | | | 4 | 2 | | | | | |
| | | Flinders Golf Bowls Club | DT | 1 | | | | | | | 1 | | | |
| | | | | | | | | | | | | | | |
| | Shoreham | Shoreham Tennis Club | L | | | | | 4 | | | | | | |
| | Balnarring | Balnarring Civic Recreation Reserve | DT | | | | | 8 | | | | | | |
| | | Balnarring Bowls and Social Club | DT | 2 | | | | | | | | | | |
| | | Balnarring Recreation Reserve | DT | | | | 3 | | | | | | | |
| | | Emu Plains Racecourse and Recreation Reserve | S | | | | | | 1 | | | | 1 | |
| | | | | | | | | | | | | | | |
| | Crib Point | Crib Point Recreation Reserve | L | | | | | 4 | | | | | | |
| | | | DT | | | | 2 | | | | | | | |
| | Hastings | Hastings Foreshore Reserve | DT | | | | | 4 | | | | | | |
| | | Hastings Park | DT | | | | 2 | | | | | | | |
| | | Hastings Bowling Club | DT | 2 | | | | | | | | | | |
| | | West Park Reserve (BMX track) | L | | | | | | | | | | 1 | |
| | HMAS Cerberus | Cerberus Golf Club | | | | | | | | | 1 | | | |
| | Red Hill | Red Hill Recreation Reserve | DT | | | | 2 | 8 | | | | | | |
| | | Rear Red Hill shops (BMX track) | L | | | | | | | | | | 1 | |
| | Arthurs Seat | Seawinds Gardens MTB trails (Arthurs Seat State Park) | S | | | | | | | | | | 2 | |
| | Baxter | Reid Reserve (BMX track) | L | | | | | | | | | | 1 | |
| | Somerville | Somerville Recreation Reserve | DT | | | | 3 | 6 | | | | | | |
| | | Somerville Bowling Club | DT | 2 | | | | | | | | | | |
| | | Bembridge Golf Course | | | | | | | | | | 1 | | |
| | Tyabb | Bunguyan Reserve | DT | | | | 2 | 4 | | | | | | |
| | Main Ridge | AR and F Ditterich Reserve | L | | | | | 5 | 1 | | | | | |
| | | | DT | 2 | | | | | | | | | | |
| | | Criterium venue (road network) | L | | | | | | | | | | 1 | |
| | Bittern | Graham Myers Recreation Reserve | L | | | | | 4 | | | | | | |
| | Somers | RW Stone Reserve | L | | | | | 3 | | | | | | |
| | | Garden Square Reserve | L | | | | | | 1 | | | | | |
| | | Criterium venue (road network) | L | | | | | | | | | | 1 | |
| | TOTAL | | | | 9 | 0 | 0 | 14 | 54 | 4 | 1 | 3 | 7 | 1 |
| Total | | | | 36 | 14 | 7 | 42 | 123 | 12 | 2 | 23 | 10 | 24 | |

Table 5 recommends how the provision of sports facilities in the Shire for the nominated sports may be provided in future, in accordance with the sports facility hierarchy for each sport.

- = existing Shire facilities sit within this level
- = recommended that a new or existing facility be developed to this level

Table 5 – Proposed Future Provision of Sporting Facilities by Hierarchical Classification

| Sport | Local | District/ Township | Shire | Regional |
|------------------------------------|-------|-----------------------|-------|----------|
| Archery | | | ■ | |
| Bocce | | | ■ | |
| Bowls | | ■ | ■ | |
| Croquet | | ■ | | ● |
| Golf | | | ■ | ■ |
| Netball – outdoors | | ■ | ■ | |
| Petanque | ■ | | | ■ |
| Shooting | | | ■ | |
| Sport Cycling - road/ criterium | | | ■ | |
| Sport Cycling - mountain biking | | | ■ | |
| Sport Cycling - BMX/ pump track | ■ | | ● | |
| Tennis | ■ | ■ | ■ | |

3.4. Sports Facility Development Standards

Sports facility development standards have been developed for each sport to guide the provision of new and upgraded facilities and to ensure that a consistent approach for the provision of facilities for each sport is applied. The standards incorporate a set of design guidelines to inform the provision of facilities and associated infrastructure at reserves, including pavilions/ clubrooms.

The standards recommend a suite of facilities that are appropriate for the sport and for the level of use of the facilities. The standards generally reflect State Sporting Association guidelines, and will ensure that the funding and investment in facilities is allocated responsibly to prevent unnecessary over-development occurring.

The methodology used to develop the sports facility development standards involved reviewing publications prescribing dimensions for fields of play, reviewing guidelines published by State Sporting Association, reviewing relevant Australian Standards, and undertaking benchmarking with other local government authorities.

See Appendix 1 for the full set of sports facility development standards for each sport included within the scope of this study, excluding golf.

SECTION 4

CURRENT PROVISION AND USAGE OF EXISTING SPORT FACILITIES



4. CURRENT PROVISION AND USAGE OF SPORTS FIELDS

This section provides a detailed overview of the quantity, distribution and use of all sports facilities within scope of Volume 3, and reports on the condition of existing facilities for bowls, bocce, croquet, netball (outdoor), petanque and tennis.

4.1. Quantity of Sports Facilities

Figure 8 shows the number of fields of play for the 10 sports in scope for Volume 3.

Table 6 shows the number of venues and clubs for each sport.

Figure 8 – Quantity of Fields of Play for the 10 Sports

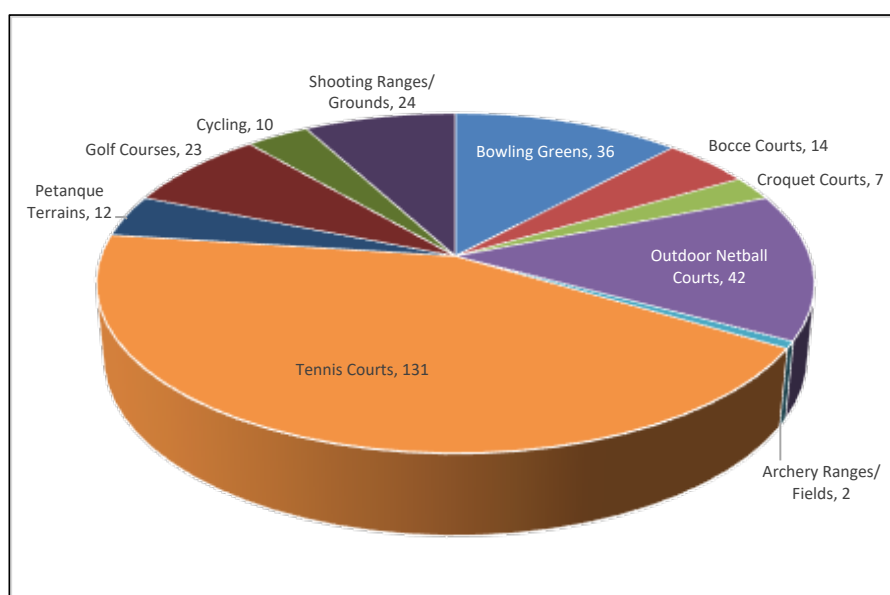


Table 6 – Number of Venues and Clubs for the 10 Sports

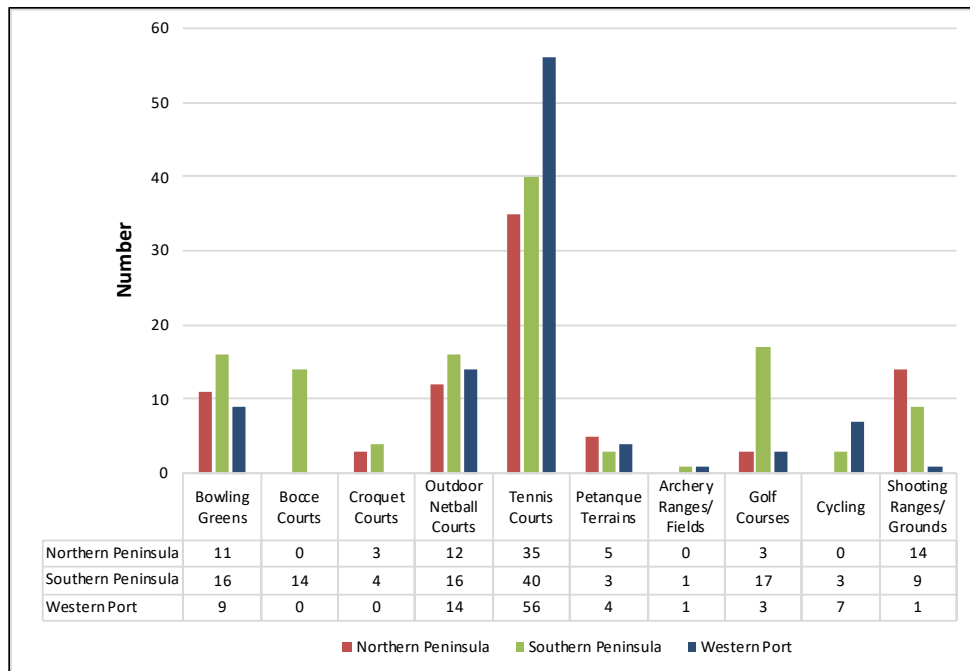
| Sport | No. Venues | No. Clubs |
|--|------------|-----------|
| Archery | 2 | 2 |
| Bocce | 3 | 3 |
| Bowls | 16 | 16 |
| Croquet | 4 | 5 |
| Golf Courses | 23 | 12 |
| Netball – outdoors | 14 | 34* |
| Petanque | 7 | 7 |
| Shooting | 4 | 6 |
| Sport Cycling - road/ criterium - mountain biking - BMX | 10 | 2 |
| Tennis | 22 | 21 |

* 32 clubs; 2 netball associations managing courts

4.2. Distribution of Sports Fields

Figure 9 shows the distribution of the facilities for the 10 sports by planning area. Maps showing the distribution of facilities throughout the Shire are included with each sports facility needs analysis and recommendations contained in Section 6.

Figure 9 – Distribution Sport Facilities by Planning Area



The above data shows that from a Shire-wide perspective:

- Southern Peninsula has the largest number of facilities, and is the only planning area that has a facility for all 10 sports.
- Bowling greens, outdoor netball courts, tennis courts and petanque terrains are relatively evenly distributed across each planning area.
- Western Port has the largest number of tennis courts, but the lowest population of all planning areas. This is partly explained by Western Port having significantly more townships and districts.
- Bocce is only available in Southern Peninsula.

4.3. Condition of Sporting Facilities

The condition of facilities for selected sports were assessed in 2019 and 2020: bocce, bowls, croquet, outdoor netball, petanque, tennis. The condition assessments were conducted by:

1. Simon Leisure Consulting
2. 2MH Consulting

The objectives of the sports facility condition assessments were to undertake a general appraisal of the condition of supporting infrastructure available at bocce, bowls, croquet and petanque facilities (excluded the fields of play), and a more detailed court compliance and condition assessment of outdoor netball and tennis courts. The assessment of pavilions and clubrooms was not included in the scope of this study, and Council has conducted audits of netball and tennis floodlighting as a separate piece of work.

A description of the methodology adopted for the inspections and a full account of all findings can be found in the accompanying report, Condition Assessment of Non Field-Based Sporting Facilities (2020).

4.3.1. Bocce, Bowls, Croquet and Petanque Facilities

The condition assessments for the bocce, bowls, croquet and petanque facilities were conducted by Simon Leisure Consulting using the Moloney Model assessment tool, a condition rating system that incorporates an 11-point rating check. A detailed description of the Moloney Model and the methodology used to review all facilities can be found in the Condition Assessment of Non Field-Based Sporting Facilities report.

Bocce

The components of bocce facilities included in the condition assessment were the surface of the courts, the plinths, seating (if available), shelters (if available) and perimeter fencing (if available). Table 7 provides a summary of the results from condition assessment and shows that the facilities are in good overall condition, and are being well maintained by clubs.

Some minor wear and tear issues are emerging at two sites.

Table 7 – Summary of the Condition Assessments of Bocce Facilities

| Location | No. of Courts | Condition Rating (per Maloney Model) | | |
|---|---------------|--------------------------------------|----------|-----------|
| | | Very Good 0-3 | Fair 4-6 | Poor 7-10 |
| Truemans Road Recreation Reserve (Australian Croatian Social Club) | 2 | Surface Plinth Seating | Fencing | |
| Marna Recreation Reserve (Italian Seniors Social Club) | 6 | Surface Plinth Fencing | Seating | |
| Rosebud Italian Club (private) | 6 | Surface Plinth Seating | | |

Croquet

The components of croquet facilities included in the condition assessment were the seating, shelters and perimeter fencing (if available). Table 8 provides a summary of the results from condition assessment and shows that the facilities are in good overall condition, and are being well maintained by clubs.

Some minor wear and tear issues are emerging at the Mornington Croquet Club in relation to the condition of shelters and seating.

Table 8 – Summary of the Condition Assessments of Croquet Facilities

| Location | No. of Courts | Condition Rating (per Maloney Model) | | |
|-----------------------------------|---------------|--------------------------------------|---------------------|-----------|
| | | Very Good 0-3 | Fair 4-6 | Poor 7-10 |
| Mornington Croquet Club | 3 | | Shelters Seating | |
| Village Glen Bowls Club (private) | 1 | Shelters Seating Fencing | | |
| West Rosebud Bowls & Croquet Club | 1 | Shelters Seating Fencing | | |

* The 2 courts at the Parade Ground at Point Nepean National Park are not formalised

Bowls

The components of bowls facilities included in the condition assessment were the seating, shelters and perimeter fencing. Table 9 provides a summary of the results from condition assessment and shows that the facilities are in good overall condition, and are being well maintained by clubs.

Table 9 – Summary of the Condition Assessments of Bowls Facilities

| Location | No. of Greens | Condition Rating (per Maloney Model) | | |
|---|---------------|--------------------------------------|----------|-----------|
| | | Very Good 0-3 | Fair 4-6 | Poor 7-10 |
| Balnarring Bowls and Social Club | 2 | Shelters Seating Fencing | | |
| Dromana Bowls Club | 2 | Shelters Seating Fencing | | |
| Flinders Golf Bowls Club (private) | 1 | Not Assessed | | |
| Hastings Bowls Club | 2 | Shelters Seating Fencing | | |
| Main Ridge Bowls and Petanque Club | 2 | Shelters Seating Fencing | | |
| Mornington Bowling Club | 3 | Shelters Seating | Fencing | |
| Mornington Civic Bowls & Social Club | 4 | Shelters Seating Fencing | | |
| Mount Eliza Bowling Club | 2 | Shelters Seating Fencing | | |
| Mount Martha Bowls & Petanque Club | 2 | Shelters Seating Fencing | | |
| Rosebud Beach Community Bowls Club | 2 | Shelters Seating Fencing | | |
| Rosebud Country Club Bowls Club (private) | 3 | Shelters Seating Fencing | | |
| Rye Bowls Club | 3 | Shelters Seating Fencing | | |
| Somerville Bowling Club | 2 | Shelters Seating Fencing | | |
| Sorrento Bowls Club | 3 | Shelters Seating | Fencing | |
| Village Glen Bowls Club (private) | 1 | Shelters Seating Fencing | | |
| West Rosebud Bowls & Croquet Club | 2 | Shelters Seating Fencing | | |

Petanque

The components of petanque facilities included in the condition assessment were the surface of the terrains, the plinths, seating (if available), shelters (if available) and perimeter fencing (if available). Table 9 provides a summary of the results from condition assessment and shows that five of the seven facilities are in good condition.

Some wear and tear issues are emerging with the terrains at BA Cairns Reserve and the St Andrews Beach Recreation Club, with one terrain at BA Cairns Reserve assessed as poor.

Table 9 – Summary of the Condition Assessments of Petanque Facilities

| Location | No. of Terrains | Condition Rating (per Maloney Model) | | |
|---|-----------------|--|----------------------------------|---------------------------|
| | | Very Good 0-3 | Fair 4-6 | Poor 7-10 |
| BA Cairns Reserve (Flinders Petanque Club) | 2 | Seating | Surface (2) Plinth (2) | Surface (1) Plinth (1) |
| Main Ridge Bowls and Petanque Club | 1 | Surface Plinth Shelters Seating | | |
| Mooruduc Recreation Reserve (Mornington Peninsula Petanque Club) | 1 | Surface Plinth Shelters Seating | | |
| Mount Martha Bowls & Petanque Club | 4 | Shelters Seating Fencing | | |
| Percy Cerutti Reserve (Portsea Petanque Club) | 1 | Surface Plinth Seating Fencing | | |
| Garden Square Reserve (Somers Petanque Club) | 1 | Surface Plinth Seating | | |
| St Andrews Beach Petanque Club | 2 | Shelters Seating Surface (1) | Plinth Fencing Surface (2) | |

4.3.2. Netball and Tennis Courts

The compliance and condition assessments for outdoor netball and tennis courts were conducted by 2MH Consulting and measured the following components:

1. Compliance of court dimensions.
2. Compliance of court run-offs.
3. Condition of court surface.

An overall summary from 2MH Consulting from the audit “Council has obviously invested quite a lot recently in new netball courts across the Shire, and they have shown a high level of commitment to improving the game day experience for many clubs. It is my view, that while every effort is being made to deliver high quality courts, some of the facilities haven’t quite reached the level aimed for, as a result of either design or construction errors.”

Table 10 provides a summary of the results from the assessment of **netball courts** using traffic light colours to highlight the level of compliance/ condition, and shows that:

- Marna Reserve, RJ Rowley Reserve and Truemans Road Recreation Reserve have no netball court compliance and condition issues, and Elsie Dorrington Reserve has a minor non-compliance of one court only.
- Seven reserves have minor court and/or run-off non-compliances. These non-compliances can be rectified when the courts are resurfaced and within their existing court footprints.
- The court and/or run-off non-compliances at Howard Parker Reserve, Sorrento Recreation Reserve and Hastings Park are not able to be rectified within the existing court footprint.
- The court surface condition at the following five reserves is poor and require upgrading:
 - Crib Point Recreation Reserve
 - Howard Parker Reserve
 - Olympic Park
 - Somerville Recreation Reserve
 - David MacFarlan Reserve.

Table 10 – Summary of the Compliance and Condition Assessments of Netball Courts

| Location | No. of Courts | Rating | Key Reason for Rating | Can the courts be made compliant? | Is there a current serious risk? |
|--|---------------|-------------------------|---|---|--|
| Balnarring Recreation Reserve | 3 | Non-compliant | Court dimensions Goal posts | Yes, no change to footprint required | No |
| Bunguyan Reserve Tyabb | 2 | Non-compliant | Court dimensions Run-offs | Yes, no change to footprint required | Yes, incorrect line paint was applied; it is slippery |
| Crib Point Recreation Reserve | 2 | Non-compliant | Court dimensions | Yes, no change to footprint required | Yes, significant cracking in asphalt surface |
| Marna Reserve Dromana | 2 | Compliant | N/A | N/A | No |
| Elsie Dorrington Reserve Mornington | 7 | Compliant - 6 courts | N/A | N/A | No |
| | | Non-Compliant - 1 court | Obstacles in run-off zone | Yes, only if the light tower is relocated on Court 6 (padding the light tower will mitigate the risk) | No |
| Emil Madsen Reserve Mount Eliza | 3 | Non-compliant | Court dimensions Run-offs | Yes, no change to footprint required | No |
| Howard Parker Reserve Mount Eliza | 2 | Not fit for purpose | Court surface Court dimensions Run-offs | No | Yes, poor/ dangerous surface condition |
| Olympic Park Rosebud | 2 | Non-compliant | Court dimensions | Yes, no change to footprint required | Yes, poor/ dangerous surface condition on Court 2 (goal circle) |
| Red Hill Recreation Reserve | 2 | Non-compliant | Court dimensions | Yes, no change to footprint required | No |
| RJ Rowley Reserve Rye | 2 | Compliant | N/A | N/A | No |
| Somerville Recreation Reserve | 3 | Non-compliant | Run-offs | Yes, no change to footprint required | Yes, poor/ dangerous surface condition |
| David MacFarlan Reserve Sorrento | 4 | Non-compliant | Court dimensions Run-offs | No, four compliant courts cannot fit within the available footprint | Yes, poor/ dangerous surface condition, short run-offs, raised footings around goal posts, and basketball post too close to side line on Court 3 |
| Hastings Park | 2 | Non-compliant | Court dimensions Run-offs | No, two compliant courts cannot fit within the available footprint | No |
| Truemans Road Recreation Reserve, Tootgarook | 6 | Compliant | N/A | N/A | No |

Table 11 provides a summary of the results from the assessment of **tennis courts** using traffic light colours to highlight the level of compliance/ condition, and shows that:

- Only one of the 19 Council-owned tennis venues has no tennis court compliance and condition issues (Boneo Tennis Club), and only another six courts at three venues have no non-compliance issues.
- There are minor court and/or run-off non-compliances at 11 venues, and these non-compliances can be rectified when the courts are resurfaced and within their existing court footprints.
- The court and/or run-off non-compliances at eight venues are not able to be rectified within their existing court footprints.
- The court surface condition of some or all courts at the following 10 venues were assessed as poor (mainly cracking) or having trip hazards, and require upgrading:
 - Bittern Tennis Club
 - Flinders Tennis Club
 - Hastings Tennis Club
 - Mount Eliza Tennis Club
 - Mount Martha Club
 - Red Hill Tennis Club
 - Shoreham Tennis Club
 - Somers Tennis Club
 - Sorrento Tennis Club.

Table 11 – Summary of the Compliance and Condition Assessments of Tennis Courts*

| Location | No. of Courts | Rating | Key Reason for Rating | Can the courts be made compliant? | Is there a current serious risk? |
|--|---------------|--|--|--|---|
| Balnarring Tennis Club | 8 | Non-compliant | Court dimensions Crts 1-6 Run-offs Crts 7 & 8 | Yes, no change to footprint required | No |
| Blitern Tennis Club | 4 | Non-compliant | Court Dimensions Run-offs | Yes, no change to footprint required | Yes, trip points across the courts, large holes in the surface, dislodged brick edging and unstable sections of the courts. |
| Boneo Tennis Club | 4 | Compliant | N/A | N/A | No |
| Crib Point Tennis Club | 4 | Non-compliant | Court Dimensions Run-offs | No, compliant courts cannot fit within the available footprint | No |
| Dromana Tennis Club | 8 | Non-compliant | Court Dimensions Run-offs | No, compliant courts cannot fit within the available footprint | No |
| Flinders Tennis Club | 4 | Non-compliant | Court dimensions Run-offs | Yes, no change to footprint required | Yes, significant cracking and surface collapse cause a trip hazard, the surface is slippery. |
| Hastings Tennis Club (Courts 5 & 6 not audited, as were being used for bocce) | 6 | Compliant Court 2 | N/A | N/A | No |
| | | Non-compliant Courts 1, 3 & 4 | Run-offs | Yes, no change to footprint required | Yes, damaged playing surface of courts 3 & 4 is very instable and needs to be levelled out to make safe. |
| Main Ridge Tennis Club | 5 | Non-compliant | Court dimensions Run-offs | Courts 1,2 & 3 - Yes, no change to footprint required Courts 4 & 5 - No, compliant courts cannot fit within the available footprint | No |
| Mornington Tennis Club | 12 | Compliant Courts 1 & 2, 7 & 8 | N/A | N/A | No |
| | | Non-compliant Courts 3 & 4, 11 & 12 | Court dimensions Run-offs | Yes, no change to footprint required | |
| | | Non-compliant Courts 5 & 6, 9 & 10 | Court dimensions Run-offs | No, compliant courts cannot fit within the available footprint | |
| Mount Eliza Tennis Club (2 community courts not audited) | 8 | Non-compliant Courts 1 - 4 | Court dimensions Run-offs | No, compliant courts cannot fit within the available footprint | Yes, there are trip points across the courts. |
| | | Non-compliant Courts 5 - 8 | Court dimensions Run-offs | Yes, no change to footprint required | |
| Mount Martha Tennis Club (Dominion Road) | 4 | Non-compliant Court 1 | Court dimensions Run-offs | No, compliant courts cannot fit within the available footprint | Yes, Court 1 has an electrical issue with exposed wiring out of the pvc junction boxes, also trip points across the court. |
| | | Non-compliant Courts 2 & 3 | Court dimensions | Yes, no change to footprint required | Yes, Courts 2 & 3 have surface issues. |
| | | Non-compliant Court 4 | Court dimensions Run-offs | Yes, no change to footprint required | No |
| Mount Martha Tennis Club (Watsons Road) | 3 | Non-compliant | Court dimensions | Yes, no change to footprint required | No |
| Red Hill Tennis Club (2 community courts not audited) | 6 | Non-compliant | Run-offs | Yes, no change to footprint required | Yes, a concrete stormwater pit lid is sitting up within the court area and creating a trip point. |
| Rosebud Tennis Club | 8 | Non-compliant | Court dimensions | Yes, no change to footprint required | No |
| Rye Tennis Club | 10 | Non-compliant | Court dimensions | Yes, no change to footprint required | No |
| Shoreham Tennis Club | 4 | Non-compliant | Court dimensions Run-offs | Yes, no change to footprint required | Yes, Court 4 is currently in poor condition and the trip points are a risk. |
| Somers Tennis Club | 3 | Non-compliant Courts 1 & 2 | Court dimensions Run-offs | Yes, no change to footprint required | Yes, Court 4 is currently in poor condition and the trip points are a risk. |
| | | Non-compliant Court 3 | Run-offs | No, compliant courts cannot fit within the available footprint | |
| Somerville Tennis Club | 6 | Compliant Court 2 | N/A | N/A | No |
| | | Non-compliant Courts 1 & 3, 5 & 6 | Court dimensions Courts 1 & 3, 5 & 6 Run-offs Courts 1, 3-6 | No, compliant courts cannot fit within the available footprint | |
| Sorrento Tennis Club | 8 | Non-compliant | Court dimensions Run-offs | Yes, no change to footprint required | Yes, there are trip points in Enclosure 1. Enclosure 2 playing surface is slippery and the fencing is dangerous. |
| Tyabb Tennis Club | 4 | Non-compliant | Court dimensions Courts 1-4 Run-offs Courts 3 & 4 | Yes, no change to footprint required | No |

* The courts at St Andrews Beach Recreation Club and Ranelagh Club were not assessed, as they are private facilities

4.4. Usage of Sports Facilities

Table 12 provides a comprehensive list of all clubs, their membership numbers (2019), and the reserve/ facility at which clubs are based. Club membership from 2019 has been used in this study, as this was the final year of membership data prior to the impact of the COVID pandemic on community club-based sport, and provides more accurate data with which to assess the adequacy of the current number of sports facilities to meet projected future demand.

Of the 12 golf clubs throughout the Shire, membership data has been included only for the two golf clubs not owned privately (Mount Martha Golf Club and Devilbend Golf Club). This is due to these clubs being more likely to include significant local membership compared to the privately owned courses, and from which membership data was not readily available.

There is an estimated 11,552 people participating in the 10 sports as club members. Of these, 35.3% are under 18 years and 64.7% are adults. The Northern Peninsula planning area has 45.6% of all participants, Southern Peninsula has 32.0%, and Western Port has 22.4%, a proportion that generally correlates with the proportional split of the 2021 Shire population between the planning areas: Northern Peninsula 39.0%; Southern Peninsula 33.5%; and Western Port 27.5%.

Table 12 – Number and Distribution Sports Facilities, Clubs and Club Membership by Location and Planning Area

□ Council facility □ Crown land facility □ Private facility

| Planning Area | Town | Reserve/ Facility | Bowling Greens | Bocce Courts | Croquet Courts | Outdoor Netball Courts | Tennis Courts | Petanque Terrains | Archery Ranges/ Fields | Golf Courses | Cycling | Shooting Ranges/ Grounds | Club and No. Players (2019) | | | | |
|--------------------|--|------------------------------|-------------------------|--------------|----------------|------------------------|---------------|-------------------|------------------------|--------------|---------|--------------------------|---|--|-------------|-------------|-----|
| | | | | | | | | | | | | | Club | No. of Players | | | |
| | | | | | | | | | | | | | | Adult | U18 | Total | |
| Northern Peninsula | Moorooduc | Moorooduc Recreation Reserve | | | | | 2 | 1 | | | | | Mornington Peninsula Petanque Club | 45 | 0 | 45 | |
| | | Devilbend Golf Course | | | | | | | 1 | | | | Public access courts | | | | |
| | Mornington | Civic Reserve | | | 3 | | | | | | | | Devilbend Golf Club | 402 | 79 | 481 | |
| | | | 4 | | | | | | | | | | Mornington Croquet Club | 72 | 0 | 72 | |
| | | | | | | | 12 | | | | | | Mornington Civic Bowls and Social Club | 245 | 0 | 245 | |
| | | Elsie Dorrington Reserve | | | | 7 | | | | | | | Mornington Tennis Club | 171 | 0 | 171 | |
| | | | | | | | | | | | | | Mornington Peninsula Netball Association | 325 | 1340 | 1665 | |
| | | | | | | | | | | | | | Balcombe Netball Club | 0 | 120 | 120 | |
| | | | | | | | | | | | | | Balmoring District Netball Club | 20 | 139 | 159 | |
| | | | | | | | | | | | | | Beleura Junior Netball Club | 0 | 35 | 35 | |
| | | | | | | | | | | | | | Benton Junior College | 0 | 153 | 153 | |
| | | | | | | | | | | | | | Crib Point Junior Netball Club | 0 | 74 | 74 | |
| | | | | | | | | | | | | | Dromana Junior Football Netball Club | 0 | 96 | 96 | |
| | | | | | | | | | | | | | Mornington Netball Club | 70 | 85 | 155 | |
| | | | | | | | | | | | | | Mount Martha Netball Club | 42 | 228 | 270 | |
| | | | | | | | | | | | | | Osborne Netball Club | 30 | 90 | 120 | |
| | | | | | | | | | | | | | Peninsula Grammar Netball Club | | | 0 | |
| | | | | | | | | | | | | | Red Hill Junior Netball Club | 0 | 73 | 73 | |
| | | | | | | | | | | | | | St Macartans Netball Club | 0 | 184 | 184 | |
| | | | | | | | | | | | | | St Thomas More Netball Club | 0 | 150 | 150 | |
| | | | | | | | | | | | | | Tootgarook Netball Club | 7 | 45 | 52 | |
| | | | | | | | | | | | | | Mornington Football Netball Club (Netball) | 52 | 15 | 67 | |
| | | | Narambi Reserve | | | | | 2 | | | | | | Public access courts | | | |
| | | | | | | | 1 | | | | | | | Public access court | | | |
| | | | Mornington Bowling Club | 3 | | | | | | | | | | Mornington Bowling Club | 162 | 0 | 162 |
| | | | Mornington Golf Course | | | | | | | | 1 | | | Mornington Golf Club | | | 0 |
| | | | No venue | | | | | | | | | 0 | | Mornington Cycling Club | 120 | 30 | 150 |
| | Mt Eliza | Emil Madsen Reserve | | | | | 3 | | | | | | | Mt Eliza Football Netball Club (Netball) | 36 | 9 | 45 |
| | | Howard Parker Reserve | | | | | 2 | | | | | | | Mount Eliza Netball Club | 28 | 312 | 340 |
| | | | | 2 | | | | | | | | | | Mt Eliza Bowling Club | 157 | 0 | 157 |
| | | | | | | | | 8 | | | | | | Mt Eliza Tennis Club | 85 | 245 | 330 |
| | | | | | | | | 2 | | | | | | Public access/ shared netball courts | | | |
| | Mt Martha | Ferreto Reserve | | | | | | 3 | | | | | | Mt Martha Tennis Club (Ferreto Reserve) | 40 | 320 | 360 |
| | | Mount Martha Tennis Club | | | | | | 4 | | | | | | Mount Martha Tennis Club (Dominion Road) | | | |
| | | Citation Reserve | | | | | | | | | | | 10 | Peninsula Pistol Club | 122 | 4 | 126 |
| | | | | | | | | | | | | | | Mornington Small Bore Rifle Club | 13 | 2 | 15 |
| | Mornington Clay Target Club Craigie Road, Mt Martha | | | | | | | | | | | 4 | Mornington Clay Target Club | 282 | 42 | 324 | |
| | Mount Martha Golf Course | | | | | | | | | 1 | | | Mount Martha Golf Club | 300 | 0 | 300 | |
| | Mount Martha Bowls & Petanque Club | | 2 | | | | | | | | | | Mount Martha Bowls & Petanque Club (Bowls) | 172 | 0 | 172 | |
| | | | | | | | | 4 | | | | | Mount Martha Bowls & Petanque Club (Petanque) | 40 | 0 | 40 | |
| TOTAL | | | 11 | 0 | 3 | 13 | 33 | 5 | 0 | 3 | 0 | 14 | | 2,869 | 2,398 | 5,267 | |

Council facility
 Crown land facility
 Private facility

| Planning Area | Town | Reserve/Facility | Bowling Greens | Bocce Courts | Croquet Courts | Outdoor Netball Courts | Tennis Courts | Pétanque Terrains | Archery Ranges/Fields | Golf Courses | Cycling | Shooting Ranges/Grounds | Club and No. Players (2019) | | | | | |
|--------------------|------------------|--|----------------------------------|--------------|----------------|------------------------|---------------|-------------------|-----------------------|--------------|---------|-------------------------|---|---|-----------------------------|-------|-----|------|
| | | | | | | | | | | | | | Club | No. of Players | | | | |
| | | | | | | | | | | | | | | Adult | Junior | Total | | |
| Southern Peninsula | Dromana | Mama Recreation Reserve | | | | 2 | | | | | | | Dromana Football and Netball Club (Netball) | 41 | 12 | 53 | | |
| | | | | | | | | | | | | | Dromana Junior Football Netball Club | | | | | |
| | | | | 6 | | | | | | | | | | Italian Seniors Social Club Dromana | 35 | 0 | 35 | |
| | | | | | | | 8 | | | | | | | Dromana Tennis Club | 20 | 101 | 121 | |
| | | Dromana Bowls Club | 2 | | | | | | | | | | | Dromana Bowls Club | 133 | 0 | 133 | |
| | | Pump track | | | | | | | | | | 1 | | No club | | | | |
| | | Hillview Community Reserve | | | | | | | | | | | 1 | No club | | | | |
| | | MTB trails (Athurs Seat State Park) | | | | | | | | | | | 1 | No club | | | | |
| | | Criterium venue (Dromana Industrial Estate) | | | | | | | | | | | 1 | No club | | | | |
| | Rosebud | Olympic Park Reserve | | | | 2 | | | | | | | | Rosebud Football Netball Club (Netball) | 40 | 18 | 58 | |
| | | | | | | | | | | | | | | Rosebud Junior Netball Club | | | | |
| | | Bay Views Golf Course | | | | | | | | | 1 | | | No club | | | 0 | |
| | | Rosebud Country Club | | | | | | | | | 2 | | | Mornington Peninsula Golf Club | | | 0 | |
| | | 207 Boneo Road, Rosebud | 3 | | | | | | | | | | | Rosebud Country Club Bowls | 110 | 0 | 110 | |
| | | Rosebud Beach Community Bowls Club | 2 | | | | | | | | | | | Rosebud Beach Community Bowls Club | 88 | 0 | 88 | |
| | | Rosebud Tennis Club | | | | | 8 | | | | | | | Rosebud Tennis Club | 50 | 25 | 75 | |
| | Capel Sound | Vern Wright Reserve | 2 | | | | | | | | | | | West Rosebud Bowling & Croquet Club (Bowls) | 65 | 0 | 65 | |
| | | | | | 1 | | | | | | | | | West Rosebud Bowling & Croquet Club (Croquet) | 15 | 0 | 15 | |
| | | | | | 0 | | | | | | | | | RNB Croquet Club | 13 | 0 | 13 | |
| | | | | | | | 6 | | | | | | | Nepean Netball Association | 66 | 315 | 381 | |
| | | | Truemans Road Recreation Reserve | | | | | | | | | | | Rosebud Junior Netball Club | 0 | 79 | 79 | |
| | | | | | | | | | | | | | | Rye Netball Club | 0 | 79 | 79 | |
| | | | | | | | | | | | | | | Sorrento Junior Netball Club | 0 | 90 | 90 | |
| | | | | | | | | | | | | | | Capel Sound Toolgarook Community Netball Club | 0 | 60 | 60 | |
| | | | | | | | | | | | | | | Toolgarook Netball Club | | | | |
| | | | | 2 | | | | | | | | | | Australian Croquet Social Club | 100 | 0 | 100 | |
| | | | Rosebud Village Glen | 1 | | | | | | | | | | Rosebud Village Glen Bowls Club | 42 | 0 | 42 | |
| | | | 335 Eastbourne Road, Capel Sound | | | 1 | | | | | | | | Rosebud Village Glen Croquet Club | 11 | 0 | 11 | |
| | | | | | | | | | | | 1 | | | No club | | | | |
| | | | Rosebud Italian Club | | 6 | | | | | | | | | Rosebud Italian Club | 12 | 0 | 12 | |
| | Rye | RJ Rowley Recreation Reserve | | | | 2 | | | | | | | | Rye Football Netball Club (Netball) | 46 | 10 | 56 | |
| | | | | | | | | 10 | | | | | | Rye Netball Club | | | | |
| | | | | | | | | | | 2 | | | | Rye Tennis Club | 140 | 49 | 189 | |
| | | | The Dunes Golf Links | | | | | | | | | 2 | | The Dunes Golf Club | | | 0 | |
| | | Rye Bowls Club | 3 | | | | | | | | | | | Rye Bowls Club | 112 | 1 | 113 | |
| | Blairgowrie | Stringer Road Reserve | | | | | 2 | | | | | | | Public access courts | | | | |
| | Safety Beach | Safety Beach Country Club Golf Course | | | | | | | | | 1 | | | Safety Beach Country Club | | | 0 | |
| | St Andrews Beach | St Andrews Beach Recreation Club | | | | | | | 2 | | | | | St Andrews Beach Pétanque Club | 25 | 0 | 25 | |
| | | | | | | | | | | | | | | St Andrews Beach Recreation Club (Tennis) | 50 | 170 | 220 | |
| | Fingal | Moonah Links | | | | | | | | | | 2 | | No club | | | | |
| | | St Andrews Beach Golf Course | | | | | | | | | | 1 | | No club | | | | |
| | Cape Schanck | Long Point Reserve | | | | | | | | 1 | | | | Mornington Peninsula Bowmen | 60 | 0 | 60 | |
| | | | | | | | | | | | | | | 1 | Port Phillip Field and Game | 942 | 111 | 1053 |
| | | | | | | | | | | | | | | 8 | Nepean Clay Target Club | 130 | 20 | 150 |
| | | | The National Golf Course | | | | | | | | | 3 | | | The National Golf Club | | | 0 |
| | | RACV Cape Schanck Resort | | | | | | | | | | 1 | | No club | | | | |
| | Portsea | Portsea Recreation Reserve | | | | | | | 1 | | | | | Portsea Pétanque Club | 61 | 0 | 61 | |
| | | | | | | | | 2 | | | | | | Public access court | | | | |
| | | Sorrento Croquet Club, Parade Ground, Point Nepean National Park | | | 2 | | | | | | | | | Sorrento Croquet Club | 22 | 0 | 22 | |
| | | Portsea Golf Course | | | | | | | | | 1 | | | Portsea Golf Club | | | 0 | |
| | Boneo | Boneo Recreation Reserve | | | | | 4 | | | | | | | Boneo Tennis Club | 80 | 39 | 119 | |
| | | Eagle Ridge Golf Course | | | | | | | | | 1 | | | Carrington Park Golf Club | | | 0 | |
| | Sorrento | David MacFarlan Reserve | | | | 4 | | | | | | | | Sorrento Junior Netball Club | | | | |
| | | | | | | | | | | | | | | Sorrento Football Netball Club (Netball) | 50 | 13 | 63 | |
| | | | | | | | 8 | | | | | | | Sorrento Tennis Club | 150 | 48 | 198 | |
| | | | | | | | | | | | | | | Sorrento Bowls Club | 61 | 0 | 61 | |
| | | | Sorrento Golf Course | 3 | | | | | | | 1 | | | Sorrento Golf Club | | | 0 | |
| | | | Settlers Cove | | | | | 1 | | | | | | Public access court | | | | |
| TOTAL | | | 16 | 14 | 4 | 16 | 45 | 3 | 1 | 17 | 3 | 9 | | 2,770 | 932 | 3,702 | | |

Table 13 is a summary of club membership by sport, and shows that:

- Netball and tennis have the most participants of all sports, followed by shooting and bowls.
- Other than netball and tennis, and to a lesser extent shooting and sports cycling, the non field-based sports largely appeal to adults, including the five sports of archery, bocce, bowls, croquet and petanque that had little or no junior club members.
- Across all sports, there is nearly double the number of adults participating as club members compared to juniors, which is in contrast to field-based sports in 2016 when there was three times as many juniors participating in club sport compared to adults.

Table 13 – Club Membership for (Outdoor) Non Field-Based Sports in Mornington Peninsula Shire (2019)

| Sport | Junior (U18) | Adult | Total Players |
|--|--------------|--------------|---------------|
| Archery | 0 | 105 | 105 |
| Bocce | 0 | 147 | 147 |
| Bowls | 3 | 1,739 | 1,742 |
| Croquet | 0 | 133 | 133 |
| Golf | 79 | 702 | 781 |
| Netball – outdoors | 2,252 | 931 | 3,183 |
| Petanque | 0 | 411 | 411 |
| Shooting | 214 | 1,699 | 1,913 |
| Sport Cycling - road/ criterium - mountain biking - BMX | 80 | 390 | 470 |
| Tennis | 1,450 | 1,217 | 2,667 |
| TOTAL | 4,078 | 7,474 | 11,552 |

SECTION 5

STAKEHOLDER ENGAGEMENT



5. STAKEHOLDER ENGAGEMENT

Unlike for the Sports Capacity Plan – Volume 1, stakeholder engagement was included within the scope for Volume 3. The stakeholder engagement targeted input and feedback from sports clubs, from relevant leagues and associations, and from relevant state sports governing organisations.

The engagement involved a combination of surveys, meetings, workshops, and email exchanges. All of the meetings and workshops were conducted online due to the COVID pandemic and subsequent restrictions on in-person gatherings.

As most golf clubs are private, direct engagement with golf clubs was restricted to the survey only.

5.1. Overview of Consultation

The stakeholder engagement can be loosely grouped into three stages:

1. **October to December 2019** Information gathering – sports club/ associations survey
2. **July & August 2020** Round 1 workshops – review State of Play data
3. **January to February 2021** Round 2 consultation – review interim sports planning directions

The following is a chronological summary of the consultation undertaken.

| Date | Consultation Method | Participants |
|------------------|---|--|
| 2019 | | |
| October-December | Questionnaire (Refer Section 5.2 for survey results) | All known clubs and regional sporting associations/ leagues |
| 2020 | | |
| 15 July | Online Workshop | -Archery clubs and Archery Victoria |
| 22 July | Online Workshops (separate meetings) | -Croquet clubs and Croquet Victoria -Petanque clubs and Victoria Petanque Clubs Incorporated -Bocce clubs and Bocce Victoria |
| 23 July | Online Workshops (separate meetings) | -Bowls clubs and Bowls Victoria -Pistol/ Rifle clubs and Victorian Amateur Pistol Association and Target Rifle Victoria -Field & Game clubs and Field & Game Aust -Clay Target clubs and Sporting Shooters Association of Aust -Cycling clubs and Cycling Victoria, BMX Victoria and MTB Aust (all now AusCycling) |
| 5 August | Online Workshop | -Netball clubs affiliated with the Nepean Netball Association and Netball Victoria -Netball clubs affiliated with the Mornington Peninsula Netball Association and Netball Victoria -Senior netball clubs, the Mornington Peninsula Football Netball League and Netball Victoria |
| 7 August | Online Workshop | Tennis clubs and Tennis Victoria |

The information and feedback received from these workshops enabled the State of Play information to be finalised (refer Section 6 for all sport State of Play reports), to confirm the existence of any sport facility provision ratios by sport governing organisations, and to also confirm any keys issues for sports clubs or for sports generally throughout the Shire.

| Date | Consultation Method | Participants |
|--------------------|--------------------------------|---|
| 2021 | | |
| January & February | Email/ Telephone interviews | Archery groups Bocce groups Bowls groups Croquet groups Petanque groups |
| 18 January | Online Meeting | Netball clubs, Shire netball associations and Netball Victoria |
| | Online Meeting | Cycling clubs, Cycling Victoria, BMX Victoria and MTB Aust (all now AusCycling) |
| 19 January | Online Meeting | Tennis clubs, regional tennis associations and Tennis Victoria |

The information and feedback received from these consultations helped refine the directions for each sport ('Our Community Goal'), and in some instances also assisted with the formulation of site/ club-specific recommendations ('Getting the Ball Rolling').

Refer Appendix 2 for the detailed feedback received during this consultation process.

5.2. Clubs/ Associations Survey

An important first step in these types of strategies is confirming which clubs/ groups are using which sporting facilities, how sporting facilities are being used, and whether the facilities are adequately meeting the needs of user groups. This was particularly important for Volumes 2 & 3 of the Sports Capacity Plan study, as due to the nature of some of the sports (low participant sports) and their venues (some on Crown land, school land and privately owned land), Council did not have a complete record of sporting clubs/ associations and facilities being used.

An online survey was distributed to all known clubs/ associations based in the Mornington Peninsula Shire for the sports included in the scope of Volumes 2 and 3. The survey was administered during the period October to December 2019.

The survey collected information about current membership, membership trends over the past 5 years, predicted membership trends in the future, confirmation of the venues used for training and competition, and feedback on the adequacy of venues to meet current and future needs.

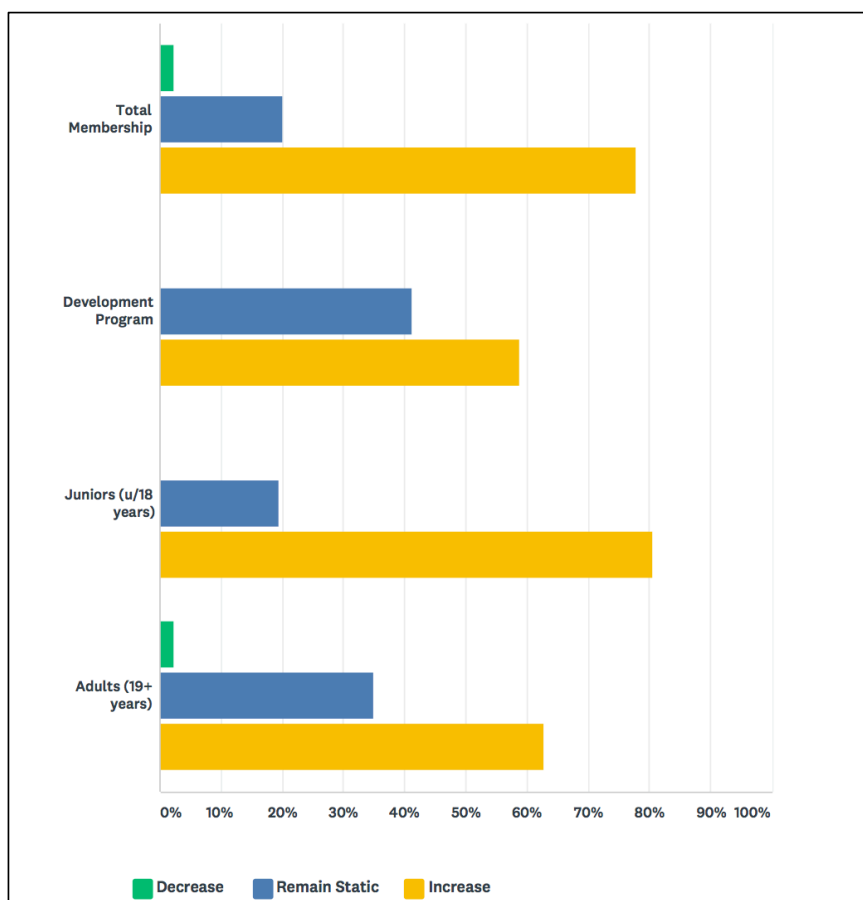
There were 51 surveys completed of the 124 clubs/ associations that were initially emailed the link to the survey. After allowing for 11 emails that bounced (and after attempts to locate an alternate contact were unsuccessful), a total 113 groups were contacted which resulted in a final survey response rate of 45%. The data collected on memberships and venues was used to populate the information in Table 12 in Section 4. (Communications with sporting clubs and associations that followed the online survey enabled all membership and venue data to be captured from sporting groups, including those that did not respond to the survey).

A snap-shot of other findings from the survey are reported below.

- Clubs/ Associations were asked how they expected their membership to change over the next 5 years.
 - Most (77%) expected that their total membership will increase.
 - Only one club predicted that their membership will decline.
 - 80% of all groups indicated that they expected their junior membership to increase.

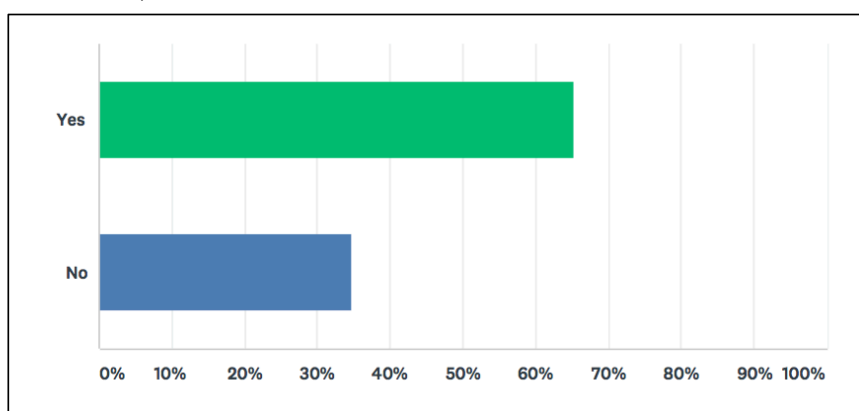
(See Figure 10)

Figure 10 – Membership Changes Predicted by Clubs/ Associations

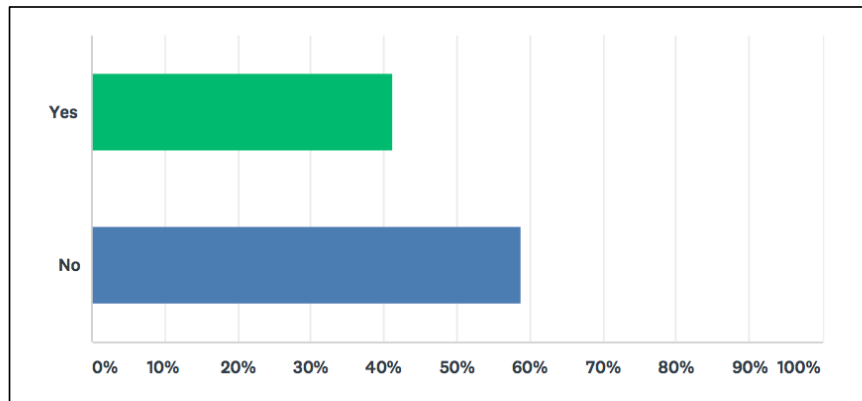


Note: 'Development Program' = sport introductory programs, eg. NetSetGO for netball

- Clubs/ Associations were asked if their group had a strong and effective pathway program to encourage the transition of juniors into adult competition and participation.
 - 65% of groups responded that they did have an effective pathway program (see graph below).



- Clubs/ Associations were asked if the number of courts/ greens/ ranges/ terrains were adequate for their current and future needs.
 - 59% of groups indicated that the current number of facilities do not meet their current and likely future needs (see graph below).



- Clubs/ Associations within the scope of Volume 3 – Other Sports that indicated that the number of facilities do not meet their current needs and will likely not meet future needs, were asked how many additional facilities they estimated are required.

The average number of additional facilities required for those sports that responded to the survey are noted below.

Croquet

Two clubs indicated that they require at least 1 additional court

Lawn Bowls

One club indicated they require 1 additional green

Netball

Seven clubs/ associations indicated that they require at least 2 additional courts

Tennis

Four clubs indicated they require at least 2 additional courts.

- Clubs/ Associations were asked what main issues needed to be addressed at their venues to ensure that facilities continued to adequately cater for their needs. The common responses for those sports that responded to the survey have been grouped according to sport, and are outlined below (please note that not all issues raised are facilities-based).

Cycling

- The existing riding trail network is not sufficient to meet demand
- Maintenance is becoming a challenge, and one solution is to provide additional trails to spread the load across a larger network
- Additional funds are required to double the number of trails.

Croquet

- Lack of certainty of tenure from Parks Victoria, and restrictions on the level of maintenance of court surfaces (Sorrento Croquet Club)
- Dedicated courts are required to progress junior croquet squads, community group involvement, and general members, ie. 7 day a week access (Sorrento Croquet Club)
- Four courts will allow for local, state and national competitions/ tournaments to be run at a facility.

Golf

- Upgrade of the clubhouse
- Increased Council commitment required

- Find new income streams
- Continue to improve course playability throughout winter
- Enhanced maintenance levels required.

Bowls

- Lighting
- Disability access
- Upgrade to clubrooms/ toilets/ kitchens to meet codes
- External toilet facilities
- Shade and seating
- Green upgrades/ conversion to synthetic greens
- Improvements to car parks.

Netball

- Increased/ improved car parking
- Courts required within the football precinct
- More courts required in Mornington and Mount Martha
- Lighting
- Shelter
- Warm-up area for match day
- Improvements to court surface
- Increase number of courts for training and matches
- Improved player amenities
- Equipment storage.

Tennis

- Operation of ground water bore to ensure sufficient court irrigation
- Funding to replace/ upgrade lights
- Connection of septic system to sewer
- Install Book-a-Court
- Upgrade clubrooms
- Improvements to car parks
- Court surface replacement/ maintenance
- Fencing maintenance
- Additional courts (2 clubs)
- Lighting
- Improved security lighting
- Adequate financial grants to enable ongoing maintenance and repairs, and upgrade of court surfaces.

SECTION 6

FACILITY NEEDS ANALYSIS AND RECOMMENDATIONS

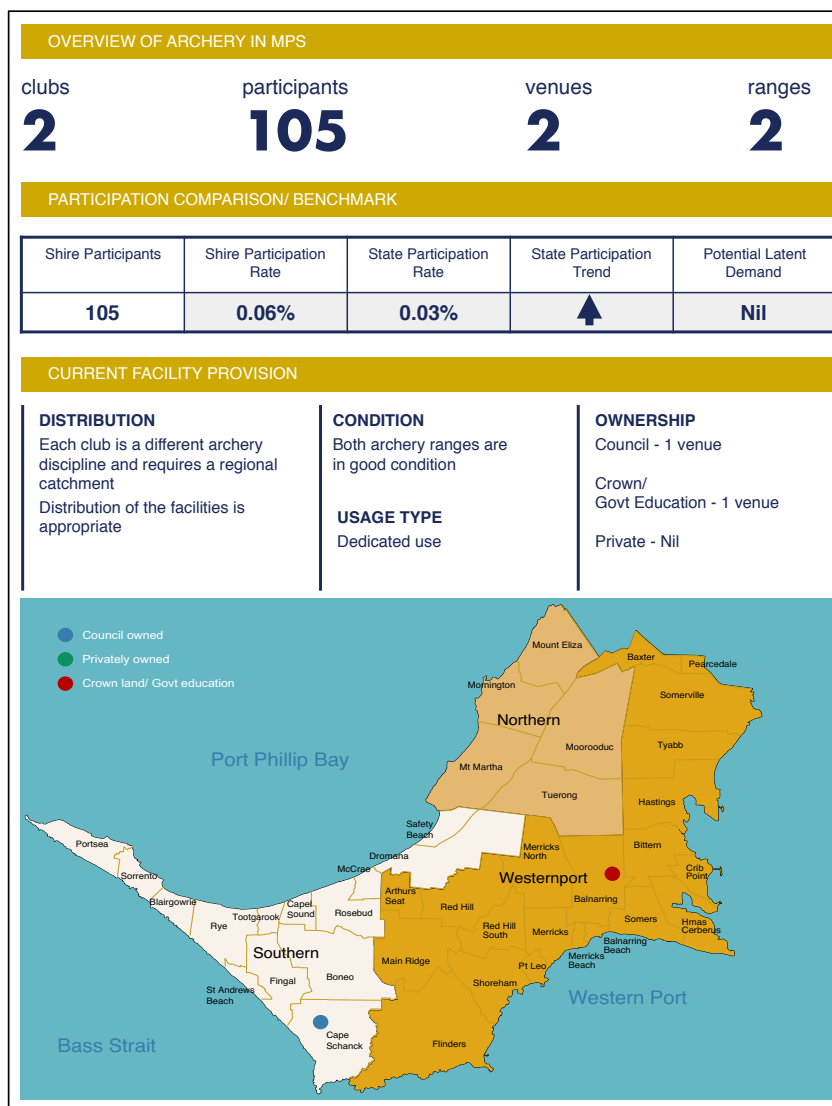


Sections 6 – 14 describe the analysis and sports facility recommendations by each sport

Section 15 collates the data into the three Shire planning areas

6. ARCHERY

6.1. State of Play



Archery Clubs

| Town | Club | Location |
|--------------|-----------------------------|--|
| Cape Schanck | Mornington Peninsula Bowmen | Long Point Reserve |
| Balnarring | Angel Archers | Emu Plains Racecourse and Recreation Reserve |

The two Shire archery clubs offer different archery disciplines: target archery is undertaken in open space areas shooting at circular targets; field archery involves shooting a pre-set course of targets at varying distances, often in the bush and over rough terrain. Targets can be pictures of animals or circular (non-animal) targets, or three dimensional model animal targets (3DAAA rules).

Mornington Peninsula Bowmen is a field archery club only while Angel Archers offers both target and field archery. Archery Victoria is the Victorian governing body of Archery Australia (AA). AA is the national archery association affiliated with World Archery (WA), which runs world championship and Olympic Games competitions. Target archery and WA field archery are shot under World Archery rules. Angel Archers is a member of Archery Victoria and Archery Australia. It is the only member club of these associations on the Mornington Peninsula.

Mornington Peninsula Bowmen is a member of the Australian Bowhunters Association and/or 3D Archery Association of Australia. It is not a member of Archery Victoria. These bowhunting organisations do not have state branches and have a much looser national association compared to AA. Both clubs have been established on the Mornington Peninsula for over 10 years, and a large proportion of their membership are Shire residents.

A key issue for both clubs is the lack of permanent and secure off-range facilities, such as storage, shelter and amenities. Despite this, the Angel Archers has hosted a number of State archery championships at its venue by hiring the necessary facilities to supplement existing ones.

6.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of archery venues in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in archery by Shire residents and the Statewide participation rate. The 4th column is the State trend for archery participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – no additional archery venues required.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|---|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 range: 83,500 | 0.06% | 0.03% | rising | 2 ranges | 2 ranges | 0 ranges | -Existing ranges have capacity to absorb new demand |

Both venues and clubs have the capacity to absorb future demand. Both venues will be retained as they are well distributed and offer different archery opportunities. Each venue will be developed to a Shire level facility standard to further increase the capacity of the clubs to better service their sports, and to continue to host State and National archery events.

6.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Archery

Shire-Wide Direction

1. No additional archery clubs are required to 2036.
2. Support the two existing archery clubs as the providers of archery participation opportunities in the future.

Northern Peninsula Planning Area

3. No recommendations

Southern Peninsula Planning Area

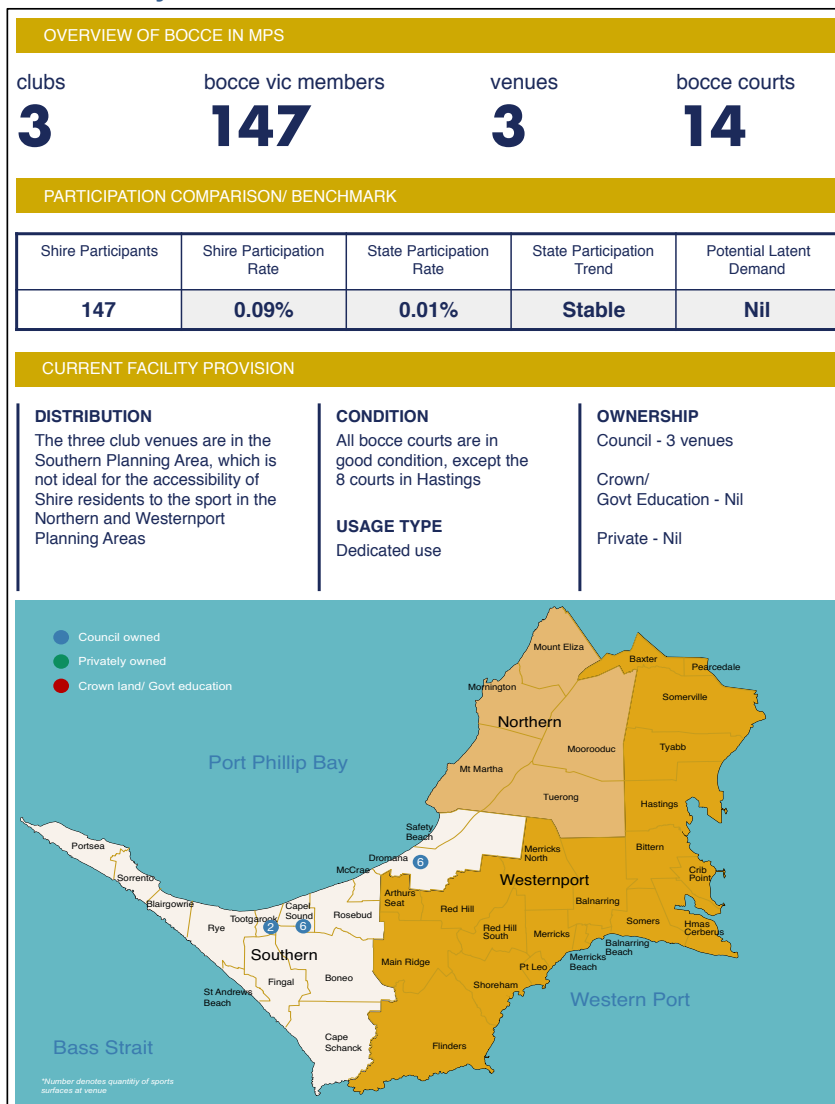
| Location | Projects |
|--------------------------------------|--|
| 4. Long Point Reserve (Cape Schanck) | <ul style="list-style-type: none"> Commence planning with the Mornington Peninsula Bowmen for the provision of fit for purpose off-range club facilities, including amenities, a kitchen and social space, and secure storage (potential modular pavilion). |

Western Port Planning Area

| Location | Projects |
|--|--|
| 5. Emu Plains Racecourse and Recreation Reserve (Balnarring) | <ul style="list-style-type: none"> Commence planning with the Angel Archers for the provision of fit for purpose off-range club facilities, including amenities, a kitchen and social space, and secure storage (potential modular pavilion). |

7. BOCCE

7.1. State of Play



Bocce Clubs

| Town | Club | Location |
|-------------|---------------------------------|----------------------------------|
| Dromana | Italian Seniors Social Club | Marna Recreation Reserve |
| Capel Sound | Rosebud Italian Club | Rosebud Italian Club (private) |
| Tootgarook | Australian Croatian Social Club | Truemans Road Recreation Reserve |

There is little demand for Bocce in the Shire. This could be partly explained by the historic participation and provision of bocce courts being aligned with Italian social clubs. All 14 existing bocce courts have restricted public access:

- One facility comprising 6 courts is located on private land, which is owned and managed by the Rosebud Italian Club.

- Two facilities comprising of 2 courts and 6 courts are located on Council land: the two court facility at Truemans Road Recreation Reserve is a gated facility leased to the Australian Croatian Social Club; and the six court facility at Marna Reserve is an outdoor venue managed by the Italian Seniors Social Club Dromana.

No current participation in the sport in the Shire is aligned with Bocce Victoria competitions, and the Bocce Workshop confirmed that there is little aspiration for competitive bocce in the Shire, and that bocce is largely played purely for social purposes.

7.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of bocce courts in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in bocce by Shire residents and the Statewide participation rate. The 4th column is the State trend for bocce participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – no additional bocce courts required.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|--|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 court: 12,000 | 0.09% | 0.01% | stable | 14 courts | 14 courts | 0 courts | -Little demand for the sport -Existing facilities have capacity to absorb new demand -Key focus to 2036 is to make existing facilities more accessible to the public |

A key to stimulating further interest and participation in bocce will be to provide good quality bocce courts that are readily accessible. The existing six court bocce facility at Marna Reserve was established in 1994 to enable the public to utilise the courts without having to be a member of the Italian Seniors Social Club Dromana. Discussions with the Club have identified that it is becoming increasingly more difficult for the Club to maintain the courts due to its ageing membership. The Club is open to the option that the courts be available for general public use, however, this would require Council taking on the responsibility to maintain them. The Club has indicated that 3 courts will meet its needs in the future.

The current supply of bocce courts throughout the Shire is adequate to meet any future needs, given the low participation in the sport generally, and in the Shire specifically. The strong cultural ties between the sport and the Italian community suggests that the current distribution of bocce courts throughout the Southern Peninsula Planning Area is satisfactory.

7.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Bocce
(upgrades relating to pavilions and clubrooms will be informed by Council's Pavilion Strategy)

Shire-Wide Direction

- No additional bocce clubs are required in the Southern Peninsula Planning Area, and only in the Northern Peninsula and Western Port Planning Areas if demand exists.
- Improve community access to the existing bocce courts at Marna Reserve.

Northern Peninsula Planning Area

- No recommendations

Southern Peninsula Planning Area

| Location | Projects |
|----------------------------|--|
| 4. Marna Reserve (Dromana) | <ul style="list-style-type: none"> Lower the perimeter fence around the bocce courts. Include the maintenance of the bocce courts into Council's open space maintenance program. |

Western Port Planning Area

- No recommendations

8.1. State of Play



| Town | Club | Location |
|------------|------------------------------------|---|
| Balnarring | Balnarring Bowls & Social Club | Civic Court Reserve |
| Dromana | Dromana Bowls Club | 1 Stawell Street |
| Flinders | Flinders Golf Bowls Club | Bass Street Flinders Golf Course (private) |
| Hastings | Hastings Bowling Club | 40 Marine Parade |
| Rosebud | Rosebud Country Club | 207 Boneo Road (private) |
| Main Ridge | Main Ridge Bowls and Petanque Club | AR and F Ditterich Reserve |

| Town | Club | Location |
|--------------|--|---|
| Mornington | Mornington Bowling Club | The Esplanade |
| Mornington | Mornington Civic Bowls and Social Club | Civic Reserve |
| Mount Eliza | Mount Eliza Bowling Club | Howard Parker Reserve |
| Mount Martha | Mount Martha Bowls & Petanque Club | Ferrero Reserve |
| Rosebud | Rosebud Beach Community Bowls Club | 952 Point Nepean Road |
| Rye | Rye Bowls Club | Cnr Napier and Collingwood Streets |
| Somerville | Somerville Bowling Club | 259 Jones Road |
| Sorrento | Sorrento Bowls Club | David MacFarlan Reserve |
| Capel Sound | Rosebud Village Glen Bowls Club | Rosebud Village Glen (private) 335 Eastbourne Road |
| Capel Sound | West Rosebud Bowling and Croquet Club | Vern Wright Reserve |

Participation type in bowls has been changing for the past 5 – 10 years: participation in pennant competition has been declining while the demand for social/ recreational bowling is increasing. Social bowling includes barefoot bowls, corporate bowls, schools programs and Jack Attack, which is a modified fast-paced version of traditional bowls.

| | 2016 | 2019 |
|----------------------------|---------|---------|
| Total Participants | 189,000 | 198,000 |
| Pennant Competition | 35% | 27% |
| Social Bowls | 65% | 73% |

The numbers of registered competition playing members has been decreasing over the last 30 years. Between 2010 and 2019, the number of Bowls Victoria registered members decreased by 35%, however, this decrease in registered playing members has been offset by the growth in social bowling by non-members (230% increase since 2010, or an average annual increase of 14%). This explains the overall growth in bowls participation in Victoria by 56% between 2010 and 2019, from 126,829 participants to 198,152.

Low membership means that it is difficult for a club to conduct development programs, deliver the range of services required to grow participation, provide a good depth of competition, and run a sustainable club that can offer a good service. The Bowls Workshop confirmed that most bowling clubs rely on the income generated from social/ recreational bowling to sustain the operational viability of their clubs. This is not necessarily a bad thing, however, achieving the right balance between competition and social bowling at a club is important to ensure sustainable club facility operations and maintenance.

Of the 36 greens available, 21 are turf (58%) and 15 are synthetic (42%). Synthetic greens provide several advantages for participation and for club sustainability, including:

- They can be utilised all year, especially during the winter period when natural turf greens are dormant and not usable.
- They can sustain a higher daily/ weekly usage than natural turf greens, and are more resilient to 'rough' usage by beginners and social bowlers; attributes that enable clubs to maximise their use for social/ recreational bowling activities.
- They are more expensive to install but require less maintenance than natural turf greens (estimated \$50,000 per year to maintain a grass green), which can result in significant savings for clubs and less volunteer hours devoted to green maintenance.

Two disadvantages of synthetic greens are that their speed remains fairly constant and they are unplayable in very hot weather; two characteristics that make them less appealing for many

competition bowlers. For this reason, many clubs with multiple greens often choose to retain at least one green with a natural turf surface, which becomes the main competition green. A growing trend to negate the impact of the sun on the usability of synthetic greens is to install a shelter over the green. Covered greens also provide additional benefits to clubs; they can be used in wet weather for practice or other activities, and they guarantee scheduled events can proceed in most weather conditions.

Floodlighting can also increase the usability of greens for members' practice and for use for social/ recreational bowling activities, particularly floodlit synthetic greens that enable social bowling to be played during the shoulder periods each side of the summer (daylight savings) season. Of the 36 greens available throughout the Shire, only 7 are floodlit (20%) and these 7 are synthetic surface greens. At several locations, there is opportunity to increase bowling participation and improve club sustainability by installing synthetic greens and/or floodlights.

Audits of all Shire bowls facilities carried out during the Sports Capacity Plan study period identified that most facilities are in good overall condition, and are being well maintained by clubs, including the greens, player shelters, seating, and fencing. Most clubroom buildings are old but are in good condition. Millar Architects rated all as Category 2 pavilions using a four tier rating system where '1' = fit for purpose, no works required, and '4' = reached end of asset life¹¹. Category 2 pavilions are defined as 'good condition, minor compliance/ functional issues – minor upgrades or moderate works recommended'. The key issues for most clubrooms are DDA non-compliances (including disabled WCs, pavements and handrails, and disabled car park/s) and the need to upgrade internal toilets and kitchens.

8.2. Our Community Goal (where we need to be)

Bowls has a recognised industry ratio of 1 green per 10,000 people, however, given the high level of participation in social and recreational bowls, and the older age profile of the Shire, the provision ratio for greens has been adjusted up to 1 green per 7,500 people.

The below table shows the existing ratio of provision of greens throughout the Shire based on the estimated 2020 Shire population of 167,000 people (1st column). The 4th column shows the estimated number of greens required in 2036, calculated by applying the 1 green per 7,500 people provision ratio to the Shire's projected population in 2036 (181,097 people), with the next column showing the difference between the existing facility provision and the benchmarked facility needs.

| Existing Ratio of Provision | Industry Ratio of Provision | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|-----------------------------|-----------------------|--------------------------------|------------|--|
| | | 2020 (current supply) | 2036 (based on industry ratio) | Difference | |
| 1 green: 4,600 | 1 green: 7,500 | 36 | 24 | +12 greens | -Current oversupply of 12 greens, but partly explained by distribution of greens across small townships -No net increase in the number of greens required |

The current provision of bowling greens at 36 is oversupplied compared to the benchmark of 1 green per 7,500 people. This can be partly explained by the historic provision of bowling clubs in some of the smaller townships throughout the Shire, and illustrated by the fact that of the 14 bowling facilities with 2 greens or more, 6 have a Bowls Victoria membership of 100, or less. Bowls Australia calculates that one seven rink green has the carrying capacity of approximately 56 players, based on two teams of four per rink.

The current number of bowling greens will exceed the future demand for pennant competition bowling to 2036, but will meet the demand for social/ recreational bowling. The general distribution of bowling clubs throughout the Shire is excellent, with each planning area offering convenient access for most communities.

The Mornington Civic Bowls and Social Club will be developed to a Shire level standard facility to increase the capacity of the Club to better service sport pathways and to host regional bowls events, including converting a second green to a synthetic surface and covering one of the synthetic greens. All other bowls facilities will be developed to a District/ Township level standard

¹¹ Clubrooms at privately owned bowling facilities were not included in the audits: Flinders Golf Bowls Club, Rosebud Country Club, and Rosebud Village Glen

facility to ensure clubs can continue to service their respective neighbourhoods with competition and social/ recreational bowling, except the West Rosebud Bowling and Croquet Club facility.

For the West Rosebud Bowling and Croquet Club, an opportunity may exist in the long term for the facility to be re-purposed into a District/ Township croquet facility to better provide for croquet in the Southern Peninsula Planning Area. The facility already has 1 croquet court, which is a re-use of a former bowling green that was surplus to the Club's bowling needs. The bowling section of the Club has the smallest membership (65) of all bowling clubs located in the Northern and Southern Peninsula Planning Areas. If there is membership decline to a level that becomes unsustainable then this option might become possible. For any bowls members remaining, they could be assimilated into either the Rye Bowls Club, the Rosebud Country Club and Rosebud Beach Community Bowls Club, being the closest bowls clubs. This strategy would further strengthen the membership base of those clubs whilst still providing a locally accessible bowls opportunity for the former West Rosebud members.

8.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Bowls

(upgrades relating to pavilions and clubrooms will be informed by Council's Pavilion Strategy)

Shire-Wide Direction

1. No net increase in the number of bowling greens.
2. Upgrade existing bowling facilities to meet endorsed standards, and to better meet future demand for competition and social/ recreational bowling.
3. Develop the Mornington Civic Bowls and Social Club as the Shire level bowls & croquet complex.

Northern Peninsula Planning Area

| Location | Projects |
|---|--|
| 4. Mount Eliza Bowling Club | <ul style="list-style-type: none"> Investigate and resolve DDA non-compliances. |
| 5. Mornington Bowling Club | <ul style="list-style-type: none"> Install floodlights to the synthetic green. Investigate and resolve DDA non-compliances. |
| 6. Mornington Civic Bowls and Social Club | <ul style="list-style-type: none"> Convert one of the 3 turf greens to a synthetic green. Cover one of the synthetic greens and install floodlights. Investigate and resolve DDA non-compliances. |
| 7. Mount Martha Bowls & Petanque Club | <ul style="list-style-type: none"> Investigate and resolve DDA non-compliances. Install an Accessible WC greenside. |

Southern Peninsula Planning Area

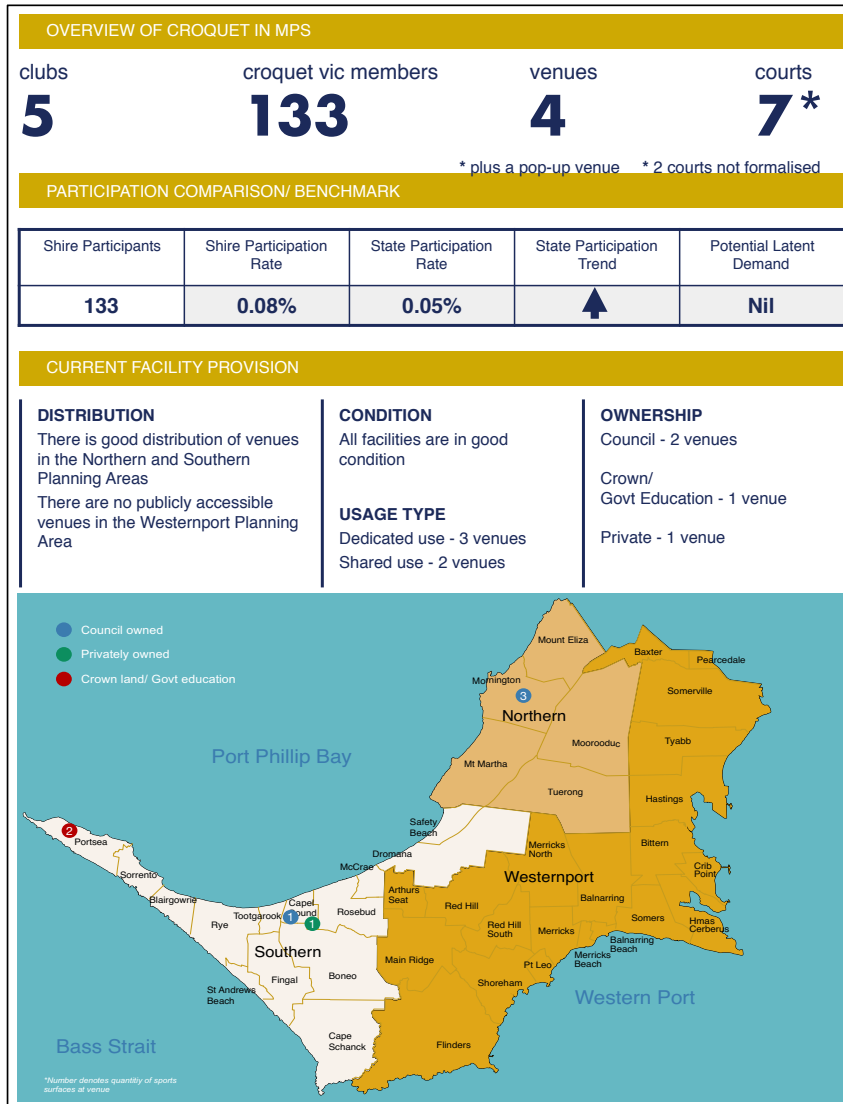
| Location | Projects |
|---|---|
| 8. Dromana Bowls Club | <ul style="list-style-type: none"> Investigate and resolve DDA non-compliances. |
| 9. Rosebud Beach Community Bowls Club | <ul style="list-style-type: none"> Investigate and resolve DDA non-compliances. |
| 10. West Rosebud Bowling and Croquet Club | <ul style="list-style-type: none"> Re-purpose the facility as a District/ Township level croquet facility, if the bowls membership reduces to an unsustainable number (refer Croquet for additional background). |
| 11. Rye Bowls Club | <ul style="list-style-type: none"> Convert one of the 2 full turf greens to a synthetic green. Install floodlights to 1 green. Investigate and resolve DDA non-compliances. |
| 12. Sorrento Bowling Club | <ul style="list-style-type: none"> Investigate and resolve DDA non-compliances. |

Western Port Planning Area

| Location | Projects |
|--------------------------------------|---|
| 13. Somerville Bowling Club | <ul style="list-style-type: none">• Seal the gravel car park north of the bowls facility (to cease the dust damage to the synthetic greens). |
| 14. Hastings Bowling Club | <ul style="list-style-type: none">• Investigate adding 1 – 2 croquet courts on land to the northwest, and introducing croquet players into the Club (refer Croquet for additional background).• Install floodlights to one of the synthetic greens.• Investigate and resolve DDA non-compliances. |
| 15. Balnarring Bowls and Social Club | <ul style="list-style-type: none">• Investigate and resolve DDA non-compliances. |
| 16. Main Ridge Bowls & Petanque Club | <ul style="list-style-type: none">• Investigate and resolve DDA non-compliances. |

9. CROQUET

9.1. State of Play



Croquet Clubs

| Town | Club | Location |
|-------------|---------------------------------------|---|
| Mornington | Mornington Croquet Club | Civic Recreation Reserve |
| Capel Sound | RNB Croquet Club | Vern Wright Reserve (pop up facility) |
| | West Rosebud Bowling and Croquet Club | Vern Wright Reserve |
| | Rosebud Village Glen Croquet Club | Rosebud Village Glen (private) 335 Eastbourne Road |

| Town | Club | Location |
|---------|----------------------|--|
| Portsea | Portsea Croquet Club | Parade Ground, Point Nepean National Park (courts not permanent) |

Despite the relatively low combined croquet club membership of 133, the Croquet Workshop identified that there is a larger regular participant base in excess of 250 people who are social players with existing clubs, and who are part of the clientele serviced by the RNB Croquet Club. The RNB Croquet Club is a recently established club with a point of difference in that it is currently a mobile club, ie. it sets up croquet courts in various locations to introduce the sport to school children, and to also provide a recreational experience for disadvantaged, disengaged, and socially isolated members of the community. The Club frequently sets up courts in the open space area at Vern Wright Reserve, however, would prefer to be based at a permanent venue with croquet courts and a clubhouse. The Club has indicated that will continue to provide croquet participation opportunities to non-competition players and croquet introductory opportunities to groups and individuals throughout the Shire who are new to croquet.

9.2. Our Community Goal (where we need to be)

Croquet has a recognised industry ratio of 1 court per 16,500 people. The below table shows the existing ratio of provision of croquet courts throughout the Shire based on the estimated 2020 Shire population of 167,000 people (1st column). The 4th column shows the estimated number of courts required in 2036, calculated by applying the provision ratio to the Shire's projected population in 2036 (181,097 people), with the next column showing the difference between the existing facility provision and the benchmarked facility needs.

| Existing Ratio of Provision | Industry Ratio of Provision | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|-----------------------------|--------------------------|-----------------------------------|------------|---|
| | | 2020 (current supply) | 2036 (based on industry ratio) | Difference | |
| 1 court: 21,000 | 1 court: 16,500 | 7 | 11 | -4 courts | -Undersupply of 4 courts, however, 3 existing courts are either not permanent or have restricted public access -Two additional courts required by 2036 in the Western Port Planning Area |

Croquet Victoria has recently endorsed a preferred benchmark for the provision of croquet courts in its *Croquet Facility Guide (2019)*: 2 courts per 33,000 people (two courts are identified as the minimum required to support a sustainable club).

The current provision of 7 croquet courts throughout the Shire includes 3 courts at locations which are either not permanent or have restricted public access. These are the 2 non-permanent courts on the Parade Ground in the Point Nepean National Park and the single court at the Rosebud Village Glen. The court at Rosebud Village Glen is not publicly accessible and is already being used at capacity by the estimated 900 residents.

As mentioned previously, the RNB Croquet Club set up pop-up courts in the open space section of Vern Wright Reserve in Capel Sound. The prevailing uneven ground conditions for the temporary court set-up in Vern Wright Reserve compromises the quality of the experience for players. The pop-up court has not been counted in the existing provision, and on this basis there is an undersupply of 4 courts using the benchmark of 1 court per 16,500 people as the indicator of need. Further, there are no publicly accessible croquet courts available throughout the Western Port Planning Area.

There are indicators suggesting that the Mornington Peninsula Shire can continue to grow croquet participation from the small but stable current participation base. These indicators are the prevailing older demographic profile of the Shire that aligns well with croquet being one of a limited number of activities that offer opportunities for ongoing involvement in competitive sport into older age; the relatively strong participation rate in the Shire despite 4 courts not being permanent or fully accessible courts; the trend of increasing participation in croquet throughout Victoria; and the ongoing promotion and activation of croquet throughout the Shire as a result of introductory programs conducted by the RNB Croquet Club.

Some potential options for additional and permanent croquet courts in the Southern Peninsula Planning Area include:

1. Installing two courts at Stringer Road Reserve (Blairgowrie).
2. Re-purposing one or both bowling greens at the West Rosebud Bowling and Croquet Club facility to croquet, pending any future decision by the club to cease bowls.

In the Western Port Planning Area, croquet could be introduced at the Hastings Bowling Club by constructing 1 – 2 croquet courts in the vacant land to the northeast, and the Bowling Club transitioning to a combined bowling and croquet club.

Constructing 2 courts at Stringer Road Reserve could replace the 2 temporary courts used by the Sorrento Croquet Club at Point Nepean National Park, and by doing so will better locate the courts within the Club's membership catchment area which could stimulate membership growth, and will also make the courts more accessible to members than the current arrangement with Parks Victoria permits. The Stringer Road Reserve Master Plan (2021) supports the use of the reserve for required sporting uses as a priority to the Blairgowrie Community Gardens and the Point Nepean Men's Shed. Two croquet courts would fit in the combined area of these two current uses, and the former tennis clubroom could be utilised as a clubroom and store.

The West Rosebud Bowling and Croquet Club facility already has 1 croquet court, which is a re-use of a former bowling green that was surplus to the Club's bowling needs. Croquet Victoria's *Growing Croquet Facilities Infrastructure Strategic Plan (2020-2030)* notes that croquet venues should ideally have a minimum of 2 courts to help club sustainability, and secondly, identifies West Rosebud as a venue likely to require a second court in the future. The Club currently has 15 croquet members, which is the number that one croquet court can accommodate at one time. The need for additional croquet courts in the area between Rye and Dromana is further validated by the emergence of the RNB Croquet Club, which has 13 members but services greater numbers during informal croquet activities as previously described. It is proposed that the RNB Croquet Club forms a partnership with the West Rosebud Bowling and Croquet Club for use of the club's croquet court, or the two clubs amalgamate and be based at the facility. In the longer term, and if the number of bowls members reduces to a level that becomes unsustainable, an opportunity might present to convert the 2 bowling greens to croquet courts to establish a 4 court croquet facility.

Croquet Victoria's *Facilities Infrastructure Strategic Plan* also nominates the Mornington Croquet Club to be developed into a District level facility¹² by adding 1 – 2 courts. This strategy is supported in the context of a Croquet Victoria 'District' level facility being the equivalent of a Mornington Peninsula Shire 'Regional' level facility, and would make the Mornington Croquet Club facility the only Croquet Victoria 'District' level facility in the South East Metro area (closest District facility is at Sandringham). This would enable the Mornington Croquet Club to continue to grow, to host regional standard croquet events, and to offer pathway programs to develop the sport further in the Shire. Opportunities to expand the number of courts and to host regional croquet events should be investigated in collaboration with any future planning for the Mornington Civic Bowls and Social Club.

Other Shire croquet club facilities will be developed to a District/ Township level standard.

9.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Croquet

(upgrades relating to pavilions and clubrooms will be informed by Council's Pavilion Strategy)

Shire-Wide Direction

1. Plan for an additional 5 – 6 permanent croquet courts, due to 4 current courts being either not permanent or having restricted public access, and the overall popularity of the sport throughout the Shire.
2. Develop the Mornington Civic Bowls and Social Club as the Shire level bowls & croquet complex.

¹² Croquet Victoria has a 4 level facility hierarchy: Local, District, Regional and State.

Northern Peninsula Planning Area

| Location | Projects |
|----------------------------|--|
| 3. Mornington Croquet Club | <ul style="list-style-type: none"> Investigate opportunities to add 2 new croquet courts. Install floodlights to 1 – 2 courts. Upgrade and extend the existing clubroom (or replace it) to provide off-court facilities to reflect the needs of a Shire level croquet facility. |

Southern Peninsula Planning Area

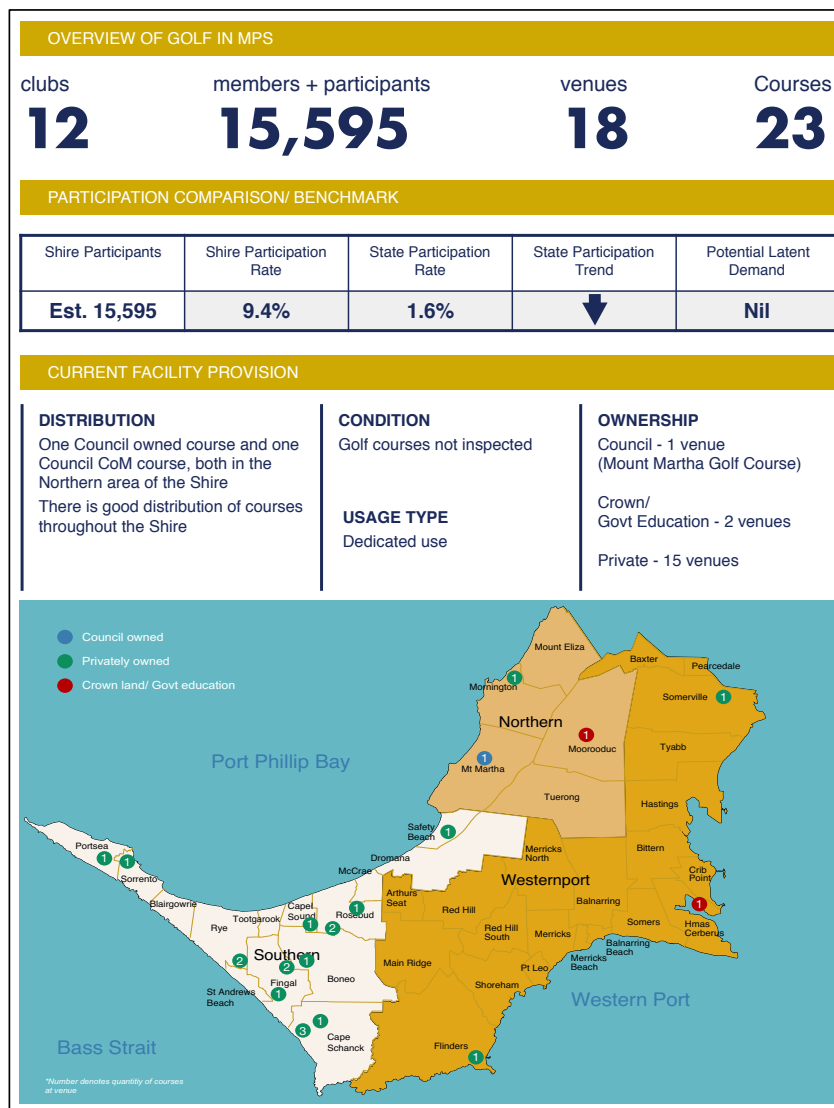
| Location | Projects |
|--|--|
| 4. West Rosebud Bowling and Croquet Club | <ul style="list-style-type: none"> Assist the croquet members of the West Rosebud Bowling and Croquet Club and the RNB Croquet Club to determine the most effective usage arrangements of the available croquet court (co-location or merger of the clubs). In the long term if the opportunity arises, re-purpose the facility into a District/ Township level croquet facility by converting the 2 bowling greens to 3 croquet courts for a total of 4 courts. |
| 5. Stringer Road Reserve (Blairgowrie) | <ul style="list-style-type: none"> Investigate opportunities to add 2 new croquet courts, including options for the relocation of the Blairgowrie Community Gardens and the Point Nepean Men's Shed. |
| 6. Parade Ground, Point Nepean National Park | <ul style="list-style-type: none"> Relocate the Sorrento Croquet Club to the new croquet facility at Stringer Road Reserve, pending the above recommendation being actioned. |

Western Port Peninsula Planning Area

| Location | Projects |
|---|--|
| 7. Hastings Foreshore (Hastings Bowls Club) | <ul style="list-style-type: none"> Investigate adding 1 – 2 croquet courts on land to the northwest of the Hastings Bowling Club. With support from Croquet Victoria and other Shire croquet clubs, assist the Hastings Bowling Club to introduce croquet. |

10. GOLF

10.1. State of Play



Golf Clubs

| Town | Club | Location |
|---------------|---------------------------|------------------------------------|
| Rosebud | NIL | Bay Views Golf Course (Crown land) |
| Somerville | NIL | Bembridge Golf Course (private) |
| HMAS Cerberus | Cerberus Golf Club | Cerberus Golf Course (Crown land) |
| Moorooduc | Devilbend Golf Club | Devilbend Golf Course (Crown land) |
| Boneo | Carrington Park Golf Club | Eagle Ridge Golf Course (private) |
| Flinders | Flinders Golf Club | Flinders Golf Course (private) |
| Fingal | NIL | Moonah Links (private - 2 courses) |

| Town | Club | Location |
|--------------|---------------------------|---|
| Mornington | Mornington Golf Club | Mornington Golf Course (private) |
| Mount Martha | Mount Martha Golf Club | Mount Martha Public Golf Course (Council) |
| Cape Schanck | The National Golf Club | The National Golf Course (private- 3 courses) |
| Portsea | Portsea Golf Club | Portsea Golf Course (private) |
| Cape Schanck | NIL | RACV Cape Schanck Resort (private) |
| Rosebud | Rosebud Country Club | Rosebud Country Club (private - 2 courses) |
| Safety Beach | Safety Beach Country Club | Safety Beach Country Club (private) |
| Sorrento | Sorrento Golf Club | Sorrento Golf Course (private) |
| Fingal | NIL | St Andrews Beach Golf Course (private) |
| Rye | The Dunes Golf Club | The Dunes Golf Links (private - 2 courses) |
| Capel Sound | NIL | Rosebud Village Glen (private) 335 Eastbourne Road |

Golf is well catered for throughout the Mornington Peninsula Shire, with 18 venues providing 23 different courses. However, all bar four courses are privately owned (the Mount Martha Public Golf Course, the Devilbend Golf Course, the Bayviews Golf Course and the Cerberus Golf Course), which influences the general community's access to golf courses for recreational use, including children's and adult's first time play, or introduction to golf.

Council owns the Mount Martha Public Golf Course, which is freely available to all residents to access, and which has green fees comparable with other municipal public courses. Whilst some of the privately owned/ operated courses are also available for use by non-members, some constraints may exist on available times of play, and green fees are higher than municipal public courses.

10.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of golf courses in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in golf by Shire residents and the Statewide participation rate. The 4th column is the State trend for golf participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – no additional golf courses required.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|---|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 course: 7,250 | 9.40% | 1.60% | declining | 23 courses | NA | NA | -Existing courses have capacity to absorb new demand -private sector will continue to provide a majority of courses -Important that affordable golf rounds continue to be available at public or private golf courses |

There is no recognised industry standard for the provision of golf courses, however, the density of provision of courses throughout the Shire is the highest across the State for any LGA.

No additional golf courses are required in the Shire to meet the needs of those people who seek to play irregularly and recreationally at affordable courses, or for children and adults wanting to try-out the sport for the first time, as the Mount Martha Golf Course and the Devilbend Golf Course provide this opportunity in conjunction with other privately owned/ operated courses that permit use by non-members.

10.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Golf

Shire-Wide Direction

1. Continue to provide affordable golf participation at the Mount Martha Public Golf Course

Northern Peninsula Planning Area

| Location | Projects |
|------------------------------------|---|
| 2. Mount Martha Public Golf Course | <ul style="list-style-type: none">• To be developed with Council, based on findings of course operational review. |

Southern Peninsula Planning Area

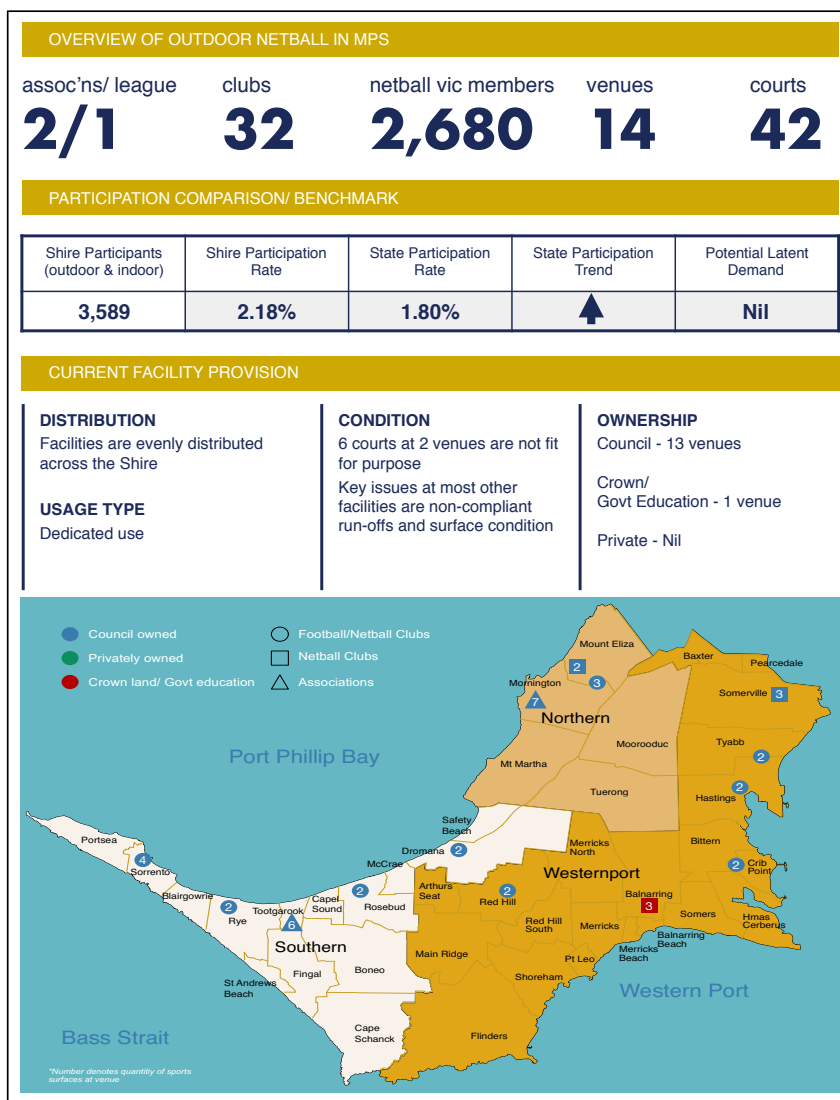
3. No recommendations

Western Port Planning Area

4. No recommendations

11. NETBALL (OUTDOORS)

11.1. State of Play



Netball Clubs (outdoor)

| Town | Club | Location |
|---|--|----------------------------------|
| Nepean Netball Association (NNA) | | |
| Tootgarook | Sorrento Junior Netball Club Rosebud Junior Netball Club Rye Netball Club Capel Sound Tootgarook Community Netball Club | Truemans Road Recreation Reserve |

| Town | Club | Location |
|--|---|------------------------------------|
| Mornington Peninsula Netball Association (MPNA) | | |
| Mornington | Balcombe Netball Club Beleura Netball Club Benton Junior College Crib Point Junior Netball Club Dromana Junior Football Netball Club Mornington Netball Club Mount Martha Netball Club Osborne Netball Club Peninsula Grammar Netball Club Red Hill Junior Netball Club St Macartans Netball Club St Thomas More Netball Club Tootgarook Netball Club | Elsie Dorrington Reserve |
| Balnarring | Balnarring District Netball Club | Balnarring Recreation Reserve |
| Mount Eliza | Mount Eliza Netball Club | Howard Parker Reserve |
| Mornington Peninsula Nepean Football League (MPNFL) | | |
| Mornington | Mornington Football Netball Club | Elsie Dorrington Reserve |
| Dromana | Dromana Junior Football Netball Club Dromana Football Netball Club | Marna Recreation Reserve |
| Rye | Rye Netball Club Rye Football Netball Club | RJ Rowley Recreation Reserve |
| Sorrento | Sorrento Junior Netball Club Sorrento Football Netball Club | David MacFarlan Recreation Reserve |
| Tyabb | Tyabb Junior Football Netball Club Tyabb Football Netball Club | Bunguyan Reserve |
| Crib Point | Crib Point Junior Netball Club Crib Point Football Netball Club | Crib Point Recreation Reserve |
| Mount Eliza | Mount Eliza Football Netball Club | Emil Madsen Reserve |
| Hastings | Hastings Football Netball Club | Hastings Park |
| Rosebud | Rosebud Junior Netball Club Rosebud Football Netball Club | Olympic Park Reserve |
| Somerville | Somerville Netball Club Somerville Football Netball Club | Somerville Recreation Reserve |
| Red Hill | Red Hill Junior Netball Club Red Hill Football Netball Club | Red Hill Recreation Reserve |

There are two netball associations and 32 netball clubs in the Shire, which includes the 11 MPNFL football netball clubs.

Shire Netball Associations

- Mornington Peninsula Netball Association (MPNA) has 7 courts at Elsie Dorrington Reserve
- Nepean Netball Association (NNA) has 6 courts at Truemans Road Recreation Reserve

Some of the 18 netball clubs that are affiliated with these two associations use these 13 courts for training, whilst some clubs share courts with MPNFL clubs, have their own courts, or use courts located at schools.

MPNFL Clubs

The 11 MPNFL clubs have access to 31 outdoor netball courts, with most being available in the reserves at which they are based, or within walking distance.

Other Clubs

The remaining 3 netball clubs are based in the northern section of the Shire and are affiliated with the Frankston District Netball Association (FDNA), which is based at Jubilee Park in Frankston.

- Mount Eliza Netball Club has 2 courts
- Somerville Netball Club has 3 courts (shares with the Somerville Football Netball Club)
- Tyabb Junior Football Netball Club has 2 courts (shares with the Tyabb Football Netball Club).

The Somerville Netball Club was initially established as an association to service netball competition needs in Somerville and the surrounding district. In recent years it has operated as a 'club' within the FDNA competitions, and the Sports Capacity Plan supports this ongoing netball participation direction for the Club, not as a future provider of netball competitions within the Shire.

There are several issues in relation to the provision and distribution of outdoor netball courts, particularly those courts servicing the clubs affiliated with the two netball associations:

- The Northern Peninsula Planning Area has the largest population but the lowest provision of outdoor netball courts.
- There is variance between clubs in relation to their access to courts for training: some clubs use their association courts, others have access to courts at the recreation reserve at which they are based, others use courts located on school land (often with restricted access), some clubs share the use of courts with another club(s), whilst others have exclusive use of courts.
- The condition of the surface of some courts is poor, and many have run-offs that are non-compliant for competition.
- The largest association, the MPNA, is based at Elsie Dorrington Reserve and has 7 courts, which is one fewer than the number required to host Netball Victoria sanctioned regional and State netball tournaments. There are other constraints also with the Elsie Dorrington Reserve netball complex having the potential to be upgraded to a regional netball complex, including the lack of indoor netball courts onsite and the limited off-street car parking available.

2MH Consulting carried out audits of the Shire's 14 netball venues in 2019 and 2020, and identified that many courts have non-compliant dimensions and/or run-offs, and 5 venues have court surfaces assessed as being poor/ dangerous¹³. At 8 of the 11 netball venues with courts with non-compliant dimensions and/or run-offs, the existing total court footprint is of a sufficient area that can accommodate compliant courts with any future surface and court upgrade. The venues that do not have a sufficient area to accommodate the same number of courts in a compliant configuration are Howard Parker Reserve (2 courts), David MacFarlan Reserve (4 courts) and Hastings Park (2 courts).

The availability of off-court infrastructure (such as change rooms, toilets, storage, and shelter) varies considerably across the 14 netball venues, as the primary purpose of the venues differs. This different purpose in turn influences the level of infrastructure required, ie. 2 venues accommodate netball associations, 10 venues accommodate football netball clubs, and 2 venues accommodate netball clubs for training only. Notwithstanding the different primary purpose of netball facilities, the condition and adequacy of the off-court infrastructure also varies considerably.

Millar Architects carried out a formal condition and compliance assessment of netball off-court facilities at 4 reserves, whilst the off-court facilities at the balance of reserves was assessed using a combination of visual inspections carried out by the study consultants and feedback received

¹³ Court condition audits were carried out by 2MH Consulting in 2019 and 2020

from netball clubs/ associations. Millar Architects provided the following condition and compliance ratings to the four buildings they reviewed:

- Redman Pavilion (David MacFarlan Reserve) - Category 2
- Nepean Netball Association Pavilion (Truemans Road Recreation Reserve) - Category 2
- Somerville Recreation Reserve netball pavilion - Category 3
- Hastings Park netball facilities - Category 4

[These ratings are based on a four tier rating system, where 'Category 1' = fit for purpose, no works required through to 'Category 4' = reached end of asset life.]

The key issues for these pavilions and the ones evaluated or assessed by the consultant team and clubs/ associations is that most netball venues lack adequate provision of adjacent change rooms, toilets, storage and spectator shelter.

11.2. Our Community Goal (where we need to be)

Outdoor Netball has a recognised industry ratio of 1 court per 7,000 people for outdoor, dedicated and floodlit netball courts.

The below table shows the existing ratio of provision of netball courts throughout the Shire based on the estimated 2020 Shire population of 167,000 people (1st column). The 4th column shows the estimated number of courts required in 2036, calculated by applying the provision ratio to the Shire's projected population in 2036 (181,097 people), with the next column showing the difference between the existing facility provision and the benchmarked facility needs.

| Existing Ratio of Provision | Industry Ratio of Provision | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|-----------------------------|-----------------------|--------------------------------|------------|--|
| | | 2020 (current supply) | 2036 (based on industry ratio) | Difference | |
| 1 court: 4,000 | 1 court: 7,000 | 42 | 26 | +16 courts | -Significant current oversupply of 16 courts, but partly explained by high number of football-netball clubs -No net increase in the number of courts required -Achieving compliant courts is the focus to 2036 |

Similar to bowling greens, the current provision of outdoor netball courts at 42 is significantly oversupplied compared to the benchmark of 1 court per 7,000 people. This can be partly explained by the provision of netball courts at recreation reserves that include football netball clubs affiliated with the MPFNL. The court/s are required for clubs to meet the training and competition requirements of their affiliated associations. Other courts support netball associations or are provided for netball club training.

The overwhelming feedback from most clubs affiliated with the MPNA is that the number of courts and times available for training do not meet the current training demand for all teams. The priority for Council should be the provision of outdoor netball courts to service competition needs, and to maximise the joint-usage of competition-compliant netball courts for training needs. Using this objective, the proposed netball court provision framework for netball will be:

1. That an appropriate number of floodlit courts and associated infrastructure be provided for the Shire netball associations to conduct netball competitions and other associated netball programs and events, and at all other times these courts will be available to each associations' affiliate clubs for their training needs.
2. That 2 floodlit courts be provided at reserves that accommodate football netball clubs (where space permits), and that these courts are licensed to the football netball clubs for their training and competition needs, and at all other times are available to other netball clubs for training and to the general public for recreational use.
3. That 2 floodlit courts be provided at Citation Reserve to service the current training needs of the Mount Martha Netball Club and the future needs of the football netball club.
4. That 2 floodlit courts be provided for the Mount Eliza Netball Club (affiliated with the FDNA) in a location in Mount Eliza that is easily accessible for juniors.

It is recommended that the Mornington Peninsula Netball Association be relocated into a new Shire level facility to increase the capacity of the Association to better service netball pathways and to

host regional and State netball tournaments. The future of the Elsie Dorrington Reserve is as a netball club training venue, however, investigate the feasibility of fencing two courts into the Alexandra Park enclosure to provide courts for the Mornington Football Netball Club for training and competition.

The Nepean Netball Association facility at Truemans Road Recreation Reserve will be developed as a Shire level facility, whilst netball venues accommodating football netball clubs will be developed as District/ Township level facilities, and venues accommodating only netball clubs will be developed as Local level facilities.

11.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Outdoor Netball
(upgrades relating to pavilions and clubrooms will be informed by Council's Pavilion Strategy)

Shire-Wide Direction

1. Implement the netball court provision framework.
2. Provide a Shire level netball complex by 2036 on Council owned/ managed land that is capable of providing a full program of netball pathway activities and programs, and hosting regional and state netball tournaments.
3. Upgrade existing netball facilities to meet endorsed standards, including off-court amenities.

Northern Peninsula Planning Area

4. New Shire level netball complex comprising 8 – 12 outdoor courts and access onsite to a minimum of 2 indoor courts (in a proposed new 4 court stadium – refer Basketball) on Council owned/ managed land preferably at a location between Mornington and Mt Martha.

| Location | Projects |
|--|--|
| 5. Howard Parker Reserve (Mount Eliza) | <ul style="list-style-type: none"> Investigate options to provide 2 compliant and floodlit netball courts with a north-south orientation at the current site, by utilising the adjacent car park access road and constructing a new access road off Canadian Bay Road. Provide off-court facilities to meet a Local level netball facility (investigate the opportunity to incorporate the existing toilet/ change rooms in the southwest corner of the Mt Eliza Community Hall in any solution). <p>An alternate option is to upgrade two of the basketball-netball courts at the Mount Eliza Secondary College in a joint venture project with the school.</p> |
| 6. Emil Madsen Reserve (Mount Eliza) | <ul style="list-style-type: none"> Remove 1 of the netball courts adjacent to the site of the new East Pavilion, and re-purpose the 2 remaining courts into multipurpose courts (in accordance with the Emil Madsen Reserve Master Plan). Construct 2 new compliant and floodlit netball courts adjacent to the West Pavilion (in accordance with the Emil Madsen Reserve Master Plan). Provide off-court facilities in the redevelopment of the West Pavilion to meet a District/ Township level netball facility. |
| 7. Elsie Dorrington Reserve (Mornington) | <ul style="list-style-type: none"> Following the relocation of the Mornington Peninsula Netball Association to a new Shire level venue, re-purpose the facility as a 5 court netball club training venue. Realign fencing around Alexandra Park to incorporate 2 netball courts for the ongoing netball training and competition needs of the Mornington Football Netball Club. |
| 8. Citation Reserve (Mount Martha) | <ul style="list-style-type: none"> Construct 2 new compliant and floodlit netball courts. Provide off-court facilities to meet a District/ Township level netball facility within existing reserve pavilions. |

Southern Peninsula Planning Area

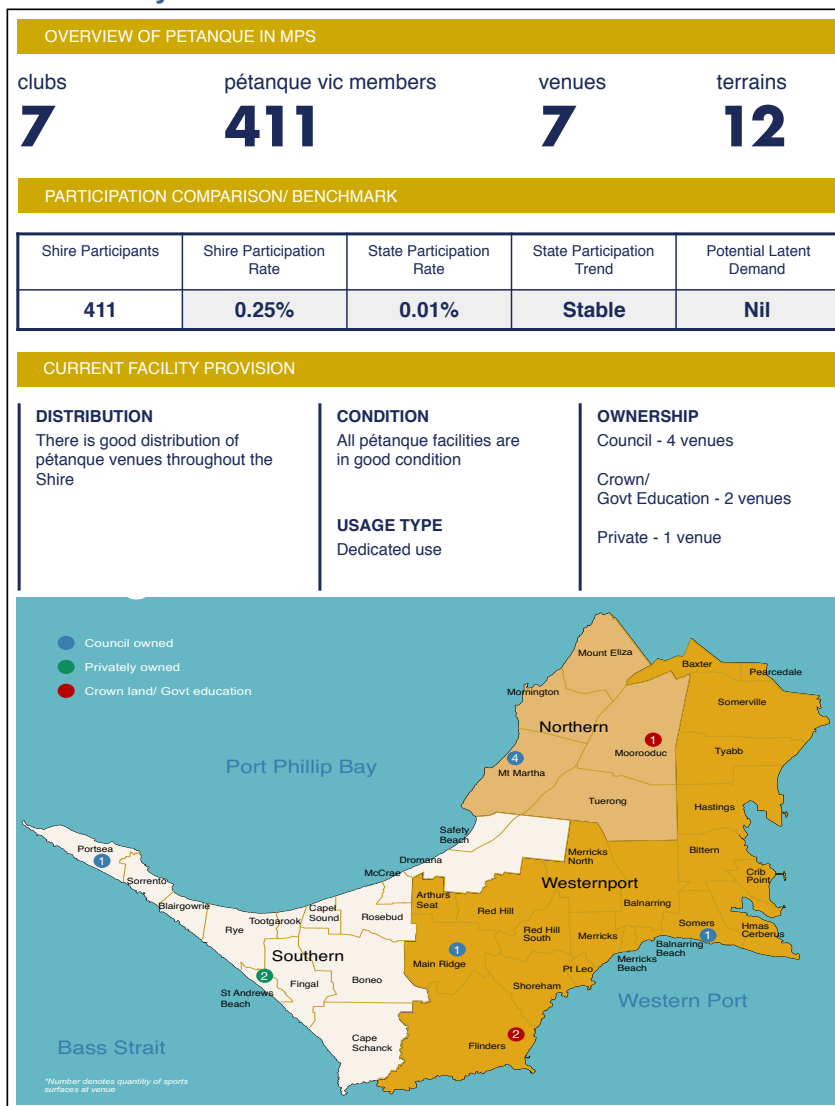
| Location | Projects |
|---|--|
| 9. Dromana Recreation Reserve | <ul style="list-style-type: none"> Construct 1 new compliant and floodlit netball court. Provide off-court facilities to meet a District/ Township level netball facility. |
| 10. Marna Reserve (Dromana) | <ul style="list-style-type: none"> Provide off-court facilities to meet a Local level netball facility in any upgrade of the existing pavilion. |
| 11. Olympic Park Reserve (Rosebud) | <ul style="list-style-type: none"> No changes. |
| 12. Truemans Road Recreation Reserve (Tootgarook) | <ul style="list-style-type: none"> Upgrade the pavilion to provide off-court facilities to meet a Shire level netball facility. Investigate and resolve DDA non-compliances. |
| 13. RJ Rowley Recreation Reserve (Rye) | <ul style="list-style-type: none"> No changes. |
| 14. David MacFarlan Reserve (Sorrento) | <ul style="list-style-type: none"> Replace the 4 asphalt courts with 2 new compliant and floodlit netball courts, in accordance with the David MacFarlan Reserve Master Plan. Construct 2 new compliant and floodlit netball courts adjacent to the JR Keegan Pavilion (in accordance with the David MacFarlan Reserve Master Plan). Provide off-court facilities in the redevelopment of the JR Keegan Pavilion to meet a District/ Township level netball facility. |

Western Port Planning Area

| Location | Projects |
|-----------------------------------|--|
| 15. Somerville Recreation Reserve | <ul style="list-style-type: none"> Resurface 2 courts and investigate the removal and/or pruning of the adjacent cypress trees to mitigate their impact on the courts. Re-purpose the third court to an active recreation facility that could still be used as a warm-up court. Replace or redevelop the existing netball pavilion to meet a District/ Township level netball facility. |
| 16. Bunguyan Reserve (Tyabb) | <ul style="list-style-type: none"> Replace the existing lines with the correct paint, and in doing so reconfigure the courts to provide 2 compliant netball courts. |
| 17. Hastings Park | <ul style="list-style-type: none"> Reconstruct the courts to provide 2 new compliant and floodlit netball courts. Provide off-court facilities beside the courts to meet a District/ Township level netball facility. |
| 18. Crib Point Recreation Reserve | <ul style="list-style-type: none"> Consider resurfacing the courts in an acrylic surface to resolve most of the surface imperfections and court dimension non-compliances. |
| 19. Balnarring Recreation Reserve | <ul style="list-style-type: none"> No changes. |

12. PETANQUE

12.1. State of Play



Petanque Clubs

| Town | Club | Location |
|------------|------------------------------------|------------------------------|
| Flinders | Flinders Petanque Club | BA Cairns Reserve |
| Main Ridge | Main Ridge Bowls & Petanque Club | AR and F Ditterich Reserve |
| Mt Martha | Mt Martha Bowls & Petanque Club | Ferrero Reserve |
| Moorooduc | Mornington Peninsula Petanque Club | Moorooduc Recreation Reserve |
| Portsea | Portsea Petanque Club | Percy Cerutti Reserve |
| Somers | Somers Petanque Club | Garden Square Reserve |

| Town | Club | Location |
|------------------|--------------------------------|--|
| St Andrews Beach | St Andrews Beach Petanque Club | St Andrews Beach Recreation Club (private) |

The Mornington Peninsula Shire is a Victorian 'hub' for petanque - there are currently 26 clubs throughout Victoria and 7 clubs (or 27% of all clubs in Victoria) are located within the Shire. A unique characteristic of 6 of the 7 clubs when compared to other Victorian clubs, is that they are 'social' petanque clubs only with no aspirations to participate in Petanque Victoria sanctioned competitions and tournaments.

The former Mount Martha Mornington Petanque Club is the newest petanque club in the Shire. It did not have a permanent terrain or club base until early 2021 when it amalgamated with the Mount Martha Bowls & Social Club. The Club always had an aspiration to develop a Regional level petanque facility in the Shire to provide a local competition venue for those residents wanting to compete in Petanque Victoria sanctioned competitions and tournaments, and to also provide a sport pathway for petanque, ie. player and umpire development, coaching development, and hosting competitions. The two clubs have completed a merger and are now known as the Mount Martha Bowls & Petanque Club, and are based at the bowls facility in Watsons Road, Mt Martha. The western green has been converted into a four terrain petanque facility (called the Petanque Boulodrome), and has capacity to accommodate 24 pistes (or lanes), which meets the minimum requirements to host State and National events.

The Petanque Workshop identified that whilst the current total Petanque Victoria registered membership is 411, there are higher numbers of Shire residents participating as non-registered social members with most clubs. All clubs are relatively self-sufficient in relation to both the construction and maintenance of their terrains.

12.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of petanque terrains in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in Petanque by Shire residents and the Statewide participation rate. The 4th column is the State trend for petanque participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – an additional 3 petanque terrains required.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|-------------|---|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 terrain: 14,000 | 0.25% | 0.10% | stable | 12 terrains | 15 terrains | -3 terrains | -Petanque is very popular on the Mornington Peninsula for social play -Opportunity to consolidate existing venues/ clubs |

The general distribution of petanque clubs throughout the Shire is excellent, with each planning area offering convenient access for most communities.

The Mount Martha Bowls & Petanque Club will be developed as a Region level petanque facility, with other petanque clubs developed to a Local level standard comprising 1 – 2 terrains.

If existing toilets are located within approximately 100m of the petanque facility, then arrangements will be made to provide the petanque club with access.

12.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Petanque
(upgrades relating to pavilions and clubrooms will be informed by Council's Pavilion Strategy)

Shire-Wide Direction

1. Plan for an additional 3 petanque terrains.

Northern Peninsula Planning Area

| Location | Projects |
|---------------------------------------|--|
| 2. Mount Martha Bowls & Petanque Club | Refer Bowls section for improvement projects relevant also for the petanque use of the facility. <ul style="list-style-type: none"> Install a central shelter within the Petanque Boulodrome, and shade shelters along the west perimeter. Install floodlights to the Petanque Boulodrome. |
| 3. Moorooduc Recreation Reserve | <ul style="list-style-type: none"> Construct a second terrain. |

Southern Peninsula Planning Area

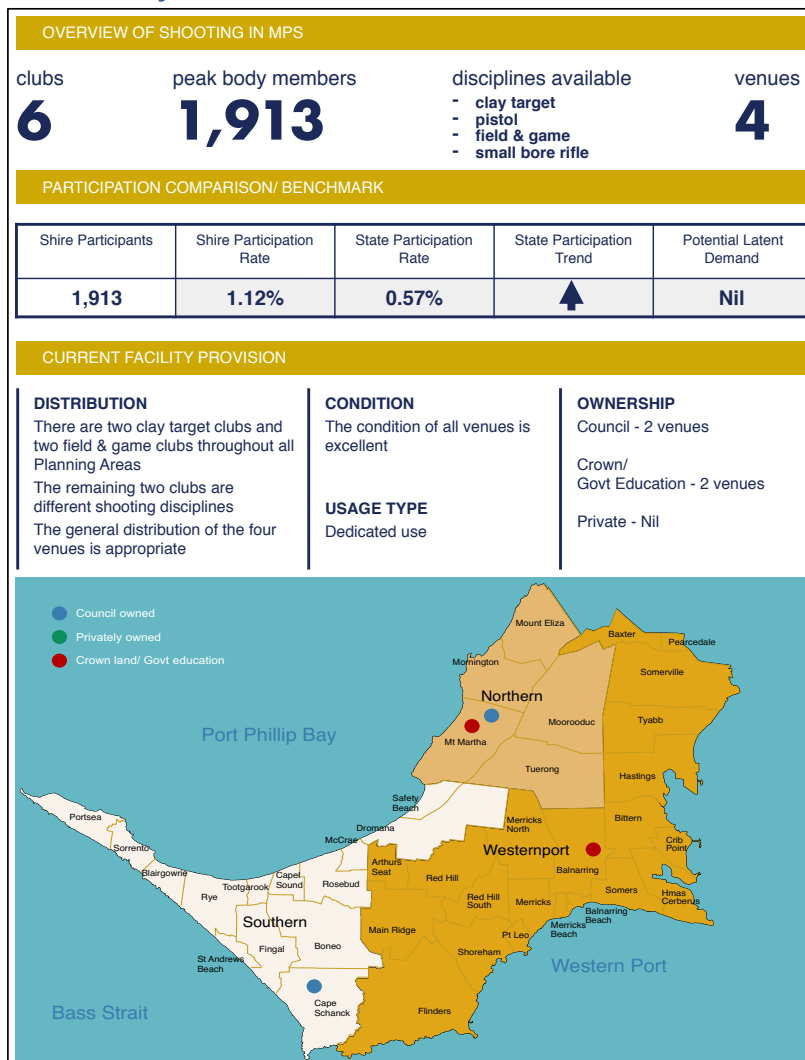
| Location | Projects |
|------------------------------------|---|
| 4. Percy Cerutti Reserve (Portsea) | <ul style="list-style-type: none"> No changes. |

Western Port Planning Area

| Location | Projects |
|--|--|
| 5. Garden Square Reserve (Somers) | <ul style="list-style-type: none"> Replace the plinths on the north and south sides of the terrain. Provide off-court facilities to meet a Local level petanque facility. |
| 6. AR and F Ditterich Reserve (Main Ridge) | <ul style="list-style-type: none"> No changes |
| 7. BA Cairns Reserve (Flinders) | <ul style="list-style-type: none"> Install plinths on the north and west sides of both terrains, and replace all other plinths. Provide off-court facilities to meet a Local level petanque facility, including shelter and storage. |

13. SHOOTING SPORTS

13.1. State of Play



Shooting Clubs

| Town | Club | Location |
|--------------|----------------------------------|--|
| Cape Schanck | Nepean Clay Target Club | Long Point Reserve |
| Cape Schanck | Port Phillip Field and Game | Long Point Reserve |
| Mount Martha | Peninsula Pistol Club | Balcombe Estuary Reserve |
| Mount Martha | Mornington Small Bore Rifle Club | Balcombe Estuary Reserve |
| Mount Martha | Mornington Clay Target Club | Craigie Road (private) |
| Balnarring | Mornington Field and Game | Emu Plains Racecourse and Recreation Reserve |

The six shooting sports clubs based in the Shire accommodate four different shooting disciplines: clay target, pistol, field & game, and small bore rifle. The clubs are located at four venues: one is on Council land (Long Point Reserve); two are on Crown land reserves; and one is on private land. All clubs are largely self-sufficient having developed their facilities using in-house resources, funds obtained through the State Government's Shooting Sports Facilities Program, and grants administered by the various sport peak bodies.

The Shooting Sports Workshops identified that the club membership numbers only account for a small proportion of the actual numbers of shooters using each of the ranges. This is largely due to the requirement that firearm owners have to participate in regular shoots each year in order to be granted a firearms licence. All clubs indicated that there is capacity to accommodate additional demand for access to ranges, however, in some instances access to ranges is restricted to specific days and times, in accordance with leases and other occupancy agreements.

The Long Point Reserve clay target range has been used for State championships, and further infrastructure improvements will further enhance the attributes of the venue as a State competition venue. The clay target range on Craigie Road, Mount Martha is leased by the Mornington Clay Target Club from South East Water. It is the newest range having opened in 1990.

The Mornington Field and Game Club is located on Crown land at Emu Plains Racecourse and Recreation Reserve, just south of the archery facility. The pistol range located in the Balcombe Estuary Reserve in Mount Martha (next to Citation Reserve) is also on Crown land and has been there since 1958.

All clubs are required to have an Environment Management Plan to ensure there is responsible recovery and disposal of waste, such as from ammunition and clay targets, to assist them to prevent, manage and/or contain contamination from their activities (primarily lead).

13.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of shooting venues in the Shire based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in shooting sports by Shire residents and the Statewide participation rate. The 4th column is the State trend for shooting sports participation pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – no additional shooting venues required.

| Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|---|
| | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| 1 venue: 41,750 | 1.12% | 0.57% | rising | 4 venues | 4 venues | 0 venues | -Existing venues/ ranges have capacity to absorb new demand |

Shooting sports is one of the most popular activities in the Shire outside of the mainstream oval-based and court sports, and should continue to be supported and encouraged as it appeals to adults of all ages, particularly middle-aged and older adults.

The current supply of shooting sports facilities in the Shire is adequate to meet future needs, and there is a relatively even distribution of facilities throughout the Shire notwithstanding that each facility does not include all shooting disciplines.

Each venue will be developed to a Shire level standard facility to further increase the capacity of the clubs to better service their shooting discipline and continue to host regional and State events.

13.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Shooting Sports
(upgrades relating to pavilions and clubrooms will be informed by Council's Pavilion Strategy)

Shire-Wide Direction

1. No additional shooting clubs are required.
2. Support the six existing shooting clubs as the providers of shooting participation opportunities in the future.

Northern Peninsula Planning Area

| Location | Projects |
|--|--|
| 3. Balcombe Estuary Reserve (Mount Martha) | <ul style="list-style-type: none">Upgrade the access to and from the range off Nepean Highway to improve safety. |

Southern Peninsula Planning Area

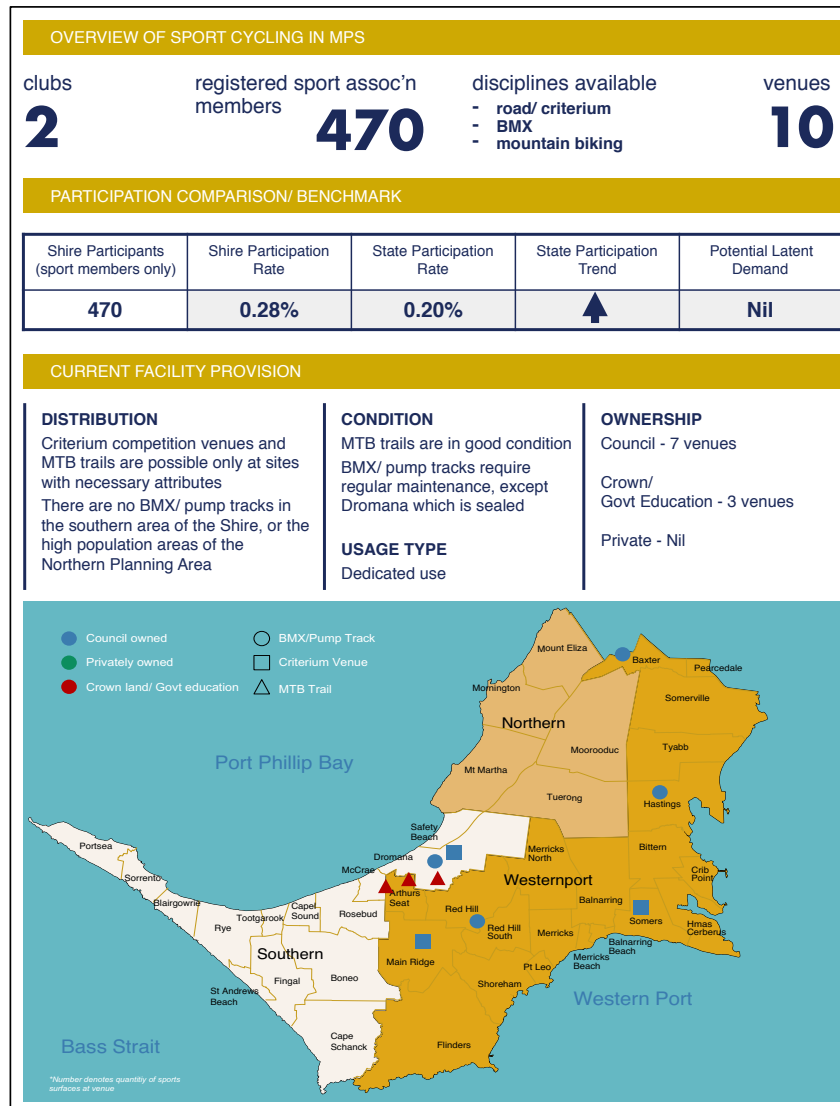
| Location | Projects |
|--------------------------------------|---|
| 4. Long Point Reserve (Cape Schanck) | <ul style="list-style-type: none">Commence planning for the provision of off-range club facilities for the Mornington Peninsula Bowmen that meet endorsed standards (potential modular pavilion). |

Western Port Planning Area

| Location | Projects |
|--|---|
| 5. Emu Plains Racecourse and Recreation Reserve (Balnarring) | <ul style="list-style-type: none">No changes. |

14. SPORT CYCLING

14.1. State of Play



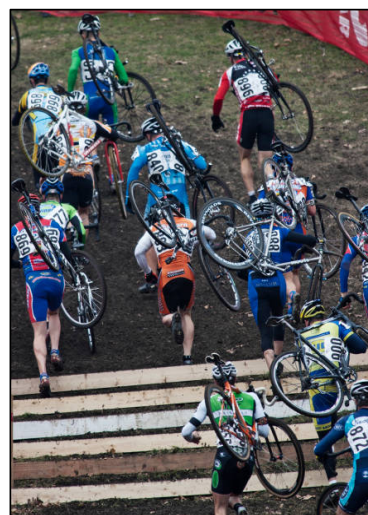
Sport Cycling Clubs

| Town | Location | Club |
|-------------------------------------|---------------------------|-------------------------|
| Criterion Competition Venues | | |
| Dromana | Dromana Industrial Estate | Mornington Cycling Club |
| Main Ridge | Main Ridge road network | |
| Somers | Somers road network | |

| Town | Location | Club |
|-----------------------|--|--------------------------|
| Other Clubs | | |
| Dromana/ Arthurs Seat | Arthurs Seat State Park | Red Hill Riders MTB Club |
| Dromana | BMX/ pump track (recreational) Hillview Community Reserve | NA |
| Hastings | BMX/ pump track (recreational) West Park Reserve | NA |
| Red Hill | BMX/ pump track (recreational) Rear Red Hill shops | NA |
| Baxter | BMX/ pump track (recreational) Harold Reid Reserve | NA |

Sport Cycling comprises four disciplines: track (velodrome), road (criterium circuit), mountain biking (bike trails) and BMX (tracks/ pump tracks). An emerging new discipline in Australia is cyclo-cross (right), which combines the best elements of on-road cycling with off-road cycling.

Sport Cycling is experiencing increased participation both in competition and recreational participation, particularly since the onset of the COVID pandemic, which was a trigger for a spike in recreation cycling. As is the case with some other sports in the Shire, club membership numbers only account for a small proportion of the actual numbers of riders regularly riding in club events, and also using cycling tracks, trails and circuits on a regular basis. An example of this is mountain biking, where there are 320 riders who are members of the Red Hill Riders Mountain Bike Club, however, more than 110,000 mountain bikers are annually visiting the 20 kilometres of mountain bike trails that are located throughout Arthurs Seat State Park.



There are two cycling clubs based in the Shire:

- the Mornington Cycling Club has its focus on road riding and racing
- the Red Hill Riders Mountain Bike Club is a trail-riding club.

Both clubs have experienced strong membership and participant growth in the past five years, and believe cycling sports will become one of the most popular sports in the Shire.

The current facilities for road cycling are informal and temporary. The Mornington Cycling Club does not have a base (facility or clubroom), but utilises roads within the Safety Beach Marina for beginners, and local roads within the environs of Main Ridge, Somers and the Dromana Industrial Estate for its competition criterium courses. The Red Hill Riders Mountain Bike Club also does not have a base (clubroom), however, it has strong partnerships with Parks Victoria and Council for the planning, construction and maintenance of the estimated 20km network of formal mountain bike trails throughout the Arthurs Seat State Park and the 140km of roadside mountain bike, equestrian, and walking trails throughout the Shire.

Council has two recreational BMX tracks (Baxter, Hastings), one pump track (Dromana), and one MTB skills park (Red Hill). There is no formal club competition BMX racing track in the Shire; the closest club racing tracks are at Seaford and Cranbourne.

There is no velodrome track racing facility in the Shire; the closest velodrome is at Edithvale. Council has prepared a draft *Recreational Facilities for Mountain Bike and BMX Strategy*, and its focus is for the planning for the future provision of recreational BMX facilities, such as pump tracks and dirt jumps, and for recreational MTB facilities, such as MTB skills parks.

14.2. Our Community Goal (where we need to be)

The 1st column in the following table shows the existing ratio of provision of cycling venues in the Shire for those where venues exists, based on the estimated 2020 Shire population of 167,000 people. The next two columns show the rate of participation in cycling sports by Shire residents and the Statewide participation rate. The 4th column is the State trend for participation for each cycling sport pre-COVID, and the 6th column shows the projected facility needs to 2036 based on these inputs – additional facilities required for mountain biking and BMX.

| Discipline | Existing Ratio of Provision | Participation Rates | | Statewide Sport Trend | Number of Facilities | | | Shire-Wide Implications to 2036 |
|---------------------------------|-----------------------------|---------------------|-----------|-----------------------|-----------------------|-----------------|------------|---|
| | | Shire | Statewide | | 2020 (current supply) | 2036 (required) | Difference | |
| Sport Cycling - track | No existing track | NA | 0.10% | declining | 0 tracks | 0 tracks | 0 tracks | -Little demand for track cycling -Whilst AusCycling supports a velodrome in southeast Metropolitan Melbourne, the Peninsula is considered too far south to make a facility viable |
| Sport Cycling - road/ criterium | 1 venue: 55,000 | 0.09% | 0.10% | rising | 3 venues | 3 venues | 0 venues | -Current criterium courses are temporary road circuits (Dromana, Main Ridge, Somers) -A dedicated off-road criterium circuit is required |
| Sport Cycling - mountain biking | 1km: 11,000 | 0.19% | 0.06% | rising | 20kms | 25kms | -5kms | -There is currently 20kms of mountain bike trails available within Arthurs Seat State Park, and a further 140kms of roadside and equestrian trails throughout the Shire -Additional trails are required to meet demand |
| Sport Cycling - BMX track | No existing track | NA | 0.04% | rising | 0 tracks | 0 tracks | 0 tracks | -AusCycling does not support an additional BMX racing venue in southeast Metropolitan Melbourne |

The two Cycle Sports Workshops were key informants to the future directions for cycling sports facilities throughout the Shire suitable to support the sporting and competitive needs of cyclists. Attendees included the *former* Cycling Victoria, AusCycling, Parks Victoria (the manager of the Arthurs Seat State Park), the two cycling clubs, and Council. (AusCycling is the recently formed unified peak body for BMX, BMX Freestyle, Cyclo-Cross, E-Sport, Mountain Bike, Para-Cycling, Road, and Track cycling disciplines). It was confirmed during the Workshops that there is an ongoing demand for the construction of additional mountain bike trails, and that an off-road criterium course would help meet the demand for both competition and recreational road riding.

Initially during discussions, Cycling Victoria indicated that it did not believe there is sufficient demand now and in the future for the Shire and surrounding region to support a velodrome track, however, updated advice from AusCycling (early 2021) is that it is supportive of a velodrome track in the South East Metro Region. There is no formal or anecdotal research available that suggests a velodrome track is required in the Mornington Peninsula Shire, nor that one would be financially viable. Therefore, a velodrome track is not part of the planning for sport cycling facilities during the life of the Sports Capacity Plan.

AusCycling believes that a competition BMX track and associated facilities are not required in the Shire, as there are BMX club racing facilities at Seaford and Casey Fields, and both have capacity to meet any new local BMX racing demand. However, AusCycling does support the development of recreational (Local level) BMX facilities and pump tracks due to their popularity and attraction for more inclusive participation in cycling. This is consistent with community feedback received recently by Council advocating for the installation of additional pump tracks.

The ongoing development of new mountain bike trails throughout Arthurs Seat State Park by Parks Victoria, Council and the Red Hill Riders is supported, including 4 new trails (35km) already confirmed and 9 additional trails still in the planning.

The growth of the Mornington Cycling Club, coupled with the further increase in recreational cycling, indicate clearly that a dedicated off-road criterium circuit and cyclo-cross facility are necessary for the Shire, and any preferred location should include a 'home' for cycling that could be shared by the Red Hill Riders Mountain Bike Club and the Mornington Cycling Club. A dedicated off-road criterium circuit will enable safe off-road competition events to be conducted locally, and will trigger uses by triathletes, Human Powered Vehicle (HPV) clubs/ school teams, inline skating, and other recreational/ fitness activities – this could be a facility that mirrors the criterium track and other associated cycling infrastructure at Casey Fields, to create a regional 'cycling hub'.

Whilst Hillview Community Reserve and the adjacent Crown land and Arthurs Seat State Park have been developed with a focus towards sports cycling, this study recommends that Council undertake a comprehensive investigation to determine the optimum location for an off-road criterium circuit and cyclo-cross facility, and a clubroom facility to accommodate one or both of Red Hill Riders Mountain Bike Club and Mornington Cycling Club (a Shire cycle sports 'hub'), using Casey Fields as an example.

14.3. Getting the Ball Rolling (what do we need)

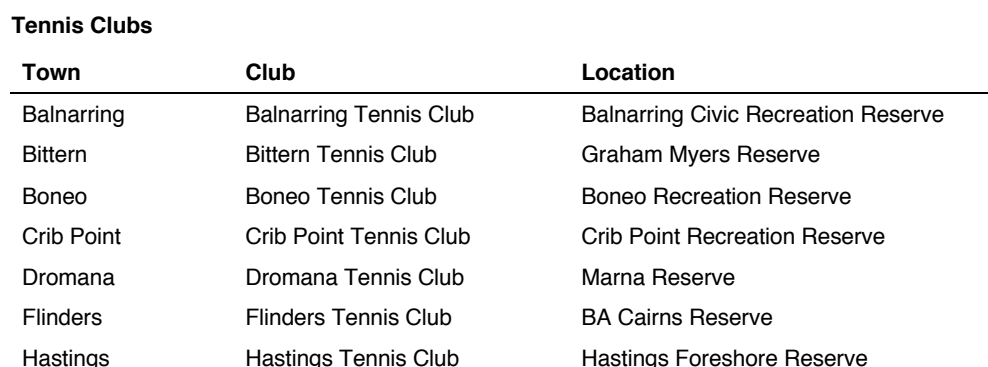
Strategic Recommendations for Sport Cycling

Shire-Wide Direction

1. Develop a range of tracks, trails and circuits to support both competitive and non-competitive cycle sports activities
2. Continue to facilitate construction of additional mountain bike trails, in partnership with Parks Victoria and the Red Hill Riders Mountain Bike Club
3. Develop an off-road criterium circuit of minimum 800 metres and not more than 3km, and minimum width of 6 metres
4. Undertake a feasibility study to develop the Hillview Community Reserve as a Shire level cycle sports 'hub'

For specific recommendations for new and upgraded recreational BMX and MTB facilities refer to Council's *Recreational Facilities for Mountain Bike and BMX Strategy (2023)*.

15.1. State of Play



| Town | Club | Location |
|------------------|----------------------------------|--|
| Main Ridge | Main Ridge Tennis Club | AR and F Ditterich Reserve |
| Mornington | Mornington Tennis Club | Civic Reserve |
| Mount Eliza | Mount Eliza Tennis Club | Howard Parker Reserve |
| | | Ranelagh Club (private) |
| Mount Martha | Mount Martha Tennis Club | The Esplanade & Ferrero Reserve |
| Red Hill | Red Hill Tennis Club | Red Hill Recreation Reserve |
| Rosebud | Rosebud Tennis Club | Rosebud Tennis Club |
| Rye | Rye Tennis Club | RJ Rowley Recreation Reserve |
| Shoreham | Shoreham Tennis Club | Shoreham Tennis Club |
| Somers | Somers Tennis Club | RW Stone Reserve |
| Somerville | Somerville Tennis Club | Somerville Recreation Reserve |
| Sorrento | Sorrento Tennis Club | David MacFarlan Reserve |
| St Andrews Beach | St Andrews Beach Recreation Club | St Andrews Beach Recreation Club (private) |
| Tyabb | Tyabb Tennis Club | Bunguyan Reserve |

Tennis Associations

Peninsula Tennis Association

| | | |
|--------------------------|------------------------|----------------------------------|
| Balnarring Tennis Club | Bittern Tennis Club | Boneo Tennis Club |
| Crib Point Tennis Club | Dromana Tennis Club | Hastings Tennis Club |
| Main Ridge Tennis Club | Mornington Tennis Club | Mount Eliza Tennis Club |
| Mount Martha Tennis Club | Ranelagh Club | Red Hill Tennis Club |
| Rosebud Tennis Club | Rye Tennis Club | Somers Tennis Club |
| Shoreham Tennis Club | Somers Tennis Club | Somerville Tennis Club |
| Sorrento Tennis Club | Tyabb Tennis Club | St Andrews Beach Recreation Club |

Southern Peninsula Tennis Association

| | | |
|------------------------|----------------------------------|----------------------|
| Boneo Tennis Club | Dromana Tennis Club | Flinders Tennis Club |
| Main Ridge Tennis Club | Red Hill Tennis Club | Rosebud Tennis Club |
| Rye Tennis Club | Shoreham Tennis Club | Sorrento Tennis Club |
| Tyabb Tennis Club | St Andrews Beach Recreation Club | |

Westernport Tennis Association

| | | |
|------------------------|------------------------|------------------------|
| Balnarring Tennis Club | Bittern Tennis Club | Crib Point Tennis Club |
| Somers Tennis Club | Somerville Tennis Club | Tyabb Tennis Club |

There are 21 tennis clubs throughout the Shire with varying numbers of courts and membership sizes. The total Shire tennis club membership in 2019 was 2,667 (being those registered with Tennis Victoria), for an average club membership of 133 people.

Of the 10 clubs in the Northern and Southern Peninsula Planning Areas, 9 have 100 members or more, and 8 have 6 courts or more. Of the 11 clubs in the Western Port Planning Area, 3 have more than 100 members, and 4 have 6 courts or more. Many of the Western Port clubs have tennis facilities that exceed the primary tennis participation needs of local residents, being courts for coaching and for social play/ practice.

However, it is acknowledged that many more people participate in tennis on a regular basis than what the formal Tennis Victoria club membership data might suggest. Such participation includes people hiring courts for social play, and other non-club member participation opportunities, such as club-organised midweek night social competitions, cardio tennis, and other family/ social tennis events. Fourteen clubs have introduced the automated and self-serve book-a-court system, and all of these clubs reported increased social and casual use of courts as a result.

There are three tennis associations servicing the tennis competition needs throughout the Shire.

- **Peninsula Tennis Association (PTA)** – is governing body for tennis within the South East Metro region that extends from Mordialloc to Portsea and across to Pakenham. The PTA has 36 affiliate clubs, including 19 of the 21 Mornington Peninsula Shire clubs – only Shoreham and Flinders Tennis Clubs are not affiliated with the PTA. The PTA has the responsibility to promote tennis participation, to conduct tennis competitions and tournaments, and to also govern other tennis competitions within its catchment area. The PTA's competitions include Saturday pennant and midweek day and evening competitions, and incorporate mens & womens, juniors & seniors, and singles & doubles sections. In 2020, there were approximately 315 teams participating in PTA competitions, with 158 teams (or just over 50%) being from Shire clubs.
- **Westernport Night Tennis Association (WNTA)** – is a group of 8 tennis clubs that conducts 2 night social tennis competitions per year (summer and winter) for its clubs. The Shire tennis clubs affiliated with the WNTA are Balnarring, Bittern, Crib Point, Hastings, Somers, Somerville, and Tyabb, with Pearcedale Tennis Club in the City of Casey also included. In 2020, there were 30 teams that participated in competitions.
- **Southern Peninsula Tennis Association (SPTA)** – is the group organising night tennis competitions for clubs in the southern Mornington Peninsula. The Shire tennis clubs affiliated with the SPTA are Boneo, Dromana, Flinders, Main Ridge, Red Hill, Rosebud, Rye, Shoreham, Sorrento and St Andrews. In 2020, there were 45 teams that participated in a Thursday evening Ladies' competition and a Wednesday night Men's competition. In 2021, a Monday night Mixed Social competition was introduced, and in 2022, the SPTA will conduct an inaugural Twilight Tournament.

In addition to the above local competitions, **Tennis Victoria** with the assistance of local clubs facilitates, Australian Ranking Tournaments and other pathway tournaments/ events. In 2019, there was 9 Australian Ranking Tournaments, which were held at the Mornington Tennis Club (4), the Dromana Tennis Club (2), the Rye Tennis Club (2), and the Red Hill Tennis Club (1), and attracted a combined 1,650 players.

The four key offerings of tennis clubs are coaching (mainly juniors), Saturday pennant competition, midweek night competition, and social play/ practice. During the Tennis Workshops, some clubs reported that their membership was either stable or had declined in the past couple of years, and that junior coaching and competition, midweek night competition, and social play were the most popular services provided. Most clubs were now not entering senior teams in weekend pennant competitions, with Mt Eliza Tennis Club, Mornington Tennis Club and Mt Martha Tennis Club the only clubs with multiple Saturday senior pennant teams.

Millar Architects carried out a formal condition and compliance assessment of tennis clubrooms at 19 of the Shire's community tennis club venues (excluded St Andrews Beach Recreation Club and Ranelagh Club). Most clubrooms are good condition and are well maintained. The following is a summary of the functionality and compliance ratings for the tennis clubrooms (excludes Boneo Tennis Club as the clubroom is part of the Boneo Community Hall).

- Category 1 – 1 clubroom (Mornington TC)
- Category 2 – 8 clubrooms (Dromana TC, Hastings TC, Main Ridge TC, Mount Eliza TC, Mount Martha TC, Rosebud TC, Somerville TC, Tyabb TC)

- Category 3 – 7 clubrooms (Crib Point TC, Flinders TC, Red Hill TC, Rye TC, Shoreham TC, Somers TC, Sorrento TC)
- Category 4 – 2 clubrooms (Bittern TC, Balnarring TC)

[These ratings are based on a four tier rating system, where 'Category 1' = fit for purpose, no works required through to 'Category 4' = reached end of asset life.]

The key issues for these clubrooms are DDA non-compliances (including disabled WCs, pavements and handrails, and disabled car park/s), the need for additional storage, toilets and showers with changing compartments, and kitchen upgrades. Clubroom upgrades should be restricted to District/ Township level facilities only, being a responsible approach to clubroom upgrades. Clubroom upgrades and improvements are separately assessed and recommended in the Council's Pavilion Strategy.

15.2. Our Community Goal (where we need to be)

Tennis has a recognised industry ratio of 1 court per 3,000 people.

The table on the following page shows the existing ratio of provision of club tennis courts throughout the Shire based on the estimated 2020 Shire population of 167,000 people (1st column). The 4th column shows the estimated number of courts required in 2036, calculated by applying the provision ratio to the Shire's projected population in 2036 (181,097 people), with the next column showing the difference between the existing facility provision and the benchmarked facility needs.

| Existing Ratio of Provision | Industry Ratio of Provision | Number of Facilities | | | Shire-Wide Implications to 2036 |
|-----------------------------|-----------------------------|--------------------------|-----------------------------------|------------|--|
| | | 2020 (current supply) | 2036 (based on industry ratio) | Difference | |
| 1 court: 1,400 | 1 court: 3,000 | 131 | 60 | +71 courts | -Significant oversupply of 71 courts, but partly explained by distribution of courts across small townships -Focus to 2036 is rationalising the total number of available courts and/or re-purposing for use for pickleball |

Similar to bowling greens and netball courts, the current provision of club tennis courts at 127 is oversupplied compared to the benchmark of 1 court per 3,000 people. This can be partly explained by the historic provision of tennis courts within the smaller townships throughout the Western Port Planning Area, as a strategy to provide residents with a locally accessible sports facility. The increased mobility of people has reduced the need for such an approach.

Feedback from tennis clubs during the study indicated that a majority of tennis members and other participants want to be able to access their local tennis courts for coaching (juniors) and for social competition, with little or no obligation or interest in club membership and committee/ volunteer involvement. This has led to some clubs being largely administered by the club coach, which is a tenuous management model from both a club sustainability perspective and a responsible financial management perspective (ie. the potential for court hire charges being applied to coaches being less than industry rates).

The Workshops also confirmed that night tennis tournaments were the most popular tennis competition type that most tennis club members engaged in, and that the 'home and away' fixture format was valued by clubs large and small as it enabled players to visit other club facilities and to generate revenue. It was also explained that there is a critical mass of courts required to conduct the competitions, and that centralising matches to only 1 – 2 larger club facilities would be unlikely to meet the demand for courts and would also be a disincentive for those players from smaller club facilities to participate, as they would be required to travel each week to other clubs.

The overwhelming feedback from Tennis Victoria, tennis associations, and tennis clubs is to retain all tennis club facilities in a form that will permit as a minimum, junior tennis coaching, midweek night competition and social play/ practice, and to allow all current clubs to continue whilst sustainable. There is acknowledgement and understanding by stakeholders of the financial challenge for Council to continue to provide fit for purpose facilities for all 21 tennis clubs in their current forms, particularly for smaller clubs that do not have the same utilisation of courts and off-court facilities as those clubs in larger suburbs and townships.

2MH Consulting carried out audits of the tennis courts at 19 of the Shire's community tennis club venues were carried out in 2019 (excluded all courts at the St Andrews Beach Recreation Club and the Ranelagh Club, and the 2 northern courts at Hastings Tennis Club as they being used as bocce courts at the time of the audit). The audits identified that all but 4 courts have non-compliant dimensions and/or run-offs, and 19 of the 117 courts have surfaces assessed as poor. In relation to the courts with non-compliant dimensions and run-offs, most are of a minor nature and don't unduly impact the playability and safety of the courts for social play and practice, and community club competitions. Further, just less than 70% of these courts can be easily reconfigured to become compliant during any future court re-surfacing/ upgrade project, as the existing total court footprint is of a sufficient area that can accommodate compliant courts. The other 33 courts would require an expansion of the fenced compound in which they are situated in order to achieve full compliance. The only tennis venue with compliant courts is the Boneo Tennis Club.

Currently, a majority of the 127 club courts throughout the Shire are porous (en tout cas). Porous courts have the advantage of being the most 'giving' surface for players, and is Tennis Victoria's preferred competition surface. However, porous courts require regular upkeep (volunteer strain), are easily impacted by heavy rains and strong winds, require regular heavy watering, and require bagging and watering during sustained use by players, which makes them not conducive to casual hire. Acrylic surfaces will be Council's preferred surface for future court upgrade projects to District/ Township level and Local level tennis facilities, as a strategy to assist club sustainability, achieve increased court durability (more economical), and to facilitate increased casual use.

The priorities for Council in the future should be:

- the provision of Shire level facilities that can service tennis pathways and tournaments.
- the provision of other tennis facilities to provide local tennis participation in the form of junior tennis coaching, social play/ practice, and local tennis competitions.
- continue to support the installation of book-a-court systems to ensure convenient access to courts for tennis enthusiasts not a member of a club.

Using these priorities and objectives, the proposed tennis facility provision framework will be:

1. **Shire level** (sport pathway venues) comprising 8-12 courts and a clubroom:
 - Mornington Tennis Club (Regional tennis facility)
 - Rye Tennis Club
2. **District/ Township level** (district 'tennis hub' facilities) comprising 5 – 7 courts and a clubroom:
 - Mount Eliza Tennis Club
 - Mount Martha Tennis Club
 - Boneo Tennis Club
 - Tyabb Tennis Club

Westernport Night Tennis Association

- Balnarring Tennis Club
- Hastings Tennis Club
- Somerville Tennis Club

These tennis facilities to become the primary competition venues for the WNTA but will continue to utilise other club courts, as may be required.

Southern Peninsula Tennis Association

- Dromana Tennis Club
- Red Hill Tennis Club
- Rosebud Tennis Club
- Rye Tennis Club
- Sorrento Tennis Club

These tennis facilities to become the primary competition venues for the SPTA but will continue to utilise other club courts, as may be required.

3. **Local level** (primarily serving township needs) comprising 2-4 acrylic courts (2 floodlit), storage and toilets/ modest clubroom. Where clubs cease to exist, Council will assume the management responsibility of the courts, and convert courts to acrylic surface.
- Bittern Tennis Club
 - Crib Point Tennis Club
 - Flinders Tennis Club
 - Main Ridge Tennis Club
 - Shoreham Tennis Club
 - Somers Tennis Club

Since this study commenced, pickleball has swept across Victoria as one of the fastest growing sports coming out of the COVID pandemic, and the Mornington Peninsula Shire is one of the areas that has seen the sport grow at a rapid rate. Pickleball is a paddleball sport that combines elements of badminton, table tennis and tennis, and can be played indoors and outdoors. A pickleball court has the dimensions and layout of a badminton court, and these dimensions enable four pickleball courts to fit onto the footprint of a regular size tennis court.



It was created in the USA in 1965 and has grown to more than 3 million participants worldwide. It was introduced to Australia in 2015 and has gained popularity as a low-impact sport that is easy to learn and play at almost any age. It is now officially recognised with Pickleball Victoria established in 2020.

The oversupply of tennis courts throughout the Shire presents an ideal opportunity for tennis clubs to embrace the sport, as a strategy to increase usage of their courts (particularly courts surplus to needs) and club membership. Co-location of the two sports would be similar to bowls and golf clubs sharing resources, and two other examples in the Shire being the West Rosebud Bowls and Croquet Club and the Mount Matha Bowls and Petanque Club. Being an emerging sport, it is recommended that in the short to term medium the direction for pickleball's growth and development in the Shire is to partner with tennis clubs to resource share, both from a governance/ club perspective and from a facilities utilisation perspective.

15.3. Getting the Ball Rolling (what do we need)

Strategic Recommendations for Tennis

(upgrades relating to pavilions and clubrooms will be informed by Council's Pavilion Strategy)

Shire-Wide Direction

1. Implement the tennis facility provision framework.
2. Support acrylic surfaces as the preferred surface for future tennis court upgrades.
3. Provide tennis courts and off-court amenities in accordance with facility development standards for each level.
4. Support the growth of pickleball by liaising with tennis clubs for community access to facilities in areas where pickleball demand arises.

Northern Peninsula Planning Area

| Location | Projects |
|---|--|
| 4. Mount Eliza Tennis Club | <ul style="list-style-type: none"> Reconstruct Courts 1 - 4 to provide compliant and floodlit courts. Investigate and resolve DDA non-compliances. |
| 5. Mornington Tennis Club | <ul style="list-style-type: none"> Upgrade floodlighting to compliant LED lights. |
| 6. Mount Martha Tennis Club (Dominion Road) | <ul style="list-style-type: none"> Reconstruct Courts 1-4 to provide compliant and floodlit courts. |
| 7. Mount Martha Tennis Club (Watsons Road) | <ul style="list-style-type: none"> No change. |

Southern Peninsula Planning Area

| Location | Projects |
|--------------------------|---|
| 8. Dromana Tennis Club | <ul style="list-style-type: none"> Provide toilets and showers in accordance with a District/ Township level facility. Investigate and resolve DDA non-compliances. |
| 9. Rosebud Tennis Club | <ul style="list-style-type: none"> Provide toilets and showers in accordance with a District/ Township level facility. Connect the toilets to the mains sewage. Investigate and resolve DDA non-compliances. |
| 10. Rye Tennis Club | <ul style="list-style-type: none"> Install the book a court system. Resurface Courts 9 & 10 as acrylic courts to introduce accessible tennis. Replace the tennis clubroom with a fit for purpose Shire level facility. |
| 11. Sorrento Tennis Club | <ul style="list-style-type: none"> Upgrade floodlighting to compliant LED lights. Resurface Courts 7 & 8. |
| 12. Boneo Tennis Club | <ul style="list-style-type: none"> Resolve the issue of the stormwater flooding the courts from the car park. Investigate and resolve DDA non-compliances. Extend the clubroom (refer Council's Pavilion Strategy). |

Western Port Planning Area

| Location | Projects |
|----------------------------|---|
| 13. Somerville Tennis Club | <ul style="list-style-type: none"> Upgrade floodlighting on Courts 4-6 with compliant LED lights. |
| 14. Tyabb Tennis Club | <ul style="list-style-type: none"> Install the book a court system. Upgrade floodlighting to compliant LED lights. Investigate and resolve DDA non-compliances. |
| 15. Hastings Tennis Club | <ul style="list-style-type: none"> Resurface Courts 3 & 4. Upgrade floodlighting to compliant LED lights. Investigate and resolve DDA non-compliances. Resurface Courts 5 & 6 (when demand arises). |
| 16. Bittern Tennis Club | <ul style="list-style-type: none"> Reconstruct Courts 1 - 3 to provide compliant and floodlit courts. Remove Court 4 and associated infrastructure. Replace the tennis clubroom with a fit for purpose Local level facility. |
| 17. Crib Point Tennis Club | <ul style="list-style-type: none"> Resurface Courts 1 & 2. Replace the tennis clubroom with a fit for purpose Local level facility. |

| Location | Projects |
|----------------------------|--|
| 18. Somers Tennis Club | <ul style="list-style-type: none"> • Upgrade floodlighting to compliant LED lights. • Investigate and resolve DDA non-compliances. |
| 19. Balnarring Tennis Club | <ul style="list-style-type: none"> • Replace the tennis clubroom with a fit for purpose District/ Township level facility. |
| 20. Red Hill Tennis Club | <ul style="list-style-type: none"> • Install the book a court system. • Resurface Courts 1-6. • Upgrade floodlighting to compliant LED lights. • Investigate and resolve DDA non-compliances. |
| 21. Main Ridge Tennis Club | <ul style="list-style-type: none"> • Redevelop as a 4 court facility. • Investigate and resolve DDA non-compliances. |
| 22. Flinders Tennis Club | <ul style="list-style-type: none"> • Resurface Courts 1-4. • Upgrade floodlighting to compliant LED lights. • Investigate and resolve DDA non-compliances. |
| 23. Shoreham Tennis Club | <ul style="list-style-type: none"> • Resurface Courts 1 & 2. • Upgrade Courts 3 & 4 and associated infrastructure. • Upgrade floodlighting to compliant LED lights. • Investigate and resolve DDA non-compliances. |

16. FACILITY NEEDS BY PLANNING AREAS

This section summarises the sports facility needs analysis and recommendations into the Shire's three planning areas:

- Northern Peninsula
- Southern Peninsula
- Western Port

16.1. Northern Peninsula Planning Area

Comprises of Mornington, Moorooduc, Mount Eliza, Mount Martha and Tuerong

16.1.1. Demand Assessment

Planning Area Demographics

- Northern Peninsula has the largest population of all planning areas (66,216). It has more children aged 0-4 years, and has over 4,000 more people aged 5-39 years (the active age cohort) than the other two planning areas.
- Northern Peninsula is projected to grow by an additional 4,346 people in the next 15 years to 70,562, including an estimated 2,000 people in the active age cohort.
- The demographic data indicates that Northern Peninsula is the area within the Shire with the highest current demand for sports facilities, and whilst demand may soften in future years compared with other planning areas, the high number of 0-4 year olds suggests that demand will continue to be strong for the next 10-15 years.

Archery

- Northern Peninsula does not have any archery facilities.
- Residents in the Northern Peninsula need to access one of the two archery facilities in Cape Schanck and Balnarring.
- The Shire-wide participation rate for archery (0.06%) is higher than the State participation rate (0.03%) and the State participation rate is increasing.
- Based on participation rates there is likely little or no latent demand for archery, and another facility is not required in the Shire.

Bocce

- All 3 Shire bocce facilities are located in the Southern Peninsula Planning Area, which is not ideal for accessibility by Shire residents living in the Northern Peninsula Planning Area.
- The Shire-wide participation rate for bocce (0.09%) is higher than the State participation rate (0.01%).
- Based on participation rates there is likely little or no latent demand for bocce, and another facility is not required in the Shire.

Bowls

- Northern Peninsula has 4 bowling clubs and they are the largest bowling clubs in the Shire: the Mornington Civic Bowls and Social Club (245 members); the Mornington Bowls Club (162); the Mt Eliza Bowling Club (157); and the Mount Martha Bowls and Petanque Club (172 bowls members).
- The Shire-wide participation rate for bowls (4.42%) is higher than the State participation rate (3.01%).
- The current provision of bowling greens in Northern Peninsula at 11 is marginally oversupplied (by 2 greens) compared to the benchmark of 1 green per 7,500 people. The current number of bowling greens will exceed the future demand for pennant competition bowling to 2036, but will likely meet the demand for social/ recreational bowling.
- The Mornington Civic Bowls and Social Club will be developed to a Shire level standard facility to increase the capacity of the Club to better service sport pathways and to host

regional bowls events, including converting a second green to a synthetic surface and covering one of the synthetic greens.

Croquet

- The Mornington Croquet Club is situated at Civic Reserve in the Northern Peninsula and is the largest croquet club in the Shire with 72 members and 3 courts.
- The Shire-wide participation rate for croquet (0.08%) is higher than the State participation rate (0.05%).
- There are indicators suggesting that the Mornington Peninsula Shire can continue to grow croquet participation from the small but stable current participation base. These include the prevailing older demographic profile of the Shire, the relatively strong participation rate in the Shire, the trend of increasing participation in croquet throughout Victoria, and the ongoing promotion and activation of croquet throughout the Shire by the RNB Croquet Club.

Golf

- Northern Peninsula has 3 golf clubs, including two of only 4 courses in public ownership of the total courses through the Shire (23): the Mount Martha Golf Course is Council-owned; and the Devilbend Golf Course on Crown land.
- The Shire-wide participation rate for golf (9.4%) is significantly higher than the State participation rate (1.6%).
- The existing golf courses throughout the Shire have capacity to meet any increased demand in golf into the future. The key for Council is to ensure that affordable golf opportunities will continue to be available within the Shire for children and adults wanting to try-out the sport for the first time, and Mount Martha Golf Course and the Devilbend Golf Course currently provide this.

Netball (outdoors)

- Northern Peninsula has 3 netball facilities, including the largest association, the Mornington Peninsula Netball Association (MPNA) based at Elsie Dorrington Reserve. There are 7 courts, which is one fewer than the number required to host Netball Victoria sanctioned regional and State netball tournaments. There are other constraints also with the Elsie Dorrington Reserve netball complex having the potential to be upgraded to a regional netball complex, including no indoor netball courts being available onsite and the limited off-street car parking available.
- The Shire-wide participation rate for netball (2.18%) is higher than the State participation rate (1.80%).
- Northern Peninsula has the largest population but the lowest provision of outdoor netball courts. The total provision of courts at 13 is oversupplied by 3 courts compared to the benchmark of 1 court per 7,000 people.
- It is recommended that the MPNA be relocated into a new Shire level facility to increase the capacity of the Association to better service netball pathways and to host regional and State netball tournaments. The future of the Elsie Dorrington Reserve is as a netball club training venue, however, investigate the feasibility of incorporating two courts within the fenced enclosure of the adjacent Alexandra Park to provide them as club courts for the Mornington Football Netball Club for training and competition.
- Netball venues accommodating football netball clubs will be developed as District/Township level facilities, with venues accommodating only netball clubs to be developed as Local level facilities.

Petanque

- Northern Peninsula has 2 petanque clubs: the Mornington Peninsula Petanque Club (45 members); and the Mount Martha Bowls and Petanque Club (40 petanque members).
- The Shire-wide participation rate for petanque (0.25%) is significantly higher than the State participation rate (0.01%).

- Similar to croquet, there are indicators suggesting that the Mornington Peninsula Shire can continue to grow petanque participation from the strong existing participation base and good distribution of facilities throughout the Shire.
- The Mount Martha Bowls and Petanque Club based in Mt Martha has a 4 terrain petanque facility (called the Petanque Boulodrome), and has capacity to accommodate 24 pistes (or lanes), which meets the minimum requirements to host State and National events.

Shooting Sports

- The Northern Peninsula has 2 large shooting clubs: the Peninsula Pistol Club (126 members) and the Mornington Clay Target Club (324 members) which lease their venue from South East Water.
- The Shire-wide participation rate for Shooting Sports (1.12%) is higher than the State participation rate (0.57%), and shooting sports is one of the most popular activities in the Shire outside of the mainstream oval-based and court sports. It should continue to be supported and encouraged as it appeals to adults of all ages, particularly middle-aged and older adults.
- The current supply of shooting sports facilities in the Shire have the capacity to absorb any new demand, and there is a relatively even distribution of facilities throughout the Shire, notwithstanding that each facility does not include all shooting disciplines.

Tennis

- Northern Peninsula has 4 tennis clubs, including the Shire's largest tennis facility of 12 courts, the Mornington Tennis Centre, located at Civic Reserve in Mornington.
- The Shire-wide participation rate for tennis (1.62%) is lower than the State participation rate (2.30%).
- The current provision of tennis courts in Northern Peninsula at 35 is oversupplied by 13 courts compared to the benchmark of 1 court per 3,000 people.
- It is proposed that tennis facilities throughout the Shire be classified within the following tennis provision framework (Northern Peninsula clubs listed), and that the preferred tennis court surface be acrylic:
 - Shire level (Mornington Tennis Centre)
 - District/ Township level (Mount Eliza Tennis Club, Mount Martha Tennis Club)
 - Local level (nil)
- Pickleball has emerged throughout the Shire in the past 2 – 3 years, and its popularity is growing rapidly. It is proposed that in the short to term medium pickleball's growth and development is as a partnership with tennis clubs to resource share.

Recommendations for Northern Peninsula

Items included below are the projects considered to be the major directions at existing reserves or facilities relating to Other Sports and associated infrastructure.

| Location | Projects |
|--|--|
| 1. Howard Parker Reserve (Mount Eliza) | <p><u>Mount Eliza Bowling Club</u></p> <ul style="list-style-type: none"> • Investigate and resolve DDA non-compliances <p><u>Netball Courts</u></p> <ul style="list-style-type: none"> • Investigate options to provide 2 compliant and floodlit netball courts with a north-south orientation at the current site, by utilising the adjacent car park access road and constructing a new access road off Canadian Bay Road. • Provide off-court facilities to meet a Local level netball facility (investigate the opportunity to incorporate the existing toilet/ change rooms in the southwest corner of the Mt Eliza Community Hall in any solution). • (An alternate option is to upgrade two of the basketball-netball courts at the Mount Eliza Secondary College in a joint venture project with the school). |

| Location | Projects |
|--|---|
| | <u>Mount Eliza Tennis Club</u> <ul style="list-style-type: none"> Reconstruct Courts 1 - 4 to provide compliant and floodlit courts. Investigate and resolve DDA non-compliances. |
| 2. Mornington Bowling Club | <ul style="list-style-type: none"> Install floodlights to the synthetic green. Investigate and resolve DDA non-compliances. |
| 3. Civic Reserve | <u>Mornington Civic Bowls and Social Club</u> <ul style="list-style-type: none"> Convert one of the 3 turf greens to a synthetic green. Cover one of the synthetic greens and install floodlights. Investigate and resolve DDA non-compliances. <u>Mornington Croquet Club</u> <ul style="list-style-type: none"> Investigate opportunities to add 2 new croquet courts. Install floodlights to 1 – 2 courts. Upgrade and extend the existing clubroom (or replace it) to provide off-court facilities to reflect the needs of a Shire level croquet facility. <u>Mornington Tennis Club</u> <ul style="list-style-type: none"> Upgrade floodlighting to compliant LED lights. |
| 4. Mount Martha Bowls & Petanque Club | Refer Bowls section for improvement projects relevant also for the petanque use of the facility. <ul style="list-style-type: none"> Install a central shelter within the Petanque Boulodrome, and shade shelters along the west perimeter. Install floodlights to the Petanque Boulodrome. |
| 5. Mount Martha Public Golf Course | <ul style="list-style-type: none"> To be developed with Council, based on findings of course operational review. |
| 6. Emil Madsen Reserve (Mount Eliza) | <ul style="list-style-type: none"> Remove 1 of the netball courts adjacent to the site of the new East Pavilion, and re-purpose the 2 remaining courts into multipurpose courts (in accordance with the Emil Madsen Reserve Master Plan). Construct 2 new compliant and floodlit netball courts adjacent to the West Pavilion (in accordance with the Emil Madsen Reserve Master Plan). Provide off-court facilities in the redevelopment of the West Pavilion to meet a District/ Township level netball facility. |
| 7. Elsie Dorrington Reserve (Mornington) | <ul style="list-style-type: none"> Following the relocation of the Mornington Peninsula Netball Association to a new Shire level venue, re-purpose the facility as a 5 court netball club training venue. Realign fencing around Alexandra Park to incorporate 2 netball courts for the ongoing netball training and competition needs of the Mornington Football Netball Club. |
| 8. Citation Reserve (Mount Martha) | <ul style="list-style-type: none"> Construct 2 new compliant and floodlit netball courts. Provide off-court facilities to meet a District/ Township level netball facility within existing reserve pavilions. |
| 9. Moorooduc Recreation Reserve | <ul style="list-style-type: none"> Construct a second terrain for the petanque facility. |
| 10. Balcombe Estuary Reserve (Mount Martha) | <ul style="list-style-type: none"> Upgrade the access to and from the Peninsula Pistol Club range off Nepean Highway to improve safety. |
| 11. Mount Martha Tennis Club (Dominion Road) (Watsons Road) | <ul style="list-style-type: none"> Reconstruct Courts 1-4 to provide compliant and floodlit courts. No change. |

16.2. Southern Peninsula Planning Area

Comprises of Blairgowrie, Boneo, Dromana, Cape Schanck, Fingal, McCrae, Portsea, Rye, Rosebud, Rosebud West, Safety Beach, St Andrews Beach, Sorrento, and Tootgarook

16.2.1. Demand Assessment

Planning Area Demographics

- Southern Peninsula has the second largest population of all planning areas (57,055 people), but has the highest number of people aged 60+ years.
- Contrary to this, Southern Peninsula will experience growth in the active age cohort to 2036 of an estimated 980 people.
- Southern Peninsula is projected to grow by an additional 3,000 people in the next 15 years to 60,039. The demographic data suggests that the demand for sports facilities in Southern Peninsula will increase in coming years, as the number of people aged 5 – 39 years continues to increase.

Archery

- Southern Peninsula has a field archery club, the Mornington Peninsula Bowmen, based at Long Point Reserve. The Club has approximately 60 members.
- The Shire-wide participation rate for archery (0.06%) is higher than the State participation rate (0.03%) and the State participation rate is increasing.
- Based on participation rates there is likely little or no latent demand for archery, and another facility is not required in the Shire.

Bocce

- All 3 Shire club bocce facilities are located in the Southern Peninsula Planning Area: the Italian Seniors Social Club at Marna Recreation Reserve in Dromana (35 members); the Rosebud Italian Club in a private facility in Capel Sound (100 members); and the Australian Croatian Social Club at a gated, leased venue in Truemans Road Recreation Reserve in Tootgarook (12 members).
- The Shire-wide participation rate for bocce (0.09%) is higher than the State participation rate (0.01%).
- Based on participation rates there is likely little or no latent demand for bocce, and another facility is not required in the Shire.

Bowls

- Southern Peninsula has 7 bowling clubs with 2 of them being privately owned and one being on Crown land.
- The Shire-wide participation rate for bowls (4.42%) is higher than the State participation rate (3.01%).
- The current provision of bowling greens in Southern Peninsula at 16 is oversupplied by 8 greens compared to the benchmark of 1 green per 7,500 people. The current number of bowling greens will exceed the future demand for pennant competition bowling to 2036, but will meet the demand for social/ recreational bowling.
- For the West Rosebud Bowling and Croquet Club, if there is membership decline to a level that becomes unsustainable, an opportunity might present to re-purpose the facility as a District/ Township croquet facility to help better provide for croquet in the Southern Peninsula Planning Area.

Croquet

- Southern Peninsula has 4 croquet clubs: the Rosebud Village Glen Croquet Club which is privately owned; the Sorrento Croquet Club which is situated at Point Nepean Park and is a temporary set-up only; and the RNB Croquet Club which is currently a mobile club based at Vern Wright Reserve but also conducts pop-up events at various venues.
- The Shire-wide participation rate for croquet (0.08%) is higher than the State participation rate (0.05%).

- There are indicators suggesting that the Mornington Peninsula Shire can continue to grow croquet participation from the small but stable current participation base. These include the prevailing older demographic profile of the Shire, the relatively strong participation rate in the Shire, the trend of increasing participation in croquet throughout Victoria, and the ongoing promotion and activation of croquet throughout the Shire by the RNB Croquet Club.
- Some potential options for additional and permanent croquet courts in the Southern Peninsula Planning Area include installing 2 courts at Stringer Road Reserve (Blairgowrie) and if the opportunity arises, re-purposing the use of the West Rosebud Bowling and Croquet Club facility to a croquet-only facility comprising up to 4 courts.

Golf

- Southern Peninsula has 17 golf courses across 12 venues - all are privately owned.
- The Shire-wide participation rate for golf (9.4%) is significantly higher than the State participation rate (1.6%).
- The existing golf courses throughout the Shire have capacity to meet any increased demand in golf into the future. The key for Council is to ensure that affordable golf opportunities will continue to be available within the Shire for children and adults wanting to try-out the sport for the first time, and Mount Martha Golf Course and the Devilbend Golf Course currently provide this, albeit both are located in the Northern Peninsula Planning Area.

Netball (outdoors)

- Southern Peninsula has 5 netball facilities, including the 6 court facility at Truemans Road Recreation Reserve which is the home of the Nepean Netball Association.
- The Shire-wide participation rate for netball (2.18%) is higher than the State participation rate (1.80%).
- The current provision of outdoor netball courts in Southern Peninsula at 16 is oversupplied by 8 courts compared to the benchmark of 1 court per 7,000 people. This can be partly explained by the provision of 2 netball courts at most recreation reserves that accommodate football netball clubs.
- The Nepean Netball Association facility at Truemans Road Recreation Reserve will continue to be developed as a Shire level facility, whilst netball venues accommodating football netball clubs will be developed as District/ Township level facilities, with venues accommodating only netball clubs to be developed as Local level facilities.

Petanque

- Southern Peninsula has 2 petanque clubs: the St Andrews Beach Petanque Club (25 members) and privately owned; and the Portsea Petanque Club (61 members).
- The Shire-wide participation rate for petanque (0.25%) is significantly higher than the State participation rate (0.01%).
- Similar to croquet, there are indicators suggesting that the Mornington Peninsula Shire can continue to grow petanque participation from the strong existing participation base and good distribution of facilities throughout the Shire.

Shooting Sports

- Southern Peninsula has 2 shooting clubs which are both located at Long Point Reserve: the Port Phillip Field and Game Club (1,053 members) and the Nepean Clay Target Club (150 members).
- The Shire-wide participation rate for Shooting Sports (1.12%) is higher than the State participation rate (0.57%), and shooting sports is one of the most popular activities in the Shire outside of the mainstream oval-based and court sports. It should continue to be supported and encouraged as it appeals to adults of all ages, particularly middle-aged and older adults.
- The current supply of shooting sports facilities in the Shire have the capacity to absorb any new demand, and there is a relatively even distribution of facilities throughout the Shire, notwithstanding that each facility does not include all shooting disciplines.

Tennis

- Southern Peninsula has 6 tennis clubs, including St Andrews Beach Recreation Club which is privately owned and Rosebud Tennis Club which is located on Crown land.
- The Shire-wide participation rate for tennis (1.62%) is lower than the State participation rate (2.30%).
- The current provision of tennis courts in Southern Peninsula at 40 is significantly oversupplied by 21 courts compared to the benchmark of 1 court per 3,000 people.
- It is proposed that tennis facilities throughout the Shire be classified within the following tennis provision framework (Northern Peninsula clubs listed), and that the preferred tennis court surface be acrylic:
 - Shire level (Rye Tennis Club)
 - District/ Township level (Dromana Tennis Club, Rosebud Tennis Club, Boneo Tennis Club, and Sorrento Tennis Club)
 - Local level (nil)
(St Andrews Beach Recreation Club not classified)
- Pickleball has emerged throughout the Shire in the past 2 – 3 years, and its popularity is growing rapidly. It is proposed that in the short to term medium pickleball's growth and development is as a partnership with tennis clubs to resource share.

Recommendations for Southern Peninsula

Items included below are the projects considered to be the major directions at existing reserves or facilities relating to Other Sports and associated infrastructure.

| Location | Projects |
|--|--|
| 1. Long Point Reserve (Cape Schanck) | <ul style="list-style-type: none"> • Commence planning for the provision of off-range club facilities for the Mornington Peninsula Bowmen that meet endorsed standards (potential modular pavilion). |
| 2. Marna Reserve (Dromana) | <p><u>Italian Seniors Social Club</u></p> <ul style="list-style-type: none"> • Lower the perimeter fence around the bocce courts. • Include the maintenance of the bocce courts into Council's open space maintenance program. <p><u>Dromana Football Netball Club</u></p> <ul style="list-style-type: none"> • Provide off-court facilities to meet a Local level netball facility in any upgrade of the existing pavilion. |
| 3. Dromana Bowls Club | <ul style="list-style-type: none"> • Investigate and resolve DDA non-compliances. |
| 4. Rosebud Beach Community Bowls Club | <ul style="list-style-type: none"> • Investigate and resolve DDA non-compliances. |
| 5. West Rosebud Bowling and Croquet Club | <ul style="list-style-type: none"> • Re-purpose the facility as a District/ Township level croquet facility, if the bowls membership reduces to an unsustainable number (refer Croquet for additional background). |
| 6. Rye Bowls Club | <ul style="list-style-type: none"> • Convert one of the 2 full turf greens to a synthetic green. • Install floodlights to 1 green. • Investigate and resolve DDA non-compliances. |
| 7. David MacFarlan Reserve (Sorrento) | <p><u>Sorrento Bowling Club</u></p> <ul style="list-style-type: none"> • Investigate and resolve DDA non-compliances. <p><u>Sorrento Junior Netball Club</u></p> <ul style="list-style-type: none"> • Replace the 4 asphalt courts with 2 new compliant and floodlit netball courts, in accordance with the David MacFarlan Reserve Master Plan. • Construct 2 new compliant and floodlit netball courts adjacent to the JR Keegan Pavilion (in accordance with the David MacFarlan Reserve Master Plan). • Provide off-court facilities in the redevelopment of the JR Keegan Pavilion to meet a District/ Township level netball facility. |

| Location | Projects |
|---|---|
| | <u>Sorrento Tennis Club</u> <ul style="list-style-type: none"> Upgrade floodlighting to compliant LED lights. Resurface Courts 7 & 88. |
| 8. Stringer Road Reserve (Blairgowrie) | <ul style="list-style-type: none"> Investigate opportunities to add 2 new croquet courts, including options for the relocation of the Blairgowrie Community Gardens and the Point Nepean Men's Shed. |
| 9. Parade Ground, Point Nepean National Park | <ul style="list-style-type: none"> Relocate the Sorrento Croquet Club to the new croquet facility at Stringer Road Reserve, pending the above recommendation being actioned |
| 10. Dromana Recreation Reserve | <ul style="list-style-type: none"> Construct 1 new compliant and floodlit netball court. Provide off-court facilities to meet a District/ Township level netball facility. |
| 11. Olympic Park Reserve (Rosebud) | <ul style="list-style-type: none"> No changes for netball infrastructure. |
| 12. Truemans Road Recreation Reserve (Tootgarook) | <ul style="list-style-type: none"> Upgrade the pavilion to provide off-court facilities to meet a Shire level netball facility. Investigate and resolve DDA non-compliances. |
| 13. RJ Rowley Recreation Reserve (Rye) | <u>Rye Tennis Club</u> <ul style="list-style-type: none"> Install the book a court system. Resurface Courts 9 & 10 as acrylic courts to introduce accessible tennis. Replace the tennis clubroom with a fit for purpose Shire level facility. <u>Rye Netball Club</u> <ul style="list-style-type: none"> No changes for netball infrastructure. |
| 14. Dromana Tennis Club | <ul style="list-style-type: none"> Provide toilets and showers in accordance with a District/ Township level facility. Investigate and resolve DDA non-compliances. |
| 15. Rosebud Tennis Club | <ul style="list-style-type: none"> Provide toilets and showers in accordance with a District/ Township level facility. Connect the toilets to the mains sewage. Investigate and resolve DDA non-compliances. |
| 16. Boneo Tennis Club | <ul style="list-style-type: none"> Resolve the issue of the stormwater flooding the courts from the car park. Investigate and resolve DDA non-compliances. Extend the clubroom (refer Council's Pavilion Strategy). |

16.3. Western Port Planning Area

Comprises of Arthurs Seat, Balnarring, Balnarring Beach, Baxter, Bittern, Crib Point, Flinders, Hastings, HMAS Cerberus, Main Ridge, Merricks, Merricks Beach, Merricks North, Pearcedale, Point Leo, Red Hill, Red Hill South, Shoreham, Somers, Somerville, and Tyabb

16.3.1. Demand Assessment

Planning Area Demographics

- Western Port has the smallest population of all planning areas (47,118), however, has the second largest group of people aged 5-39 years, the active age cohort.
- By 2036, Western Port will still have the lowest population of all of the planning areas at 50,496 people, however, the planning area will grow by an additional 3,378 people, including 2,000 people in the active age cohort. The demand for sports facilities throughout the Western Port Planning Area should remain relatively even from now through to 2036.

- Western Port is very different in its structure to the other planning areas, as it comprises of many small townships and districts. Ten of these localities have their own recreation reserve but are supporting them with comparatively smaller communities when compared to many of the suburbs/ townships that make up the other planning areas. As a result, most existing sporting facilities have capacity to absorb any future demand generated by the increasing population.

Archery

- Western Port has a target archery club, the Angel Archers, based at Emu Plains Racecourse and Recreation Reserve. The Club has approximately 45 members.
- The Shire-wide participation rate for archery (0.06%) is higher than the State participation rate (0.03%) and the State participation rate is increasing.
- Based on participation rates there is likely little or no latent demand for archery, and another facility is not required in the Shire.

Bocce

- All 3 Shire club bocce facilities are located in the Southern Peninsula Planning Area, which is not ideal for the accessibility of Shire residents to the sport in Western Port Planning Area.
- The Shire-wide participation rate for bocce (0.09%) is higher than the State participation rate (0.01%).
- Based on participation rates there is likely little or no latent demand for bocce, and another facility is not required in the Shire.

Bowls

- Western Port has 5 bowling clubs with one being privately owned.
- The Shire-wide participation rate for bowls (4.42%) is higher than the State participation rate (3.01%).
- The current provision of bowling greens in Western Port at 9 is marginally oversupplied by 2 greens compared to the benchmark of 1 green per 7,500 people. The current number of bowling greens will exceed the future demand for pennant competition bowling to 2036, but will likely meet the demand for social/ recreational bowling.

Croquet

- There are indicators suggesting that the Mornington Peninsula Shire can continue to grow croquet participation from the small but stable current participation base. These include the prevailing older demographic profile of the Shire, the relatively strong participation rate in the Shire, the trend of increasing participation in croquet throughout Victoria, and the ongoing promotion and activation of croquet throughout the Shire by the RNB Croquet Club.
- The Shire-wide participation rate for croquet (0.08%) is higher than the State participation rate (0.05%).
- There are no croquet clubs located in Western Port, however, croquet could be introduced at the Hastings Bowling Club by constructing 1 – 2 croquet courts on the vacant land to the northeast, and the Bowling Club transitioning to a combined bowling and croquet club.

Golf

- Western Port has 3 golf courses; 2 are privately owned and the third is the Cerberus Golf Course which is located on Crown land.
- The Shire-wide participation rate for golf (9.4%) is significantly higher than the State participation rate (1.6%).
- The existing golf courses throughout the Shire have capacity to meet any increased demand in golf into the future. The key for Council is to ensure that affordable golf opportunities will continue to be available within the Shire for children and adults wanting to try-out the sport for the first time, and Mount Martha Golf Course and the Devilbend Golf Course currently provide this, albeit both are located in the Northern Peninsula Planning Area.

Netball (outdoors)

- Western Port has 6 netball facilities.
- The Shire-wide participation rate for netball (2.18%) is higher than the State participation rate (1.80%).
- The current provision of outdoor netball courts in Western Port at 14 is oversupplied by 7 courts compared to the benchmark of 1 court per 7,000 people. This can be partly explained by the provision of 2 netball courts at most recreation reserves that accommodate football netball clubs.
- Netball venues accommodating football netball clubs will be developed as District/ Township level facilities, with venues accommodating only netball clubs to be developed as Local level facilities.

Petanque

- Western Port has 3 large petanque clubs: Flinders Petanque Club (100 members); Main Ridge Bowls and Petanque Club (75 petanque members); and Somers Petanque Club (65 members).
- The Shire-wide participation rate for petanque (0.25%) is significantly higher than the State participation rate (0.01%).
- Similar to croquet, there are indicators suggesting that the Mornington Peninsula Shire can continue to grow petanque participation from the strong existing participation base and good distribution of facilities throughout the Shire.

Shooting Sports

- Western Port has one shooting club which is located on Emu Plains Racecourse and Recreation Reserve, which is Crown land: Mornington field and Game (210 members).
- The Shire-wide participation rate for Shooting Sports (1.12%) is higher than the State participation rate (0.57%), and shooting sports is one of the most popular activities in the Shire outside of the mainstream oval-based and court sports. It should continue to be supported and encouraged as it appeals to adults of all ages, particularly middle-aged and older adults.
- The current supply of shooting sports facilities in the Shire have the capacity to absorb any new demand, and there is a relatively even distribution of facilities throughout the Shire, notwithstanding that each facility does not include all shooting disciplines.

Tennis

- Western Port has 11 tennis clubs, including two which are located on Crown land.
- The Shire-wide participation rate for tennis (1.62%) is lower than the State participation rate (2.30%).
- The current provision of tennis courts in Western Port at 56 is significantly oversupplied by 40 courts compared to the benchmark of 1 court per 3,000 people.
- It is proposed that tennis facilities throughout the Shire be classified within the following tennis provision framework (Northern Peninsula clubs listed), and that the preferred tennis court surface be acrylic:
 - Shire level (nil)
 - District/ Township level (Balnarring Tennis Club, Hastings Tennis Club, Red Hill Tennis Club, Somerville Tennis Club, Tyabb Tennis Club)
 - Local level (Flinders Tennis Club, Shoreham Tennis Club, Crib Point Tennis Club, Main Ridge Tennis Club, Bittern Tennis Club, Somers Tennis Club)
- Pickleball has emerged throughout the Shire in the past 2 – 3 years, and its popularity is growing rapidly. It is proposed that in the short to term medium pickleball's growth and development is as a partnership with tennis clubs to resource share.

Recommendations for Western Port

Items included below are the projects considered to be the major directions at existing reserves or facilities relating to Other Sports and associated infrastructure.

| Location | Projects |
|--|--|
| 1. Emu Plains Racecourse and Recreation Reserve (Balnarring) | <ul style="list-style-type: none"> Commence planning with the Angel Archers for the provision of fit for purpose off-range club facilities, including amenities, a kitchen and social space, and secure storage (potential modular pavilion). |
| 2. Balnarring Bowls and Social Club | <ul style="list-style-type: none"> Investigate and resolve DDA non-compliances. |
| 3. AR and F Ditterich Reserve (Main Ridge) | <p><u>Main Ridge Bowls & Petanque Club</u></p> <ul style="list-style-type: none"> Investigate and resolve DDA non-compliances. <p><u>Main Ridge Tennis Club</u></p> <ul style="list-style-type: none"> Redevelop as a 4 court facility. Investigate and resolve DDA non-compliances. |
| 4. Hastings Foreshore Reserve | <p><u>Hastings Bowling Club</u></p> <ul style="list-style-type: none"> Investigate adding 1 – 2 croquet courts on land to the northwest, and introducing croquet players into the Club (refer Croquet for additional background). Install floodlights to one of the synthetic greens. Investigate and resolve DDA non-compliances. Investigate adding 1 – 2 croquet courts on land to the northwest of the Hastings Bowling Club. With support from Croquet Victoria and other Shire croquet clubs, assist the Hastings Bowling Club to introduce croquet. <p><u>Hastings Tennis Club</u></p> <ul style="list-style-type: none"> Resurface Courts 3 & 4. Upgrade floodlighting to compliant LED lights. Investigate and resolve DDA non-compliances. Resurface Courts 5 & 6 (when demand arises). |
| 5. Somerville Recreation Reserve | <p><u>Somerville Netball Club</u></p> <ul style="list-style-type: none"> Resurface 2 courts and investigate the removal and/or pruning of the adjacent cypress trees to mitigate their impact on the courts. Re-purpose the third court to an active recreation facility that could still be used as a warm-up court. Replace or redevelop the existing netball pavilion to meet a District/ Township level netball facility. <p><u>Somerville Tennis Club</u></p> <ul style="list-style-type: none"> Upgrade floodlighting on Courts 4-6 with compliant LED lights. <p><u>Somerville Bowling Club</u></p> <ul style="list-style-type: none"> Seal the gravel car park north of the bowls facility (to cease the dust damage to the synthetic greens). Upgrade the toilets. |
| 6. Bunguyan Reserve (Tyabb) | <p><u>Tyabb Football Netball Club</u></p> <ul style="list-style-type: none"> Replace the existing netball court lines with the correct paint, and in doing so reconfigure the courts to provide 2 compliant netball courts. <p><u>Tyabb Tennis Club</u></p> <ul style="list-style-type: none"> Install the book a court system. Upgrade floodlighting to compliant LED lights. Investigate and resolve DDA non-compliances. |
| 7. Hastings Park | <ul style="list-style-type: none"> Reconstruct the netball courts to provide 2 new compliant and floodlit netball courts. Provide off-court facilities beside the courts to meet a District/ Township level netball facility. |

| Location | Projects |
|-----------------------------------|---|
| 8. Crib Point Recreation Reserve | <p><u>Crib Point Football Netball Club</u></p> <ul style="list-style-type: none"> Consider resurfacing the netball courts in an acrylic surface to resolve most of the surface imperfections and court dimension non-compliances. <p><u>Crib Point Tennis Club</u></p> <ul style="list-style-type: none"> Resurface Courts 1 & 2. Replace the tennis clubroom with a fit for purpose Local level facility. |
| 9. Garden Square Reserve (Somers) | <ul style="list-style-type: none"> Replace the plinths on the north and south sides of the terrain. Provide off-court facilities to meet a Local level petanque facility. |
| 10. BA Cairns Reserve, (Flinders) | <ul style="list-style-type: none"> Install plinths on the north and west sides of both terrains for the Flinders Petanque Club, and replace all other plinths. Provide off-court facilities to meet a Local level petanque facility, including shelter and storage. |
| 11. Bittern Tennis Club | <ul style="list-style-type: none"> Upgrade floodlighting to compliant LED lights. Investigate and resolve DDA non-compliances. |
| 12. Somers Tennis Club | <ul style="list-style-type: none"> Install an Accessible WC and additional storage. Investigate other DDA non-compliances and prepare a prioritised scope of works for implementation. |
| 13. Balnarring Tennis Club | <ul style="list-style-type: none"> Install the book a court system. Replace the tennis clubroom with a fit for purpose District/ Township level facility. |
| 14. Red Hill Tennis Club | <ul style="list-style-type: none"> Install the book a court system. Resurface Courts 1-6. Upgrade floodlighting to compliant LED lights. Investigate and resolve DDA non-compliances. |
| 15. Flinders Tennis Club | <ul style="list-style-type: none"> Resurface Courts 1-4. Upgrade floodlighting to compliant LED lights. Investigate and resolve DDA non-compliances. |
| 16. Shoreham Tennis Club | <ul style="list-style-type: none"> Resurface Courts 1 & 2 as acrylic courts. Remove Courts 3 & 4 and associated infrastructure. Install an Accessible WC and additional storage. Investigate other DDA non-compliances and prepare a prioritised scope of works for implementation. |

APPENDICES



APPENDIX 1

Sports Facility Development Standards

The references used to compile the fields of play and pavilion development standards include the following sport-specific State Sporting Association and/or National Sporting Organisation facility guidelines and provision requirements.

- Rules of Shoot, 3D Archery Association of Australia (2020)
- Shooting Rules, Archery Australia (2020)
- Australian Simulated Field Rulebook, Field & Game Australia (2019)
- Bowling Green Construction Guidelines, Bowls Australia (2011)
- Croquet Facility Guide, Croquet Victoria (2019)
- Facilities Manual, Netball Victoria (2017)
- Official Rules for the Sport of Petanque, Petanque Federation Australia
- Shooting Rules, Australian Clay Target Association (2020)
- Sporting Rules, Sporting Clays Australia (2019)
- Tennis Infrastructure Planning, Tennis Australia (2018)

Where a sport does not have published facility guidelines, the sports facility development standards have been sourced from the publication, 'Sports Dimensions Guide for Playing Areas', Sport and Recreation WA, (2016), and from benchmarking facility provision standards from other local government authorities, such as Casey City Council's Leisure Facilities and Development Plan (2014) and Cardinia Shire's Sports Facility Standards Policy (2019).

Pavilions

The need and use of pavilions/ clubrooms are varied for each sport. For example, some sports are supporting participants in organised and formal sporting competitions, whilst other sports are primarily catering for non-competitive (or social) sport primarily between club members. Further, there are varying needs for changing space between the sports. For this reason, a primary principle to be applied for many of the sports in relation to the provision of pavilions/ clubrooms is that "*pavilions/ clubrooms will be provided as part of the development of a broader and integrated sports precinct at a venue*", that is, where off-field facilities can be reasonably shared between a number of reserve/ facility co-tenants, or co-locate with other community uses, this direction will be supported.

In the past 10 years, modular pavilions have emerged as an alternative over traditional 'bricks and mortar' builds. Some of the benefits of modular pavilion provision compared to traditional builds include:

- Cheaper: some industry sources estimate savings of up to 30%.
- Portable: modular buildings are portable, ie. they can be easily relocated if the need and demand for an installed modular building no longer exists.
- Environmentally-friendly: construction techniques reduce waste and on-site disturbances.
- Flexible: modular buildings can be added to.
- Reduced incidents of theft of building equipment and tools during construction, as modular buildings are constructed off-site.

Please note that no allowances for ESD inclusions have been made in the recommended pavilion area schedules, as the type of building differs significantly between the sports and/or pavilion hierarchical classification.

Application of Standards

The following sports facility development standards will not be applied retrospectively to existing sporting facilities, but may be used to guide the upgrade/ redevelopment of existing facilities. The standards will, however, be used to inform the development of all new sporting facilities.

Archery

Field of Play

| Facility Component | Local | District/Township | Shire |
|---|-------|-------------------|--|
| Field of Play - Target | | | |
| Total Area Required | | | Minimum 0.7ha |
| Target Distances | | | Men: 90m, 70m, 50m & 30m Women: 70m, 60m, 50m & 30m |
| Orientation | | | Orientation is north-south Shooting direction is south |
| Targets | | | 122cm diameter for distances 90m, 70m, 60m 80cm diameter for distances 90m, 70m, 60m Target centre must be 130cm above the ground and angled 10 degrees off vertical |
| Overshoot Zones | | | Overshoot area of min. 50m behind the longest target Clear zone of min. 20m either side of range |
| Field of Play - Field | | | |
| Total Area Required | | | Can vary but average 1.5ha |
| Course | | | Bushland setting/ natural terrain 24 or 28 targets |
| Target Distances | | | Vary between 10m to 60m |
| Targets | | | Vary between 20cm to 80cm diameter Targets must be a min. 15cm above the ground |
| Field of Play - Bowmen | | | |
| Total Area Required | | | Can vary but average 2.0 – 2.5ha |
| Course | | | Bushland setting/ natural terrain 20 or 30 3D animal targets or paper targets (of animals) |
| Target Distances | | | Vary between 18m to 45m (unmarked) |
| Targets | | | Varying diameters depending on what animal target Six different point tallies (target areas) on each animal target, with their size dependent upon the size of the 3D animal target The location of the high scoring targets represent the vital areas of the animal |
| Infrastructure | | | |
| Car Parking Disabled parking to be provided | | | Target: Parking for 30 cars (unsealed) Field: Parking for 20 cars (unsealed) Bowmen: Parking for 20 cars (unsealed) |

Pavilion

Consider providing as a modular building

| Facility Component | Shire | Comments |
|---------------------------|--|--|
| Change Rooms | Nil | Bench seating provided within the internal amenity rooms adjacent to cubicled toilets and shower |
| Toilets & Showers | 50m ² Male: 25m ² Female: 25m ² | <u>Male</u> 2 pans (1 Ambulant), 2 wall-mounted urinals, 1 shower, 2 hand-basins Bench seating provided adjacent to toilets and shower <u>Female</u> 3 pans (1 Ambulant), 1 shower, 2 hand-basins Bench seating provided adjacent to toilets and shower |
| Accessible Toilet | 8m ² | Includes toilet, shower and hand basin |
| First Aid Room | Nil | |
| Public Toilets | Nil | Utilise the internal toilets |
| Kitchen/ Kiosk | 20m ² | Kiosk and kitchen to be combined |
| Social/ Community Room | 80m ² | Total area may be determined by contribution from a club, and whether an allowance for a separate bar is made. |
| Furniture/ Internal Store | Nil | |
| Office/ Admin | Nil | Utilise the social/ community room |
| External Storage | 40m ² | Roller door access |
| Utility/ Cleaners Room | 6m ² | Separate cleaners and utility space for items, such as hot water units & meters, cleaning equipment |
| Total | 204m² | |

| | | |
|--------------------------|------------------|---|
| Bin Store | Nil | |
| External Covered Viewing | 50m ² | Final size will depend on estimated average participants and spectators, and the configuration of the building design |

Bocce

Field of Play

| Facility Component | Local | District/Township | Shire |
|---|-------|-------------------|--|
| Field of Play | | | |
| No. of Courts | | | 2 – 6 courts |
| Court Dimensions | | | Length: range 20m – 27m (preferred 26.5m) Width: 2.5m – 4.0m (preferred 3.0m) |
| Surface | | | Granitic gravel Court borders 15cm high wooden plinths |
| Surface Slope | | | Longitudinal: no more than 5mm per metre Transversely: no more than 2.5mm per metre |
| Infrastructure | | | |
| Car Parking Disabled parking to be provided | | | Parking for 20 cars (unsealed or sealed) |
| Seating and Shade | | | Allow total of 35sqm covered seating and shade, with natural shade preferable |

Pavilion

Consider providing as a modular building

| Facility Component | Shire | Comments |
|----------------------------------|------------------------|--|
| Change Rooms | Nil | |
| Toilets & Showers | Nil | |
| Accessible Toilet | 10m ² | 2 x Accessible toilets and a hand basin in each (@ 5m ²) |
| First Aid Room | Nil | |
| Public Toilets | Nil | Utilise Accessible toilets |
| Kitchen/ Kiosk | Nil | |
| Social/ Community Room | Nil | |
| Furniture/ Internal Store | Nil | |
| Office/ Admin | Nil | |
| External Storage | 10m ² | |
| Utility/ Cleaners Room | Nil | |
| Total | 20m² | |

| | | |
|---------------------------------|------------------|-----------------------------------|
| Bin Store | 0m ² | Nil |
| External Covered Viewing | 35m ² | As noted above in 'Field of Play' |

Bowls

Field of Play

| Facility Component | District/ Township | Shire |
|--|---|---|
| Field of Play | | |
| No. of Greens | 2 greens | 3 - 4 greens One covered green preferred |
| Orientation | North-South preferred | North-South preferred |
| Surface | Natural grass or synthetic grass Undulations no greater than 3mm | Natural grass or synthetic grass Undulations no greater than 3mm |
| Green Dimensions | Square or rectangular Flexible length and width between 37m – 40m | Square or rectangular Flexible length and width between 37m – 40m |
| Ditch and Bank | <u>Ditch</u> 200mm-380mm wide 50mm-200mm deep <u>Bank</u> Vertical, min. 230mm above green surface | <u>Ditch</u> 200mm-380mm wide 50mm-200mm deep <u>Bank</u> Vertical, min. 230mm above green surface |
| Irrigation | Above ground system (for synthetic greens as well) | Above ground system (for synthetic greens as well) |
| Drainage | Comprehensive drainage system | Comprehensive drainage system |
| Infrastructure | | |
| Player Shelters | 3 shelters with seating per green (min 3.0m long x 1.2m deep) | 3 shelters with seating per green (min 3.0m long x 1.2m deep) |
| Scoring Stands | 1 per green | 1 per green |
| Floodlighting | 100 lux for at least 1 green | 100 lux for at least 2 greens |
| Facility Fencing | Perimeter fencing to protect the greens Preferred no higher than 1.5m and chain-mesh (or similar) | Perimeter fencing to protect the greens Preferred no higher than 1.5m and chain- mesh (or similar) |
| Car Parking Accessible parking provided at each level | Off-street parking for 35 cars for the first green and 20 cars for each additional green | Off-street parking for 35 cars for the first green and 20 cars for each additional green |

Pavilion

| Facility Component | District/ Township | Shire | Comments |
|--|--|--|--|
| Change Rooms | 30m ² Male: 15m ² Female: 15m ² | 50m ² Male: 25m ² Female: 25m ² | Change and amenities are integrated Bench seating and clothes hooks/ lockers |
| Toilets & Showers | 32m ² Male: 16m ² Female: 16m ² | 40m ² Male: 20m ² Female: 20m ² | <u>Male District</u> 2 pans (1 Ambulant), 2 wall-mounted urinals, 1 shower, 2 hand-basins <u>Female District</u> 3 pans (1 Ambulant), 1 shower, 2 hand-basins <u>Male Shire</u> 3 pans (1 Ambulant), 2 wall-mounted urinals, 2 showers, 2 hand-basins <u>Female Shire</u> 4 pans (1 Ambulant), 2 showers, 2 hand-basins |
| Accessible Toilet | 8m ² | 8m ² | Includes toilet, shower and hand basin |
| First Aid Room | 10m ² | 12m ² | |
| External Toilet | 6m ² | 6m ² | Unisex Accessible toilet to service green(s) furthest from clubhouse |
| Kitchen | 25m ² | 35m ² | |
| Bar/ Cool Room | 10m ² | 20m ² | Cool Room for Shire level only |
| Social/ Community Room | 125m ² | 200m ² | |
| Furniture Store | 10m ² | 15m ² | |
| Office/ Admin | 10m ² | 15m ² | |
| Internal Store | 8m ² | 12m ² | |
| External Storage (excludes greenkeeper) | 20m ² | 30m ² | Roller door access |
| Utility/ Cleaners Room | 5m ² | 10m ² | Cleaners and utility space for items, such as hot water units & meters, cleaning equipment, and ESD infrastructure |
| Total | 299m² | 453m² | |

| | | | |
|-------------------------------------|------------------|-------------------|---|
| Bin Store | 10m ² | 15m ² | Secure (fenced) external space connected to the building and screened |
| External Covered Viewing | 75m ² | 100m ² | Final size will depend on estimated average participants and spectators, and the configuration of the building design |

Croquet

Field of Play

| <i>Facility Component</i> | <i>District/ Township</i> | <i>Regional</i> |
|---|--|--|
| Field of Play | | |
| No. of Courts | 2 courts | 4-6 courts |
| Surface | Natural grass (Santa Ana Couch preferred) | Natural grass (Santa Ana Couch preferred) |
| Court Dimensions | 32.0m x 25.6m 4.0m buffer (preferred) | 32.0m x 25.6m 4.0m buffer (preferred) |
| Irrigation | Above ground system | Above ground system |
| Drainage | Basic drainage system | Comprehensive drainage system |
| Infrastructure | | |
| Player Shelters | 1 shelter with seating per court (min 3.0m long x 1.2m deep) | 2 shelters with seating per court (min 3.0m long x 1.2m deep) |
| Scoring Stands | 1 per court | 1 per court |
| Floodlighting | Nil | 150 lux for 1-2 courts |
| Facility Fencing | Perimeter fencing to protect the courts Preferred no higher than 1.5m and chain-mesh (or similar) | Perimeter fencing to protect the courts Preferred no higher than 1.5m and chain-mesh (or similar) |
| Car Parking Accessible parking provided at each level | Off-street parking for minimum 10 cars, with on-street parking available for overflow | Off-street parking for minimum 25 cars, with on-street parking available for overflow |

Pavilion

Consider providing as a modular building

| Facility Component | District/ Township | Regional | Comments |
|---|--|--|--|
| Change Rooms | 20m ² Male: 10m ² Female: 10m ² | 40m ² Male: 20m ² Female: 20m ² | Change and amenities are integrated Bench seating and clothes hooks/ lockers Space will increase proportional to the number of greens |
| Toilets & Showers | 20m ² Male: 10m ² Female: 10m ² | 32m ² Male: 16m ² Female: 16m ² | <u>Male District</u> 1 pan (Ambulant), 2 wall-mounted urinals, 1 shower, 1 hand-basin <u>Female District</u> 2 pans (1 Ambulant), 1 shower, 1 hand-basin <u>Male Regional</u> 2 pans (1 Ambulant), 2 wall-mounted urinals, 1 shower, 2 hand-basins <u>Female Regional</u> 3 pans (1 Ambulant), 1 shower, 2 hand-basins |
| Accessible Toilet | 8m ² | 8m ² | Includes toilet, shower and hand basin |
| First Aid Room | Nil | 10m ² | |
| Kitchen | 10m ² | 15m ² | |
| Social/ Community Room | 40m ² | 80m ² | |
| Furniture Store | Nil | 10m ² | |
| Office/ Admin | Nil | 15m ² | |
| Internal Store | 5m ² | 10m ² | |
| External Storage (excludes greenkeeper) | 10m ² | 20m ² | Roller door access |
| Utility/ Cleaners Room | 5m ² | 5m ² | Cleaners and utility space for items, such as hot water units & meters, cleaning equipment |
| Total | 118m² | 245m² | |

| | | | |
|---------------------------------|------------------|------------------|---|
| Bin Store | 0m ² | 10m ² | Secure (fenced) external space connected to the building and screened |
| External Covered Viewing | 25m ² | 35m ² | Final size will depend on estimated average participants and spectators |

Netball (outdoors)

Field of Play

| Facility Component | District/ Township | Shire |
|---|--|---|
| Field of Play | | |
| No. of Courts | 2 courts for a football netball precinct to service netball competition and training for seniors and juniors 3 rd court to be considered where football and netball facilities are split | 12 courts Ideally co-located with an indoor centre where a minimum of 2 netball courts are available |
| Orientation | North-South | North-South |
| Surface | Acrylic or asphalt | Acrylic |
| Court Dimensions | 30.5m long and 15.25m wide, with 3.05m run-offs on all sides | 30.5m long and 15.25m wide, with 3.05m run-offs on all sides |
| Goal Posts | 3.05m high, with option to adjust to 2.4m on courts used by junior clubs | 3.05m high, with option to adjust to 2.4m |
| Infrastructure | | |
| Player Shelters | 2 shelters with seating per court (min 4.5m x 1.2m deep) | 2 shelters with seating per court (min 4.5m x 1.2m deep) |
| Scorer's Bench | 1 shelter 2.0m x 1.2m deep per court if used for competition (Player and Scorer's shelters can be combined as one, with subtle dividers) | 1 shelter 2.0m x 1.2m deep per court (Player and Scorer's shelters can be combined as one, with subtle dividers) |
| Floodlighting | Competition standard (200 lux) at reserves where night football games are played | Competition standard (200 lux) |
| Court Fencing | Preferred not fenced If required for ball trapment and/or player safety reasons, 1.0m high and chain-mesh | Preferred not fenced If required for ball trapment and/or player safety reasons, 1.0m high and chain-mesh |
| Facility Fencing | Nil | Nil |
| Scoreboard | Nil | Consider for main/ show court |
| Car Parking Accessible parking provided at each level | Off-street parking for 20 cars, with on-street parking available for overflow | Off-street parking for minimum 50 cars, with on-street parking available for overflow |

Pavilion

| Facility Component | District/ Township | Shire | Comments |
|-------------------------------|--|--|---|
| Change Rooms | 40m ² Home: 20m ² Away: 20m ² | 55m ² Male: 15m ² Female: 40m ² | District: Allows for 2 change rooms (1 home and 1 away) and up to 10 players changing at one time Shire: Acknowledges that females will be the predominant user |
| Toilets & Showers | 30m ² Male: 15m ² Female: 15m ² | 40m ² Male: 15m ² Female: 25m ² | <u>District</u> 3 pans (1 Ambulant), 1 shower, 2 hand-basins <u>Shire Male</u> 2 pans (1 Ambulant), 2 showers, 2 hand-basins <u>Shire Female</u> 5 pans (1 Ambulant), 2 showers, 2 hand-basins |
| Umpires Change | 10m ² | 15m ² | <u>District</u> 1 pan (Ambulant), 1 cubicle shower, 1 hand-basin <u>Shire</u> 2 pans (1 Ambulant), 1 shower, 2 hand-basins |
| Umpires Duty Room | Nil | Nil | <u>Shire</u> Utilise the Office |
| Accessible Toilet | 8m ² | 8m ² | Includes toilet, shower and hand basin |
| First Aid Room | Nil | 10m ² | <u>District</u> Incorporated within Main Pavilion |
| External Toilet | Nil | 25m ² | <u>District</u> Public toilets in other buildings on the reserve <u>Shire</u> Separate Male and Female (@10m ²) plus a unisex Accessible toilet (5m ²) |
| Kitchen/ Kiosk | Nil | 20m ² | |
| Bar/ Cool Room | Nil | Nil | |
| Social/ Community Room | Nil | 80m ² | <u>District</u> Utilise Social/ Community Room within Main Pavilion |
| Furniture Store | Nil | 10m ² | |
| Office/ Admin | Nil | 20m ² | <u>District</u> Utilise Office/ Admin within Main Pavilion |
| Internal Store | Nil | 8m ² | |
| External Storage | 20m ² | 25m ² | Roller door access Could be integrated with netball player shelters courtside |
| Utility/ Cleaners Room | 5m ² | 10m ² | Cleaners and utility space for items, such as hot water units & meters, cleaning equipment |
| Total | 113m² | 326m² | |

| | | | |
|---------------------------------|------------------|------------------|---|
| Bin Store | Nil | 10m ² | <u>District</u> Incorporated with Main Pavilion <u>Shire</u> Secure (fenced) external space connected to the building and screened |
| External Covered Viewing | 35m ² | 75m ² | Final size will depend on estimated average participants and spectators, and the configuration of the building design |

Petanque

Field of Play

| Facility Component | Local | Regional |
|---|---|---|
| Field of Play | | |
| No. of Terrains | 1 – 2 terrains (or 6 – 12 pistes) | 4 terrains (or 24 pistes) |
| Orientation | North-South | North-South |
| Surface | Granitic gravel Terrain borders 7.5cm high wooden plinths | Granitic gravel Terrain borders 7.5cm high wooden plinths |
| Piste Dimensions | 15m long and 4m wide (preferred) 12m long and 3m wide (acceptable for social play) | 15m long and 4m wide |
| Infrastructure | | |
| Player Shelters | 2 shelters with seating for every 6 pistes (min 4.5m x 1.2m deep) | 2 shelters with seating for every 6 pistes (min 4.5m x 1.2m deep) |
| Facility Fencing | Nil | Nil |
| Car Parking Accessible parking provided at each level | Off-street parking for 15 cars per terrain, with on-street parking available for overflow | Off-street parking for 30 cars per terrain, with on-street parking available for overflow |

Pavilion - consider providing as a modular building

| Facility Component | Local (use an existing pavilion, or below when no other exists) | Regional (co-located with another pavilion) | Comments |
|---------------------------------|--|--|---|
| Change Rooms | Nil | 20m ² Male: 10m ² Female: 10m ² | Change and amenities are integrated Bench seating and clothes hooks/ lockers |
| Toilets & Showers | Nil | 20m ² Male: 10m ² Female: 10m ² | <u>Male</u> 1 pan (Ambulant), 2 wall-mounted urinals, 1 shower, 1 hand-basin <u>Female</u> 2 pans (1 Ambulant), 1 shower, 1 hand-basin |
| Accessible Toilet | 5m ² | 5m ² | Accessible toilet and hand basin (unless available in an adjoining building or as a public toilet elsewhere on the reserve) |
| Public Toilets | Nil | Nil | <u>Regional</u> Utilise Accessible toilet and/or internal toilets |
| Kitchen/ Kiosk | Nil | 10m ² | |
| Social/ Community Room | Nil | 40m ² | Not separately provided if available in an adjoining building |
| Office/ Admin | Nil | 15m ² | |
| External Storage | 10m ² | 15m ² | |
| Utility/ Cleaners Room | Nil | 5m ² | |
| Total | 15m² | 130m² | |
| External Covered Viewing | 25m ² | 35m ² | Final size will depend on estimated average participants and spectators |

Shooting

Field of Play

| Facility Component | Local | District/Township | Shire |
|---|-------|-------------------|---|
| Field of Play - Clay Trap | | | |
| Distances | | | Trap house is located 15m from the shooting line and stands no higher than 1m off the ground Five firing points per trap range 3m apart on the arc of a circle from the centre of the trap house |
| Orientation | | | Shooting direction is southerly |
| Range Length | | | A properly released target will peak in its trajectory 10m from release to a height between 1m – 4m (depending on which event), and carry a distance of 70m - 75m) |
| Field of Play - Field & Game | | | |
| Course | | | Natural terrain 5 – 9 shooter stands (1m diameter or 1m x 1m square) 25 targets of which a min. 5 will be double targets; and a min. 8 will be exotic targets (ie. battues, rabbits, midis, minis and/or looper/ chandelle targets) |
| Distances | | | Within range of a 12 gauge shotgun |
| Targets | | | Vary in size: 60mm, 90mm & 110mm diameter Vary in trajectory to simulate birds, rabbits and other game Avoid setting targets that end their flight behind obstacles |
| Field of Play - Pistol Range | | | |
| Course | | | Indoor or outdoor Ranges are surrounded by walls for safety Large time clock clearly visible by shooters |
| Orientation | | | Shooting direction is southerly No shadows must be cast on the targets |
| Distances | | | 10m, 25m, 50m and 300m |
| Target | | | Target heights off the ground vary according to the range distance (from 0.75m to 3.0m) |
| Infrastructure | | | |
| Car Parking Disabled parking to be provided | | | Number of car spaces to be assessed on a case by case basis Unsealed or sealed |

Pavilion

| Facility Component | Shire | Comments |
|-------------------------------|--|---|
| Change Rooms | 20m ² Male: 10m ² Female: 10m ² | Change and amenities are integrated Bench seating and clothes hooks |
| Toilets & Showers | 32m ² Male: 16m ² Female: 16m ² | <u>Male District</u> 2 pans (1 Ambulant), 2 wall-mounted urinals, 1 shower, 2 hand-basins <u>Female District</u> 3 pans (1 Ambulant), 1 shower, 2 hand-basins |
| Accessible Toilet | 8m ² | Includes toilet, shower and hand basin |
| First Aid Room | 10m ² | |
| External Toilet | Nil | |
| Kitchen | 25m ² | |
| Bar | 10m ² | |
| Social/ Community Room | 100m ² | |
| Furniture Store | 10m ² | |
| Office/ Admin | 10m ² | |
| Internal Store | 15m ² | |
| External Storage | 15m ² | |
| Utility/ Cleaners Room | 5m ² | Cleaners and utility space for items, such as hot water units & meters, cleaning equipment |
| Total | 260m² | |

| | | |
|---------------------------------|------------------|---|
| Bin Store | 10m ² | Secure (fenced) external space connected to the building and screened |
| External Covered Viewing | 75m ² | Final size will depend on estimated average participants and spectators, and the configuration of the building design |

Sport Cycling – road criterium

Field of Play

Races are conducted on street circuits or dedicated off road criterium circuits of lengths 600m up to around 2km in length.

Sport Cycling – mountain biking

Field of Play

The Victorian Mountain Bike Strategy (2021) has classified the Arthurs Seat State Park network of trails as 'Cross Country' from a six trail type classification system. Cross Country trails are primarily single-track orientated with a combination of climbing and descending, and natural trail features of varying technicality. Cross Country trails appeal to the majority market and can cater for timed competitive events.

Pavilion

Proposed 'Hub' facility to be shared by all cycling clubs/ groups

| Facility Component | Shire | Comments |
|------------------------|--|---|
| Change Rooms | 20m ² Male: 10m ² Female: 10m ² | Change and amenities are integrated Bench seating and clothes hooks |
| Toilets & Showers | 32m ² Male: 16m ² Female: 16m ² | <u>Male</u> 2 pans (1 Ambulant), 2 wall-mounted urinals, 1 shower, 2 hand-basins <u>Female</u> 3 pans (1 Ambulant), 1 shower, 2 hand-basins |
| Accessible Toilet | 8m ² | Includes toilet, shower and hand basin |
| First Aid Room | 10m ² | |
| External Toilet | 25m ² | Separate Male and Female (@10m ²) a unisex Accessible toilet (5m ²) |
| Kitchen/ Kiosk | 25m ² | |
| Bar | 10m ² | |
| Social/ Community Room | 100m ² | |
| Furniture Store | 10m ² | |
| Office/ Admin | 20m ² | Share space for cycling clubs/ groups |
| Internal Store | 20m ² | Divided space shared by clubs/ groups |
| External Storage | 40m ² | Divided space shared by clubs/ groups |
| Utility/ Cleaners Room | 5m ² | Cleaners and utility space for items, such as hot water units & meters, cleaning equipment |
| Total | 325m² | |

| | | |
|--------------------------|------------------|---|
| Bin Store | 10m ² | Secure (fenced) external space connected to the building and screened |
| External Covered Viewing | 75m ² | Final size will depend on estimated average participants and spectators, and the configuration of the building design |

Tennis

Field of Play

| Facility Component | Local | District/ Township | Shire |
|---|--|---|---|
| Field of Play | | | |
| No. of Courts | 2 – 4 courts | 5 – 7 courts | Up to 12 courts |
| Orientation | North-South | North-South | North-South |
| Surface | Acrylic | Porous, sand-filled grass or acrylic | Porous, sand-filled grass or acrylic |
| Court Dimensions | 23.77m x 10.97m Side run-off: 3.05m or 3.66m between unfenced courts End run-off: min. 5.49m | 23.77m x 10.97m Side run-off: 3.05m or 3.66m between unfenced courts End run-off: min. 5.49m | 23.77m x 10.97m Side run-off: 3.05m or 3.66m between unfenced courts End run-off: min. 5.49m |
| Irrigation | Nil | Above ground system for porous courts | Above ground system for porous courts |
| Drainage | Surface and court perimeter drainage | Surface and court perimeter drainage | Surface and court perimeter drainage |
| Court Fencing | Nil, facility fencing only | Preferable that courts are fenced in pairs or fours If whole tennis facility is fenced, consider drop-down low-level side fencing (1.2m high) between clusters of courts | Preferable that courts are fenced in pairs or fours If whole tennis facility is fenced, consider drop-down low-level side fencing (1.2m high) between clusters of courts |
| Infrastructure | | | |
| Spectator Viewing | Some bench seating outside court fencing | Some bench seating outside court fencing Pavilion verandah shelter of min 75m ² | Some bench seating outside court fencing Pavilion verandah shelter of min 90m ² |
| Floodlighting | All courts 350 lux (LED preferred) | All courts 350 lux (LED preferred) | All courts 350 lux (LED preferred) |
| Facility Fencing | 3.6m high chain-mesh infill | 3.6m high chain-mesh infill | 3.6m high chain-mesh infill |
| Book-A-Court System | Yes | Yes | Consider installation |
| Car Parking Accessible parking provided at each level | 6 car parks per court Can be on-street and/or off-street) | 6 cars per court for the first 4 courts, and 4 parks for each additional court Can be on-street and/or off-street) | 6 cars per court for the first 4 courts, and 4 parks for each additional court Can be on-street and/or off-street) |

Pickleball

A pickleball court measures 6.10m wide x 13.41m long for both singles and doubles matches. Four pickleball courts can fit onto one standard tennis court inclusive of the run-off zones.

Pavilion

| Facility Component | Local | District/ Township | Shire | Comments |
|------------------------------|---|---|--|---|
| Change Rooms | Male 16m ² 1 pan (Ambulant), 1 wall-mounted urinal 1 shower with bench | Male 23m ² 2 pans (1 Ambulant), 2 wall-mounted urinal 2 shower with bench | 30m ² Male: 15m ² Female: 15m ² | <u>Local & District</u> Change space in the form of bench seating and hooks provided within the toilet/ shower room |
| Toilets & Showers | 1 hand-basin 3m bench seat/hooks Female 16m ² 2 pans (1 Ambulant), 1 shower with bench 2 hand-basins 3m bench seat/hooks | 2 hand-basin 5m bench seat/hooks Female 23m ² 3 pans (1 Ambulant), 2 shower with bench 2 hand-basins 5m bench seat/hooks | 40m ² Male: 20m ² Female: 20m ² | <u>Male Shire</u> 2 pans (1 Ambulant), 3 wall- mounted urinals, 2 showers, 2 hand-basins <u>Female Shire</u> 4 pans (1 Ambulant), 2 showers, 2 hand-basins |
| Accessible Toilet | 6m ² | 8m ² | 8m ² | <u>Local</u> External entry <u>District & Shire</u> Includes toilet, shower and hand basin, and external entry |
| First Aid Room | Nil | 8m ² | 10m ² | |
| Kitchen | Nil | 20m ² | 30m ² | Local has kitchenette in Social/ Community Room |
| Bar | Nil | Nil | Nil | |
| Social/ Community Room | 60m ² | 80m ² | 120m ² | |
| Furniture/ Internal Store | Nil | 10m ² | 20m ² | |
| Office/ Re-Stringing | Nil | 15m ² | 20m ² | |
| External Storage | 6m ² | 15m ² | 20m ² | Roller door access |
| Utility/ Cleaners Room | Nil | 5m ² | 10m ² | Cleaners and utility space for items, such as hot water units & meters, cleaning equipment |
| Total | 104m² | 207m² | 308m² | |

| | | | | |
|-----------------------------|------------------|------------------|-------------------|---|
| Bin Store | Nil | 5m ² | 10m ² | Secure (fenced) external space connected to the building and screened |
| External Covered Viewing | 20m ² | 75m ² | 100m ² | Final size will depend on estimated average participants and spectators, and the configuration of the building design |

APPENDIX 2

Clubs/ Association Feedback on ('Our Community Goal')

| SPORT | CLUB | COMMUNICATION METHOD | DATE | FEEDBACK |
|----------|--------------------------------------|----------------------|---------|---|
| Croquet | RNB Croquet Club | Telephone | 20/1/21 | demographic profile of projected population support co-location/ partnerships |
| | | Submission | 25/1/21 | Submission received |
| | Croquet Victoria | Submission | 25/1/21 | Submission received |
| Petanque | Mt Martha & Mornington Petanque Club | Zoom Meeting | 22/1/21 | 3rd green redevelopment is currently under construction - \$60,000 It will have: 24 pistes National and International standard terrain all on existing green Shelter at western end 85 square pavilion 1st tournament will be held on 14 March Official Opening 12 March <u>Additional Requirements</u> Central pavilion (open to the terrain) All abilities facilities at grade (may be able to re-use the existing toilet block) relocate 2 northern and southern shelters to the western side A pathway to the venue The facility is available for other clubs to use and is available all year round |
| | | Email | 28/1/21 | Submission Since your original advice on setting up a capacity plan the Mt Martha Mornington Petanque Club has now officially joined the Mt Martha Bowls & Social Club, to be known henceforth as Mt Martha Bowls, Petanque & Social Club Inc. The Petanque Section has fully self-funded the construction of a 24 lane National standard petanque terrain, due for completion mid-February 2021. We assert that our club and the petanque terrain will fully meet the Sports Facility Principles 6.1 in the draft report. We plan to offer the facility for Regional, State and National tournaments, and also offer availability to other Mornington Peninsula clubs if they choose to hold a tournament that could not be held at their own facility due to limited lanes or other reasons. The added advantage of 24 lanes is that both competitive and social activities can be held. Coaching and training opportunities will be made available to any new players wanting to learn petanque, and for those wishing to improve their skills. We assert that our club also complies with all standards of the Sports Facility Hierarchy 6.3 with particular attention to Regional Level requirements. It is our intention to encourage new players into petanque, and make it available to players of all abilities and all ages. To do this we require assistance with several other structures at the Club to be compliant with best standards: - Our most important requirement is for the provision of an all-abilities toilet block centred greenside to service both the two bowling greens and the petanque terrain. At the present time we have only two very small greenside cubicles to service these greens and terrain. At times we could have over 150 players and visitors on a day once the petanque gets underway in March. - Central shade and shelter rotunda on the petanque terrain - Lights directed to the terrain to be attached to existing lighting poles - Synthetic grass around the Petanque terrain in line with that around the two existing bowling greens - Four concrete bases for new shade shelters at western side - Bring up to date all the clubhouse toilets. We sincerely hope that you will be able to arrange to place in the plan some of the items listed above. |
| | Portsea Petanque Club | Email | 24/1/21 | The Portsea Petanque Club has nothing further to submit for the next 2 stages. Thank you for your support. |
| | Victoria Petanque Clubs Inc | Submission | 26/1/21 | Victoria Petanque Clubs Inc. (VPCI) has nothing specific now to add to what was discussed at the Zoom meeting later last year. VPCI intends to continue fully supporting the 7 Mornington Shire Petanque Clubs and believes that your document referred to above well summarises the current state of Petanque and its likely significant (we hope) future growth. We are excited about the recent development at the Mt Martha Bowls Club and its willingness to join forces with the Mt Martha Mornington Petanque Club, and also note that St Andrews Beach Petanque Club have just added lights to allow evening play over 7 of their lanes at the St Andrews Recreation Club. We also note the continued development at Main Ridge over the past few years where the Bowls and Petanque Clubs have merged. VPCI believes that the 'merging' of facilities to share resources, and particularly Club rooms, is a very sensible trend |

| SPORT | CLUB | COMMUNICATION METHOD | DATE | FEEDBACK |
|---------|-------------------------------------|----------------------|---------|---|
| Netball | Mt Eliza Netball Club | Telephone | 21/1/21 | Retain the existing courts with a surface upgrade and lighting Retain the use of existing overflow courts at Mt Eliza High School Retain the use of Mt Eliza tennis Club toilets |
| | Somerville Football Netball Club | Email | 25/1/21 | Kristy emailed requesting some guidance on how the Club should respond. A reply was sent on 25/1/21. Thank you for the further information. From an individual clubs perspective, the "Let's Get the Ball Rolling" section will be the most pertinent. Whereas broad directions regarding netball would be best shared by the heads of the local associations (FDNA, MPNA & MPNFL, etc). I look forward to receiving the next roll outs. |
| | Mt Martha Netball Club | Email | 5/2/21 | Submission received |
| Bocce | Italian Seniors Social Club Dromana | Email | 19/1/21 | Submission The general idea to improve and organize properly the shire's sports venue have some merit. What worries me is how it will be done. Will you be taking into consideration that we are not a sports club; we are a seniors' club that need the bocce courts for recreation. It is a modest activity in helping our old bodies to carry on to the end. In your report you are suggesting to explore the opportunities to enable the general public to utilize the courts without having to be a member of the seniors social club. QUESTIONS 1) Who is going to do maintenance to the courts and surrounding area; 2) Who is in control and decide who is playing that day and time, we lease one year in advance with dates and times and would not like any intrusion while we are using the courts; 3) You would have to work out what type of insurance to impose to the public to use the courts. Also, I hope you are aware that the Italian Seniors Club contributions to the Mama Reserve was enormous, in the construction of the courts and improvements to the pavilion. The Container with all the equipment for our activities belong to the Italian Seniors Club. Furthermore, we use Mama Reserve Pavilion for our club meetings and other activities due to the inability of the Mornington Shire to enforce to eliminate discrimination and to provide a better place for us. The existing situation of using the bocce courts only for recreation purpose made it possible to halve from 6 to 3. The 3 courts near the pavilion are adequate for our need. I hope this feedback clarifies some aspect of Mama Reserve Pavilion and the bocce courts and it helps you to make a fair decision and not detrimental to the Italian Seniors Club Inc. of Dromana. The inauguration opening of the bocce courts took place on the 8th of October 1995. |
| | | Telephone | | The Club is social only The Social Club built the grounds, not Council Questions over who maintains the site, and who controls the bookings A container stores equipment events are held 2 times a month on Sundays 3 courts are exclusive (netball pavilion end) and 3 courts are for Shire/ public use |
| | Bocce Victoria | Email | 29/1/21 | Submission Support for direction Suggest covering some courts on public facilities, and conducting come n try days with Bocce Vic |
| Netball | Somerville Football Netball Club | Email | 25/1/21 | I am not sure if it is clear what you need feedback regarding? For example, the document highlights there are courts that have poor surface condition &/or non-compliant run off areas, however there doesn't seem to be any further information in the report listing which courts fall in these categories & what the plan is to rectify the issues? Reply email answering her queries was sent 25/1/21 |

| SPORT | CLUB | COMMUNICATION METHOD | DATE | FEEDBACK |
|-------|------------------------------------|----------------------|---------|--|
| Bowls | Bowls Victoria | Email | 19/1/21 | <p>Is Mornington Peninsula considered Metropolitan or Regional...? I only ask as the figures you cite from 13 years ago (granted they're well past their use by date) are metropolitan and not really representative of the Mornington Peninsula.</p> <p>6.2 states "Bowls has a recognised industry ratio of 1 green per 10,000 people". Can you please provide the source/reference for this...? Source: Planning for Community Infrastructure in Growth Areas - Final Report 24 June 2008 – refer attached extract. The report is getting old, but has for many years been a source for provision ratios. Does Bowls Vic or Bowls Australia advocate for a specific green provision ratio now, Tony?</p> <p>With all respect, a 13 year old report is a little too out of date for my liking given the importance of the document. In any case, the ratio is still well off what occurs in other areas and doesn't appear to be based on any study, but more just a comment in a paper from long ago. Let's take Bendigo as an example, there are ~120,000 people in Bendigo, to say they only require 3 clubs is ridiculous. Or Traralgon only need 2 greens in one club...? More locally, Wonthaggi barely need a green by that ratio.</p> <p>My recommendation is to remove it altogether.</p> <p>In the paragraph directly under the table at the top of page 27 (unnumbered), a comment is made "...6 have a membership of 100, or less". Our comments to the author were that membership isn't a relevant measure given we moved to a club-based fee several years ago. Therefore, membership doesn't tell the story for our sport as there is substantial use by non-members. I understand and appreciate that total participants in bowling extends well beyond the registered Bowls Vic club membership, however, registered club membership remains a legitimate indicator for the adequacy of the number of greens to meet current and projected needs for competition bowls participation, which is of primary importance for Council in this sports plan. The balance of the Bowls write-up acknowledges the growth in 'social' bowls participation – I will incorporate the 'social bowls' data from the 2019 Bowls Census into the write-up, and have updated the State of Play sheet (attached). Total Shire Bowls Vic membership was 1,742 in 2019, and total social bowling participation in 2019 was an additional 5,543 people.</p> <p>Thanks for the addition of the SoP sheet. It still shows an arrow pointing down for membership, but no corresponding arrow pointing up for participation...? Is there a reason this is ignored...? There is no secret that memberships in any walk of life are decreasing – current generations don't like to feel restricted or tied down. This is no different to scouts, Rotary, Lions clubs, libraries, cricket etc etc. If we keep citing an old measurement, we'll keep following erroneous outcomes. The preference is to tell the current story (participation is increasing) as the main event... the cite the old measurements and their pitfalls for future planning.</p> |
| | | Email | | <p>In that same paragraph, a claim is made "Bowls Australia calculate that one seven rink green has the carrying capacity of approximately 144 players". Can you please provide the source/reference to this as it appears to be incorrect by some way. At most, eight players can be on a rink, therefore a seven rink green would at capacity be 56 (7x8=56). The source was the Melton Bowls Plan prepared by @leisure in 2017 – see attached extract. The source in my Bowls write-up has incorrectly attributed that green capacity figure to Bowls Australia, and now given the correct capacity figure of 56, I will amend the Bowls write-up. This capacity figure obviously applies to any one moment of play – a green might accommodate a total of 56 competition bowlers on a Saturday, but can also accommodate up to this number of social bowlers on week nights. It might be just me reading this incorrectly, but I still can't see reference to any capacity figure – be it 144 or 56...?</p> <p>The unnumbered table on page 28, can you please outline which clubs fit into which categories...? Clubs have not been assigned to a hierarchy level at this stage – the purpose of the table is to firstly propose what would be an appropriate facility hierarchy for each sport in the Shire that would then reflect the overall needs of the Shire community for that sport, ie. some sports are recommended to have up to 3 levels of facility provision, whilst for others only one level is considered satisfactory. Assignment of clubs to hierarchy levels will occur in the next component of the study work.</p> <p>Ok thanks. Who decided what would be appropriate – and what was that based on...? Were BV consulted on that table...? Was the BV facilities study taken into account...?</p> <p>Reply email sent to Tony on 14/1/21</p> |
| | Dromana Bowls Club | Email | 25/1/21 | <p>Sought clarification on the consultation Workshop held in July 2020, and why his club was not consulted.</p> <p>Reply email answering his queries was sent 25/1/21</p> |
| | Main Ridge Bowls and Pétanque Club | Email | 23/1/21 | <p>Sought a copy of the Petanque Community Goal, as the Main Ridge bowls and petanque sections are combined into one club</p> <p>Reply email by Jayne to Robert on 25/1/21 with Petanque Community Goal attached</p> |
| | Mount Eliza Bowling Club | Email | 26/1/21 | <p>Submission</p> <p>I have reviewed your email dated 6th January, 2021 and on behalf of The Mount Eliza Bowling Club (MEBC), I would like to comment as follows :-</p> <p>We note that you clearly state that the number of bowling facilities in the MPS is significantly oversupplied. However realistic that comment may be, The Mount Eliza Bowling Club is on the Shire's border with The City of Frankston (where there are several bowling facilities located nearby), but we are located some 10kms or 20 minutes drive away from the nearest MPS bowling facilities such as Mornington Civic and Mornington on the Beach Bowling Clubs.</p> <p>The Melbourne suburb of Mount Eliza has a high population of retirees and affluent young families who provide a captive market for membership of our Bowling Club, especially in the social bowling programs that we offer such as Barefoot Bowls and our annual Community Challenge Tournament.</p> <p>Contrary to your statistics on the decline of competition bowling in MPS, MEBC fields teams in 5 divisions in Midweek Pennant (56 players) and teams in 5 divisions in Saturday Pennant (74 players).</p> <p>Our membership of around 230 indicates that ours is a large bowling club (with two bowling greens), located within MPS and MEBC is worthy of further capital improvements for our aging facilities, particularly our limited toilet facilities.</p> <p>MEBC is centrally located in a "Mount Eliza community hub" with the Mount Eliza Community Hall, The Mount Eliza Tennis Club etc. and it is critical that our facilities are developed and maintained by MPS and MEBC at a high standard to indicate to the Mount Eliza community that MPS desires to provide high quality sporting facilities for its MPS citizens. MEBC maintains our greens and our gardens in first class condition and MEBC is known as one of the best bowling clubs on the Mornington Peninsula where we host many MPB and State events</p> <p>MEBC would be against any redistribution of greens which adversely impacts upon our Club.</p> <p>I hope that MPS considers the above supportive comments made on behalf of The Mount Eliza Bowling Club.</p> |

| SPORT | CLUB | COMMUNICATION METHOD | DATE | FEEDBACK |
|--------------|--|----------------------|---------|---|
| Bowls (cont) | Rye Bowls Club | Email | 28/1/21 | Submission received |
| | Somerville Bowling Club | Telephone | 28/1/21 | Queried what the project is about Richard provided background information in an email dated 28 Jan |
| | Individual | Email | 28/1/21 | Queried some of the detail in the Community Goal report Richard provided a written response by email dated 29 Jan |
| | Mornington Civic Bowling & Social Club | Email | 28/1/21 | Submission received Queried some of the detail in the Community Goal report Richard provided a written response by email dated 29 Jan |
| | Balnarring Bowls & Social Club | Telephone | 29/1/21 | Queried what the project is about Richard provided background information verbally |
| | | Email | | Submission received |
| Tennis | Main Ridge Tennis Club | Email | 22/1/21 | From what I understand from the documents: a) Council believes that the population on the Mornington Peninsula will drop significantly by 2036, perhaps because a very large proportion of the current population is well over 60? b) They believe there are too many tennis courts for this population. c) PERHAPS - we have a chance to maintain and improve our 5 courts - or why else would they have shared the expense for court 3? Also, we ARE financially viable. JAYNE: Regarding the grants mentioned below in Greg Hunt's email to me, there seem to be 'infrastructure' money available. Considering our Club position, and knowing that Council had discussed with us the need for a significant overhaul of courts 4 and 5, should we now apply for grant money to 'research and design' those courts? Expressions of interest have already opened (19th Jan), but they close on 22 February 2021. \$150,000 in grants are available to support community projects on the Peninsula that strengthen social connections, build community participation and create vibrant and viable communities into the future. Grants can range from \$2,500 to \$20,000. |
| | | Email | 24/1/21 | I have read and printed- "Extract from Draft Sports Capacity Plan Volume 3" and "Overview of Tennis in MPS" so that our committee can discuss them before your Friday 5 February 2021 deadline. As you know, compared with other clubs in our region, we are small. However, we have always been passionate, compliant with all affiliations, and financially viable. We intend to do everything possible to remain a strong tennis club for many decades into the future - with the guidance of the Shire. |
| | | Email | 24/1/21 | Main Ridge Tennis Club's comments on: Current and Future State of Tennis facilities One problem persists and that is: following steady rain, run-off water from Main Creek Road, immediately adjacent to our gravel parking lot, continues to push loose gravel and fine particles into the full length of the spoon drain which feeds 2 water drains at either end of our facility. This blockage brings debris onto the edges of our artificial grass courts and it can and does (sometimes) block the drains. A POSSIBLE and inexpensive solution is for MRTC to MAKE PERMANENT SANDBAGS and install them along the upper edge of the carpark. This will serve 2 purposes: 1) Prevent debris from blocking drains and swamping our courts AND 2) Provide a barrier for car tyres which loosen gravel at the edge of the parking lot. |
| | Shoreham Tennis Club | Email | 2/2/21 | Submission received |
| | Rye Tennis Club | Email | 1/2/21 | Submission received |
| | Rosebud Tennis Club | Email | 5/2/21 | Submission received |
| | Blitern Tennis Club | Email | 5/2/21 | Submission received |
| | Red Hill Tennis Club | Email | 14/2/21 | Submission received |
| | Somers Tennis Club | Email | 15/2/21 | Submission received |
| | Westport Clubs | Zoom Meeting | 11/2/21 | List of questions presented to Simon Leisure and MPS staff mainly in response to clubs' review of the 'Our Community Goal' report, and other related issues |
| | Tennis Victoria | Email | 15/2/21 | Submission received with Hi Jayne, Great to see you again last Thursday in our incremental MPS Sports Capacity Plan forum for clubs. It was fantastic to have been able to give the clubs and ourselves the extra opportunity to engage and discuss the plan – thank you! I have consolidated our team's feedback and have detailed it based on the Strategy outline provided below – please see attachment. Hope that works for you!! |

| SPORT | CLUB | COMMUNICATION METHOD | DATE | FEEDBACK |
|---------|----------------------------|----------------------|----------|--|
| Archery | Momington Peninsula Bowmen | Email | 12/1/21 | <p>Submission</p> <p>Thank you for the opportunity to comment on the draft Sports Capacity Plan as it affects Momington Peninsula Bowmen (MPB). We offer the following comments:</p> <p>6.1 Sports Facility Principles</p> <p>Open and Inviting</p> <p>Whilst MPB understands the general thrust of this principle we are concerned that such access may endanger the welfare of casual visitors. We are a shooting sport. Our club is built on council land (Long Point Reserve) that accommodates us, two gun clubs and the motorcycle club. This land was specifically purchased by the shire for participation in sports that were understood to pose a greater risk to the public than that of more mainstream activities.</p> <p>Entrance to MPB grounds is restricted to members only and lies behind two locked gates, the first a council gate, the second for club members (and services) only. Key codes to the club gate are changed regularly. This gate system is used by all four clubs on the reserve. As it is a sport for individuals there is no 'season' for participation in archery. We can and do shoot any day of the week, subject to closure for maintenance and fire prevention works.</p> <p>The club field courses are accessed by mown pathways through dense indigenous undergrowth. New archery members are assessed for their archery ability and safety behaviours before being escorted around the field course to familiarise them with their surroundings. Only on completion of this introduction are they allowed individual access to the courses.</p> <p>Current toilet facilities are borderline adequate, maintained by the club and locked. If public access was allowed our expectation would be that a significant capital upgrade to facilities, maintenance and security, all to be undertaken by the shire. There is no shire rubbish collection available at Long Point Reserve.</p> <p>The club is extremely uncomfortable with the prospect of unsupervised visitors wandering through our courses while members are shooting.</p> <p>MPB leases its part of the reserve from the shire. For all these reasons we strongly believe that our tenure and the nature of our sport should preclude any public access to the grounds.</p> |
| | | Email | | <p>6.2 Provision ratios</p> <p>Regarding input from state sporting associations. Archery in general has a far greater presence in Victoria than has been described in the draft to date. MPB is affiliated with 3DAAA (3D Archery Association of Australia) which has no state structure but does have a federal one. Figures from Archery Victoria are relevant to this draft. We suggest that greater value would be added by including participation from all Victorian clubs affiliated each of the four national peak bodies. These are</p> <p>3D Archery Association of Australia (3DAAA, 3 clubs in Victoria)</p> <p>Archery Australia (AA, 28 clubs in Victoria)</p> <p>Australian Bowhunters Association (ABA, 13 clubs in Victoria) and</p> <p>Traditional Archery Australia (TAA, 5 clubs in Victoria)</p> <p>These four peak bodies make up the Archery Alliance that encourages co-operation across the different disciplines and entry to each other's activities and tournaments. All but one of these have links to international organisations. This allows access to broader horizons for participation, learning and international competition. MPB regularly has visitors from these and other clubs.</p> <p>Regarding no 'need to be planning for additional archery ranges'. The club vision is to have the ability to accommodate national level events, with the expectation of 500 plus participants. It is a long term aim and would require more ranges. In the shorter term provision of up to date infrastructure facilities would go a long way to helping our club grow, in particular to accommodate archers of limited abilities, school and social club groups and formalised weekday access for others whose weekends are full.</p> <p>6.3 Sports Facility Hierarchy</p> <p>Despite its current rudimentary facilities MPB already operates beyond the 'Shire Level' in the hierarchy. Serious field archers travel extensively to prepare for different shooting terrain and conditions. Our seven day a week access is rare and much appreciated by the archery community. The club holds two and sometimes three Victorian series competitions annually, attracting participants from across the state, from interstate, and their supporters and families.</p> <p>Reply email providing feedback was sent 14/1/21</p> |
| | Angel Archers | Email | 29/12/20 | <p>Submission</p> <p>Page 27, para 2</p> <p>The two Shire archery clubs offer different archery disciplines: the Angel Archers is a target archery club; and the Momington Peninsula Bowmen is a field archery club, which involves shooting a pre-set course of targets at varying distances, often in the bush and over rough terrain.</p> <p>This description is incorrect. As indicated in the meeting Angel Archers provides field archery as well as target archery. Momington Peninsula Bowmen offer hunting simulation rounds under Australian Bowhunting Association (ABA) rules with pictures of animals as targets as well as 3DAAA rules with three dimensional model animal targets. Angel Archers has a field course separate to its target range based on international field (World Archery rules) which uses circular (non-animal) targets. Both are field archery.</p> <p>The following text is suggested to replace this paragraph:</p> <p>The two Shire archery clubs offer different archery disciplines: Target archery is done on open space fields shooting at circular targets. Field archery involves shooting a pre-set course of targets at varying distances, often in the bush and over rough terrain. Momington Peninsula Bowmen is a field archery club only while Angel Archers offers both target and field archery.</p> <p>We would also like to clarify the role and relationship of Archery Victoria as a State Sporting Association for Archery.</p> <p>Archery Victoria is the Victorian regional governing body of Archery Australia (AA). AA is the national archery association affiliated with World Archery (WA) which runs world championship and Olympic Games competitions, setting international rules for these competitions. Target and WA field archery is shot under World Archery rules.</p> <p>Angel Archers is a member of Archery Victoria and Archery Australia. It is the only member club of this association on the Momington Peninsula.</p> <p>Momington Peninsula Bowmen is a member of the Australian Bowhunters Association and/or 3DAAA. They are not members of Archery Victoria/Archery Australia. These bowhunting organisations do not have state branches and have a much looser national association. Archery Australia does not support bowhunting.</p> |

| SPORT | CLUB | COMMUNICATION METHOD | DATE | FEEDBACK |
|-----------------|------------------------------------|----------------------|---------|--|
| Shooting Sports | Field & Game Australia | Email | 7/1/21 | Neither of these clubs are affiliated with Sporting Shooters Association of Australia (Vic), to my knowledge they do not have any ranges in the Mornington Peninsula Shire. These clubs are affiliated with the Victorian Clay Target Association (VCTA) and the Australian Clay Target Association (ACTA). |
| | Peninsula Pistol Club | Email | 1/2/21 | Submission - We are quite concerned and disagree with what appears your recommendation is that our club should be moved. We believe the following points need to be carefully reconsidered - The Peninsula Pistol Club has been on this site since 1958 and moving our facility would be a blow to the history and heritage of the site not to mention the convenience of the membership and future members from the Mornington Peninsula community to retain a local handgun target shooting facility. - The current location of the Peninsula Pistol Club facility has a 1.4m flood height planning overlay and is arguably unsuitable for other activity - The current location of the Peninsula Pistol Club facility was previously part of the military facility in this area and is understood to have contaminated land associated with the previous use making it unsuitable for other activities - The Peninsula Pistol Club facility and Club House has been 100% paid for and developed by members with membership fees and labour. It is insured for \$750,000 and has a replacement cost estimated to be in excess of \$1,000,000 to \$1,500,000 - If the Mornington Peninsula Shire intended to move the location of the Club we would expect the new facility supplied by the Shire to be of equal or better standard and increased membership carrying capacity and the same 7 day operating accessibility - The location of the current facility if retained could be developed with Shire funding and assistance into a fully enclosed shooting facility at a lower cost than moving the Club elsewhere - The Mornington Peninsula Shire has previously endorsed by letter, Club intentions to further develop the facility. This has led the Club to understand that the Shire supported the long term sustainable operation of this facility as a Handgun Target Shooting facility. To remove this support would be a slap in the face for the target shooting community. - The Peninsula Pistol Club provides a safe place for the operation of handgun target shooting sports that otherwise do not exist within the Mornington Peninsula Shire. Many of our members are of older age and this sporting facility thereby helps to meet the Shire goals of encouraging sporting and social activity in the older community |
| Cycling Sports | Red Hill Riders Mountain Bike Club | Email | 30/1/21 | There are also 140km of current roadside Mountain Bike and Equestrian trails that we discussed in the first meeting that have not been mentioned in the document. These trails have been adopted by the shire back in July 2014. I will attach the document and maps for reference. We will give you some more feedback shortly, just thought I better send this through before I forget. |
| | Mornington Cycle Club | Telephone | 4/2/21 | Had a couple of questions/ clarifications about how to respond |
| | | Email | 5/2/21 | Submission received Mornington Cycling Club is overwhelmingly supportive and in alignment with the plan and goal. A criterium facility which allows riding (and racing) away from roads and traffic is desperately needed on the Peninsula. We believe the benefit to community is extensive. Cycling is such a growth sport and very much aligns with a health and active focus for all community. Our experience's with attracting riders from all community groups will be significantly different with such a facility. Community groups and initiatives like schools, ride like a girl, junior programs, school HPV, disability programs etc will all greatly benefit. As well as of course a safe venue for racing. The issues we currently face in providing safe facilities for our members and community are extensive. We struggle for approvals for races, for safe locations on road, for traffic controllers and even recently have had to cancel races due to safety concerns. Population growth, development and increasing reluctance by authorities to issue permits will make our current arrangements much harder to continue with in the near future. We are happy and keen to work with Red Hill Riders to share facilities where appropriate and create a cycling hub. The excitement that this type of facility would bring is enormous. We are happy to work with the Shire on venue and facility proposal and think we can assist in this area. |
| | AusCycling | Email | 8/2/21 | Submission received Mainly clarifying factual information Suggestion for different interpretation of Regional classification for mountain bike trails throughout Red Hill & Arthurs Seat State Park |

Our draft Customer Strategy

2024-2028



Our draft Customer Strategy 2024-2028

Acknowledgement of Country

Mornington Peninsula Shire acknowledges the Bunurong people, who have been the custodians of this land for many thousands of years; and pays respect to their elders past and present. We acknowledge that the land on which we meet is the place of age-old ceremonies, celebrations, initiation, and renewal; and that the Bunurong peoples' living culture continues to have a unique role in the life of this region.

Message from the Mayor

Mornington Peninsula Shire Council provides more than 140 services to support our community. Our services span from birth to senior years, providing a more diverse range of services than any other sector.

Customer service is everyone's priority at Council. We fulfil various roles, each accompanied by specific obligations and responsibilities. Throughout it all, we aim to deliver the best possible experience to individual customers, while maintaining our responsibilities to the wider community.

This is a complex balancing act and sometimes we don't always get it right. We recognise this and have a strong desire to improve our relationship with our community, building trust and satisfaction with Council's service and performance. We also recognise the need to take a more agile, collaborative approach to working with our community.

We know from our research that community members sometimes find connecting with Council frustrating. We know you want to be able to connect with us easily, via your preferred channel and want clear information and advice on the next steps to resolve an issue. From this research, we've identified opportunities to realign our service delivery channels and reallocate resources to better meet your needs and priorities.

This Strategy sets out in detail how we will achieve this. It is our promise to you - our community - to make customer satisfaction our top priority.

Cr Simon Brooks
Mayor

Message from the CEO

Every customer interaction with us matters. When someone contacts the Shire or needs a service from us, we want that experience to be easy and effective, no matter what method of communication is used.

Coupled with that is a recognition that as a Shire we need to evolve and develop a different relationship with our community. It is clear the traditional relationship between a government and its community is no longer fit for purpose and will not serve us well into the future. We need to adopt a community-centred approach.

Our changing landscape is a key driver for this change. We are experiencing rapid, global, disruptive change that flows through with national, state, and local impacts on our environment, our community, and our Council.

Becoming community-centred will help us better achieve our customer, financial, and organisational goals. We have a strong desire to improve our relationship with the community and move towards a more mature, peer-to-peer relationship. Our aim is to ensure that you, our community, are at the heart of everything we do and that we collaborate with you to share knowledge and develop a shared approach to solving problems or leveraging opportunities.

This Customer Strategy is our blueprint for truly understanding and meeting your needs. We're committed to putting you at the heart of everything we do. This approach is about evolving and improving how we serve you, ensuring we meet your expectations now and in the future.

Through a deep understanding of what's important to our community, we aim to transform our service delivery from standard to exceptional, creating a meaningful and valuable experience and relationship with you.

John Baker
CEO

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What is the draft Our Customer Strategy

Our Customer Strategy is our plan to better understand and meet our community's needs, always putting their interests first. It's about improving our services so they're more relevant and high-quality. This strategy shows our promise to go beyond what our community expects, helping us earn their trust and keep them satisfied in the long run.

The strategy is focused on making sure every interaction with the community is meaningful, aiming to provide services that truly make a difference and meet the varied needs of our community. This approach seeks to strengthen our community's connection and satisfaction with Council, making every interaction easier and more effective, and ensuring our services are cost-effective. This way, we build more trust and confidence in Council's work.

How we developed Our Customer Strategy

To develop the draft strategy, we have considered past feedback, consulted with our community, Councillors, and staff, and reviewed our existing processes and systems.

Customer research for the strategy included surveys of 2,000 community members in the past 12 months and 860 customers who had recently interacted with Council.

We also reviewed recent customer research and performance results for various key services across Council.

We then conducted workshops with Councillors and Shire staff and interviewed all senior managers and all Customer Support frontline staff to highlight community feedback and discuss areas of focus and opportunities for improvement.

The vision, customer promise, strategic outcomes and objectives reflect what customers said was important to them when dealing with Council.

Why we have developed Our Customer Strategy

Every customer interaction with our services or organisation influences their overall experience with Council. We recognise that customers have varied expectations and numerous factors affect their satisfaction.

Customer experience encompasses the entire journey with our organisation, from the initial contact to the conclusion, not just the moments spent with front-line staff or on the phone.

To address and enhance the diverse experiences of our community members with the Council, we have developed Our Customer Strategy, with the key drivers and outcomes included below:



Drivers: Why Change is Needed

Our customers have experienced superior service elsewhere, setting higher expectations for us.

Outcomes: What We Aim to Achieve

Our services match the responsiveness and efficiency of leading providers, boosting customer satisfaction.



Feedback from surveys indicates the need for ongoing service improvement and trust-building within our community.

Our customers can easily access services through their preferred methods, consistently meeting their needs and strengthening community trust in the Council.



The availability of new technologies, such as AI, can enhance the accessibility and efficiency of our services.

We deliver services more quickly and effectively, with straightforward processes, more self-service options, and less bureaucracy.



Facing significant financial challenges, we must optimise our resources to improve service experiences while minimising costs.

Continuous service enhancement, informed by customer feedback, enhances our understanding, decision-making, and prioritisation of services.



The diverse needs of our community, including the elderly and those with disabilities, demand more accessible and personalised services.

Our services cater to a wide range of customer needs, ensuring reliability, user-friendliness, inclusivity, and community-centred engagement while upholding Council's commitments to the community.

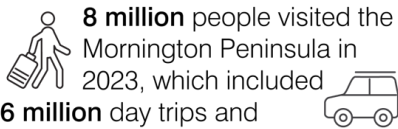

Our Customer profile

Our customers

Our customers are anyone who interacts with us or uses our services – this includes residents, ratepayers, local businesses, visitors, community groups, Shire staff, and government and non-government agencies with whom we interact.

Our customers come from a diverse range of backgrounds and interests, so their needs and expectations are also wide and varied. These needs and expectations can also change. Our services must accommodate this diversity.

Visitors to the Mornington Peninsula

 **8 million** people visited the Mornington Peninsula in 2023, which included **6 million** day trips and **2 million** overnight stays. Our  visitors come for leisure, business and to visit friends and relatives. In 2023 visitors spent close to **\$1.8 billion** in our region.

 Whilst our visitors aren't ratepayers, they contribute significantly to **our local economy** and they use many of Council's services. Our Visitor Information Centre,  foreshore camping, parks and reserves and our  coastlines are all key visitor assets which contribute to making the Peninsula the most visited regional destination in Victoria. 


Mornington Peninsula statistics


 52% of residents are female


 27% are aged 65 years or over


 36% of households are families with one or more children

 26% of people in Mornington Peninsula live by themselves


 87% of dwellings are single detached houses


 18% of residents were born overseas

 7.8M visitors annually

 17,285 businesses

48YR 48 is the median age

 170,000 residents

 24% of residents live and work in the Shire

Our services

We provide more than 140 services to support community members throughout their lives, and local government provides more diverse services than any other sector. This diversity of services presents challenges and requires a complex range of capabilities, systems, and skills.

As a service-based organisation, customer experience and service provision are Council's core business.

Below are some of our key service activity¹ metrics.



140,179 calls taken.
40% of enquiries resolved at first contact.



4.6M Web pages viewed



39,550 correspondence received.
83% of enquiries resolved on time.



2,545 planning applications completed



16,784 Webchats
86% of enquiries resolved at first contact



13,288 drainage pits cleaned



25,524 Customers visiting [our](#)
Customer Service Centres



1,767 pets registered and
28,656 renewals



81,860 Service Requests received
57% of enquiries resolved on time



46,413 tonnes of kerbside waste
diverted from landfill



804km of beaches cleaned



41,457 rounds of golf played



180 businesses mentored



968,639 Aquatic Centre
visitations



75 business associations/groups
worked with



22,392 Young people attending Shire
delivered youth programs and activities



\$1.48 million in grants awarded in
support of the community



1,281,113 community library loans



13,005km of streets swept



1,834 food safety inspections



1,628km of unsealed roads graded



101 enrolments in Shire delivered
mental health courses



15,355 potholes filled

¹ Mornington Peninsula Shire 2022-23 Annual Report

What our customers are telling us

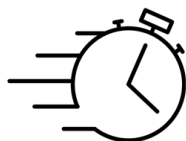
Why our customers contact us

Our customers reach out to us for a variety of reasons:



Our customer research² tells us

46% of
enquiries
were
simple



49% of
customers use
the website
before calling.



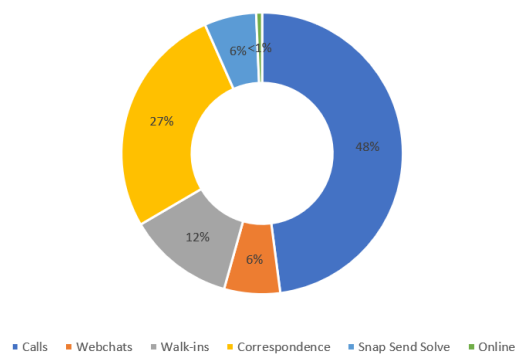
² Sources: Customer Experience Survey, 2023, Community Satisfaction Survey, 2024

How our customers contact us

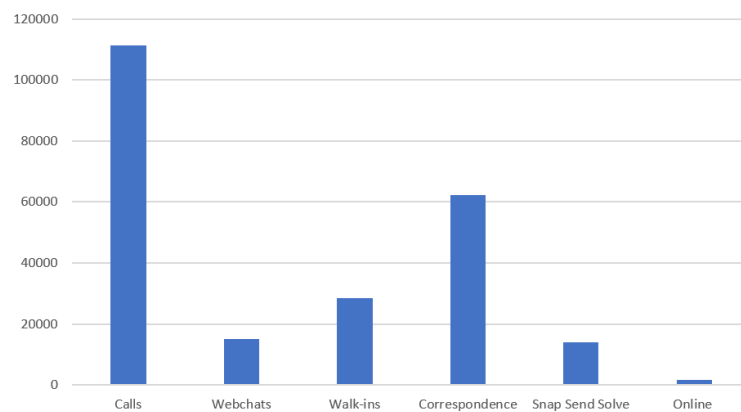
With 4.6M website views recorded in 2022-23, our customers are using our online channels for obtaining simple information, making payments, and requesting repairs or maintenance.

During 2023, our internal customer channel data showed that 48% of customers called us, 27% emailed or wrote to us, and 12% visited our customer service centres to obtain service.

Customer Channel Usage (Jan - Dec 2023)



Customer Enquiries by Channel (Jan - Dec 2023)



How our customers experienced us

- 90%³ of customers said they were able to use their preferred method for communicating with Council.
- Customers were more satisfied with phone channels than online or email for simple requests.
- Customers expect a single interaction to cover information and the next steps.
- Where requests cannot be resolved the first time, customers expect clear delivery timeframes.
- Customers value staff who listen to and understand their needs and take accountability for resolving their requests.
- Our customers value staff going the extra mile, giving accurate information, dealing with their requests in a prompt manner, and when that is not possible, keeping them informed along the way.

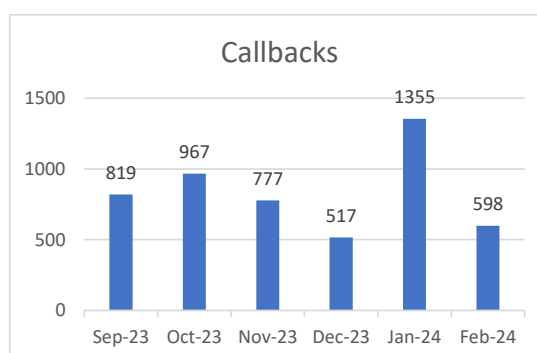
Our research indicates opportunities to realign service delivery channels and reallocate resources to better meet customer needs and priorities.

- Customer experience was not consistent across different methods of contact.
- When customers did call Council, 48% of queries were for information or a simple request.
- In 2023, before calling Council, almost 50% of customers unsuccessfully tried to resolve their queries using our online services.
- Our customers had poorer levels of satisfaction when interacting with Council via email.
- Customers are most satisfied with their first point of contact. As the number of contacts increases to resolve an enquiry, satisfaction drops.

In mid-2023, Council introduced web chat, a chatbot for simple requests, and the option for customers who are waiting on hold to request a call-back.

These options have been taken up by our customers

During business hours customers still prefer to chat with a customer service officer when they call.



³ Source: Community Satisfaction Survey, 2024

Our draft vision for customer experience

Our customers are highly satisfied and have a positive relationship with the Shire, defined by understanding, responsiveness, performance, and trust, regardless of when, how, or why they interact with us.

Our values

We ensure that what we stand for is reflected in how we serve our customers, influencing our behaviours and decisions at all levels. This means every service and interaction is anchored in our core values, making our commitment to Integrity, Courage, Openness, Respect, and Excellence clear. It's our way of making sure we consistently deliver on what we promise to our community, ensuring that our actions mirror our words.



Our customer promises

Our customer promises and organisational values go hand in hand. Designed by staff in response to customer feedback analysed in 2023, our customer promises are our commitments to our customers and convey what they can expect when interacting with the Shire.

We make it easy

We aim to simplify the complex. Whether you're seeking information or a service, we have a range of easy ways for you to connect with us.

We serve consistently

We listen and are committed to understanding what you need. No matter who you speak to, or how you contact us, we strive to be helpful, reliable, and friendly.

We respond proactively

We respect your time and seek to get things right the first time. If it takes a bit longer, we'll keep you informed and make sure you know what to expect along the way.

How we will measure and report on our implementation progress

Our measures and associated monitoring program will track our progress toward implementing Our Customer Strategy in two streams:

- We will monitor the implementation progress of our roadmap of actions against their schedule, budget, and deliverables.
- We will monitor our progress against the key metrics contained in the strategy so we can monitor and report on the customer experience outcomes, improvements, and benefits we have realised as a result of implementing our roadmap actions.

We will report implementation progress annually to a Council Meeting.

During year one of the strategy, our baseline measures and data will be finalised and documented.

Adjustments to the strategy may be recommended from time to time to ensure the objectives, targeted actions, and measures remain responsive to customer feedback and balance individual customer expectations with Council's obligations and responsibilities to the wider community.

Our Customer Strategy Objectives

To effectively serve our community, we have outlined four core objectives in Our Customer Strategy, designed as stepping-stones towards enhanced service delivery:

1. Understanding and meeting customer needs through enhanced listening and learning
2. Developing our skills and responsiveness for higher customer satisfaction
3. Strengthening relationships through continuously improving our CX performance
4. Sustaining community trust by growing our customer-focused culture and CX maturity.

These are not merely operational – they signify a strategic evolution in our approach to service delivery, from individual interactions to a comprehensive, Council-wide dedication to Customer Experience excellence. These objectives underscore our collective commitment to not only meeting but exceeding community expectations, and fostering positive, trusted relationships with the community we serve.

Our Action Plan (2024-2028)
Our action plan showcases our efforts to achieve our customer objectives and enhance customer outcomes over the next four years.

Objective 1: Understand and meet customer needs through enhanced listening and learning.

We commit to deeply understanding our customers by enhancing our data analysis and listening processes. We focus on actively listening to and analysing feedback, trends, and data from our customers. This foundation enables us to accurately identify and prioritise customer needs, ensuring that our services align with community expectations.

How we will measure progress.

- Improved overall customer satisfaction
- Improved Community Satisfaction Survey scores
- Increased community engagement levels
- Increased sentiment analysis coverage and performance

| ID | Theme | What action will be undertaken | Why the action is important | Who is responsible for the action | | When will it be done | | | |
|------|--------------------|--|--|---|--|----------------------|------|------|------|
| | | | | Lead | Support | FY25 | FY26 | FY27 | FY28 |
| 1.1 | Data and Insights | Implement an organisation-wide voice of customer listening program for key services and programs | To obtain timely customer feedback and use the data collected to improve our service and program delivery and foster positive community relations | Manager Customer Experience | All teams with key services and programs | | | | |
| 1.2 | Data and Insights | Implement a consistent and timely approach to gathering and receiving customer feedback on service requests | To gain further insights on where customers see value and experience pain points at a service request-specific level | Manager Customer Experience | All teams with service requests | | | | |
| 1.3 | Data and Insights | Identify opportunities in business and service planning processes to capture customer feedback at the service level (both internal and external customers) | To embed a customer experience focus in our strategy and planning and use both internal and external customer feedback to inform service planning and review | Manager Customer and Transformation | All teams | | | | |
| 1.4 | Data and Insights | Analyse service requests and complaints data (simple and complex) | To uncover friction points and areas of opportunity that address unmet customer needs | Customer Experience Coordinator | Team Leader Data Excellence | | | | |
| 1.5 | Data and Insights | Develop and use customer personas in our consultation processes with the community | To help us understand our customers better and develop a more personalised customer experience through tailoring our content, messaging and services to better meet needs | Manager Customer Experience + Manager Advocacy, Communications and Engagement | All teams | | | | |
| 1.6 | Data and Insights | Map the customer journey for high-volume customer enquiries with key units | To gain further insights on where customers see value, experience pain points, and decide what to focus on to improve the customer experience | Customer Experience Coordinator | All teams with high-volume enquiries | | | | |
| 1.7 | Data and insights | Enhance our ability to capture all customer interactions | To improve our insights and increase our ability to become more proactive in how we improve customer experience | Customer Experience Coordinator | All teams | | | | |
| 1.8 | Policy and Process | Establish correspondence processes and triage protocols for managing complex requests | To provide clarity for customers who are frustrated from being bounced around the organisations when multiple teams are involved | Manager Customer Experience | All teams | | | | |
| 1.9 | Policy and Process | Develop and implement enhanced guidance to inform community relations processes and practices | To increase proactive community interactions with our customers and community and improve awareness, transparency, and results | Manager Advocacy, Communications and Engagement | All teams | | | | |
| 1.10 | People and Skills | Senior leaders spend time listening to customer calls | To grow customer awareness through the leadership team and enhance the ability of leaders to introduce prevention and early intervention measures and reduce the likelihood of repeat issues arising and/or being inconsistently managed | Team Leader Customer Support | All senior leaders | | | | |

Objective 2: Develop our skills and responsiveness for higher customer satisfaction.

We build our team’s capability to respond swiftly and effectively to customer enquiries, feedback, and complaints. This involves streamlining processes, reducing wait times, and ensuring that Council can quickly address and resolve issues. By improving our responsiveness, we aim to significantly increase customer satisfaction and demonstrate our dedication to our customers’ needs.

How we will measure progress.

- Improved performance within Customer Charter SLAs
- Improved first contact resolution
- Improved service request resolution rate (top 10 requests)
- Improved complaint resolution timeframes

| ID | Theme | What action will be undertaken | Why the action is important | Who is responsible for the action | | When will it be done | | | |
|------|---------------------|--|--|---|---|----------------------|------|------|------|
| | | | | Lead | Support | FY25 | FY26 | FY27 | FY28 |
| 2.1 | Systems and Digital | Continually update Shire information on the internal Customer Support knowledgebase | To enable CSOs to have clear information at their fingertips to respond efficiently to simple enquiries and quickly redirect complex matters | Team Leader Customer Support | All teams | | | | |
| 2.2 | Systems and Digital | Improve the information available on SharePoint (intranet) for staff and content on the Shire’s website | To have key reference information in one location for answering customer enquiries and to ensure information is current and easy to find and that web authors use the right approach to enable customers to intuitively self-serve | Manager Advocacy, Communications and Engagement | All teams | | | | |
| 2.3 | Systems and Digital | Explore opportunities to use advancements in technology such as generative AI, machine learning and natural language processing | To increase the customer's ability to self-serve at a time that is convenient for them and to improve the Shire’s efficiency and effectiveness at managing customer interactions | Manager Customer and Transformation | Manager Information Technology Manager Customer Experience | | | | |
| 2.4 | Systems and Digital | Enhance the integration of the Snap Send Solve app with the Shire’s systems | To improve reporting of Shire amenity issues via a method that is easy to use for customers and reduce the manual processing steps involved | Manager Information Technology | Manager Customer Experience | | | | |
| 2.5 | Policy and Process | Investigate opportunities to streamline and simplify complex permit processes and the feasibility of a concierge customer service model for key activities | To simplify the process of applying for multiple permits across the Shire and provide a single point of contact for complicated applications, permits or requests | Manager Economic Development | All teams | | | | |
| 2.6 | Policy and Process | Develop and apply internal service levels and communication protocols across teams | To enable better customer responsiveness by removing internal bottlenecks and ensuring all required information is recorded consistently for a seamless customer experience | Unit Managers | Manager Advocacy, Communications and Engagement Manager People & Culture | | | | |
| 2.7 | Policy and Process | Review and refresh our customer correspondence, commencing with complex or statutory processes | To simplify our communication of complex processes and obligations and demystify statutory processes | Manager Advocacy, Communications and Engagement | All teams | | | | |
| 2.8 | Policy and Process | Review devolution of staff decision-making | To make it easier for the customer by empowering staff to make decisions to resolve customer enquiries at the first point of contact | Manager Governance | Unit Managers | | | | |
| 2.9 | People and Skills | Increase the coverage of teams logged in to phones to receive call transfers | To provide a timely entry point for customer calls and improve our first contact resolution rates for complex enquiries by SMEs | Unit Managers | Manager Information Technology | | | | |
| 2.10 | People and Skills | Provide tailored training, coaching, and supervision to customer service staff | To provide Customer Support Officers with access to resources, knowledge bases, and live support when they need it most | Team Leader Customer Support | Team Leader Customer Support | | | | |

Objective 3: Strengthen relationships through continuously improving our CX performance.

We leverage our enhanced understanding and capabilities to improve our CX performance and community relationships. This encompasses all touchpoints and channels through which the community engages with us, seeking to make each interaction as efficient, pleasant, and helpful as possible. Enhancing customer experience performance is about exceeding expectations and fostering a supportive, collaborative, inclusive, and engaging community-centred environment enabled by technology.

How we will measure progress.

- Improved engagement and satisfaction with online channels
- Improved customer ease
- Increased availability and uptake of self-service options
- Improved customer benchmarks

| ID | Theme | What action will be undertaken | Why the action is important | Who is responsible for the action | | When will it be done | | | |
|------|---------------------|--|---|---|---|----------------------|------|------|------|
| | | | | Lead | Support | FY25 | FY26 | FY27 | FY28 |
| 3.1 | Data and Insights | Implement and monitor the fulfilment of our customer promises and service standards in our customer charter | To measure how we are meeting the commitments we make to our customers and enable transparent reporting of our performance | Manager Customer Experience | Unit Managers | | | | |
| 3.2 | Data and Insights | Refine organisation-wide corporate performance and CX metrics and targets and update management reporting (dashboards) | To monitor progress on key plans and priorities and enhance management decision-making about business and customer performance | Manager Customer & Transformation | Unit Managers | | | | |
| 3.3 | Data and Insights | Update and maintain Council’s service catalogue and develop profiles for every service | To provide clarity on what services we provide and how they are defined, costed, and configured and aid internal collaboration | Team Leader Service Improvement | All Service Managers | | | | |
| 3.4 | Systems and Digital | Implement our new Customer Request Management System and design and configure a new online Customer Portal | To create and maintain a single view of customer interactions and develop more user-friendly self-service options to enable customers to check the status of requests and personal transactions | Manager Information Technology | Manager Customer Experience | | | | |
| 3.5 | Systems and Digital | Set up automated email and SMS progress updates for customer requests | To move from an ad hoc to a systematic use of progress reports SMS as a communication method and embed it into business processes | Manager Information Technology | Manager Customer Experience Team Leader Data Excellence | | | | |
| 3.6 | Systems and Digital | Replace Council’s telephone system and upgrade the customer contact centre (subject to budget allocation) | To ensure we have the right (cloud-based) technologies to help deliver a consistent and seamless customer experience across all teams | Manager Information Technology | Team Leader Customer Support All teams | | | | |
| 3.7 | Systems and Digital | Redesign Council’s website and content (subject to budget allocation) | To ensure Council’s website is informative, intuitive, and easy to use, and customers can obtain simple information and undertake routine transactions online | Manager Advocacy, Communications & Engagement | Manager Customer & Transformation Manager Information Technology | | | | |
| 3.8 | Policy and Process | Review our feedback and complaints procedure and processes | To ensure we are recording and dealing with complaints quickly, fairly, and consistently and we are learning from the complaints received to reduce and/or eliminate repeat occurrences | Manager Customer Experience | Manager Governance | | | | |
| 3.9 | Policy and Process | Review our after-hours service | To ensure our after-hours call handing is optimised to reflect our changing customer expectations | Team Leader Customer Support | Manager Customer Experience | | | | |
| 3.10 | People and Skills | Review and expand our CX recognition practices | To capture, share and celebrate progress and examples of best practice internally and externally | Manager Customer Experience | Unit Managers | | | | |

Objective 4: Sustain community trust by growing our customer-focused culture and CX maturity

Our objective is to embed a strong customer experience ethos within Council's culture and operational practices, prioritising customer experience in our day-to-day work. We focus on maturing Council's approach to customer experience over time, incorporating advanced practices, technologies, and methodologies to continuously improve. It's about building a sustainable framework where customer experience excellence becomes a core part of Council's identity and approach to service delivery, which sustains and deepens community trust.

How we will measure progress.

- Increased use of customer feedback in decision processes
- Improved visible CX leadership commitment
- Increased CX maturity over time
- Improved staff participation in CX training
- Enhanced employee engagement

| ID | Theme | What action will be undertaken | Why is the action important | Who is responsible for the action | | When will it be done | | | |
|------|---------------------|---|---|--|---|----------------------|------|------|------|
| | | | | Lead | Support | FY25 | FY26 | FY27 | FY28 |
| 4.1 | Data and Insights | Undertake a service review of customer service across the organisation | To ensure council’s has the right delivery model in place to deliver an optimised customer experience | Manager Customer & Transformation | Manager Customer Experience Team Leader Service Improvement | | | | |
| 4.2 | Data and Insights | Survey customers and benchmark our CX performance against other Councils | To learn from others and develop an understanding of customer perceptions and which elements of the customer experience drive high customer satisfaction and where we need to further improve | Manager Customer Experience | Team Leader Customer Support | | | | |
| 4.3 | Data and Insights | Periodically measure and understand our CX maturity | To monitor our progress over time to help assess ROI and target our investment efforts to continuously improve the way our customers experience us | Manager Customer & Transformation | Manager Customer Experience | | | | |
| 4.4 | Systems and Digital | Implement call recording | To enable quality coaching and training purposes as well as the ability to review calls based on feedback | Manager Customer Experience | Team Leader Customer Support Manager People & Culture Manager Information Technology | | | | |
| 4.5 | Policy and Process | Add CX responsibilities to all position descriptions | To ensure team structures and positions expressly contain core CX responsibilities and web authoring (where applicable) | Manager People & Culture | All people managers | | | | |
| 4.6 | Policy and Process | Embed customer experience as a key driver into our future workplace model including Tier 3 pilot (subject to budget approval) | To ensure the customer is at the centre during our project planning for our future workplace and Tier 3 pilot | Manager Programs & Project Management Office | Manager Customer Experience | | | | |
| 4.7 | Policy and Process | Review and enhance our strategic approach to the management of all customer channels | To enable customers to use the channel of their choice and ensure we deliver a quality and connected experience across channels | Manager Customer & Transformation | Manager Customer Experience Manager Advocacy, Communications and Engagement Manager Information Technology Team Leader Data Excellence | | | | |
| 4.8 | Policy and Process | Embed CX vision and promises into our employment brand, and people practices | To build and nurture a community-centred culture for the long run | Manager People & Culture | Manager Customer Experience | | | | |
| 4.9 | People and Skills | Invest in improved staff CX awareness training and skills development | To provide clarity and instruction on what we mean by CX, what it looks like (and doesn’t), and improve their ability to implement an exceptional CX and keep our promise to our customers | Manager People & Culture | Manager Customer Experience | | | | |
| 4.10 | People and Skills | Develop our service design capability | To build our capability and capacity to design services that meet customer needs | Manager Customer & Transformation | Team Leader Service Improvement | | | | |

Service Centres

ROSEBUD 90 Besgrove Street, 3939

MORNINGTON 2 Queen Street, 3931

HASTINGS 21 Marine Parade, 3915

SOMERVILLE 1085 Frankston-Flinders Road, within Somerville Library, 3912

Contact

1300 850 600 (24 hours) or 5950 1000

TTY: 133 677 then ask for 1300 850 600

TIS: 131 450

NRS: connect to NRS on www.relayservice.com.au then ask for 1300 850 600

customerservice@mornpen.vic.gov.au

Private Bag 1000, Rosebud 3939 DX 30059

www.facebook.com/mornpenshire

www.mornpen.vic.gov.au

END Document

Audit and Risk Committee Agenda

22 February 2024

9.3 ARC Report on Operations

| | |
|----------------|--|
| Prepared By | Lisa Tripodi, Audit and Risk Committee Chairperson |
| Authorised By | Chief Financial Officer |
| Document ID | A12858245 |
| Attachment(s) | Nil |
| External Guest | Click here to enter text. |

BACKGROUND AND PURPOSE

The Audit and Risk Committee Charter 2022 (the Charter) established the Audit and Risk Committee (Committee) under the *Local Government Act 2020*. Under this Charter, the Chairperson of the Committee is to formally report on the operations of the Committee to the Council on a biannual basis.

The last report to Council covered activities of the Committee in meetings for the period 25 February 2023 to 7 September 2023. This report covers activities of the Committee from 8 September 2023 to 22 February 2024.

Committee activities for the period have been determined by its Charter (Attachment 1).

AUDIT AND RISK COMMITTEE ACTIVITIES

Membership and Meetings

The Committee comprises three independent and two Councillor members, with substitute Councillor members appointed to attend as required. Councillor members are appointed by Council annually, for a 12-month term, which may be renewed subject to Council resolution. Independent members are appointed by Council for a three-year term following an external selection process. In accordance with its Charter, the Chairperson of the Committee is appointed by Council from one of the independent members. To enable continuity, the terms of independent members are staggered where possible.

At the Council meeting in December 2023 Cr Kate Roper and Cr Anthony Marsh were appointed as the delegates on the Audit & Risk Committee. The Mayor, Cr Simon Brooks was nominated as the substitute representative. The Committee welcomes Cr Roper and Cr Marsh and thanks Cr Antonella Celi and Cr Debra Mar for their contribution.

The Chief Executive Officer (CEO) and other senior management representatives attend meetings of the Committee, by invitation, to assist in meeting discussions and procedures. The CEO provides a written report to the Committee and provides a verbal update at each meeting on any emerging issues. Representatives from the internal and external auditors also attend to present on matters related to internal and external audit activities.

The following meetings of the Committee were held during the period:

- 23 November 2023 – general meeting
- 22 February 2024 – general meeting

Committee membership is as follows:

Audit and Risk Committee Agenda
9.3 (Cont.)

22 February 2024

| Name | Term |
|---|--|
| Ms Lisa Tripodi, Audit and Risk Committee Chairperson Independent Member | 10 October 2017 – 31 October 2024 (term extended to 31 October 2024 by Council at its meeting on 1 November 2021) |
| Mr Jonathon Kyvelidis, Independent Member | 2 February 2022 – 1 February 2025 |
| Mr David Fraser Independent Member | 25 August 2022 – 24 August 2025 |
| Cr. Antonella Celi Councillor Member | 1 January 2022 – 31 December 2022 1 January 2023 – 31 December 2023 |
| Cr Debra Mar Councillor Member | 1 January 2023 – 31 December 2023 |
| Cr Kate Roper Councillor Member | 1 January 2024 – 31 December 2024 |
| Cr Anthony Marsh Councillor Member | 1 January 2024 – 31 December 2024 |
| Mayor Cr Simon Brooks Substitute Representative | 1 January 2024 – 31 December 2024 |

The Committee's Charter is used to develop a Work Plan which guides the agenda and activities at each meeting during the year. Meeting agendas, papers and minutes are provided to Councillors via the Electronic Business Papers System.

Internal Audit

The contract for the Internal Audit function was awarded to Pitcher Partners and commenced on 1 July 2020 for a term of three years with the option to extend for an additional two years (one plus one). The contract was extended in July 2023 for an additional year. Discussions will commence shortly to consider the option to extend the contract for a further year (to July 2025).

The following papers have been tabled by Pitcher Partners during the reporting period:

- Internal Audit Program Status Report (an update on delivery of the Internal Audit Plan provided to the Committee at each general meeting)
- Recent Issues Brief July-September 2023 (quarterly report issued by Pitcher Partners highlighting current audit and risk matters, provided to the Committee at each general meeting)
- Contract Auditing Framework (30 November 2023)
- Capital Works Program Planning Internal Audit Report (22 February 2024)
- Landfill Management Internal Audit Report (22 February 2024)
- Business Continuity & Disaster Recovery Planning Internal Audit Scope (22 February 2024)
- Climate Change Management Framework (Adaptation) Internal Audit Scope (22 February 2024)
- Payroll Internal Audit Scope (22 February 2024)
- TechOne Financials Internal Audit Scope (22 February 2024)

Audit and Risk Committee Agenda
9.3 (Cont.)

22 February 2024

Implementation of actions to address findings from Internal Audit Reports is monitored at subsequent Committee meetings.

The Committee works with Pitcher Partners and management during the year to monitor the performance of internal audit on an ongoing basis.

External Audit

RSD Audit was appointed by the Victorian Auditor General's Office (VAGO) in July 2022 to conduct the external audit of the Shire's financial report and performance statement on its behalf, for a period of up to six years (three plus three).

The Committee received and considered the following report from RSD Audit during the reporting period:

- 2022/23 Final Management Letter (30 November 2023)
- 2023/24 External Audit Scope (22 February 2024)

Risk Management

The Committee has continued its focus on the oversight of risk management during the period and in doing so has received regular updates from management and papers on specific risk 'deep dive' topics.

An update on the Insurance Program was also provided by management at the 22 February 2024 meeting.

Compliance Management & Internal Control Environment

Informing areas of focus by the Committee are reports and publications from other jurisdictions and external bodies such as VAGO, Ombudsman Victoria, the Local Government Inspectorate, Independent Commission Against Corruption (ICAC), Independent Broad-based Anti-Corruption Commission (IBAC) and the Institute of Internal Auditors.

The Committee received updates from the Shire's Chief Executive Officer during the reporting period on any significant non-compliance matters relating to Council policies or legislation. Compliance update reports have also been received on:

- Compliance Management Update
- Pitcher Partners Recent Issues papers
- Councillor and Employee Gift Declarations
- Reimbursements of expenses of Councillors and Members of Delegated Committees
- Policy Review
- Systems and Controls Monitoring (including penetration and cyber security updates)
- Technology One Update
- Fraud prevention systems and controls
- Pool Compliance Update
- 2023 ARC Assessment of Performance

Financial and Performance Reporting

The Committee received and considered:

- Finance reports leveraging information that is also reviewed by the Executive. Quarterly reports are available on the Shire's website.

Audit and Risk Committee Agenda
9.3 (Cont.)

22 February 2024

- Local Government Performance Reporting Framework update.

Acknowledgements

The Committee benefits from the combined knowledge of councillor and independent members in many areas including governance, risk, financial management and financial reporting. As Chairperson, I would like to acknowledge the contribution of all members who perform their responsibilities with diligence and professionalism. I also acknowledge the contribution of our audit representatives from VAGO, RSD Audit and Pitcher Partners.

I would like to record my appreciation of the work undertaken by staff in supporting the Committee, particularly regular attendees and presenters at Committee meetings.

This report has been reviewed and approved by the Committee.

Lisa Tripodi
Audit and Risk Committee Chairperson

OFFICER DIRECT OR INDIRECT INTEREST

No person involved in the preparation of this report has a direct or indirect interest requiring disclosure.

RECOMMENDATION

That Council receives and notes the report on Audit and Risk Committee Operations 8 September 2023 to 22 February 2024.



INSTRUMENT OF APPOINTMENT AND AUTHORISATION
(*Planning and Environment Act 1987*)

In this instrument “**Officer**” means –

- **James Jones – Building Inspector**

By this Instrument of Appointment and Authorisation, the Mornington Peninsula Shire Council –

1. Under Section 147(4) of the *Planning and Environment Act 1987* – appoints the Officer to be an Authorised Officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and

It is declared that this Instrument of Appointment and Authorisation –

- A. Comes into force immediately upon its execution; and
- B. Remains in force until varied or revoked.
- C. Is revoked when the officer is no longer employed or engaged by Council.

This Instrument of Appointment and Authorisation is authorised by a resolution of the Mornington Peninsula Shire Council on 14 May 2024.



INSTRUMENT OF APPOINTMENT AND AUTHORISATION
(*Planning and Environment Act 1987*)

In this instrument “**Officer**” means –

- **Maharlia Pakoti – Building Inspector**

By this Instrument of Appointment and Authorisation, the Mornington Peninsula Shire Council –

1. Under Section 147(4) of the *Planning and Environment Act 1987* – appoints the Officer to be an Authorised Officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and

It is declared that this Instrument of Appointment and Authorisation –

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