

Adopted Budget

2018 / 2019



**MORNINGTON
PENINSULA**
Shire

Your Councillors

Port Phillip

Briars



Cr Sam Hearn
0437 170 083



Cr Bev Colomb
0418 506 638



Cr Rosie Clark
0437 152 991

Watson



Cr Julie Morris
0437 156 531

Seawinds



Cr Simon Brooks
0437 174 486



Cr Antonella Celi
0408 974 143



Cr Frank Martin
0437 153 578

Cerberus



Cr Kate Roper
0437 134 168

Nepean



Cr Hugh Fraser
0428 258 354



Cr Bryan Payne
0437 193 039

Red Hill



Cr David Gill
0437 129 016

Bass Strait

Western Port



MORNINGTON
PENINSULA
Shire

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Mayor and CEO's Introduction

Mayor Introduction

On behalf of my Councillor colleagues, I am pleased to present the 2018/19 Council Budget.

Thank you to the many community members who provided their input in many ways to help form our budget.

Our Council Budget delivers programs, projects and initiatives to support and deliver on our Council Plan and its four key themes throughout 2018/19.

Our four key themes are: Our Place, Our Connectivity, Our Prosperity and Our Wellbeing.

Highlights from the 2018/19 Council Budget include:

Our Place

- \$9.7M in capital works on buildings renewal and upgrade.
- \$5.1M parks, open spaces and streetscapes.
- \$2.7M for continued implementation of drainage strategy and works program.
- Over \$1M towards climate change mitigation and adaptation.
- \$1.2M contributing toward domestic animal management.

Our Connectivity

- \$11M towards roads, pathway, traffic and transport management.
- \$1.4M contributing to school crossings in high risk locations.

Our Prosperity

- Over \$1.3M across two economic development and tourism programs designed to promote the region, industry development and visitor servicing.

Our Wellbeing

- \$4.9M towards the Somerville Recreation and Community Centre rebuild.
- \$5.1M towards the preliminary phases of the Rosebud Aquatic Centre.
- \$9.1M in capital works towards recreational leisure and community facility (excluding Somerville Recreation and Community Centre).

The Council Budget reflects the priorities identified by our local community members and provides ongoing service improvements and infrastructure enhancements within the current financial environment.

We have worked hard to deliver a financially responsible and balanced Budget that complies with rate capping legislation and continues to fund our high-quality services and community infrastructure.

Thank you to my fellow Councillors for their input. Through the Chief Executive Officer, Carl Cowie, I also thank all council officers involved.

Councillor Bryan Payne
Mornington Peninsula Shire Mayor

CEO Introduction

I am pleased to present this fourth budget in my time as Shire CEO. Notwithstanding the significant challenges for Council of operating in a rate capped environment, this budget for 2018/19 represents a very strong financial plan for the Mornington Peninsula community.

In what has been another big year of activity within the organisation, two very significant events have occurred which I feel are particularly noteworthy. Our Shire re-negotiated its Enterprise Agreement, splitting the former one large Agreement into four separate Agreements for different staff groups, while removing the unlimited sick leave clause. This will provide for significant future upside in the Shire's finances. During the year the Shire also out sourced the management of all of its leisure facilities to Belgravia Leisure Group. The ongoing results to the Shire's budget is worth \$1 million per annum in savings and efficiency gains, while ensuring that all our valued staff transferred over to the new provider as part of the transaction.

The state government's Fair Go Rates System (FGRS) sets out the maximum amount Councils may increase rates in a year. For 2018/19 the FGRS rate cap has been set at 2.25%. In line with the state government's rates system, the Shire's Budget includes an increase in rates of 2.25%.

Our financial strategy combines the above constraints while meeting the community's service needs, investing in infrastructure, delivering our capital works program and meeting asset renewal requirements.

Some highlights from the next financial year's budget that Council is pleased to highlight include:

Some \$155 million expenditure on services, programs and initiatives directly linked to the Council Plan will be spent in FY '19 for the community.

\$49 million of capital works will be carried out in FY '19 funded from operating cash flows and \$5.7 million funded from borrowings in relation to Rosebud Aquatic Centre (\$5.065 million) and Rooftop Solar Carbon Neutrality Program (\$0.615 million).

This Budget places a strong emphasis on drainage maintenance and strategy, with over \$2.8 million being contributed towards this, including improvements to the Boneo Road and Flinders Catchments Flood Mitigation.

To support Council's climate adaptation management activities and our goal to be Carbon Neutral by 2021, we have committed \$615,000 towards the installation of Solar PV Systems to reduce greenhouse gas emissions and operational expenditure.

\$2 million will be spent on replacement of old IT systems which is critical to Council's ability to maintain a high level of capital expenditure for the community over the forward estimates period.

It is my pleasure to commend this budget to our Council and I look forward to working with Council and all officers to deliver the best possible results for the community and strive for excellence in service to you, the ratepayers and residents of Mornington Peninsula Shire.

Carl Cowie
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

Council Plan

The Council Plan is a blueprint for how Mornington Peninsula Shire will work towards our vision over the next three years, setting out council's direction around four key themes: Our Place, Our Connectivity, Our Prosperity, and Our Wellbeing. Under each of these themes sit a number of objectives that further describe what Council will achieve on behalf of the community.

Strategic Resource Plan

The Strategic Resource Plan, is part of and prepared in conjunction with the Council Plan, and is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. In addition Council has a detailed 10 year financial forecast and a much longer term (up to 50 years) plans for capital works and infrastructure.

Annual Budget

The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The budget reflects the first year of the strategic resource plan.

Annual Report

The Annual Report outlines the Council's performance for the year as measured against the Council Plan and Annual Budget. The Annual Report contains financial statements and a performance statement, both audited by the Victorian Auditor-General's Office.

The below diagram depicts the planning and reporting framework guiding all Shire activities, including corporate and service planning, capital works, community services and activities, and priority projects.



1.2 Our purpose

Our vision

To value, protect and improve the unique characteristics and way of life on our peninsula

"Valuing our unique peninsula"

Our mission

We will achieve this by:

- Providing effective leadership and representation by democratically elected councillors
- Listening and reflecting your collective aspirations in our plans
- Helping you create a resilient, inclusive community that can respond to challenges
- Bringing new ideas to discussions that create new opportunities
- Encouraging you to get involved in your community
- Working hard to provide the best possible service and value
- Keeping you up to date with what is happening across the Shire in an open and direct way

Our values



	Integrity We take ownership and responsibility for our decisions; keep our promises; and hold ourselves and our staff to the highest standards of performance.
	Courage We give honest advice; make tough calls with conviction; stand by our decisions; admit if we get it wrong; and challenge ourselves to explore new ways of thinking.
	Openness We share knowledge and learning for the benefit of all; actively engage with our community; and are transparent in our decision making.
	Respect We treat everyone with dignity, fairness and empathy; look out for our safety and wellbeing; and nurture positive and inclusive relationships.
	Excellence We provide exceptional customer service; strive for innovative team outcomes for the betterment of our community; and step up to lead where we recognise an opportunity for improvement.

1.3 Strategic objectives

Strategic Themes 2017 - 2021

Four strategic themes underpin the strategic framework for the Council Plan. These themes are:

- *Our Place*
- *Our Connectivity*
- *Our Prosperity*
- *Our Wellbeing*

Strategic Objective	Description
<p style="text-align: center;">Our Place</p>	<p>The Mornington Peninsula is one of Melbourne’s greatest assets, characterised by unique townships, highly valued green wedge land, areas of national and international conservation significance and featuring around 10% of Victoria’s total coastline. The Mornington Peninsula is critical to the future liveability, sustainability and prosperity of the wider metropolitan region. As an area near to, but with a role distinct from, the growing metropolitan area, there are ever increasing pressures and demands placed on the Mornington Peninsula. Combined with the challenges of climate change, managing ‘place’ requires the careful balancing of the community’s key values.</p>
<p style="text-align: center;">Our Connectivity</p>	<p>The Mornington Peninsula is approximately 720 square kilometres in size. Given this factor, many residents choose – or must use – a car as their first choice of travel, and to access major employment, education, health and social support services. Our road network is critical to the safe and effective travel of our community, whilst improving ‘connectivity’ and promoting increased public transport and other sustainable active transport options within, across and out of the Shire, also significantly improves the liveability of our Shire.</p>
<p style="text-align: center;">Our Prosperity</p>	<p>Promoting, supporting and enhancing balanced and appropriate economic development within the Mornington Peninsula Shire is a key objective for the community. The visitor economy is a key strength of our Shire, with our agricultural sector having a strong connection to the Mornington Peninsula. Our natural and recreational attractions, food and wine, outstanding educational facilities and health services, and the community culture helps us to be an exceptional place to live and work. By providing leadership, fostering jobs and proactive conditions for investment, our businesses can be supported to develop and grow for the benefit of the entire community.</p>
<p style="text-align: center;">Our Wellbeing</p>	<p>Positive health and wellbeing is a fundamentally important for the community and is a key success factor for the Shire. Good physical and mental health, feeling safe, feeling and being empowered and connected to other people in our community, strengthening diversity, respecting the peace and dignity of all, and supporting individuals so they can realise their potential and their aspirations are fundamental elements to making the Mornington Peninsula a great place to live.</p>

2. Council Plan Objectives and Services

This section provides a description of the services and initiatives to be funded in the Budget for the 2018/19 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.

The services listed within the preceding four themes are based on the net operating / funds available and do not include the costs for Capital Works, Priority Projects and Shire Internal Support Teams (e.g. Finance, Governance, Human Resources, IT, etc.)

2.1 Strategic Objective 1

Theme One: Our Place

The Services and description that contribute to this theme are described below (alphabetical order).

Services

Service area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Animal Shelter	To comply with the <i>Domestic Animals Act 1994</i> and operate in accordance with our Domestic Animal Management (DAM) Plan by caring for lost pets and endeavouring to re-home all suitable, unclaimed animals. Collaboration with the community to achieve a balance between responsible animal management and welfare and good governance.	<i>Rev</i>	99	99	101
		<i>Exp</i>	(764)	(776)	(858)
		<i>NET</i>	(665)	(677)	(756)
Asset Management	Collect and use information on Council's infrastructure assets (including roads, bridges, pathways, drainage systems, parks and reserves, recreation spaces and buildings) to optimise the life of the assets within a sound governance framework and in a cost effective manner.	<i>Rev</i>	-	-	-
		<i>Exp</i>	(1,080)	(1,161)	(1,166)
		<i>NET</i>	(1,080)	(1,161)	(1,166)
Asset Protection	To ensure private development and works within road reserves are constructed safely, in accordance with relevant Acts, Regulations and Standards and to preserve the amenity of our natural and built environment.	<i>Rev</i>	471	457	637
		<i>Exp</i>	(516)	(565)	(497)
		<i>NET</i>	(46)	(108)	140

Service area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Briars Conservation Park	To protect and enhance environmental and heritage values of the park; while successfully marketing The Briars as a destination that provides significant visitor experiences and a range of event spaces in line with the agreed business plan.	<i>Rev</i>	28	47	63
		<i>Exp</i>	(533)	(689)	(834)
		<i>NET</i>	(505)	(642)	(771)
Building Maintenance Services	To maintain municipal buildings in line with Council's Long Term Financial Plan/operational budget and to acceptable standards, so that they remain fit for purpose and are compliant with regulations.	<i>Rev</i>	76	-	-
		<i>Exp</i>	(9,090)	(8,533)	(8,644)
		<i>NET</i>	(9,014)	(8,533)	(8,644)
Bushland and Foreshores Reserve Management	Manage fire risk and provide leadership on fire risk reduction. Protect and enhance biodiversity values through weed control and being a key part of the Western Port Ramsar Site and UNESCO Western Port Biosphere Reserve. Community interest and involvement in both biodiversity protection (particularly weed removal) and in fire management is very strong and supporting community action is a key purpose of the service.	<i>Rev</i>	136	110	120
		<i>Exp</i>	(4,124)	(4,976)	(5,284)
		<i>NET</i>	(3,988)	(4,866)	(5,164)
Capital Works Planning and Delivery	Provide Council with planning services to review, prepare and monitor the collation and completion of the Shire's Annual and Long Term Capital Works Program whilst overseeing and delivering on a diverse range of infrastructure projects and Capital Works programs.	<i>Rev</i>	2,244	2,331	2,402
		<i>Exp</i>	(2,458)	(2,810)	(3,201)
		<i>NET</i>	(214)	(478)	(799)
Climate Change Mitigation and Adaptation	Ensure that State and Federal regulations and policy requirements are adhered to whilst supporting the community to better prepare for the impact of climate change; economic growth through sustainable practices; long term water and energy availability within the Peninsula, and reducing ongoing and future costs to Council through mitigation and adaptation.	<i>Rev</i>	-	-	-
		<i>Exp</i>	(880)	(858)	(1,053)
		<i>NET</i>	(880)	(858)	(1,053)
Development Engineering	To ensure privately owned developments are undertaken in accordance with best practices and which preserve the highly valued amenity of our natural and built environment.	<i>Rev</i>	36	60	113
		<i>Exp</i>	(446)	(447)	(465)
		<i>NET</i>	(410)	(387)	(353)

Service area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Domestic Animal Management	To perform the duties of delegated authority in compliance with the <i>Domestic Animals Act 1994</i> , <i>Impounding of Livestock Act 1994</i> , <i>Livestock Management Act 2010</i> and to operate in accordance with the Domestic Animal Management (DAM) Plan. Provide a safe and protected community and environment from dogs, cats and livestock, and restrict the number of animals allowed per property to protect amenity and animal welfare.	<i>Rev</i>	1,376	1,525	1,561
		<i>Exp</i>	(324)	(352)	(350)
		<i>NET</i>	1,053	1,173	1,211
Environmental Health	As required under the <i>Public Health and Wellbeing Act 2008</i> , the service protects, improves and promotes public health and wellbeing within the Shire by creating an environment which supports the health of members of the local community and strengthens their capacity to achieve better health.	<i>Rev</i>	759	861	827
		<i>Exp</i>	(1,391)	(1,478)	(1,553)
		<i>NET</i>	(632)	(617)	(727)
Facilities Booking and Planning	To provide access for the community to sport and recreation facilities that are fit for purpose, risk free, compliant and meet the expectations, including ensuring access for all genders and abilities.	<i>Rev</i>	3,434	3,633	3,856
		<i>Exp</i>	(2,052)	(1,940)	(2,041)
		<i>NET</i>	1,381	1,693	1,815
Fire Prevention	Comply with the <i>Country Fire Authority Act 1958</i> to protect life, property and the environment, and operate in accordance with the Municipal Fire Management Plan (MFMP).	<i>Rev</i>	273	259	262
		<i>Exp</i>	(565)	(486)	(626)
		<i>NET</i>	(292)	(227)	(365)
Housing Justice Advocacy Social Planning	To facilitate evidence-based planning by the private and public sectors and to provide better coordination and value-added delivery of housing and housing assistance by others in the public and private sectors.	<i>Rev</i>	1	37	10
		<i>Exp</i>	(220)	(264)	(251)
		<i>NET</i>	(219)	(227)	(241)
Infrastructure Planning	To ensure Council facilities and infrastructure meet current and future needs of the Community and any activities and services that they support.	<i>Rev</i>	204	150	209
		<i>Exp</i>	(723)	(700)	(849)
		<i>NET</i>	(519)	(550)	(640)
Local Law enforcement	To comply with State legislation and Local Laws to protect the community and local environment and preserve the amenity of our municipality.	<i>Rev</i>	1,150	1,085	1,129
		<i>Exp</i>	(2,419)	(2,415)	(2,340)
		<i>NET</i>	(1,269)	(1,330)	(1,211)
Planning Compliance	To ensure that planning controls are adhered to and to ensure protection of the amenity and environmental values of the Mornington Peninsula.	<i>Rev</i>	203	131	177
		<i>Exp</i>	(1,313)	(1,175)	(1,082)
		<i>NET</i>	(1,110)	(1,044)	(905)

Service area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Planning Scheme & Applications	Manage development on the Peninsula by providing appropriate and responsible policy and decision making provisions that maintain the valued characteristics of the Peninsula, growth, support business and encourage economic development whilst protecting the environment. To ensure that the long term values of the Mornington Peninsula's natural and built environments, for both the local and wider community, are protected and enhanced through effective strategic (land use and development) planning and the management of the pressures for change.	<i>Rev</i>	2,854	3,250	3,249
		<i>Exp</i>	(5,550)	(5,872)	(6,728)
		<i>NET</i>	(2,696)	(2,622)	(3,479)
Property Operations	To ensure that we achieve best value for land and property transactions and comply with all relevant Acts and Regulations.	<i>Rev</i>	2,726	2,643	2,704
		<i>Exp</i>	(1,361)	(1,499)	(1,537)
		<i>NET</i>	1,366	1,144	1,167
Public Lighting	Illumination of roads, pathways and public spaces for amenity and safety.	<i>Rev</i>	9	9	9
		<i>Exp</i>	(2,047)	(2,450)	(2,016)
		<i>NET</i>	(2,038)	(2,441)	(2,007)
Roadside Vegetation & Arboriculture	Maintain vegetation in roadside reserves across the Shire with a primary focus on weed control, biodiversity conservation and reducing fire risk. And the Provision of tree maintenance services within the Shire's public open spaces and road sides, whilst recognising and retaining the Peninsula's valuable and unique "green" landscape.	<i>Rev</i>	25	14	-
		<i>Exp</i>	(4,266)	(4,459)	(4,515)
		<i>NET</i>	(4,241)	(4,445)	(4,515)
Statutory Building	To ensure the safety and satisfaction of the Shire in relation to their use of buildings, investigate illegal building activity as well as performing the role of repository for building activities within the Shire and making this information available as requested.	<i>Rev</i>	1,162	1,080	1,428
		<i>Exp</i>	(1,090)	(1,747)	(2,824)
		<i>NET</i>	73	(667)	(1,396)

Service area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Stormwater Management	To maintain Council's stormwater infrastructure in line with the long term asset management strategy. Implement the framework to build on the understanding of the Shire's drainage systems and existing extent of flooding, consider the impacts of climate change on the built environment, develop the actions required to plan for future sustainable living and develop Flood Management Plans. Provide information to Building Practitioners in relation to building work that includes stormwater drainage.	<i>Rev</i>	99	98	207
		<i>Exp</i>	(2,318)	(3,055)	(2,937)
		<i>NET</i>	(2,219)	(2,957)	(2,731)
Strategic Planning Projects	To ensure that the long term values of the Mornington Peninsula's natural and built environments, for both the local and wider community, are protected and enhanced through effective strategic (land use and development) planning and the management of the pressures for change.	<i>Rev</i>	48	-	74
		<i>Exp</i>	(341)	(399)	(516)
		<i>NET</i>	(293)	(399)	(442)
Street Furniture and Signage Maintenance	Ensure that all operational and maintenance activities that preserve and extend the life of traffic facilities, including guideposts, signage, guard rail and traffic signals and road/park/foreshore furniture meet current standards and ensure the safety of users.	<i>Rev</i>	58	65	-
		<i>Exp</i>	(2,271)	(2,888)	(2,990)
		<i>NET</i>	(2,213)	(2,823)	(2,990)
Township Beautification and Cleaning	To ensure townships are maintained free from graffiti, litter (clearing of street bins), drainage cleaning, street sweeping and beach cleaning.	<i>Rev</i>	111	110	110
		<i>Exp</i>	(8,119)	(8,791)	(8,968)
		<i>NET</i>	(8,008)	(8,681)	(8,858)
Urban Design and Coastal Planning	To provide strategic guidance and direction towards the natural and built environment outcomes on the Mornington Peninsula, and to ensure that Council is working in line with relevant acts and regulations.	<i>Rev</i>	-	-	-
		<i>Exp</i>	(650)	(881)	(1,112)
		<i>NET</i>	(650)	(881)	(1,112)
Waste Services	Cost effective, efficient and sustainable waste management practices, infrastructure and services that protect the environment for present and future generations.	<i>Rev</i>	7,110	7,173	6,259
		<i>Exp</i>	(28,499)	(28,065)	(30,663)
		<i>NET</i>	(21,389)	(20,892)	(24,404)

Council Plan Strategic Objectives

Through strategic planning we improve and protect the unique characteristics of the Mornington Peninsula

Strategies

- a. Maintain 70% of the Mornington Peninsula as green wedge
- b. Develop and implement integrated land-use plans which provide for planning appropriate to the role and function of each area
- c. Design and deliver well-planned townships with adequate capacity for housing, infrastructure, employment, business activity and recreational areas
- d. Enhance the character of our townships and villages through the development and maintenance of public spaces, reflecting local character, conditions and community preference

Major Initiatives

- Review and adopt the Green Wedge Management Plan
- Initiate residential character investigation studies to ensure the unique characteristics of the Mornington Peninsula are protected
- Deliver and adopt the Activity Centres Strategy and Industrial Land Supply Study Reviews

We create thriving, accessible and inclusive places to live, work and visit

Strategies

- a. Invest in, manage and renew community infrastructure according to community need and asset condition
- b. Promote multipurpose use of the Shire's spaces and infrastructure where feasible
- c. Improve the safety and safe access of places, infrastructure and assets in our community
- d. Improve disability access and access for the aged in homes, community places and infrastructure on the Mornington Peninsula
- e. Advocate for and facilitate sustainable housing options for our community
- f. Advocate for social welfare and social justice issues and initiatives
- g. Address issues of social isolation, poverty, housing stress, food insecurity and sense of community security
- h. Protect, improve and promote public health and amenity within the Shire
- i. Facilitate responsible animal ownership and management across the Shire

Major Initiatives

- Develop a Community Infrastructure Framework
- Develop a Community Safety Strategy to guide investment in CCTV and public lighting
- Develop a Foreshore Camping Strategy to guide future decision making
- Implement the Changing Places Public Toilet Program
- Implement the Accessible Beach Matting Program
- Prepare the Housing and Settlement Strategy and establish associated Planning Scheme amendments
- Implement the Triple A Housing Committee strategic actions and outcomes
- Review the Municipal Public Health Plan
- Undertake the review of the Domestic Animal Management Plan

Council Plan Strategic Objectives (Cont'd)

Our stewardship and advocacy protects and enhances the Mornington Peninsula's biodiversity and coastal experience

Strategies

- a. In conjunction with the community and our partners protect, enhance and promote the conservation values of the Peninsula including conservation protection of natural environment, wetlands and estuaries, native vegetation and habitat, threatened species, ecological communities and biolinks
- b. Actively manage roadside vegetation and implement verge maintenance programs
- c. Develop and implement strategic and integrated coastal policy, planning and management programs that adapt to the impact of climate change and community needs
- d. Develop, manage and maintain coastal infrastructure assets according to community needs and climate change risk
- e. Identify and protect sites and features of natural, built, cultural and Aboriginal heritage
- f. Reduce fire risk through the management of fuel loads and implementation of a fire prevention plan
- g. Raise awareness of fire risk in the Shire and work with residents to decrease their fire risk

Major Initiatives

- Develop a Biodiversity Conservation Plan
- Support and implementation of outcomes in Tootgarook Wetland Management Plan
- Support for the Westernport Biosphere Committee and initiatives
- Implement the Municipal Fire Management Plan, including supporting Bushland Reserves, Roadsides and Freeway Reserve fire management plans
- Continue our Fire Education Community Awareness Program
- Commit to develop a street tree renewal plan
- Review township amenity service standards including weed management
- Conduct the Coastal Villages Study
- Advocacy for Dromana Pier upgrade
- Advocacy for boat ramps, jetties and pier improvements across the Mornington Peninsula
- Undertake Stage 4 of the Shire's Heritage Review

We demonstrate leadership in climate change mitigation and adaptation

Strategies

- a. Plan for the mitigation of, and adaption to climate change and maintenance of our global commitment to climate change
- b. Reduce the Shire's carbon footprint through implementing and investing in renewable energy saving initiatives
- c. Support research for carbon sequestration investment initiatives to offset carbon credits in our natural and marine environment
- d. Reduction of Municipal Waste going to landfill and promotion of activities in the Shire that achieve increased waste recovery and recycling
- e. Investigate alternative waste treatments and organic food processing initiatives
- f. Reduce potable water use across council operations and advocate for recycled water options for the Shire
- g. Reduce flood risk and implement flood prevention and mitigation measures

Major Initiatives

- Implement the Carbon Neutral Policy
- Develop the Clean and Green Community Climate Change Plan
- Continue to review and implement the Climate Change Risk Management Action Plan
- Continue to implement the Municipal Waste and Resource Recovery Strategy
- Review the Smart Water Plan
- Continue to implement the Local Integrated Drainage Strategy

Our Strategic Indicators:

Examples include:

- Endorsed Green Wedge Management Plan by June 2018
- Develop a Housing and Settlement Strategy by June 2018
- Achieve carbon neutrality of council operations by 2021
- Implement a Biodiversity Conservation Plan by 2021
- Implement actions under the Local Integrated Drainage Strategy by 2021
- Implement the Municipal Fire Management Plan annually

Local Government Performance Reporting Framework (LGPRF) Indicators

No.	Performance measure	Computation
Statutory Planning: Decision making		
SP4	<i>Council planning decisions upheld at VCAT</i>	[Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Animal Management: Health and Safety		
AM4	<i>Animal management prosecutions</i>	[Number of successful animal management prosecutions]
Food Safety: Health and Safety		
FS4	<i>Critical and major non-compliance outcome notifications</i>	[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100
Waste Collection: Waste diversion		
WC5	<i>Kerbside collection waste diverted from landfill</i>	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

Theme Two: Our Connectivity

The Services and description that contribute to this theme are described below (alphabetical order).

Services

Service area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Parking Enforcement	Regulate the parking and use of vehicles in the municipality in compliance with the <i>Road Safety Act 1986</i> , <i>Road Safety Road Rules 2009</i> and <i>Infringements Act 2006</i> .	<i>Rev</i>	640	751	826
		<i>Exp</i>	(613)	(517)	(534)
		<i>NET</i>	26	234	292
Road and Pathway Maintenance	Maintain the sealed and gravel road network across the Shire, ensuring a safe environment for road users whilst complying with Council's Road Management Plan.	<i>Rev</i>	5,239	63	73
		<i>Exp</i>	(13,594)	(9,959)	(10,753)
		<i>NET</i>	(8,355)	(9,896)	(10,680)

Service area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
School Crossings	To ensure the safe crossing of children at identified high-risk locations through the management of traffic at these sites.	<i>Rev</i>	271	393	393
		<i>Exp</i>	(1,566)	(1,649)	(1,746)
		<i>NET</i>	(1,295)	(1,256)	(1,353)
Transport and Traffic Management	To effectively manage Traffic and Transport within the Shire through strategies, plans and programs to improve road safety, road infrastructure and transport services. Includes the delivery of statutory requirements relating to traffic and transport for Council.	<i>Rev</i>	195	115	129
		<i>Exp</i>	(869)	(832)	(999)
		<i>NET</i>	(673)	(717)	(870)

Council Plan Strategic Objectives

Our advocacy and communications leads to improved mobility and connectivity accessible to all within the Mornington Peninsula

Strategies

- a. Investigate opportunities to reduce congestion across the Shire's road network
- b. Advocate for continued improvement to the Shire's road network
- c. Advocate and promote enhanced and more frequent accessible public transport services for the Mornington Peninsula
- d. Educate and advocate for the ongoing implementation of sustainable transport options in the Shire
- e. Educate and promote alternative transport options within the Shire

Major Initiatives

- Advocate for significant improvements across our roads network consistent with the Shire's VicRoads advocacy priority list
- Implement the Sustainable Transport Strategy, including the development of a transport advocacy plan
- Advocate for increased investment in the arterial network throughout the Mornington Peninsula Shire

We support an integrated transport and connectivity network

Strategies

- a. Plan and deliver transport infrastructure to service the needs of the Mornington Peninsula
- b. Implement programs to improve road safety and maximise the safety of all road users
- c. Improve informational and guidance signage to facilitate easier mobility in the Shire
- d. Improve walking and cycling infrastructure to drive active transport and increase
- e. Implement the Shire's footpath strategy, including activating footpath "missing links" to
- f. Continue the enhancement of the Shire's trail network
- g. Provide recharging infrastructure to support low emissions vehicle utilisation

Major Initiatives

- Apply for Federal Black Spot Road Safety funding
- Deliver the annual Roads to Recovery program of works
- Deliver the Safer Local Roads contracts to maintain and improve the local roads condition
- Continue to pursue implementation of the 'Towards Zero Municipality Initiative'
- Revise and implement the Road Management Plan in accordance with legislative requirements
- Complete and implement the Road Improvement Strategy
- Continue to construct Local Area Traffic Management treatments
- Revise and implement the Footpath Construction Strategy
- Plan and advocate for the construction of our key bay trail and inland trail missing links
- Provide accessible coastal paths and bay trails to promote inclusive activities for people of all abilities and ages
- Continue to support the work of Peninsula Transport Assist

Our Strategic Indicators:

Examples include:

- Implement the Sustainable Transport Strategy by December 2020
- Implement the Road Management Plan by 2021
- Implement the Peninsula DriveSafe Strategy by 2021
- Implement the Footpath Construction Strategy by 2021
- Secure increased investment in the Shire from Federal and State funding sources

Local Government Performance Reporting Framework (LGPRF) Indicators

No.	Performance measure	Computation
Roads: Satisfaction		
R5	<i>Satisfaction with sealed local roads</i>	[Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads]

Theme Three: Our Prosperity

The Services and description that contribute to this theme are described below (alphabetical order).

Services

Service area	Description of services provided		2016/17 Actual \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Economic Development	To support the business community by improving productivity and capability, enhance employment growth, support the diversification of the local economy and undertake collaborative projects with business, government, service providers and regional bodies. Also provides timely, accurate and appropriate information and advice to the community, businesses and current and potential investors.	<i>Rev</i>	23	39	27
		<i>Exp</i>	(801)	(800)	(824)
		<i>NET</i>	(778)	(761)	(797)
Tourism Marketing	Enhance, facilitate and promote existing and new experiences through the quality and diversity of the region. Ensure marketing reflects the diverse visitor appeal of the region and build on shoulder and off-season visitation throughout the whole region. Build capacity, professionalism and improved coordination within the sector by facilitating and growing strategic local and regional tourism partnerships.	<i>Rev</i>	32	34	34
		<i>Exp</i>	(635)	(680)	(616)
		<i>NET</i>	(603)	(646)	(582)

Council Plan Strategic Objectives

Our work facilitates opportunities for job creation and an environment for business to succeed

Strategies

- a. Implement strategies to increase employment opportunities and career pathways on the Mornington Peninsula, as well as foster lifelong learning opportunities
- b. Provide programs and services to enhance business capability to drive jobs growth
- c. Advocate for key infrastructure to support appropriate economic growth

Major Initiatives

- Promote business participation in employment program opportunities for all citizens
- Promote education pathways that lead to employment
- Provide workshops to enhance business capability
- Implement actions from the Home Based Business Audit
- Support policy in relation to the Port of Hastings

Support our visitor economy to enhance shoulder season and off peak visitor experiences that are dispersed throughout the region

Strategies

- a. Work with the Mornington Peninsula Regional Tourism Board to promote the Mornington Peninsula as a premier location for visitors to enjoy a diverse range of high-quality passive and active experiences
- b. Enhance the visitor experience to encourage visitor dispersal
- c. Foster opportunities for accessible tourism to enhance the visitor experience for people of all abilities
- d. Foster new and emerging products and sectors that support the capacity of the visitor economy

Major Initiatives

- Support the Mornington Peninsula Regional Tourism Board to promote the region as a year round destination for all
- Increase industry participation in the business conferencing and events sector
- Develop and support niche commercial, coastal and hinterland sectors and products

Our efforts grow key strategic industries in the Mornington Peninsula

Strategies

- a. Support and develop our food economy
- b. Support and develop our niche manufacturing
- c. Support and develop our health economy

Major Initiatives

- Continue to implement the Local Food Strategy
- Advocate to enhance the productivity of our region throughout the Bunyip Food Belt
- Support the agritourism industry on the peninsula
- Support and further the strategy for the MPP Produce branding and Food Advisory Boards
- Provide skills development and support to food economy businesses, including our agriculture, agritourism and value-added food production sectors
- Support rural business through networking and industry development
- Foster and encourage agriculture and promote the Mornington Peninsula's rural sector
- Develop and grow local business, including agritourism and intensive agriculture

Our Strategic Indicators:

Examples include:

- Implement the Economic Development Strategy by December 2019 including:
- Supporting growth for small business
- Increasing non-peak visitation
- Growth in strategic industries
- Increased participation in business support programs
- Advocacy for key strategic projects.

Theme Four: Our Wellbeing

The Services and description that contribute to this theme are described below (alphabetical order).

Services

Service area	Description of services provided		2016/17	2017/18	2018/19
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Aboriginal Cultural Heritage Management & Community Development	The service is provided to implement the Council Reconciliation Action Plan (RAP) 2016 – 2018, and the new RAP currently under development which identifies Council's commitment to support the traditional and local Aboriginal community through community development, social support and heritage management that reflects current social, cultural, legislative and political contexts.	<i>Rev</i>	176	167	167
		<i>Exp</i>	(386)	(413)	(429)
		<i>NET</i>	(210)	(246)	(262)
Active and Passive Open Spaces Maintenance	To provide the wider Community the opportunities and the facilities for recreational and entertainment based sporting programs, competitions and activities. Also includes open and passive reserves across the Peninsula.	<i>Rev</i>	70	49	51
		<i>Exp</i>	(5,411)	(5,981)	(5,786)
		<i>NET</i>	(5,340)	(5,932)	(5,735)
Aquatic and recreational facilities	To provide the wider Community the opportunities and the facilities for recreational and entertainment facilities. Also includes the Mornington Peninsula Golf course.	<i>Rev</i>	3,253	1,582	922
		<i>Exp</i>	(5,199)	(4,052)	(3,746)
		<i>NET</i>	(1,945)	(2,470)	(2,824)
Arts and Culture	To provide a culturally enriching experience for the community and visitors to the Mornington Peninsula through arts and culture offerings.	<i>Rev</i>	272	269	279
		<i>Exp</i>	(1,511)	(1,852)	(1,902)
		<i>NET</i>	(1,238)	(1,583)	(1,623)

Service area	Description of services provided		2016/17	2017/18	2018/19
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Child and Family Health	To enhance child health, wellbeing, development and safety, whilst supporting parents to improve family functioning. The aim is to build stronger, more resilient families and communities.	<i>Rev</i>	1,445	1,503	1,473
		<i>Exp</i>	(2,699)	(2,663)	(3,225)
		<i>NET</i>	(1,254)	(1,160)	(1,752)
Community Development and Capacity Building	Address economic and social disadvantage through a community consultation process that identifies priority projects, programs, events and initiatives.	<i>Rev</i>	-	-	-
		<i>Exp</i>	(529)	(668)	(679)
		<i>NET</i>	(529)	(668)	(679)
Communication, Media & Events	To ensure the community is kept informed across major projects and our events; and to act as a platform that brings our community together, celebrating arts, culture and diversity and to attract tourists to the region.	<i>Rev</i>	44	175	57
		<i>Exp</i>	(2,002)	(2,355)	(2,542)
		<i>NET</i>	(1,958)	(2,180)	(2,485)
Education and care	To provide a high quality and flexible childcare options, provide a central registration process for children attending (3 year and 4 year old) kindergarten, provide high quality child care during the school holiday periods and facilitate Supported Playgroups.	<i>Rev</i>	1,631	1,784	1,758
		<i>Exp</i>	(1,677)	(1,861)	(1,820)
		<i>NET</i>	(46)	(78)	(62)
Emergency management	To comply with the Emergency Management Acts of 1986 & 2013; provide statutory roles of Municipal Fire Prevention Officer (MFPO), Municipal Emergency Resource Officer (MERO) and Municipal Recovery Manager (MRM); operate in accordance with our Mornington Peninsula Municipal Emergency Management Plan.	<i>Rev</i>	-	26	-
		<i>Exp</i>	(240)	(202)	(207)
		<i>NET</i>	(240)	(176)	(207)
Grants program	To provide advice on accessing Council grants to community groups and not-for-profit organisations to support projects, programs and services that respond to identified community need.	<i>Rev</i>	-	-	-
		<i>Exp</i>	(1,389)	(1,722)	(1,503)
		<i>NET</i>	(1,389)	(1,722)	(1,503)
HACC- Aged & Disability Services	To provide support and community transport to older residents over 60, and residents with a disability: with the aim to improve their accessibility and social connectedness to their community.	<i>Rev</i>	267	277	272
		<i>Exp</i>	(630)	(488)	(436)
		<i>NET</i>	(363)	(211)	(165)

Service area	Description of services provided		2016/17	2017/18	2018/19
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
HACC- Delivered Meals	Meals on Wheels ensures older people, people with disabilities, and their carers who are nutritionally at risk, have access to healthy meals and provides a daily welfare monitoring service. It also delivers much needed social interactions for clients who are socially isolated.	Rev	951	1,062	1,083
		Exp	(1,442)	(1,405)	(1,384)
		NET	(490)	(342)	(301)
HACC Unit assessment service	To provide a broad understanding of a person and their carer's needs, in order to assist the person to manage their individual health and well-being expectations.	Rev	1,318	983	1,002
		Exp	(1,750)	(1,188)	(1,073)
		NET	(432)	(205)	(71)
HACC- Home Based Services	Home Based Services provides minor household maintenance, domestic and personal care to frail older people, people with disabilities and respite care to their carers so they can continue to live safe and active lives, independently in their own home.	Rev	7,850	8,179	8,240
		Exp	(10,580)	(11,807)	(11,964)
		NET	(2,730)	(3,627)	(3,723)
HACC- Senior Citizens	Council demonstrates its support for older residents through the provision of an age friendly community and providing a subsidised venue for seniors groups that offer regular activities (both physical and mental) for social interaction.	Rev	118	117	119
		Exp	(394)	(438)	(402)
		NET	(277)	(320)	(283)
Health and wellbeing	The <i>Public Health and Wellbeing Act 2008</i> requires local governments to develop Municipal Health & Wellbeing Plans. Each council's approach and strategy is documented in their Municipal Public Health and Wellbeing Plan (MPHWP). The MPHWP sets the broad mission, goals and priorities to enable people living in the municipality to achieve maximum health and wellbeing.	Rev	157	136	-
		Exp	(510)	(492)	(530)
		NET	(353)	(356)	(530)
Libraries	Provide a free lending library and information service to the community. Service aim is to deliver equitable access to the community to meet lifelong educational, informational and recreational needs through the provision of print and digital based resources in a variety of formats; i.e. collection services, e-resources and interactive learning programs.	Rev	1,087	1,105	1,075
		Exp	(3,817)	(3,968)	(4,209)
		NET	(2,731)	(2,863)	(3,134)

Service area	Description of services provided		2016/17	2017/18	2018/19
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Recreation Development & Support	To provide sports and recreation facilities that are risk free, compliant and meet the expectations of the community and that are fit for purpose, welcoming to all genders and abilities.	<i>Rev</i>	110	127	133
		<i>Exp</i>	-	(487)	(839)
		<i>NET</i>	110	(360)	(707)
Youth Services	Through support, empower young people to feel happy, healthy and connected.	<i>Rev</i>	59	68	57
		<i>Exp</i>	(1,492)	(1,607)	(1,596)
		<i>NET</i>	(1,433)	(1,539)	(1,539)

Council Plan Strategic Objectives

Our community works together to achieve reasonable optimal standards of health and wellbeing for all residents

Strategies

- Implement community planning, advocacy and support services that build an accessible, inclusive and engaged community
- In partnership with community stakeholders, improve community services across the peninsula
- Encourage the consumption of healthy food options and locally produced fresh produce through education and proactive program delivery

Major Initiatives

- Implement the Municipal Public Health and Wellbeing Plan
- Develop a Community Infrastructure Framework
- Undertake the Community Houses and Centres Study
- Support the Best Bites Program

Older people feel valued and are supported

Strategies

- Implement programs and services which support older people to remain healthy, active and independent

Major Initiatives

- Implement the Positive Ageing Strategy

Children feel valued and are supported

Strategies

- Implement programs and services which support, develop and educate our children
- Create a community that is 'Child Safe'

Major Initiatives

- Upgrade preschool facilities and implement works from the Kindergarten Strategy
- Complete and enact the Early Years Plan
- Implement the Child Safe Policy and initiate appropriate actions to meet requirements under the 'child safe' legislation

Youth feel valued and are supported

Strategies

- Implement programs and services which support, develop and educate our youth

Major Initiatives

- Develop a Youth Services Strategy
- Implement the Communities that Care Healthy Neighbourhoods Schools Survey

Families and parents feel valued and are supported

Strategies

- Build the capacity of families and parents to thrive

Major Initiatives

- Support and implement programs and services for parents and families
- Support and implement preventative and awareness programs to support families and impact on rates of family violence

Council Plan Strategic Objectives (Cont'd)

People with a disability feel valued and are supported

Strategies

- a. Facilitate and promote connection and inclusion to programs and services for people with a disability
- b. Encourage participation of the All Abilities Consultative Committee members

Major Initiatives

- Support and implement strategies and outcomes in the Disability Action Plan

A self-determined, engaged and inclusive community is accessible to all residents

Strategies

- a. Celebrate diversity and promote equality across the Shire
- b. Encourage collaborative relationships and partnerships with the Aboriginal and Torres Strait Islander community to address issues impacting their quality of life and which create greater cultural connection

Major Initiatives

- Continuous implementation of arts projects and initiatives for all ages and abilities
- Continue to implement the Mornington Peninsula Shire's Reconciliation Policy and Action Plan

Our community is sustained through crisis

Strategies

- a. Support the community in times of emergency

Major Initiatives

- Continue to work with partner agencies to update the Municipal Emergency Management Plan

Facilitate and promote connected and active lives

Strategies

- a. Encourage increased participation in active and passive recreation
- b. Develop programs and facilities in conjunction with sporting clubs and community partners, to provide access to a range of active sports and passive recreation opportunities
- c. Provide aquatic facilities

Major Initiatives

- Build a pool for the community of the Southern Peninsula
- Implement the Playspace Strategy
- Implement the Sports Capacity Plan
- Identify, support and develop major events within the municipality to raise awareness for health and wellbeing issues
- Rehabilitate Shire ovals to ensure they are capable of meeting the usage demands of the community
- Undertake an audit of existing sports field lighting and develop a new program
- Review and implement the Sports Pavilion Strategy

Facilitate and promote cultural connection and participation

Strategies

- a. Provide an accessible, quality and well utilised library and information service
- b. Protect, promote and enhance the unique cultural heritage of the municipality
- c. Support and promote local community arts programs and organisations across all ages and abilities
- d. Promote arts, music, theatre and cultural connections across the Peninsula

Major Initiatives

- Following major refurbishments in 2016, continue to update library assets and resources
- Implement the Arts and Culture Plan
- Investigate options for the development and siting of a Mornington Peninsula regional gallery
- Continue digitisation program and presentation, and interpretation of material culture and stories of the Shire
- Carry out stage improvements to the Peninsula Community Theatre

Our Strategic Indicators:

Examples include:

- Implement the actions of the Municipal Public Health and Wellbeing Plan by June 2021
- Implement the Early Years Plan by 2021
- Implement actions in the Positive Ageing Strategy by December 2018
- Implement the Child Safe Policy by 2019
- Implement the Reconciliation Policy and Action Plan by December 2018
- Refine the Municipal Emergency Management Plan by June 2018
- Implement the Playspace Strategy by 2021
- Implement the findings of the Sports Capacity Review by 2021

Local Government Performance Reporting Framework (LGPRF) Indicators

No.	Performance measure	Computation
Aquatic Facilities: Utilisation		
AF6	<i>Utilisation of aquatic facilities</i>	[Number of visits to aquatic facilities / Municipal population]
Governance: Satisfaction		
G5	<i>Satisfaction with council decisions</i>	[Community satisfaction rating out of 100 with how council has performed in making decisions in the interest of the community]
Libraries: Participation		
LB4	<i>Active library members</i>	[Number of active library members / Municipal population] x100
Maternal and Child Health (MCH): Participation		
MC4	<i>Participation in the MCH service</i>	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
Maternal and Child Health (MCH): Participation		
MC5	<i>Participation in the MCH service by Aboriginal children</i>	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

2.2 Net Service Costs by Theme

	Net Cost	Expenditure	Revenue
	\$'000	\$'000	\$'000
Our Place	(70,396)	(95,900)	25,505
Our Connectivity	(12,611)	(14,032)	1,421
Our Prosperity	(1,379)	(1,440)	61
Our Wellbeing	(27,582)	(44,270)	16,687
Total	(111,969)	(155,643)	43,674

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2018/19 has been supplemented with projection to 2021/22 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 1989 and the Local Government Planning and Reporting regulations 2014.

Financial Performance Statement
Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Financial Performance Statement

For the four years ending 30 June 2022

	NOTES	Annual Forecast	Budget	Strategic Resource Plan Projections		
		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Income						
Rates and Charges		162,134	171,524	176,742	182,018	187,348
Grants and Subsidies		13,876	13,819	13,570	13,834	14,104
User Charges		30,759	29,555	30,000	30,690	31,395
Grants Commission		5,786	5,888	5,658	5,769	5,881
Total income		212,554	220,786	225,969	232,310	238,729
Expenses						
Employee Costs		(72,382)	(76,511)	(79,113)	(81,644)	(84,257)
Materials and Services		(93,545)	(98,333)	(104,511)	(109,124)	(111,894)
Other Expenses		(6,278)	(6,492)	(6,396)	(6,544)	(6,695)
Total expenses		(172,204)	(181,336)	(190,020)	(197,312)	(202,846)
Funds Available		40,350	39,450	35,950	34,998	35,883
Other Income/Expense						
Capital Works (Net)		(45,504)	(39,336)	(61,370)	(28,132)	(30,100)
Priority Projects (Net)		(10,693)	(2,425)	(2,020)	(2,060)	(2,102)
Land Acquisitions and Disposals		(5,210)	300	275	275	275
Interest Income		1,372	1,221	1,221	1,221	1,221
Interest Expense		(1,086)	(1,011)	(1,816)	(2,328)	(2,110)
Debt Servicing Principal		(7,402)	(3,869)	(5,220)	(3,945)	(3,055)
New Borrowings*		3,964	5,680	33,000	-	-
Total Other Income/Expense		(64,558)	(39,441)	(35,929)	(34,969)	(35,870)
Total comprehensive result		(24,208)	9	20	29	13

* New Borrowings in 2018/19 of \$5.68 million relates to Rosebud Aquatic Centre (\$5.065 million) and Rooftop Solar Carbon Neutrality Program (\$0.615 million). Borrowings in 2019/20 relate to Rosebud Aquatic Centre (\$31.6 million) and Rooftop Solar Carbon Neutrality Program (\$1.4 million).

Comprehensive Income Statement

For the four years ending 30 June 2022

	NOTES	Annual Forecast	Budget	Strategic Resource Plan Projections		
		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Income						
Rates and charges	4.1.1	162,976	171,524	176,742	182,018	187,348
Statutory fees and fines	4.1.2	6,663	7,035	6,858	7,040	7,226
User fees	4.1.3	21,664	20,488	21,708	22,250	22,796
Grants - Operating	4.1.4	20,447	19,881	19,995	20,385	20,783
Grants - Capital	4.1.4	7,858	5,681	9,290	9,290	9,290
Contributions - monetary	4.1.5	6,395	4,876	2,000	2,000	2,000
Contributions - non-monetary	4.1.5	3,000	1,000	-	-	-
Other income	4.1.6	3,799	3,252	3,306	3,361	3,418
Total income		232,802	233,738	239,899	246,344	252,861
Expenses						
Employee costs	4.1.7	72,995	76,511	78,362	80,869	83,457
Materials and services	4.1.8	104,842	101,360	109,756	114,278	118,999
Depreciation and amortisation	4.1.9	28,426	28,185	27,833	28,385	28,958
Borrowing costs	4.1.10	1,086	1,011	1,816	2,328	2,110
Other expenses	4.1.11	6,278	6,492	6,396	6,544	6,695
Total expenses		213,627	213,559	224,162	232,404	240,219
Surplus/(deficit) for the year		19,175	20,180	15,737	13,941	12,642

Reconciliation of Comprehensive Income Statement to Council Plan Objectives and Services

	Net Cost	Expenditure	Revenue
	\$'000	\$'000	\$'000
Our Place	(70,396)	(95,900)	25,505
Our Connectivity	(12,611)	(14,032)	1,421
Our Prosperity	(1,379)	(1,440)	61
Our Wellbeing	(27,582)	(44,270)	16,687
Total	(111,969)	(155,643)	43,674

Expenses added in:

Shire Internal Support Teams*	(26,292)
Depreciation	(28,185)
Interest expense	(1,011)
Priority Projects expenditure	(2,575)
Deficit before funding sources	(170,032)

Funding sources added in:

Rates and charges	171,524
Grants Commission	5,888
Interest income	1,221
Contributions - non monetary	1,000
Priority projects income	150
Total funding sources	179,782
Operating surplus/(deficit) for the year	9,750
Add	
Capital grants	5,681
Capital contributions	4,749
Underlying surplus/(deficit) for the year	20,180

* Includes Finance, Governance, Human Resources, IT, etc.

Balance Sheet

For the four years ending 30 June 2022

	NOTES	Annual Forecast	Budget	Strategic Resource Plan Projections		
		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Assets						
Current assets						
Cash and cash equivalents		36,444	36,452	25,353	25,016	22,608
Trade and other receivables		12,317	12,018	16,900	17,128	17,612
Inventories		149	149	149	149	149
Non-current assets classified as held for sale		223	223	223	223	223
Other assets		2,352	2,352	2,352	2,352	2,352
Total current assets	4.2.1	51,485	51,195	44,978	44,869	42,945
Non-current assets						
Trade and other receivables		646	646	653	659	666
Other financial assets		8	8	8	8	8
Property, infrastructure, plant & equipment		2,243,086	2,265,549	2,312,621	2,323,468	2,335,710
Investment property		8,514	8,514	8,514	8,514	8,514
Intangible assets		1,325	1,144	1,139	1,079	1,019
Total non-current assets	4.2.1	2,253,578	2,275,860	2,322,934	2,333,728	2,345,917
Total assets		2,305,063	2,327,055	2,367,912	2,378,597	2,388,861
Liabilities						
Current liabilities						
Trade and other payables		14,433	13,375	11,591	12,093	12,583
Trust funds and deposits		3,923	3,923	3,923	3,923	3,923
Provisions		12,307	13,254	12,430	12,554	12,680
Interest-bearing liabilities	4.2.3	2,963	1,873	3,945	3,055	2,423
Total current liabilities	4.2.2	33,626	32,426	31,888	31,625	31,609
Non-current liabilities						
Provisions		6,142	6,253	6,203	6,265	6,328
Interest-bearing liabilities	4.2.3	12,917	15,818	41,526	38,471	36,047
Total non-current liabilities	4.2.2	19,059	22,071	47,729	44,736	42,376
Total liabilities		52,685	54,497	79,618	76,361	73,985
Net assets		2,252,378	2,272,557	2,288,294	2,302,235	2,314,877
Equity						
Accumulated surplus		1,003,356	1,023,535	1,039,272	1,053,213	1,065,855
Reserves		1,249,022	1,249,022	1,249,022	1,249,022	1,249,022
Total equity		2,252,378	2,272,557	2,288,294	2,302,235	2,314,877

Statement of Changes in Equity

For the four years ending 30 June 2022

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2018 Annual Forecast					
Balance at beginning of the financial year		2,233,202	984,180	1,247,862	1,160
Surplus/(deficit) for the year		19,175	19,175	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		2,252,378	1,003,356	1,247,862	1,160
2019 Budget					
Balance at beginning of the financial year		2,252,378	1,003,356	1,247,862	1,160
Surplus/(deficit) for the year		20,180	20,180	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year	4.3.1	2,272,557	1,023,535	1,247,862	1,160
2020 Strategic Resource Plan					
Balance at beginning of the financial year		2,272,557	1,023,535	1,247,862	1,160
Surplus/(deficit) for the year		15,737	15,737	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		2,288,294	1,039,272	1,247,862	1,160
2021 Strategic Resource Plan					
Balance at beginning of the financial year		2,288,294	1,039,272	1,247,862	1,160
Surplus/(deficit) for the year		13,941	13,941	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		2,302,235	1,053,213	1,247,862	1,160
2022 Strategic Resource Plan					
Balance at beginning of the financial year		2,302,235	1,053,213	1,247,862	1,160
Surplus/(deficit) for the year		12,642	12,642	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		2,314,877	1,065,855	1,247,862	1,160

Statement of Cash Flows

For the four years ending 30 June 2022

Notes	Annual	Budget	Strategic Resource Plan Projections		
	Forecast 2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	162,976	171,524	176,742	182,018	187,348
Statutory fees and fines	6,662	7,035	6,857	7,123	7,313
User fees	22,366	20,488	21,703	22,514	23,070
Grants - operating	20,445	19,881	19,991	20,627	21,033
Grants - capital	7,859	5,681	9,288	9,400	9,402
Contributions - monetary	6,396	4,876	2,000	2,000	2,000
Interest received	1,386	1,221	1,221	1,221	1,221
Other receipts	2,424	3,252	2,084	2,189	2,247
Net GST refund / payment	17,475	14,161	12,464	11,342	11,652
Employee costs	(73,135)	(76,511)	(78,362)	(80,869)	(83,457)
Materials and services	(115,937)	(111,496)	(125,038)	(122,031)	(127,158)
Other payments	(6,294)	(6,492)	(6,396)	(6,544)	(6,695)
Net cash provided by/(used in) operating activities	4.4.1 52,623	53,621	42,555	48,991	47,975
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(72,305)	(54,413)	(79,892)	(43,330)	(45,493)
Proceeds from sale of property, infrastructure,	-	-	275	275	275
Net cash provided by/ (used in) investing activities	4.4.2 (72,305)	(54,413)	(79,618)	(43,055)	(45,218)
Cash flows from financing activities					
Finance costs	(1,087)	(1,011)	(1,816)	(2,328)	(2,110)
Proceeds from borrowings	3,964	5,680	33,000	-	-
Repayment of borrowings	(7,401)	(3,869)	(5,220)	(3,945)	(3,055)
Net cash provided by/(used in) financing activities	4.4.3 (4,524)	799	25,964	(6,273)	(5,165)
Net increase/(decrease) in cash & cash equivalents	(24,206)	9	(11,099)	(337)	(2,408)
Cash and cash equivalents at the beginning of the financial year	60,650	36,444	36,452	25,353	25,016
Cash and cash equivalents at the end of the financial year	36,444	36,452	25,353	25,016	22,608

Statement of Capital Works

For the four years ending 30 June 2022

	NOTES	Annual Forecast	Budget	Strategic Resource Plan Projections		
		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Property						
Land		5,680	150	337	346	354
Land improvements		-	-	-	-	-
Total land		5,680	150	337	346	354
Buildings		18,415	19,573	10,370	10,652	11,147
Heritage buildings		-	-	-	-	-
Building improvements		-	-	-	-	-
Leasehold improvements		-	-	-	-	-
Total buildings		18,415	19,573	10,370	10,652	11,147
Total property		24,095	19,723	10,707	10,997	11,501
Plant and equipment						
Heritage plant and equipment		-	-	-	-	-
Plant, machinery and equipment		444	475	216	221	227
Fixtures, fittings and furniture		51	180	53	54	56
Computers and telecommunications		2,105	2,000	109	112	114
Library books		824	895	851	872	894
Art Works		-	25	-	-	-
Total plant and equipment		3,424	3,575	1,229	1,260	1,291
Infrastructure						
Roads		15,962	7,784	11,500	11,552	11,984
Bridges		76	40	42	43	44
Footpaths and cycleways		5,167	1,325	4,049	4,150	4,254
Drainage		4,413	2,825	2,607	2,715	2,761
Recreational, leisure and community facilities		2,313	8,632	35,544	1,329	1,362
Waste management		-	-	-	-	-
Parks, open space and streetscapes		8,067	5,082	5,709	6,071	6,856
Aerodromes		-	-	-	-	-
Off street car parks		-	-	-	-	-
Marine Structures		1,508	480	505	518	531
Other infrastructure		706	-	768	787	807
Total infrastructure		38,213	26,168	60,724	27,165	28,598
Total capital works expenditure	4.5.1	65,732	49,466	72,660	39,422	41,390
Represented by:						
New asset expenditure		12,464	17,927	53,725	19,966	20,464
Asset renewal expenditure		29,255	24,276	18,934	19,457	20,925
Asset expansion expenditure		3,428	1,301	-	-	-
Asset upgrade expenditure		20,585	5,963	-	-	-
Total capital works expenditure	4.5.1	65,732	49,466	72,660	39,422	41,390
Funding sources represented by:						
Grants		7,858	5,681	9,290	9,290	9,290
Contributions		6,800	4,749	2,000	2,000	2,000
Council cash		51,074	33,356	28,370	28,132	30,100
Borrowings		-	5,680	33,000	-	-
Total capital works expenditure	4.5.1	65,732	49,466	72,660	39,422	41,390

Statement of Human Resources

For the four years ending 30 June 2022

	Annual Forecast	Budget	Strategic Resource Plan Projections		
	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Staff expenditure					
Employee costs - operating	70,919	73,801	75,560	77,977	80,473
Employee costs - capital	2,076	2,710	2,802	2,892	2,984
Total staff expenditure	72,995	76,511	78,362	80,869	83,457
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	698.8	689.6	689.6	689.6	689.6
Total staff numbers	698.8	689.6	689.6	689.6	689.6

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2018/19 \$'000	Comprises			
		Permanent Full Time \$'000	Part time \$'000	Casual \$'000	Temporary \$'000
Planning	11,922	10,770	1,152	153	583
Infrastructure	14,732	13,168	1,564	508	-
Communities	24,006	10,069	13,937	1,429	41
Corporate	12,013	8,906	3,107	321	117
Chief Executive Office	12,417	8,705	3,712	979	-
Total staff expenditure	75,090	51,618	23,472	3,390	741
Casuals, temporary and other expenditure	4,131				
Capitalised labour costs	(2,710)				
Total expenditure	76,511				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2018/19 FTE	Comprises			
		Permanent Full Time FTE	Part time FTE	Casual FTE	Temporary FTE
Planning	112.5	101.5	11.1	1.5	5.6
Infrastructure	130.8	116.8	14.0	4.5	-
Communities	235.0	97.9	137.1	14.1	0.4
Corporate	102.0	75.5	26.5	2.7	1.0
Chief Executive Office	109.3	76.5	32.8	8.7	-
Total staff FTE	689.6	468.2	221.4	31.5	7.0
Casuals, temporary and other FTE	38.5				
Capitalised labour FTE	-				
Total staff	728.1				

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2018/19 the FGRS cap has been set at 2.25%. The cap applies to general rates and is calculated on the basis of council's average rates. Waste Service Charge is based on the full cost recovery of waste services including collection, disposal, street sweeping, footpath sweeping plus street and drain litter collection. The increase in costs in providing these services during the year and the impact of China's ban on recycling imports required the Council to further review the Waste Service Charge and the Council determined to increase it to \$241 from \$197, which reflects 22.3% increase on the previous year.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.25% in line with the rate cap. This will raise total rates and charges for 2018/19 to \$171.5M including \$0.95 million generated from supplementary rates.

The provisions of the *Valuation Land Act 1960* specify that all Victorian councils are required to separately rate each part of a property that is able to be separately occupied, which results in you receiving more than one rate notice for a single property. However, Council is also able to combine multiple titles onto one rate notice where the titles are occupied by the same person. This is known as **contiguous rating**. Having your properties rated together is a financial benefit as you will only be charged one Waste Service Charge. In some circumstances combining multiple titles onto one rate notice can change the rating category, resulting in further savings e.g.. when residential vacant land is combined with an adjoining residential dwelling the rate notice will be levied at the General Rate. The rate in the dollar for the General rate is currently 20% less than the Residential Vacant Land Rate and 40% less than the Vacant Industrial and Vacant Commercial Land Rates. Properties can be abutting or may be separated by a public purpose open reserve or open space, street, road, lane, footway, court, railway, thoroughfare or travelling route.

Note: Mornington Peninsula Shire's policy is to regularly review all contiguously rated properties. Should you sell one or all of your properties the contiguous rating will be cancelled.

To apply, you are required to complete and submit the Application for Contiguous Rating Form, or contact our Property and Valuation team on 5950 1090. Applications will be assessed in accordance with the provisions of the Valuation of Land Act 1960.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Annual Forecast 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
General rates**	136,265	141,458	5,193	3.81%
Municipal charge*	-	-	-	-
Waste service charge	19,736	24,359	4,623	23.43%
Service rates and charges	3,941	4,351	410	10.40%
Special rates and charges	-	-	-	-
Supplementary rates and rate adjustments	310	360	50	16.13%
Interest on rates and charges	-	-	-	-
Revenue in lieu of rates	995	995	-	-
Total rates and charges	161,247	171,524	10,277	6.37%

*These items are subject to the rate cap established under the FGRS

**The general rates growth of 3.81% is higher than the rate cap of 2.25% due to the increase in the number of rateable properties.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2017/18 cents/\$CIV*	2018/19 cents/\$CIV*	Change
General rate for rateable general properties	0.21383	0.17167	-19.72%
General rate for rateable vacant residential properties	0.25659	0.20600	-19.72%
General rate for rateable vacant commercial properties	0.29936	0.24034	-19.72%
General rate for rateable vacant industrial properties	0.29936	0.24034	-19.72%
General rate for rateable MP Ag Rate properties	0.07484	0.06008	-19.72%

* as at 1 January 2018 (and effective from 1 July 2018), a revaluation of all properties within the municipality was conducted as required under legislation and will apply from 1 July 2018 for the 2018/19 year. The biennial general revaluation was completed after the Proposed Budget was on public exhibition and was submitted to the Valuer General. As a result of the significant overall increase in the CIV of the entire municipality the general rate in the dollar of CIV for all rate differentials has reduced by 19.72%.

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year:

Type or class of land	2017/18 \$'000	2018/19 \$'000	Change	
			\$'000	%
General land	129,360	134,614	5,254	4.06%
Vacant residential land	4,631	4,713	82	1.76%
Vacant Commercial Land	137	147	10	7.45%
Vacant Industrial Land	207	191	- 16	(7.62%)
MP Agricultural Land	1,884	1,751	- 133	(7.07%)
Cerberus Land	46	42	- 4	(8.19%)
Steel Works	840	840	-	-
Cultural and Recreational land	155	155	-	-
Supplementary Rates	900	950	50	5.56%
Land Sustainability Rebate	(400)	(400)	-	-
Heritage Rebate	(90)	(90)	-	-
Valuation Objections	(100)	(100)	-	-
Total amount to be raised by general rates	137,570	142,813	5,243	3.81%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year:

Type or class of land	2017/18 Number	2018/19 Number	Change	
			\$'000	%
General land	95,979	97,039	1,060	1.10%
Vacant residential land	3,619	3,451	(168)	(4.64%)
Vacant Commercial Land	60	65	5	8.33%
Vacant Industrial Land	192	198	6	3.13%
MP Agricultural Land	1,167	1,169	2	0.17%
Cerberus Land	111	106	- 5	(4.50%)
Steel Works	1	1	-	-
Cultural and Recreational land	27	27	-	-
Total number of assessments	101,156	102,056	900	0.89%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value (CIV) of each type or class of land, and the estimated total value of land, compared with the previous financial year:

Type or class of land	2017/18 \$'000	2018/19 \$'000	Change	
			\$'000	%
General land	60,496,807	78,415,483	17,918,676	29.62%
Vacant residential land	1,804,816	2,287,650	482,834	26.75%
Vacant Commercial Land	45,654	61,252	15,598	34.17%
Vacant Industrial Land	69,278	79,567	10,289	14.85%
MP Agricultural Land	2,517,327	2,913,884	396,557	15.75%
Cerberus Land	43,405	49,205	5,800	13.36%
Steel Works	126,400	122,000	- 4,400	(3.48%)
Cultural and Recreational land	153,220	161,590	8,370	5.46%
Total value of land	65,256,907	84,090,631	18,833,724	28.86%

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year:

Type of Charge	Per Rateable Property 2017/18	Per Rateable Property 2018/19	Change	
	\$	\$	\$	%
Waste Service Charge	197	241	44	22.34%
Total	197	241	44	22.34%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, compared with the previous financial year:

Type of Charge	2017/18	2018/19	Change	
	\$'000	\$'000	\$'000	%
General land	18,721	23,157	4,436	23.70%
Vacant residential land	713	832	119	16.65%
Vacant Commercial Land	12	16	4	30.54%
Vacant Industrial Land	38	48	10	25.57%
MP Agricultural Land	230	282	52	22.49%
Cerberus Land	22	26	4	16.12%
Steel Works	-	-	-	-
Cultural and Recreational land	-	-	-	-
Sub-Total Waste Service Charge	19,736	24,359	4,623	23.43%
Green Waste Charge (optional)	3,941	4,351	410	10.41%
Total	23,677	28,711	5,034	21.26%

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year:

	2017/18	2018/19	Change	
	\$'000	\$'000	\$'000	%
General Rates	136,670	141,863	5,193	3.80%
Supplementary Rates	900	950	50	5.56%
Waste Service Charge	19,736	24,359	4,623	23.43%
Subtotal	157,306	167,173	9,867	6.27%
Green Waste Charge (optional)	3,941	4,351	410	10.40%
Total Rates and charges	161,247	171,524	10,277	6.37%

4.1.1(j) Fair Go Rates System Compliance.

Mornington Peninsula Shire Council is fully compliant with the State Government's Fair Go Rates System:

	2017/18	2018/19
Total Rates	\$ 137,570,000	\$142,813,274
Number of rateable properties	100,182	101,076
Base Average Rates	\$ 1,333.30	\$ 1,368.73
Maximum Rate Increase (set by the State Government)	2.00%	2.25%
Capped Average Rate	\$ 1,360.18	\$ 1,399.52
Maximum General Rates and Municipal Charges Revenue	\$ 136,265,095	\$141,458,218
Budgeted General Rates and Municipal Charges Revenue	\$ 136,265,095	\$141,458,218

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2018/19: estimated \$950,000 and 2017/18: \$900,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(l) Differential rates

The rate payable in relation to land in each category of differential are:

- A general rate of 0.17167% (0.17167 cents in the dollar of CIV) for all general rateable properties;
- A differential rate of 0.20600% (0.20600 cents in the dollar of CIV) for all rateable vacant residential and vacant rural properties;
- A differential rate of 0.24034% (0.24034 cents in the dollar of CIV) for all rateable vacant commercial and vacant industrial properties;
- A differential rate of 0.06008% (0.06008 cents in the dollar of CIV) for all rateable Mornington Peninsula Agricultural properties (this excludes any associated house and curtilage).

The amount of each differential rate will be determined by multiplying the Capital Improved Value of the relevant rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

At the Mornington Peninsula Shire, it has been determined not to apply a differential rating for Retirement Villages but to apply a bulk discount to the capital-improved values of those units that are not on 'Strata Title'. Following discounts are applied for those units that are on:

- Loan/Lease arrangement - approximately 20%
- Loan/Licence arrangement - approximately 20%
- Residents owning the unit and leasing the land ongoing - approximately 15%
- Strata - no discount

4.1.2 Statutory fees and fines

	Annual Forecast 2017/18	Budget 2018/19	Change	
	\$'000	\$'000	\$'000	%
Infringements and costs	1,333	1,358	25	1.84%
Court recoveries	120	171	51	42.50%
Town planning fees	2,765	2,840	75	2.69%
Land information certificates	233	238	5	2.02%
Permits	1,905	2,203	298	15.67%
<i>Other fees and charges</i>	307	225	(81)	(26.51%)
Total statutory fees and fines	6,663	7,035	372	5.58%

Statutory fees are forecast to increase by 5.58% or \$0.37 million compared to 2017/18. The positive variance is reflective of the CPI increase within the fee structure and a statutory change to the statutory planning fee structure.

A detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Annual Forecast 2017/18	Budget 2018/19	Change	
	\$'000	\$'000	\$'000	%
Aged and health services	1,797	1,770	(27)	(1.51%)
Animal shelter fees	129	101	(28)	(21.33%)
Art gallery fees	174	180	6	3.26%
Building services	439	757	319	72.71%
Child, youth and family care services	485	426	(60)	(12.27%)
Employee reimbursement (motor vehicle staff contribution)	1,099	1,099	-	-
Events & festivals fees	175	57	(118)	(67.70%)
Foreshore camping fees	3,006	3,225	219	7.28%
Grounds and pavilions	-	133	133	#DIV/0!
Halls and community centres	627	631	4	0.60%
Legal reimbursement	280	288	8	2.68%
Leisure centre and recreation	1,638	922	(716)	(43.70%)
Library fees and fines	133	119	(14)	(10.50%)
Nursery and homestead	157	183	25	16.06%
Parking and boat ramp	769	826	57	7.44%
Planning fees	485	484	(1)	(0.28%)
Registration and other permits	1,596	1,976	380	23.81%
Tourism fees	66	34	(32)	(48.72%)
Valuations and property	851	680	(171)	(20.09%)
Waste management services	7,333	6,149	(1,184)	(16.14%)
<i>Other fees and charges</i>	424	450	26	6.02%
Total user fees	21,664	20,488	(1,176)	(5.43%)

User fees are projected to decrease by 5.43% or \$1.176 million compared to 2017/18. The decrease is driven by the partnership with Belgravia in 2017/18 for the management of the Leisure centres. Foreshore camping fees are impacted by a reduced number of sites, however the increase overall of \$0.22 million is due to the fees increasing in 2018/19. Waste Management services revenue has decreased by \$1 million as a result of revenue from recyclable material no longer being received.

A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Annual	Budget	Change	
	Forecast 2017/18 \$'000	2018/19 \$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	16,829	17,940	1,111	7%
State funded grants	11,475	7,622	(3,854)	(34%)
Total grants received	28,305	25,562	(2,743)	(10%)
(a) Operating Grants				
Recurrent - Commonwealth Government				
Victorian Grants Commission	5,786	5,888	102	2%
Family Day Care	800	999	199	25%
Aged and Disability Services	5,960	6,043	82	1%
Delivered Meals	483	490	7	1%
Immunisation	14	15	2	11%
Recurrent - State Government				
Aged and Disability Services	47	48	1	1%
Arts and Culture	95	95	-	-
Delivered Meals	44	45	1	1%
Environment Protection	50	24	(26)	(53%)
Family Services and Community Planning	2,292	1,848	(444)	(19%)
Fire Prevention	120	120	-	-
Fire Services Property Levy Administration	138	146	9	6%
Home and Community Care	2,370	2,403	33	1%
Indigenous Access Program	85	85	-	-
Infrastructure Services	110	110	-	-
Libraries	972	956	(15)	(2%)
School Crossing Supervisors	393	393	-	-
School Holiday Program	176	-	(176)	(100%)
Total recurrent grants	19,933	19,707	(227)	(1%)
Non-recurrent - Commonwealth Government				
Infrastructure Other	-	85	85	-
Recreation, Leisure and Community Facilities	41	-	(41)	(100%)
Non-recurrent - State Government				
Arts and Culture	7	-	(7)	(100%)
Environment Protection	38	-	(38)	(100%)
Family Services and Community Planning	16	59	43	272%
Indigenous Access Program	90	-	(90)	(100%)
Infrastructure Other	-	31	31	-
Infrastructure Services	322	-	(322)	(100%)
Total non-recurrent grants	513	175	(339)	(66%)
Total operating grants	20,447	19,881	(565)	(3%)

	Annual	Budget	Change	
	Forecast 2017/18 \$'000	2018/19 \$'000	\$'000	%
(b) Capital Grants				
<i>Recurrent - Commonwealth Government</i>				
Roads to Recovery	2,294	1,421	(873)	(38%)
Total recurrent grants	2,294	1,421	(873)	(38%)
<i>Non-recurrent - Commonwealth Government</i>				
Libraries	20	-	(20)	(100%)
Parks, Open Space and Streetscapes	670	-	(670)	(100%)
Recreation, Leisure and Community Facilities	762	3,000	2,238	294%
<i>Non-recurrent - State Government</i>				
Buildings	-	200	200	-
Drainage	100	-	(100)	(100%)
Infrastructure Other	47	50	4	8%
Libraries	-	20	20	-
Marine Structures	147	-	(147)	(100%)
Parks, Open Space and Streetscapes	155	-	(155)	(100%)
Recreation, Leisure and Community Facilities	2,374	490	(1,884)	(79%)
Roads	1,290	500	(790)	(61%)
Total non-recurrent grants	5,565	4,260	(1,304)	(23%)
Total capital grants	7,858	5,681	(2,177)	(28%)
Total Grants	28,305	25,562	(2,743)	(10%)

Operating grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level operating grants has decreased by \$0.56 million compared to 2017/18 driven by a reduction in recurrent and non-recurrent State Government funding.

Capital grants include all monies received from state and federal sources for the purpose of funding the capital works program. The Total capital grants has decreased by \$2.18 million compared to 2017/18. The amount of capital grants received each year can vary significantly depending on the types of works included in the capital works program each year.

The major grant funding budgeted to be received during the 2018/19 financial year is for Recreation, Leisure and Community Facilities due to a non-recurrent Commonwealth grant (\$3.0 million) for the development of the Civic Reserve Sporting Precinct.

The Council continues to monitor and apply for applicable grants as they become available.

4.1.5 Contributions

	Annual	Budget	Change	
	Forecast 2017/18 \$'000	2018/19 \$'000	\$'000	%
Monetary	6,395	4,876	(1,519)	(24%)
Non-monetary	3,000	1,000	(2,000)	(67%)
Total contributions	9,395	5,876	(3,519)	(37%)

Monetary contributions are from two sources - developers, in accordance with planning permits issued for property development, and specific contributions (typically from government departments) towards capital works and priority projects).

Non-monetary contributions are non-cash transactions and represent the value of transferred infrastructure assets within a subdivision handed over to Council for future care and maintenance. The decrease of \$2.0 million is due to slow down in subdivision development. While there was a significant increase in 2017/18, estimates are now suggesting a decrease for 2018/19.

4.1.6 Other income

	Annual Forecast	Budget	Change	
	2017/18 \$'000	2018/19 \$'000	\$'000	%
Interest Income	1,372	1,221	(152)	(11%)
Rental Income	2,426	2,032	(395)	(16%)
Total other income	3,799	3,252	(547)	(14%)

Interest income includes interest on investments and penalty interest on rates and charges.

Interest on investments is budgeted to decrease in 2018/19 due to lower estimated cash balances at the commencement of 2018/19 compared to 2017/18.

Rental Income has decreased due to a reclassification of Bathing Box fees being identified as license fees and not rental income.

4.1.7 Employee costs

	Annual Forecast	Budget	Change	
	2017/18 \$'000	2018/19 \$'000	\$'000	%
Wages and salaries	55,366	58,019	2,653	5%
WorkCover	1,175	1,694	518	44%
Casual staff	3,402	2,618	(784)	(23%)
Superannuation	5,395	6,170	775	14%
Fringe Benefit Tax	946	946	-	-
Redundancy Costs	642	-	(642)	(100%)
Annual Leave and Long Service Leave	6,069	7,064	996	16%
Total employee costs	72,995	76,511	3,516	5%

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as WorkCover, allowances, leave entitlements and employer superannuation.

Employee Costs are forecast to increase by 5% or \$3.52 million compared to 2017/18. This increase relates to:

- Council's Enterprise Bargaining Agreement (EBA) increment of 2.2%; and
- Introduction of weekend penalty rates for most banded staff under the new EBA, bringing the conditions into line with the Local Government Modern Award.
- Individual employee progression within band levels.
- Employee costs are also increasing as a result of proposed legislation changes relating to Statutory Building compliance.
- WorkCover increase expected for 2018/19.

4.1.8 Materials and services

	Annual Forecast	Budget	Change	
	2017/18 \$'000	2018/19 \$'000	\$'000	%
Contract payments	26,090	27,618	1,528	6%
Building maintenance	7,898	7,122	(777)	(10%)
General maintenance	37,359	39,486	2,126	6%
Utilities	4,198	4,262	64	2%
Parking and travel	1,192	1,174	(18)	(2%)
Operating leases	1,581	1,570	(11)	(1%)
Information technology	4,681	4,826	145	3%
Insurance	1,273	1,543	270	21%
Legal	1,407	1,242	(165)	(12%)
Consultants	4,079	4,279	200	5%
Priority Projects *	9,907	3,027	(6,881)	(69%)
Other	5,174	5,212	38	1%
Total materials and services	104,842	101,360	(3,482)	(3%)

* Priority Projects are generally 'one-off' or non-recurring costs. Examples are Council election, strategy development, specific consultant's costs or works projects that do not add to the capitalised value of an asset.

4.1.9 Depreciation and amortisation

	Annual Forecast	Budget	Change	
	2017/18		2018/19	\$'000
	\$'000	\$'000		
Property	4,576	5,036	460	10%
Plant & equipment	1,678	1,521	(156)	(9%)
Infrastructure	22,048	21,446	(602)	(3%)
Intangibles	125	181	56	45%
Total depreciation and amortisation	28,426	28,185	(242)	(1%)

4.1.10 Borrowing Costs (\$0.08 million decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The reduction in borrowing costs results from the planned reduction in borrowings due to repayment of principle in accordance with current loan arrangements.

4.1.11 Other expenses

	Annual Forecast	Budget	Change	
	2017/18		2018/19	\$'000
	\$'000	\$'000		
Auditors' remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	95	94	(1)	(1%)
Auditors' remuneration - Internal	180	182	2	1%
Councillors' allowances	428	441	13	3%
Conferences and seminars	252	190	(62)	(25%)
Community grants, contributions and subsidies paid	2,340	2,158	(182)	(8%)
Family day care fee relief paid (offset by income)	800	999	199	25%
Training and Recruitment costs (recruitment, staff training and uniforms)	1,042	1,122	79	8%
Insurance excess and small claims	100	142	42	42%
Property rental expenses	297	282	(15)	(5%)
Other	744	881	138	19%
Total other expenses	6,278	6,492	214	3%

Other expenses relate to a range of items including contributions to community groups, advertising, insurances, and other miscellaneous expenditure items. Other expenses are forecast to increase by 3% or \$0.21 million compared to 2017/18, driven by the decrease in community grants, contributions and subsidies.

4.2 Balance Sheet

4.2.1 Assets (\$21.99 million increase)

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The \$22.5 million increase in Property, infrastructure, plant and equipment is the net result of the capital works program (\$49.47 million), contributed assets (\$1.00 million) and depreciation of assets (\$28.19 million).

4.2.2 Liabilities

The Council is budgeting to repay loan principal of \$3.87 million over the next financial year. Council is also budgeting to obtain loans of \$5.07 million for Rosebud Aquatic Centre and \$0.61 million for the Rooftop Solar Carbon Neutrality Program.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Annual Forecast 2017/18 \$'000	Budget 2018/19 \$'000
Amount borrowed as at 30 June of the prior year	19,319	15,880
Amount proposed to be borrowed	3,963	5,680
Amount projected to be redeemed	(7,402)	(3,869)
Amount of borrowings as at 30 June	15,880	17,691

4.3 Statement of changes in Equity

4.3.1 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. \$20.18 million increase in accumulated surplus results directly from the surplus for the year.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Operating activities (\$1 million increase)

The increase in cash inflows from operating activities is due mainly to a \$8.55 million increase in Rates and charges, \$0.60 million decrease in Grants - operating and \$1.52 million decrease in Contributions - monetary. Payments have increased in employee costs of \$3.38 million but materials and services have decreased by \$4.44 million.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows provided by/used in investing activities

Investing activities (\$17.89 million decrease)

The large decrease in payments for investing activities is primarily due to the FY17/18 forecast number including carry forward capital works projects from prior years.

4.4.3 Net cash flows provided by/used in financing activities

Financing activities (\$5.32 million increase)

The increase in Financing activities relates to new borrowings for specific capital works projects of \$5.68 million. For 2018/19 the total of principal repayments is \$3.87 million and finance charges is \$1.01 million.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2018/19 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Annual Forecast 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
Property	24,095	19,723	(4,372)	(18%)
Plant and equipment	3,424	3,575	152	4%
Infrastructure	38,213	26,168	(12,045)	(32%)
Total	65,732	49,466	(16,266)	(25%)

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	19,723	6,290	9,424	2,709	1,301	200	2,729	11,114	5,680
Plant and equipment	3,575	45	3,488	43	-	20	-	3,555	-
Infrastructure	26,168	11,592	11,364	3,212	-	5,461	-	20,707	-
Total	49,466	17,927	24,276	5,963	1,301	5,681	2,729	35,376	5,680

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Land									
<i>Land Acquisition and Transfer</i>	-	-	-	-	-	-	300	(300)	-
<i>Rye Landfill Cell Three Construction</i>	150	150	-	-	-	-	-	150	-
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings									
<i>Buildings - Major Building Renovations</i>	120	-	-	120	-	-	-	120	-
<i>Shire Office Refurbishments</i>	300	-	60	150	90	-	-	300	-
<i>Somerville Recreation and Community Centre</i>	4,906	-	3,925	491	491	-	2,429	2,477	-
<i>Rosebud Aquatic Centre</i>	5,065	4,765	300	-	-	-	-	-	5,065
<i>Mornington Community Centre</i>	200	200	-	-	-	-	-	200	-
<i>Rosebud Youth Hub</i>	200	200	-	-	-	-	-	200	-
<i>Building Risk Management Works</i>	500	100	400	-	-	-	-	500	-
<i>Buildings - Recreation Centres Renewal and Improvements</i>	838	-	138	700	-	200	-	638	-
<i>Buildings - Moderate Renewal Community Facilities</i>	300	-	300	-	-	-	-	300	-
<i>Buildings - Rooftop Solar Carbon Neutrality Program</i>	615	615	-	-	-	-	-	-	615
<i>Child and Family Health Centres - Facility Renewal</i>	360	-	295	65	-	-	-	360	-
<i>Buildings - Minor Renewal and Improvements</i>	2,090	220	1,835	35	-	-	-	2,090	-
<i>Kindergarten Strategy Implementation Works</i>	290	-	240	50	-	-	-	290	-
<i>Public Toilet Strategy Implementation</i>	735	-	705	30	-	-	-	735	-
<i>Sports Pavilion Strategy Implementation</i>	2,956	-	1,168	1,068	720	-	-	2,956	-
<i>Briars Management Program</i>	35	-	35	-	-	-	-	35	-
<i>Briars Infrastructure Renewal and Improvements</i>	23	-	23	-	-	-	-	23	-
<i>Fire Management</i>	40	40	-	-	-	-	-	40	-
Building Improvements	-	-	-	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-	-	-	-
Heritage buildings	-	-	-	-	-	-	-	-	-
TOTAL PROPERTY	19,723	6,290	9,424	2,709	1,301	200	2,729	11,114	5,680

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
<i>Aquatic and Recreation Pool Plant and Equipment</i>	265	-	265	-	-	-	-	265	-
<i>Plant & Equipment Renewal</i>	80	-	80	-	-	-	-	80	-
<i>Briars Management Program</i>	130	-	130	-	-	-	-	130	-
Fixtures, Fittings and Furniture									
<i>Furniture and Fixture Renewal</i>	95	-	95	-	-	-	-	95	-
<i>Briars Infrastructure Renewal and Improvements</i>	85	-	43	43	-	-	-	85	-
Computers and Telecommunications									
<i>Core IT Systems Replacement</i>	2,000	-	2,000	-	-	-	-	2,000	-
Heritage Plant and Equipment									
Library books									
<i>Books: Product purchases</i>	895	20	875	-	-	20	-	875	-
Art Works									
<i>Artworks</i>	25	25	-	-	-	-	-	25	-
TOTAL PLANT AND EQUIPMENT	3,575	45	3,488	43	-	20	-	3,555	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Roads									
<i>Black Spot Road Safety Program</i>	50	-	-	50	-	-	-	50	-
<i>Guard Rail Renewal and Upgrades</i>	91	-	91	-	-	-	-	91	-
<i>Kerb and Channel Renewal</i>	887	-	887	-	-	-	-	887	-
<i>Roads to Recovery</i>	1,421	300	600	521	-	1,421	-	-	-
<i>Safer Local Roads Program</i>	4,000	-	4,000	-	-	-	-	4,000	-
<i>Road Infrastructure Improvements</i>	335	150	-	185	-	-	-	335	-
<i>Traffic, Transport and Road Safety Strategies</i>	1,000	1,000	-	-	-	500	-	500	-
Bridges									
<i>Road Bridges and Major Culvert Repairs</i>	40	-	40	-	-	-	-	40	-
Footpaths and Cycleways									
<i>Boardwalk Renewal Program</i>	150	-	150	-	-	-	-	150	-
<i>Footpath Renewal Program</i>	1,175	-	1,044	131	-	-	-	1,175	-
Drainage									
<i>Drainage Outfall Improvements</i>	20	20	-	-	-	-	-	20	-
<i>Drainage Renewals and Urgent Works</i>	1,300	135	920	245	-	-	-	1,300	-
<i>Local Integrated Drainage Strategy (LIDS)</i>	1,505	1,305	200	-	-	-	-	1,505	-
Recreational, Leisure & Community Facilities									
<i>Somerville Recreation and Community Centre</i>	50	50	-	-	-	-	-	50	-
<i>Netball and Tennis Facilities Renewal and Improvements</i>	1,155	542	598	15	-	100	-	1,055	-
<i>Recreation Master Plan Implementation</i>	6,314	6,289	8	17	-	3,000	-	3,314	-
<i>Playspace Strategy Implementation</i>	800	122	678	-	-	-	-	800	-
<i>French Street Community Environment Park Rye</i>	47	-	-	47	-	-	-	47	-
<i>Foreshore Camping Ground Renewal and Improvements</i>	250	23	43	185	-	-	-	250	-
<i>Briars Infrastructure Renewal and Improvements</i>	16	-	8	8	-	-	-	16	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Parks, Open Space and Streetscapes									
<i>Road Infrastructure Improvements</i>	20	20	-	-	-	-	-	20	-
<i>Oval Rehabilitation Program</i>	940	-	730	210	-	-	-	940	-
<i>Sporting Fields Capacity Planning</i>	200	-	200	-	-	100	-	100	-
<i>Sports Field Lighting Program</i>	460	260	200	-	-	-	-	460	-
<i>Recreation Master Plan Implementation</i>	590	590	-	-	-	290	-	300	-
<i>Corporate Signage Renewal</i>	25	-	25	-	-	-	-	25	-
<i>Regulatory and Directional Signage</i>	50	25	13	13	-	-	-	50	-
<i>Urgent Lighting Requests</i>	50	-	-	50	-	-	-	50	-
<i>Township Streetscape Works</i>	1,536	-	-	1,536	-	-	-	1,536	-
<i>Rye Township Plan</i>	200	200	-	-	-	-	-	200	-
<i>Timber Structures Renewal</i>	450	-	450	-	-	-	-	450	-
<i>Township Placemaking Improvements</i>	52	52	-	-	-	-	-	52	-
<i>Rye Foreshore Improvement Works</i>	335	335	-	-	-	-	-	335	-
<i>Resource Recovery Centre Upgrades</i>	120	120	-	-	-	50	-	70	-
<i>Fire Management</i>	54	54	-	-	-	-	-	54	-
Marine Structures									
<i>Marine Structures Renewal</i>	480	-	480	-	-	-	-	480	-
Other Infrastructure	-	-	-	-	-	-	-	-	-
TOTAL INFRASTRUCTURE	26,168	11,592	11,364	3,212	-	5,461	-	20,707	-
TOTAL CAPITAL WORKS	49,466	17,927	24,276	5,963	1,301	5,681	2,729	35,376	5,680

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's

Indicator	Measure	Notes	Actual	Annual Forecast	Budget	Strategic Resource Plan Projections			Trend
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	5%	5%	7%	7%	6%	5%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	199%	153%	158%	141%	142%	136%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	(8%)	(4%)	(4%)	(3%)	(3%)	(3%)	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	12%	10%	10%	26%	23%	21%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		6%	5%	3%	4%	3%	3%	+
Indebtedness	Non-current liabilities / own source revenue		9%	10%	11%	23%	21%	19%	+
Asset renewal	Asset renewal expenses / Asset depreciation	5	87%	103%	87%	68%	69%	73%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	72%	73%	75%	73%	74%	74%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.24%	0.21%	0.17%	0.22%	0.22%	0.22%	o

Indicator	Measure	Notes	Actual	Annual Forecast	Budget	Strategic Resource Plan Projections			Trend
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	+/-
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$2,079	\$2,112	\$2,093	\$2,139	\$2,186	\$2,234	+
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,510	\$1,549	\$1,600	\$1,635	\$1,671	\$1,707	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		13%	16%	11%	11%	11%	11%	-

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

Variance is driven by increase in surplus for the year due to the increase in Rates and charges revenue and the decrease in Materials and services.

2. Working Capital

Variance is driven by the difference in cash and cash equivalents between the 16/17 actuals compared to the 17/18 forecast and 18/19 budget. This is not a comparative figure given that the 16/17 cash and cash equivalents figure includes projects carried forward from the 15/16 year and the budget does not.

3. Unrestricted Cash

It is the practice of Council to invest the majority of cash in term deposits over 90 days to increase Investment returns.

4. Debt compared to rates

Council is borrowing an additional \$5.68m in the 18/19 year. \$5m to fund the Rosebud Aquatic Centre and \$0.68m to fund the installation of solar panels.

5. Asset renewal

In the 18/19 budget year, asset renewal compared to rates is decreasing due to funds being directed to major new projects including the Rosebud Aquatic Centre, Somerville Recreation Centre and Business Transformation

6. Rates concentration

Trend due to increasing Rates revenue

Appendix A

Register of Fees and Charges 2018/19 (includes GST)								
Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)	
Strategic Planning								
Strategic Planning	Planning Permit Amendment Fee	Consider request to adopt a Planning Scheme	Statutory	free	453.00	462.15	2%	
Strategic Planning	Planning Permit Amendment Fee	Consider request to approve an amendment	Statutory	free	453.00	462.15	2%	
Strategic Planning	Planning Permit Amendment Fee	Consider submissions to change amendment - 11-20 submissions	Statutory	free	28,437.00	29,008.80	2%	
Strategic Planning	Planning Permit Amendment Fee	Consider submissions to change amendment - more than 20 submissions	Statutory	free	30,014.00	38,777.90	29%	
Strategic Planning	Planning Permit Amendment Fee	Consider submissions to change amendment - up to 10 submissions	Statutory	free	14,232.00	14,518.60	2%	
Strategic Planning	Planning Permit Application Fee	Consider request to amend a Planning Scheme	Statutory	free	2,871.00	2,929.30	2%	
Planning Services								
Statutory Planning	DAA - Misc Income (GST)	Copies of Planning and/or Endorsed Plans - Commercial	Council	taxable	-	199.00	0%	
Statutory Planning	DAA - Misc Income (GST)	Copies of Planning and/or Endorsed Plans - Permit Only	Council	taxable	-	26.00	0%	
Statutory Planning	DAA - Misc Income (GST)	Copies of Planning and/or Endorsed Plans - Residential	Council	taxable	-	77.00	0%	
Statutory Planning	DAA - Misc Income (GST)	Extension of Time to a Planning Permit - 1st Request	Council	taxable	-	153.00	0%	
Statutory Planning	DAA - Misc Income (GST)	Planning Permit - 2nd Request	Council	taxable	-	255.00	0%	
Statutory Planning	DAA - Misc Income (GST)	Planning Permit - 3rd Request	Council	taxable	-	357.00	0%	
Statutory Planning	DAA - Misc Income (GST)	Written response to a General Enquiry	Council	taxable	-	112.00	0%	
Statutory Planning	Planning Permit Amendment Fee	Amend description of permit or conditions - single dwelling	Statutory	free	1,240.00	192.00	-85%	
Statutory Planning	Planning Permit Amendment Fee	Any other development & use amend description of permit or conditions or amend the permit in any other way	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Any other Development & use costing \$0 to \$10,000	Statutory	free	188.00	-	N/A	
Statutory Planning	Planning Permit Amendment Fee	Any other Development (including 2 or more dwellings) costing \$0 to \$100,000	Statutory	free	1,080.00	1,102.10	2%	
Statutory Planning	Planning Permit Amendment Fee	Any other Development (including 2 or more dwellings) costing \$1,000,000 +	Statutory	free	3,213.00	3,277.70	2%	
Statutory Planning	Planning Permit Amendment Fee	Any other Development (including 2 or more dwellings) costing \$100,001 to \$1,000,000	Statutory	free	1,456.00	1,486.00	2%	
Statutory Planning	Planning Permit Amendment Fee	Change of use permit	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$0 to \$10,000	Statutory	free	188.00	192.00	2%	
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$10,001 to \$100,000	Statutory	free	592.00	604.40	2%	
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$100,001 to \$500,000	Statutory	free	1,212.00	1,237.10	2%	
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$500,001 to \$2,000,000	Statutory	free	1,310.00	1,336.70	2%	
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - Certificates of Compliance	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To create, vary or remove a restriction within the meaning of the Subdivision Act	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To create, vary or remove an easement other than a right of way or easement	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To remove a restriction (within the meaning of the Subdivision Act)	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	For the agreement to a proposal to amend or end an agreement under Section 173 of the Planning & Environment Act	Statutory	free	1,240.00	632.80	-49%	
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Amend description of permit or conditions	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Boundary Realignment and Consolidations	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Boundary realignments	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Other (including 3 or more lots)	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision into two lots only	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision of an existing Building	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision of existing building	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Amendment Fee	Vegetation Removal - 1 tree	Statutory	free	188.00	192.00	2%	
Statutory Planning	Planning Permit Amendment Fee	Vegetation Removal - 2 or more trees	Statutory	free	376.00	384.00	2%	
Statutory Planning	Planning Permit Amendment Fee	VicSmart Applications - \$0 to \$10,000	Statutory	free	188.00	192.00	2%	
Statutory Planning	Planning Permit Amendment Fee	VicSmart Applications - \$10,000+	Statutory	free	404.00	412.40	2%	
Statutory Planning	Planning Permit Amendment Fee	VicSmart Applications to subdivide the or consolidate the land	Statutory	free	188.00	192.00	2%	
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$0 to \$100,000	Statutory	free	1,080.00	1,102.10	2%	
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$1,000,001 to \$5,000,000	Statutory	free	3,213.00	3,277.70	2%	
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$100,001 to \$1,000,000	Statutory	free	1,456.00	1,486.00	2%	
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$15,000,001 to \$50,000,000	Statutory	free	24,151.00	24,636.20	2%	
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$5,000,001 to \$15,000,000	Statutory	free	8,189.00	8,354.30	2%	
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$50.01m+	Statutory	free	54,282.00	55,372.70	2%	
Statutory Planning	Planning Permit Application Fee	Certificates of Compliance	Statutory	free	306.00	312.80	2%	
Statutory Planning	Planning Permit Application Fee	Change of use permit	Statutory	free	1,240.00	1,265.60	2%	
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing \$0 to \$10,000	Statutory	free	188.00	192.00	2%	

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing \$1,000,001 to \$2,000,000	Statutory	free	1,407.00	1,436.20	2%
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing \$10,001 to \$100,000	Statutory	free	592.00	604.40	2%
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing \$100,001 to \$500,000	Statutory	free	1,212.00	1,237.10	2%
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing \$500,001 to \$1,000,000	Statutory	free	1,310.00	1,336.70	2%
Statutory Planning	Planning Permit Application Fee	Easements/Restrictions/Rights of Way - To create, vary or remove a restriction within the meaning of the St	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	Easements/Restrictions/Rights of Way - To create, vary or remove an easement other than a right of way or	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	Easements/Restrictions/Rights of Way - To remove a restriction (within the meaning of the Subdivision Act	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	For the agreement to a proposal to amend or end an agreement under Section 173 of the Planning & Envir	Statutory	free	620.00	632.80	2%
Statutory Planning	Planning Permit Application Fee	Secondary Consent	Council	free	-	204.00	0%
Statutory Planning	Planning Permit Application Fee	Subdivision - Amend description of permit or conditions	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	Subdivision - Boundary Realignment and Consolidations	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	Subdivision - Boundary realignments	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	Subdivision - Other (including 3 or more lots)	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	Subdivision - Subdivision into two lots only	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	Subdivision - Subdivision of an existing Building	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	Subdivision - Subdivision of existing building	Statutory	free	1,240.00	1,265.60	2%
Statutory Planning	Planning Permit Application Fee	Vegetation Removal - 1 tree	Statutory	free	188.00	192.00	2%
Statutory Planning	Planning Permit Application Fee	Vegetation Removal - 2 or more trees	Statutory	free	376.00	384.00	2%
Statutory Planning	Planning Permit Application Fee	VicSmart Applications - \$0 to \$10,000	Statutory	free	188.00	192.00	2%
Statutory Planning	Planning Permit Application Fee	VicSmart Applications - \$10,000+	Statutory	free	404.00	412.40	2%
Statutory Planning	Planning Permit Application Fee	VicSmart Applications to subdivided the or consolidate the land	Statutory	free	188.00	192.00	2%
Environmental Health							
Environmental Health	Fines and Prosecutions	Food Act Infringement Level 5 Infringement (5 Penalty Units)	Statutory	free	777.00	792.85	2%
Environmental Health	Fines and Prosecutions	Food Act Infringement Level 6 Infringement (10 Penalty Units)	Statutory	free	1,555.00	1,585.70	2%
Environmental Health	Fines and Prosecutions	Tobacco Act Infringement Level 4 Infringement (4 Penalty Units)	Statutory	free	622.00	634.28	2%
Environmental Health	Food Premises Registration	Application for Transfer of Registration of Food Premises	Council	free	172.00	176.00	2%
Environmental Health	Food Premises Registration	Class 1 High Risk Food Premises	Council	free	379.00	388.00	2%
Environmental Health	Food Premises Registration	Class 2 Bed and Breakfast serving less than 6 Guest at breakfast only	Council	free	368.00	376.00	2%
Environmental Health	Food Premises Registration	Class 2 Medium Risk Food Premises	Council	free	500.00	511.00	2%
Environmental Health	Food Premises Registration	Class 2 with independent Food Safety Plan	Council	free	379.00	388.00	2%
Environmental Health	Food Premises Registration	Class 3 Low Risk Food Premises	Council	free	322.00	329.00	2%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 1 High Risk Food Premises	Council	free	568.00	581.00	2%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 2 Bed & Breakfast serving less than 6 guests at breakfast only	Council	free	553.00	565.00	2%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 2 Medium Risk Food Premises	Council	free	750.00	767.00	2%
Environmental Health	Food Premises Registration	New premises Application Fee Class 3 Low Risk Food Premises	Council	free	518.00	530.00	2%
Environmental Health	Health Premises Registration	New Premises Application Fee - Hairdressers	Council	free	258.00	264.00	2%
Environmental Health	Health Premises Registration	Application for a Pre-Purchase Inspection	Council	free	483.00	494.00	2%
Environmental Health	Health Premises Registration	Application for Transfer of Registration of Health Premises	Council	free	110.54	113.00	2%
Environmental Health	Health Premises Registration	Beautician	Council	free	216.00	221.00	2%
Environmental Health	Health Premises Registration	Ear Piercing	Council	free	216.00	221.00	2%
Environmental Health	Health Premises Registration	Registration of a Health Premises - Tattooist	Council	free	248.00	254.00	2%
Environmental Health	Prescribed Accommodation Registration	Accommodation	Council	free	333.00	340.00	2%
Environmental Health	Septic Tank Application	Septic Installations - Application to Install/alter	Council	free	700.00	716.00	2%
Environmental Health	Septic Tank Application	Septic Tank Search Application	Council	free	100.00	102.00	2%
Environmental Health	Solicitors Inquiries	Solicitors Enquiries - Information GST exempt	Council	free	483.00	494.00	2%
Planning Compliance							
Planning Enforcement	Fines and Prosecutions	Planning Infringement Notice (10 Penalty Units)	Statutory	free	1,590.00	1,625.00	2%
Planning Enforcement	Fines and Prosecutions	Planning Infringement Notice (5 Penalty Units)	Statutory	free	794.00	810.00	2%
Shire Rangers							
Traffic Control	Parking Infringement	Parking Infringement Level 1 (.5 Penalty Unit)	Statutory	free	78.00	79.00	1%
Traffic Control	Parking Infringement	Parking Infringement Level 2 (.6 Penalty Unit)	Statutory	free	93.00	95.00	2%
Traffic Control	Parking Infringement	Parking Infringement Level 3 (1 Penalty Unit)	Statutory	free	155.00	159.00	3%
Animal Management							

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 1 (.5 Penalty Units)	Statutory	free	78.00	79.00	1%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 2 (1 Penalty Units)	Statutory	free	155.00	159.00	3%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 3 (1.5 Penalty Units)	Statutory	free	233.00	238.00	2%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 4 (2 Penalty Units)	Statutory	free	311.00	317.00	2%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 5 (2.5 Penalty Units)	Statutory	free	389.00	396.00	2%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 8 (4 Penalty Units)	Statutory	free	622.00	634.00	2%
Animal Management	Infringements - Dogs/Cats	Minor attack infringement	Statutory	free	389.00	396.00	2%
Rangers	Domestic Animal Business	Domestic Animal Business annual licence fee	Council	free	245.00	251.00	2%
Local Laws Permits and Fees							
Bulk Rubbish Containers	Local Laws	Bulk Bin - Annual Fee	Council	free	320.00	330.00	3%
Bulk Rubbish Containers	Local Laws	Permit fee \$60 - Bulk Bin Placement	Council	free	50.00	60.00	20%
Local Laws	Local Laws	Permits - Application for Local Law Permit (General)	Council	free	50.00	50.00	0%
Local Laws	Local Laws Prosecutions	Local Law Infringement	Council	free	100.00	100.00	0%
Traffic Control	Vehicle Impound	Release fees from impounded vehicles	Council	taxable	294.00	300.00	2%
Parking and Launching							
Boat Ramp Parking/launching	Launch a Boat and Park Boat & Trailer	Annual Pass	Council	taxable	130.00	135.00	4%
Boat Ramp Parking/launching	Launch a Boat and Park Boat & Trailer	Casual Day Pass	Council	taxable	12.00	14.00	17%
Fire Prevention							
Fire Prevention	Fire Prevention	Fire Prevention Compulsory Clearance Administration Fee	Council	free	82.50	100.00	21%
Fire Prevention	Fire Prevention	Infringement Notice (10 Penalty Units)	Statutory	free	1,555.00	1,586.00	2%
Fire Prevention	Fire Prevention	Permit to Burn	Council	free	50.00	60.00	20%
Animal Shelter Mornington							
Animal Management	Animal Surrender	Surrender fee	Council	free	50.00	51.00	2%
Animal Management	Impound Release - Dog /Cat	Animal Accommodation Cost per day	Council	taxable	39.00	40.00	3%
Animal Management	Stock Release	Stock Large Multiple (cows horses)	Council	taxable	335.00	342.00	2%
Animal Management	Stock Release	Stock Large Single (cow horse)	Council	taxable	226.00	231.00	2%
Animal Management	Stock Release	Stock Small Multiple (sheep goat)	Council	taxable	131.00	134.00	2%
Animal Management	Stock Release	Stock Small Single (sheep goat)	Council	taxable	59.00	60.00	2%
Other Impound	Other Impound	Impound Release Fee - Large Goods (e.g., shipping container)	Council	taxable	347.00	355.00	2%
Other Impound	Other Impound	Impound Release Fee - Medium Goods	Council	taxable	93.00	95.00	2%
Other Impound	Other Impound	Impound Release Fee - Small Goods (e.g., street furniture, alcohol)	Council	taxable	29.00	30.00	3%
Signage	Signage	Signage release fee	Council	taxable	76.00	78.00	3%
Statutory Building							
Building	Building Regulations 2006 Part 4 (each additional regulation)	Report and Consent each additional Regulation	Statutory	free	92.00	142.00	54%
Building	Building Regulations Part 11 (POPE)	Charge per hour for officer time assessing place of public entertainment applications	Council	taxable	137.00	190.00	39%
Building	Building Regulations Part 11 (POPE)	POPE Category 2	Council	taxable	412.00	-	N/A
Building	Demolition Heritage Checks	Processing of Section 29A Application for Report and Consent for Demolition	Statutory	free	64.10	66.70	4%
Building	Flood Prone Approval	Report and Consent (Flood)	Statutory	free	263.00	283.35	8%
Building	Information Request Copy of Commercial Plans	Information Request Copy of Commercial plans	Council	free	208.00	250.00	20%
Building	Information Request Copy of House Plans	Information Request Copy of Residential plans	Council	taxable	100.00	160.00	60%
Building	Information request in accordance with Regulation 326	Reg 326 Certificates (permit information)	Statutory	free	53.00	46.10	-13%
Building	Section 30 (permit notification)	External building permit document lodgement with Council	Statutory	free	39.00	118.90	205%
Building Permit	Building Regulations Part 11 (POPE)	POPE	Council	taxable	1,784.00	2,002.00	12%
Building Permit	Regulation 116 (4)	Precautions over the street	Statutory	free	-	287.55	0%
Traffic and Transport							
Directional Signage Applications	Directional Signage Applications	Directional Signage Applications - for one sign	Council	free	75.00	75.00	0%
Directional Signage Applications	Directional Signage Applications	Directional Signage Applications - for two or more signs	Council	free	125.00	125.00	0%
The Briars							
The Briars Park	Homestead Entry - Adult	Homestead Entry - Adult	Council	taxable	10.00	10.00	0%
The Briars Park	Homestead Entry - Children	Homestead Entry - Children	Council	taxable	5.00	5.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
The Briars Park	Homestead Entry - Concession	Homestead Entry - Concession	Council	taxable	5.00	5.00	0%
The Briars Park	Homestead Entry - Families	Homestead Entry - Families	Council	taxable	15.00	15.00	0%
The Briars Park	Homestead Entry - School Children	Homestead Entry - School Children	Council	taxable	5.00	5.00	0%
The Briars Park	Ponding	Ponding (Ranger led dip netting per head)	Council	taxable	6.00	6.00	0%
The Briars Park	Program Charge	Night walk - Adult	Council	taxable	15.00	15.50	3%
The Briars Park	Program Charge	Night walk - Child	Council	taxable	12.00	12.50	4%
The Briars Park	Program Charge	School Holiday Program (3-5yrs) - 1hr	Council	taxable	-	14.00	0%
The Briars Park	Program Charge	School Holiday Program (6-10yrs) - 2.5hrs	Council	taxable	18.50	19.00	3%
The Briars Park	Program Charge	Specialty program 2 hrs - Adult	Council	taxable	-	15.50	0%
The Briars Park	Program Charge	Specialty program 2 hrs - Child / Conc	Council	taxable	-	12.50	0%
The Briars Park	Ranger Talk	Ranger Talk (per head)	Council	taxable	6.00	6.00	0%
The Briars Park	Venue Hire	Commercial Hire - Barn	Council	taxable	1,200.00	1,200.00	0%
The Briars Park	Venue Hire	Commercial Hire - Garden	Council	taxable	1,200.00	-	N/A
The Briars Park	Venue Hire	Commercial Photography	Council	taxable	315.00	315.00	0%
The Briars Park	Venue Hire	Community Events - Barn Hire - Thu - Sun	Council	taxable	350.00	350.00	0%
The Briars Park	Venue Hire	Community Events - Barn Hire Mon-Wed	Council	taxable	150.00	150.00	0%
The Briars Park	Venue Hire	Concerts / Festivals - Hire of Grounds	Council	taxable	1,200.00	1,200.00	0%
The Briars Park	Venue Hire	Edwardian Room Hire - includes theatre performances and rehearsals - day	Council	taxable	512.00	512.00	0%
The Briars Park	Venue Hire	Edwardian Room Hire - per hour	Council	taxable	-	200.00	0%
The Briars Park	Venue Hire	Homestead kitchen hire	Council	taxable	380.00	380.00	0%
The Briars Park	Venue Hire	Meetings / Workshops - The Eco Living Display Centre Meeting Room - Commercial - per hour	Council	taxable	20.00	20.00	0%
The Briars Park	Venue Hire	Meetings / Workshops - The Eco Living Display Centre Meeting Room - Community Groups - per hour	Council	taxable	10.00	10.00	0%
The Briars Park	Venue Hire	Meetings / Workshops - Theatre	Council	taxable	155.00	-	N/A
The Briars Park	Venue Hire	Wedding / function garden hire - day	Council	taxable	512.00	512.00	0%
The Briars Park	Venue Hire	Wedding / Function garden hire - per hour	Council	taxable	-	200.00	0%
The Briars Park	Venue Hire	Wedding Ceremonies - Garden - per hour	Council	taxable	375.00	-	N/A
The Briars Park	Venue Hire	Wedding Ceremonies, Wedding Receptions and Engagements - Barn	Council	taxable	1,200.00	-	N/A
The Briars Park	Venue Hire	Wedding Photos/Commercial photography gardens and Homestead	Council	taxable	500.00	-	N/A
Drainage & Geotechnical							
Asset Construction and Protection	Build over easement	Build over easement	Statutory	free	66.00	283.35	329%
Asset Construction and Protection	Drainage Information Certificates	Drainage Point of Discharge	Statutory	free	64.00	141.15	121%
Asset Construction and Protection	Drainage Information Certificates	To Build over easement	Statutory	free	66.00	66.00	0%
Asset Construction and Protection	Drainage Information Certificates	Underground Drainage Pipe Information	Statutory	free	60.00	67.00	12%
Asset Protection							
Asset Construction and Protection	Adjustment	Permit application to erect a hoarding or overhead protective awning	Council	free	297.00	302.00	2%
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Consent to undertake works within a road reserve (incl Vehicle Crossings)	Statutory	free	150.00	152.00	1%
Asset Construction and Protection	Non-Utility Minor Works in Road Reserves	Consent to undertake works within a road reserve (Minor Works)	Statutory	free	65.00	66.00	2%
Asset Construction and Protection	Private Building Works	Private Building Works (Council Assets)	Council	free	162.00	165.00	2%
Waste Collection							
Garbage Collection	Extra Capacity Garbage Bins (per litre)	Extra Capacity Garbage Bins (per litre)	Council	free	3.65	3.72	2%
Recycling Collection	Extra Capacity 240 litre	Extra capacity 240 litre bin	Council	free	62.00	63.00	2%
Waste Disposal							
Waste Disposal Centres	Car Body	Car Body with tank tyres and rims	Council	taxable	103.00	105.00	2%
Waste Disposal Centres	Commercial Vehicles	0.5m3 Asbestos of Domestic Origin Only	Council	taxable	100.00	105.00	5%
Waste Disposal Centres	Commercial Vehicles	Base Rate per cubic metre - landfill - commercial	Council	taxable	116.50	120.00	3%
Waste Disposal Centres	Commercial Vehicles	Base rate per tonne - tonne	Council	taxable	233.00	240.00	3%
Waste Disposal Centres	Dead Animals	Animals (single animal-no larger than a dog)	Council	taxable	6.50	6.50	0%
Waste Disposal Centres	Dead Animals	Chickens (car boot-240 litres)	Council	taxable	27.30	28.00	3%
Waste Disposal Centres	Dead Animals	Chickens/Animals (per cubic metre)	Council	taxable	107.00	110.00	3%
Waste Disposal Centres	Fridges	Not degassed Fridge, Freezer or Air Conditioner	Council	taxable	21.60	22.00	2%
Waste Disposal Centres	Garbage	Bag (40 Litres) - commercial	Council	taxable	9.00	9.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Waste Disposal Centres	Garbage	Bag (40 Litres) - non-resident	Council	taxable	9.50	9.50	0%
Waste Disposal Centres	Garbage	Bag (40 litres) - resident	Council	taxable	5.50	5.50	0%
Waste Disposal Centres	Garbage	Base Rate Per Cubic Metre - commercial	Council	taxable	98.00	98.00	0%
Waste Disposal Centres	Garbage	Base Rate Per Cubic Metre - non-resident	Council	taxable	115.00	115.00	0%
Waste Disposal Centres	Garbage	Base Rate per cubic metre - resident	Council	taxable	77.00	77.00	0%
Waste Disposal Centres	Garbage	Car Boot (240 litres) - non-resident	Council	taxable	29.00	29.00	0%
Waste Disposal Centres	Garbage	Car Boot (240 litres) - resident	Council	taxable	19.50	19.50	0%
Waste Disposal Centres	Garbage	Car Boot (240 litres)- commercial	Council	taxable	24.00	24.00	0%
Waste Disposal Centres	Garbage	Garbage (Soil/Bricks/Concrete/Rubble)	Council	taxable	130.00	132.00	2%
Waste Disposal Centres	Green Waste	Bag (40 Litre) - non-resident	Council	taxable	4.50	4.50	0%
Waste Disposal Centres	Green Waste	Bag (40 Litre) - resident	Council	taxable	4.50	4.50	0%
Waste Disposal Centres	Green Waste	Bag (40) litre - commercial	Council	taxable	5.50	5.50	0%
Waste Disposal Centres	Green Waste	Base Rate Per Cubic Metre - commercial	Council	taxable	39.00	40.00	3%
Waste Disposal Centres	Green Waste	Base Rate Per Cubic Metre - non-resident	Council	taxable	34.00	35.00	3%
Waste Disposal Centres	Green Waste	Base Rate per cubic Metre - resident	Council	taxable	34.00	35.00	3%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - commercial.	Council	taxable	9.50	10.00	5%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - non-resident	Council	taxable	8.50	8.50	0%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - resident	Council	taxable	8.50	8.50	0%
Waste Disposal Centres	Mattress	Mattress Double	Council	taxable	24.00	25.00	4%
Waste Disposal Centres	Mattress	Mattress Single	Council	taxable	19.00	20.00	5%
Waste Disposal Centres	Monitor Products	CRT/LCD/Plasma/TV's	Council	taxable	9.00	10.00	11%
Waste Disposal Centres	Tyres	Car.	Council	taxable	9.00	9.00	0%
Waste Disposal Centres	Tyres	Heavy Truck or Car Tyre on Rim.	Council	taxable	17.00	17.00	0%
Waste Disposal Centres	Tyres	Light Truck.	Council	taxable	12.00	12.00	0%
Waste Disposal Hoppers	Garbage	Bag (40 litres) - Commercial.	Council	taxable	9.00	9.00	0%
Waste Disposal Hoppers	Garbage	Bag (40 litres) - non-resident	Council	taxable	9.50	9.50	0%
Waste Disposal Hoppers	Garbage	Base Rate per Cubic Metre - commercial	Council	taxable	98.00	98.00	0%
Waste Disposal Hoppers	Garbage	Base Rate per Cubic Metre - non-resident	Council	taxable	115.00	115.00	0%
Waste Disposal Hoppers	Garbage	Car Boot (240 litres) - commercial	Council	taxable	24.00	24.00	0%
Waste Disposal Hoppers	Garbage	Car Boot (240 litres) - non-resident	Council	taxable	29.00	29.00	0%
Waste Disposal Hoppers	Garbage (Hoppers)	Bag (40 litres) - resident	Council	taxable	5.50	5.50	0%
Waste Disposal Hoppers	Garbage (Hoppers)	Base Rate per Cubic Metre - resident	Council	taxable	77.00	77.00	0%
Waste Disposal Hoppers	Garbage (Hoppers)	Car Boot (240 litres) - resident	Council	taxable	19.50	19.50	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40) litres - Commercial	Council	taxable	5.50	5.50	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40) litres - non-resident	Council	taxable	4.50	4.50	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40) litres - resident	Council	taxable	4.50	4.50	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - commercial	Council	taxable	39.00	40.00	3%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - non-resident	Council	taxable	34.00	35.00	3%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - resident	Council	taxable	34.00	35.00	3%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - commercial	Council	taxable	9.50	10.00	5%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - non-resident	Council	taxable	8.50	8.50	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - resident	Council	taxable	8.50	8.50	0%
Kindergartens							
Preschool Central Enrolment Program	Preschool Central Enrolment Program	Preschool Central Enrolment Program	Council	free	12.00	15.00	25%
Home Care General							
Home Care	Home and Community	Domestic Assistance Standard Rate	Other	free	6.45	6.70	4%
Home Care	Home and Community	Personal Care Standard Rate	Other	free	4.80	5.00	4%
Home Care	Home and Community	Respite Care Standard Rate	Other	free	3.20	3.30	3%
Home Care Specific							
Specific Home Care	Sliding Scale	Domestic Assistance Standard Rate	Other	free	6.45	6.70	4%
Specific Home Care	Sliding Scale	Personal Care Standard Rate	Other	free	4.80	5.00	4%
Specific Home Care	Sliding Scale	Respite Care Standard Rate	Other	free	3.20	3.30	3%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Brokerage Program							
Home Care Brokerage	Brokerage - Community Aged Care Package Rate	Home Care, Personal Care & Respite Care 7am-7pm	Other	free	51.90	54.05	4%
Home Care Brokerage	Brokerage - Community Aged Care Package Rate	Home Care, Personal Care & Respite Care out of normal hours	Other	free	69.20	72.10	4%
Home Maintenance							
Home Maintenance	Property Maintenance	Standard Fee Rate (plus cost of materials)	Other	free	13.05	13.60	4%
Home Maintenance - Linkages	Home Maintenance - Brokerage	Home Maintenance - brokerage	Other	taxable	49.55	51.60	4%
Access and Mobility							
Dial A Bus	Community Transport	Dial-A-Bus Trip (each way)	Other	taxable	2.00	2.00	0%
Home Care	Social Support	Outings & Excursions	Other	free	6.00	6.25	4%
Delivered Meals							
Delivered Meals	Brokerage Meals	Meals on Wheel Brokerage Full Cost Recovery	Other	taxable	16.30	17.35	6%
Delivered Meals	HACC Meals - Standard Fee	Meals on Wheels Standard Fee	Other	free	8.60	9.10	6%
Community & Special Events							
Events	Event Application	Application Fee - Wedding Permit	Council	free	250.00	256.00	2%
Events	Event Application	Event Registration Fee	Council	free	160.00	164.00	3%
Events	Event Application	Filming Fee	Council	free	225.00	230.00	2%
Events	Hire & Set-up Fee Marquee	24 Hour Hire - Marquee - Commercial	Council	taxable	1,495.00	1,530.00	2%
Events	Hire & Set-up Fee Soundshell	24 Hour Hire - Soundshell - Commercial	Council	taxable	1,495.00	1,530.00	2%
Events	Hire & Set-up Fee Soundshell	24 Hour Hire - Soundshell - Community	Council	taxable	940.00	961.00	2%
Events	Hire & Set-up Marquee	24 Hour Hire - Marquee - Community	Council	taxable	895.00	915.00	2%
Events	Signage	Inserts for notice boards	Council	taxable	200.00	205.00	3%
Community Halls							
Community Halls	Daily Rate	Commercial	Council	taxable	265.00	275.00	4%
Community Halls	Daily Rate	Not for Profit / Community	Council	taxable	150.00	150.00	0%
Community Halls	Evening Rate (5pm-12am)	Commercial	Council	taxable	500.00	520.00	4%
Community Halls	Evening Rate (5pm-12am)	Not for Profit / Community	Council	taxable	275.00	275.00	0%
Community Halls	General	Bulk bookings changes	Council	taxable	2.00	-	N/A
Community Halls	General	Cancellation Fee	Council	taxable	60.00	60.00	0%
Community Halls	General	Cleaning charge	Council	taxable	250.00	250.00	0%
Community Halls	Hourly	Commercial	Council	taxable	50.00	52.00	4%
Community Halls	Hourly	Hire furniture set up/pack down fee	Council	taxable	-	50.00	0%
Community Halls	Hourly	Not for Profit / Community	Council	taxable	25.00	25.00	0%
Community Halls	Hourly	Theatre group rehearsal - Community	Council	taxable	-	10.00	0%
Community Halls	Meeting Room - Commercial	Hourly	Council	taxable	25.00	26.00	4%
Community Halls	Meeting Room - Community	Hourly	Council	taxable	15.00	15.00	0%
Community Halls - Secondary	Daily Rate	Commercial	Council	taxable	115.00	120.00	4%
Community Halls - Secondary	Daily Rate	Not for Profit / Community	Council	taxable	55.00	55.00	0%
Community Halls - Secondary	Evening Rate (5pm-12am)	Commercial	Council	taxable	315.00	330.00	5%
Community Halls - Secondary	Evening Rate (5pm-12am)	Not for Profit / Community	Council	taxable	160.00	160.00	0%
Community Halls - Secondary	Hourly	Commercial	Council	taxable	22.00	23.00	5%
Community Halls - Secondary	Hourly	Not for Profit / Community	Council	taxable	10.00	10.00	0%
Community Halls - Secondary	Meeting Room - Commercial	Hourly	Council	taxable	15.00	15.00	0%
Community Halls - Secondary	Meeting Room - Community	Hourly	Council	taxable	10.00	10.00	0%
Peninsula Community Theatre	Foyer Commercial	Hourly Rate	Council	taxable	75.00	-	N/A
Peninsula Community Theatre	Foyer Community	Hourly Rate	Council	taxable	45.00	-	N/A
Peninsula Community Theatre	Hourly	Foyer Commercial	Council	taxable	55.00	55.00	0%
Peninsula Community Theatre	Hourly	Foyer Community	Council	taxable	10.00	10.00	0%
Peninsula Community Theatre	Hourly	Peninsula Community Theatre Commercial	Council	taxable	85.00	85.00	0%
Peninsula Community Theatre	Hourly	Peninsula Community Theatre Community	Council	taxable	25.00	25.00	0%
Peninsula Community Theatre	Hourly	Theatre rehearsal (stage only) - Commercial	Council	taxable	55.00	55.00	0%
Peninsula Community Theatre	Peninsula Community Theatre	Hourly - Large Meeting Room	Council	taxable	40.00	-	N/A
Peninsula Community Theatre	Peninsula Community Theatre	Hourly Rate - Small Meeting Room	Council	taxable	30.00	-	N/A

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Peninsula Community Theatre	Theatre - Rehearsal (stage only) - Commercial	Hourly	Council	taxable	55.00	-	N/A
Foreshore Camping							
Foreshore Camping	Camping Fees	Off Season - Additional People - per night	Council	taxable	1.00	1.00	0%
Foreshore Camping	Camping Fees	Off Season - Non Powered - Daily	Council	taxable	26.00	26.00	0%
Foreshore Camping	Camping Fees	Off Season - Non Powered - Weekly	Council	taxable	100.00	100.00	0%
Foreshore Camping	Camping Fees	Off Season - Non Powered Unoccupied - Weekly	Council	taxable	75.00	75.00	0%
Foreshore Camping	Camping Fees	Off Season - Pensioner Rate - Weekly	Council	taxable	110.00	110.00	0%
Foreshore Camping	Camping Fees	Off Season - Post package	Council	taxable	998.00	998.00	0%
Foreshore Camping	Camping Fees	Off Season - Powered - Daily	Council	taxable	40.00	40.00	0%
Foreshore Camping	Camping Fees	Off Season - Powered - Weekly	Council	taxable	145.00	145.00	0%
Foreshore Camping	Camping Fees	Off Season - Powered Unoccupied - Weekly	Council	taxable	105.00	105.00	0%
Foreshore Camping	Camping Fees	Off Season - Pre Package	Council	taxable	550.00	550.00	0%
Foreshore Camping	Camping Fees	Off Season - Pre Package (Return Campers)	Council	taxable	300.00	300.00	0%
Foreshore Camping	Camping Fees	Peak Season - Additional People - after 2	Council	taxable	2.00	2.00	0%
Foreshore Camping	Camping Fees	Peak Season - Amenity Charge - Weekly	Council	taxable	10.00	10.00	0%
Foreshore Camping	Camping Fees	Peak Season - Non Powered - Daily	Council	taxable	45.00	50.00	11%
Foreshore Camping	Camping Fees	Peak Season - Non Powered - Weekly	Council	taxable	240.00	265.00	10%
Foreshore Camping	Camping Fees	Peak Season - Powered - Daily	Council	taxable	50.00	56.00	12%
Foreshore Camping	Camping Fees	Peak Season - Powered - Weekly	Council	taxable	345.00	380.00	10%
Foreshore Camping	Camping Fees	Peak Season - Premium Charge - Weekly	Council	taxable	10.00	10.00	0%
Hastings Community Hub							
Hastings Community Hub	Gymnastics	GV Registration Fee Competitors	Other	taxable	64.00	64.00	0%
Hastings Community Hub	Gymnastics	GV Registration Fee Gymfun to L6	Other	taxable	40.00	40.00	0%
Hastings Community Hub	Gymnastics	GV Registration Fee Gymstar Term 4	Other	taxable	20.00	20.00	0%
Hastings Community Hub	Gymnastics	GV Registration Fee Kinder Gym	Other	taxable	30.00	30.00	0%
Hastings Community Hub	Gymnastics	GV Registration Fee Kinder Gym Term 4	Other	taxable	25.00	25.00	0%
Hastings Community Hub	Gymnastics	Gym Fun	Council	taxable	11.50	11.70	2%
Hastings Community Hub	Gymnastics	Gymnastics Level 2	Council	taxable	11.50	11.70	2%
Hastings Community Hub	Gymnastics	Gymnastics Level 3 -6	Council	taxable	20.00	20.40	2%
Hastings Community Hub	Gymnastics	Kinder Gym	Council	taxable	11.50	11.70	2%
Hastings Community Hub	Gymnastics	Schools Program	Council	taxable	7.50	7.70	3%
Civic Reserve Leisure Centre							
Civic Reserve Leisure Centre	Centre Programs	Birthday Parties	Council	taxable	16.10	16.80	4%
Civic Reserve Leisure Centre	Community Room	Child Care / Group Fitness Room Hire - Commercial Rate	Council	taxable	36.50	37.20	2%
Civic Reserve Leisure Centre	Community Room	Child Care / Group Fitness Room Hire - Community Rate	Council	taxable	28.00	27.90	0%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym - All Access eligible	Council	taxable	6.70	7.00	4%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym 10 Session Pass	Council	taxable	100.00	100.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym Adult	Council	taxable	12.00	14.00	17%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym Concession	Council	taxable	-	12.50	0%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym Staying Active	Council	taxable	-	10.50	0%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym Teen	Council	taxable	-	10.50	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1 Hour Session (Non Member) 1 on 1	Council	taxable	67.00	68.30	2%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1 Hour Session (one on one) Member	Council	taxable	60.00	61.50	3%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1/2 Hour Session (Member)	Council	taxable	31.00	33.80	9%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1/2 hour Session (Non Member) 1 on 1	Council	taxable	37.50	37.60	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal training 1/2 Hour Session 10 sessions (Member)	Council	taxable	278.50	304.28	9%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 10 Session 1 Hour (Member)	Council	taxable	-	553.50	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 10 Session 1 Hour (Non Member)	Council	taxable	603.00	614.70	2%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 10 Session 1/2 Hour (Non Member)	Council	taxable	334.00	338.40	1%
Civic Reserve Leisure Centre	Fitness Studio	Program Orientations	Council	taxable	28.00	29.10	4%
Civic Reserve Leisure Centre	Fitness Studio	School Student - Group Entry	Council	taxable	7.50	7.80	4%
Civic Reserve Leisure Centre	Group Fitness	10 Session Group Fitness (All access)	Council	taxable	-	63.00	0%
Civic Reserve Leisure Centre	Group Fitness	10 Session Group Fitness (Concession)	Council	taxable	-	112.50	0%
Civic Reserve Leisure Centre	Group Fitness	10 Session Group Fitness (Staying Active)	Council	taxable	-	94.50	0%
Civic Reserve Leisure Centre	Group Fitness	10 Session Group Fitness (Teen)	Council	taxable	-	94.50	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Civic Reserve Leisure Centre	Group Fitness	10 Session Group Fitness pass Adult	Council	taxable	108.00	126.00	17%
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 12 month up front	Council	taxable	440.00	448.80	2%
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 12 month up front (conc)	Council	taxable	375.00	382.50	2%
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 3 month up front	Council	taxable	170.00	173.40	2%
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 3 month up front (conc)	Council	taxable	142.00	144.80	2%
Civic Reserve Leisure Centre	Stadium	All Access - Basketball	Council	taxable	4.10	4.20	2%
Civic Reserve Leisure Centre	Stadium	Badminton - Court Hire - per court	Council	taxable	10.50	10.70	2%
Civic Reserve Leisure Centre	Stadium	Competition Hire - Full Court	Council	taxable	-	223.40	0%
Civic Reserve Leisure Centre	Stadium	Social Badminton - Program	Council	taxable	6.60	6.70	2%
Sport and Leisure	Child Care	Occasional Care 10 Session Pass 1st Child	Council	free	-	45.90	0%
Sport and Leisure	Child Care	Occasional Care 10 Session Pass 2nd Child	Council	free	-	87.30	0%
Sport and Leisure	Child Care	Occasional Care 1st Child	Council	free	9.50	9.70	2%
Sport and Leisure	Child Care	Occasional Care 2nd Child	Council	free	5.00	5.10	2%
Sport and Leisure	Child Care	Program Care 10 Session Pass 1st Child	Council	free	49.50	50.40	2%
Sport and Leisure	Child Care	Program Care 10 Session Pass 2nd Child	Council	free	31.50	32.40	3%
Sport and Leisure	Stadium	Casual Use (Non Timetabled)	Council	taxable	5.10	5.20	2%
Sport and Leisure	Stadium	Competition Hire - Full Court	Council	taxable	34.20	34.90	2%
Sport and Leisure	Stadium	Training Hire - Full Court	Council	taxable	28.50	29.10	2%
Crib Point Pool							
Crib Point Pool	Aquatic	Adult	Council	taxable	5.50	5.50	0%
Crib Point Pool	Aquatic	Children	Council	taxable	3.50	3.60	3%
Crib Point Pool	Aquatic	Concession	Council	taxable	4.00	4.20	5%
Crib Point Pool	Aquatic	Spectator	Council	taxable	1.00	1.00	0%
Crib Point Pool	Aquatic	Children Swim Pass (10)	Council	taxable	-	32.40	0%
Crib Point Pool	Aquatic	Adult Swim Pass (10)	Council	taxable	77.00	49.50	-36%
Crib Point Pool	Aquatic	Concession Swim Pass (10)	Council	taxable	56.00	37.80	-33%
Crib Point Pool	Aquatic	Family Swim	Council	taxable	13.50	13.80	2%
Crib Point Pool	Swim Programs	Carnivals	Council	taxable	97.00	100.00	3%
Crib Point Pool	Swim Programs	Intensives	Council	free	77.00	-	N/A
Crib Point Pool	Swim Programs	School Groups	Council	free	7.50	7.70	3%
Crib Point Pool	Swim Programs	School Groups - 45 mins	Council	free	11.00	11.20	2%
Crib Point Pool	Swimming Lessons	All access school group	Council	free	13.50	15.70	16%
Pelican Park							
Pelican Park	Aquatic	Birthday Party - Additional Catering	Council	taxable	17.00	17.30	2%
Pelican Park	Aquatic	Birthday Party - Additional Host	Council	taxable	75.00	76.50	2%
Pelican Park	Aquatic	Birthday Party - Catered	Council	taxable	28.00	28.60	2%
Pelican Park	Aquatic	Birthday Party per person - Non catered - Party host only	Council	taxable	16.50	16.80	2%
Pelican Park	Aquatic Passes	MVP- Adult Swim (10 Visits)	Council	taxable	84.00	54.00	-36%
Pelican Park	Aquatic Passes	MVP- Adult Swim/Spa/Steam Room (10 Visits)	Council	taxable	-	126.00	0%
Pelican Park	Aquatic Passes	MVP- Child Swim (10 Visits)	Council	taxable	52.00	35.10	-33%
Pelican Park	Aquatic Passes	MVP- Concession Swim (10 Visits)	Council	taxable	63.00	40.50	-36%
Pelican Park	Aquatic Passes	MVP- Concession Swim/Spa/Steam Room (10 Visits)	Council	taxable	-	95.40	0%
Pelican Park	Casual Aquatics	Casual Swim- Adult	Council	taxable	6.00	6.00	0%
Pelican Park	Casual Aquatics	Casual Swim- Child	Council	taxable	3.70	3.90	5%
Pelican Park	Casual Aquatics	Casual Swim- Concession	Council	taxable	4.10	4.50	10%
Pelican Park	Casual Aquatics	Casual Swim- Family (Max 2 Adults, 2 children)	Council	taxable	15.00	15.30	2%
Pelican Park	Casual Aquatics	Casual Swim- Spectator	Council	taxable	1.00	1.00	0%
Pelican Park	Casual Aquatics	Casual Swim/Spa/Steam Room- Adult	Council	taxable	14.00	14.00	0%
Pelican Park	Casual Aquatics	Casual Swim/Spa/Steam Room- Concession	Council	taxable	10.00	10.60	6%
Pelican Park	Group Fitness	10 Session- Gym/ Group Fitness Class- Concession	Council	taxable	100.00	112.50	13%
Pelican Park	Group Fitness	10 Session- Gym/ Group Fitness Class- Staying Active	Council	taxable	-	94.50	0%
Pelican Park	Group Fitness	10 Session- Gym/ Group Fitness Class- Teen	Council	taxable	-	94.50	0%
Pelican Park	Group Fitness	Casual Gym/ Group Fitness Class- Adult	Council	taxable	17.50	17.50	0%
Pelican Park	Group Fitness	Casual Gym/ Group Fitness Class- Staying Active	Council	taxable	-	10.50	0%
Pelican Park	Group Fitness	Casual Gym/ Group Fitness Class- Teen	Council	taxable	-	10.50	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Pelican Park	Group Fitness	School Groups	Council	taxable	7.50	7.70	3%
Pelican Park	Group Fitness - All Access	10 Session- Gym/ Group Fitness Class- All Access	Council	taxable	-	63.00	0%
Pelican Park	Group Fitness - All Access	Casual Gym/ Group Fitness Class- All Access	Council	taxable	6.70	7.00	4%
Pelican Park	Health & Fitness	Small Group Training	Council	taxable	-	12.50	0%
Pelican Park	Health and Fitness	Casual Gym/ Group Fitness Class- Concession	Council	taxable	12.00	12.50	4%
Pelican Park	Health and Fitness	Gym and Swim	Council	taxable	20.00	20.00	0%
Pelican Park	Health and Fitness	Gym and Swim Concession	Council	taxable	14.50	16.00	10%
Pelican Park	Health and Fitness	Personal Training 1 Hour Session (member)	Council	taxable	60.00	61.47	2%
Pelican Park	Health and Fitness	Personal Training 1 hour Session (non member)	Council	taxable	67.00	68.30	2%
Pelican Park	Health and Fitness	Personal Training 10 session 1 hour member	Council	taxable	540.00	553.23	2%
Pelican Park	Health and Fitness	Personal Training 10 session 1 hour non member	Council	taxable	603.00	614.70	2%
Pelican Park	Health and Fitness	Personal Training 10 session 30 minutes member	Council	taxable	279.00	304.28	9%
Pelican Park	Health and Fitness	Personal Training 10 session 30 minutes non member	Council	taxable	337.50	338.09	0%
Pelican Park	Health and Fitness	Personal Training 3 Session Starter Pack - 1 hour	Council	taxable	150.00	153.00	2%
Pelican Park	Health and Fitness	Personal Training 3 Session Starter Pack - 30 Minutes	Council	taxable	90.00	91.80	2%
Pelican Park	Health and Fitness	Personal Training 30 minutes Session (Non Member)	Council	taxable	37.50	37.57	0%
Pelican Park	Health and Fitness	Personal Training 30 Minutes Session (Member)	Council	taxable	31.00	33.81	9%
Pelican Park	Membership	Aquatic Membership- Staying Active 12 month term	Council	taxable	-	462.80	0%
Pelican Park	Membership	Aquatic Membership- Staying Active 3 month term	Council	taxable	-	162.00	0%
Pelican Park	Membership	Aquatic Membership- Teen 12 month term	Council	taxable	-	462.80	0%
Pelican Park	Membership	Aquatic Membership- Teen 3 month term	Council	taxable	-	162.00	0%
Pelican Park	Membership	Premier Membership- Staying Active 3 month term	Council	taxable	-	233.00	0%
Pelican Park	Membership	Premier Membership- Teen 3 month term	Council	taxable	-	233.00	0%
Pelican Park	Membership	Suspension fee per Week	Council	taxable	-	5.00	0%
Pelican Park	Memberships	All Access - Direct Debit	Council	taxable	21.20	21.60	2%
Pelican Park	Memberships	Aquatic Membership- Adult 12 month term	Council	taxable	640.00	652.80	2%
Pelican Park	Memberships	Aquatic Membership- Adult 3 month term	Council	taxable	245.00	228.50	-7%
Pelican Park	Memberships	Aquatic Membership- Concession 12 month term	Council	taxable	490.00	499.80	2%
Pelican Park	Memberships	Aquatic Membership- Concession 3 month term	Council	taxable	185.00	188.70	2%
Pelican Park	Memberships	Aquatic Membership- Concession DD (No Contract)	Council	taxable	-	11.80	0%
Pelican Park	Memberships	Aquatic Membership- Staying Active DD (No Contract)	Council	taxable	-	8.90	0%
Pelican Park	Memberships	Aquatic Membership- Teen DD (No Contract)	Council	taxable	-	8.90	0%
Pelican Park	Memberships	Gold - \$/fortnight (Direct Debit, 12 Months)	Council	taxable	35.95	36.70	2%
Pelican Park	Memberships	Gold - \$/fortnight (Direct Debit, 12 Months) Concession	Council	taxable	26.95	27.50	2%
Pelican Park	Memberships	Membership Joining Fee	Council	taxable	45.00	45.00	0%
Pelican Park	Memberships	Premier Membership- Adult 12 month term	Council	taxable	965.00	984.30	2%
Pelican Park	Memberships	Premier Membership- Adult 3 month term	Council	taxable	-	344.50	0%
Pelican Park	Memberships	Premier Membership- Adult DD (No Contract)	Council	taxable	-	21.40	0%
Pelican Park	Memberships	Premier Membership- All Access 12 month term	Council	taxable	430.00	447.20	4%
Pelican Park	Memberships	Premier Membership- All Access 3 month term	Council	taxable	115.00	117.30	2%
Pelican Park	Memberships	Premier Membership- All Access DD (No Contract)	Council	taxable	-	8.60	0%
Pelican Park	Memberships	Premier Membership- Concession 12 month termnt concession	Council	taxable	710.00	724.20	2%
Pelican Park	Memberships	Premier Membership- Concession 3 month term	Council	taxable	255.00	260.10	2%
Pelican Park	Memberships	Premier Membership- Concession DD (No Contract)	Council	taxable	-	17.10	0%
Pelican Park	Memberships	Premier Membership- Staying Active 12 month term	Council	taxable	-	665.60	0%
Pelican Park	Memberships	Premier Membership- Staying Active DD (No Contract)	Council	taxable	-	12.80	0%
Pelican Park	Memberships	Premier Membership- Teen 12 month term	Council	taxable	-	665.60	0%
Pelican Park	Memberships	Premier Membership- Teen DD (No Contract)	Council	taxable	-	12.80	0%
Pelican Park	Memberships	Silver - \$/fortnight (Direct Debit, 12 Months)	Council	taxable	28.95	29.50	2%
Pelican Park	Memberships	Silver - \$/fortnight (Direct Debit, 12 Months) concession	Council	taxable	21.95	22.40	2%
Pelican Park	Memberships	Transfer fee	Council	taxable	-	20.00	0%
Pelican Park	Room Hire	Commercial Studio Hire- per hour	Council	taxable	36.50	37.20	2%
Pelican Park	Room Hire	Community Studio Hire- per hour	Council	taxable	-	27.90	0%
Pelican Park	WET Program - Intensives	Adult Squad program per lesson - Member	Council	free	11.00	11.20	2%
Pelican Park	WET Program - Intensives	Intensives (student per lesson) - School Holiday	Council	free	15.40	15.70	2%
Pelican Park	WET Program - Intensives	New joiner- Admin Fee	Council	free	-	20.00	0%
Pelican Park	WET Program - Intensives	Program - All Access discounted - per lesson	Council	free	13.90	14.20	2%
Pelican Park	WET Program - Privates	Private Lesson - 2 Children (Family) - per lesson	Council	free	55.00	56.10	2%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Pelican Park	WET Program - Privates	Private Lesson - per lesson	Council	free	38.00	38.80	2%
Pelican Park	WET Program - Privates	Private Lesson Special Needs/All Access - per lesson	Council	free	28.00	28.60	2%
Pelican Park	WET Program - Privates & Intensives	WET program per lesson	Council	free	15.40	15.70	2%
Pelican Park	WET Program - School Students	School student entry (Learn to Swim Program) 30 mins - per lesson	Council	free	7.50	7.70	3%
Pelican Park	WET Program - School Students	School student entry (Learn to Swim Program) 45 mins - per lesson	Council	free	11.00	11.20	2%
Pelican Park	WET Program - School Students	WET Performance & Transition Squad program per lesson	Council	free	16.50	16.80	2%
Sport and Leisure	Child Care	Late pick up fee / per 15 minutes	Council	free	-	20.00	0%
Sport and Leisure	Child Care	Occasional Care 1 Hour - Additional Child	Council	free	5.00	5.10	2%
Sport and Leisure	Child Care	Occasional Care 1 Hour - First Child	Council	free	9.50	9.70	2%
Sport and Leisure	Child Care	Occasional Care Session Pass 1st Child	Council	free	-	87.30	0%
Sport and Leisure	Child Care	Occasional Care Session Pass 2nd Child	Council	free	-	45.90	0%
Sport and Leisure	Child Care	Program Care 1 Hour - Additional Child	Council	free	3.50	3.60	3%
Sport and Leisure	Child Care	Program Care 1 Hour - First Child	Council	free	5.50	5.60	2%
Sport and Leisure	Child Care	Program Care Session Pass Additional Child (10 Session)	Council	free	31.50	32.40	3%
Sport and Leisure	Child Care	Program Care Session Pass First Child (10 Session)	Council	free	49.50	50.40	2%
Sport and Recreation							
Mt Martha Golf Course	Golf Fees	18 Holes - 2 for 1	Council	taxable	29.00	-	N/A
Mt Martha Golf Course	Golf Fees	18 Holes - For price of 9 - concession	Council	taxable	16.50	-	N/A
Mt Martha Golf Course	Golf Fees	18 Holes - weekday	Council	taxable	29.00	29.00	0%
Mt Martha Golf Course	Golf Fees	18 Holes - weekday Concession	Council	taxable	22.50	23.00	2%
Mt Martha Golf Course	Golf Fees	18 Holes - Weekend /Public holiday (peak)	Council	taxable	-	33.50	0%
Mt Martha Golf Course	Golf Fees	18 Holes - Weekend/Public holiday (peak) - concession	Council	taxable	-	27.00	0%
Mt Martha Golf Course	Golf Fees	18 holes for the price of 9	Council	taxable	22.00	-	N/A
Mt Martha Golf Course	Golf Fees	18 Holes social group (group of 12 or more) (weekend only)	Council	taxable	-	29.00	0%
Mt Martha Golf Course	Golf Fees	2 player 9 holes Inc Hire Cart (promotional periods only)	Council	taxable	49.00	49.00	0%
Mt Martha Golf Course	Golf Fees	2 players 18 holes Inc Hire Cart (promotional periods only)	Council	taxable	80.00	80.00	0%
Mt Martha Golf Course	Golf Fees	3 for 1 - 9 holes	Council	taxable	22.00	-	N/A
Mt Martha Golf Course	Golf Fees	9 Holes - weekday Concession	Council	taxable	17.00	17.50	3%
Mt Martha Golf Course	Golf Fees	9 Holes - weekday	Council	taxable	22.00	22.00	0%
Mt Martha Golf Course	Golf Fees	9 Holes - Weekend/Public holiday (peak)	Council	taxable	-	25.50	0%
Mt Martha Golf Course	Golf Fees	9 Holes - Weekend/Public holiday (peak) - concession	Council	taxable	-	20.50	0%
Mt Martha Golf Course	Golf Fees	9 Holes social group (group of 12 or more) (weekend only)	Council	taxable	-	22.00	0%
Mt Martha Golf Course	Golf Fees	Ball Hire	Council	taxable	2.00	-	N/A
Mt Martha Golf Course	Golf Fees	Big Hole Fun Golf 9 holes	Council	taxable	21.50	-	N/A
Mt Martha Golf Course	Golf Fees	Big Hole Fun Golf 9 holes concession	Council	taxable	16.50	-	N/A
Mt Martha Golf Course	Golf Fees	Family 9 holes including hire clubs	Council	taxable	49.00	49.00	0%
Mt Martha Golf Course	Golf Fees	Family deal 1 Adult and 3 kids	Council	taxable	49.00	-	N/A
Mt Martha Golf Course	Golf Fees	Happy Hour cart deal -18 for 9 price	Council	taxable	28.00	-	N/A
Mt Martha Golf Course	Golf Fees	Junior - 9 Holes	Council	taxable	-	10.00	0%
Mt Martha Golf Course	Golf Fees	Junior - 18 Holes	Council	taxable	-	15.00	0%
Mt Martha Golf Course	Golf Fees	Pay for 3 and get 4th free 18 Holes	Council	taxable	88.00	-	N/A
Mt Martha Golf Course	Golf Fees	Pay for 3 and get 4th free deal 9 Holes	Council	taxable	66.00	-	N/A
Mt Martha Golf Course	Golf Fees	Promotional (only school groups eligible)	Council	taxable	15.00	15.00	0%
Mt Martha Golf Course	Golf Fees	Public holiday tag surcharge	Council	taxable	10.00	5.00	-50%
Mt Martha Golf Course	Golf Fees	Twilight -Unlimited special	Council	taxable	18.50	18.50	0%
Mt Martha Golf Course	Golf Fees	Twilight x1 + cart	Council	taxable	49.00	49.00	0%
Mt Martha Golf Course	Golf Fees	Twilight x2 + cart	Council	taxable	65.00	65.00	0%
Mt Martha Golf Course	Lessons	Clinics	Council	taxable	100.00	125.00	25%
Mt Martha Golf Course	Membership	5 day 12 Month (Concession)	Council	taxable	506.00	565.00	12%
Mt Martha Golf Course	Membership	5 day 12 month (Full)	Council	taxable	642.00	706.00	10%
Mt Martha Golf Course	Membership	5 day 3 month (Full)	Council	taxable	195.00	214.50	10%
Mt Martha Golf Course	Membership	5 day 3 month -Concession	Council	taxable	160.00	172.00	8%
Mt Martha Golf Course	Membership	5 day 6 Month (Concession)	Council	taxable	310.00	335.00	8%
Mt Martha Golf Course	Membership	5 day 6 month (Full)	Council	taxable	381.00	419.00	10%
Mt Martha Golf Course	Membership	6 day 12 month (Concession)	Council	taxable	670.00	736.00	10%
Mt Martha Golf Course	Membership	6 day 12 month (Full)	Council	taxable	836.00	920.00	10%
Mt Martha Golf Course	Membership	6 day 3 month (Full)	Council	taxable	235.00	258.50	10%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Mt Martha Golf Course	Membership	6 day 3 month -Concession	Council	taxable	200.00	207.00	4%
Mt Martha Golf Course	Membership	6 day 6 Month (Concession)	Council	taxable	381.00	421.00	10%
Mt Martha Golf Course	Membership	6 day 6 month (Full)	Council	taxable	478.00	526.00	10%
Mt Martha Golf Course	Membership	Junior Tag holder	Council	taxable	105.00	115.50	10%
Mt Martha Golf Course	Membership	Public holiday Tagholder surcharge	Council	taxable	10.00	-	N/A
Mt Martha Golf Course	Membership	Twilight Tag	Council	taxable	180.00	198.00	10%
Mt Martha Golf Course	Membership	Weekend Tag no concessions (Sat Sun only)	Council	taxable	-	520.00	0%
Recreation Facilities	Recreation Facilities Hire	AFL Junior - Winter	Council	taxable	1,141.92	1,190.00	4%
Recreation Facilities	Recreation Facilities Hire	AFL Senior - Winter	Council	taxable	2,740.40	2,850.00	4%
Recreation Facilities	Recreation Facilities Hire	Athletics - Summer	Council	taxable	1,531.00	1,590.00	4%
Recreation Facilities	Recreation Facilities Hire	Baseball - Winter	Council	taxable	1,306.24	1,360.00	4%
Recreation Facilities	Recreation Facilities Hire	Netball - Winter	Council	taxable	4,851.60	5,045.00	4%
Recreation Facilities	Recreation Facilities Hire	Schools - Regional Events	Council	taxable	326.56	340.00	4%
Recreation Facilities	Recreation Facilities Hire	Schools Flat rate 1/2 day	Council	taxable	33.28	35.00	5%
Recreation Facilities	Recreation Facilities Hire	Schools Flat rate Full day	Council	taxable	66.56	70.00	5%
Recreation Facilities	Recreation Facilities Hire	Secondary Reserve - Summer	Council	taxable	1,046.24	1,090.00	4%
Recreation Facilities	Recreation Facilities Hire	Soccer - Winter	Council	taxable	8,360.56	8,695.00	4%
Recreation Facilities	Recreation Facilities Hire	Sporting Clubs Annual Fees - Summer	Council	taxable	653.00	680.00	4%
Recreation Facilities	Recreation Facilities Hire	Township Reserve - Winter	Council	taxable	3,136.00	3,260.00	4%
Recreation Facilities	Recreation Facilities Hire	Township Reserve -Summer	Council	taxable	2,613.52	2,720.00	4%
Library							
Library	Library Headquarters	Library Book Club Members - Group	Council	taxable	140.00	150.00	7%
Library	Library Headquarters	Library Book Club Members - Individual	Council	taxable	-	15.00	0%
Library	Library Lost / Damaged Stock	Damaged Repairable Stock - Non-Print Materials	Council	free	25.00	25.00	0%
Library	Library Lost / Damaged Stock	Damaged Repairable Stock - Print Materials	Council	free	10.00	10.00	0%
Library	Library Lost / Damaged Stock	Lost Irreparable Damage - Original Cost of item	Council	taxable	40.00	40.00	0%
Library	Library Lost / Damaged Stock	Lost/irreparable damage - for older items	Council	taxable	20.00	22.00	10%
Library	Lost cards	Replace Lost library Cards	Council	taxable	2.50	2.50	0%
Library	Overdue charges	Overdue charges - Adult - per day	Council	free	0.30	0.30	0%
Library	Reservations	ILL Reservations - Concession Charge	Council	taxable	3.50	3.50	0%
Library	Reservations	ILL Reservations - Full Charge	Council	taxable	7.00	7.00	0%
Library	Reservations	ILL Reservations- Academic	Council	taxable	16.50	16.50	0%
M.P. Regional Gallery							
Mornington Peninsula Regional Gallery	Events	Guests / Public option 1	Council	taxable	10.00	10.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 10	Council	taxable	85.00	85.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 2	Council	taxable	12.00	12.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 3	Council	taxable	15.00	15.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 4	Council	taxable	18.00	18.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 5	Council	taxable	20.00	20.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 6	Council	taxable	25.00	25.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 7	Council	taxable	40.00	40.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 8	Council	taxable	45.00	45.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 9	Council	taxable	75.00	75.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 1	Council	taxable	8.00	8.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 10	Council	taxable	80.00	80.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 2	Council	taxable	10.00	10.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 3	Council	taxable	12.00	12.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 4	Council	taxable	15.00	15.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 5	Council	taxable	18.00	18.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 6	Council	taxable	20.00	20.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 7	Council	taxable	35.00	35.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 8	Council	taxable	40.00	40.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 9	Council	taxable	70.00	70.00	0%
Mornington Peninsula Regional Gallery	Events	Programs for children under 5	Council	taxable	5.00	5.00	0%
Mornington Peninsula Regional Gallery	Events	Programs for school aged students	Council	taxable	12.00	12.00	0%
Mornington Peninsula Regional Gallery	Exhibitions	Entry Fees Adults	Council	taxable	4.00	4.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2017/18 \$	Fee 2018/19 \$	Variance (%)
Mornington Peninsula Regional Gallery	Exhibitions	Entry Fees Concessions (Healthcare Card Holders & Pensioners)	Council	taxable	2.00	2.00	0%
Mornington Peninsula Regional Gallery	Exhibitions	Entry Fees Group Students (Primary, Secondary and Tertiary)	Council	taxable	2.00	2.00	0%
Mornington Peninsula Regional Gallery	Session Passes	Travelling exhibition fees x 2	Council	taxable	3,000.00	-	N/A
FOI and Privacy							
Governance	Freedom of Information	Photocopying per page	Statutory	free	0.20	0.20	0%
Governance	Freedom of Information	Request Fee	Statutory	free	27.90	28.40	2%
Governance	Freedom of Information	Search and Access	Statutory	free	20.91	21.33	2%
Governance	Freedom of Information	Supervision of Inspection Charges	Statutory	free	20.91	21.33	2%
Property Operations							
Bathing Boxes	Bathing Box Licence	Bathing Box Licence	Council	free	422.73	445.00	5%
Bathing Boxes	Bathing Box transfer fees	Transfer fee payable on sale of bathing box (Fee is 5% of CIV)	Council	free	2,080.00	2,100.00	1%
Business Support Economic Planning	Itinerant Traders	Residential Roaming Annual Fee	Council	free	1,620.00	1,669.41	3%
Business Support Economic Planning	Itinerant Traders	Site Annual Fee - minimum (depending on site)	Council	free	2,160.00	2,225.88	3%
Commercial Activities on Footpaths	Footpath Licence/Lease	Footpath Licence/Lease	Council	free	1,577.00	1,625.00	3%
Property Management	Footpath Trading Permits	Alternating between a single Display of Goods unit and an A-frame Sign - Sign Size - 0.9 metres x 0.6 metre	Council	free	81.00	83.00	2%
Property Management	Footpath Trading Permits	Alternating between a single Display of Goods unit and an A-frame Sign - Sign Size - 1.2 metres x 0.9 metre	Council	free	135.00	138.00	2%
Property Management	Footpath Trading Permits	Bulky goods - first 2 metres x 2 metres	Council	free	54.00	56.00	4%
Property Management	Footpath Trading Permits	Bulky goods - subsequent or part thereof 2 metres x 2 metres	Council	free	162.00	166.00	2%
Property Management	Footpath Trading Permits	Display of A-frame signs - Sign Size - 0.9 metres x 0.6 metres	Council	free	54.00	56.00	4%
Property Management	Footpath Trading Permits	Display of A-frame signs - Sign Size - 1.2 metres x 0.9 metres	Council	free	108.00	111.00	3%
Property Management	Footpath Trading Permits	Display of Goods - first display unit	Council	free	54.00	56.00	4%
Property Management	Footpath Trading Permits	Display of Goods - Subsequent display unit	Council	free	162.00	166.00	2%
Property Management	Footpath Trading Permits	Footpath Trading Permit application fee (new applications)	Council	free	110.00	112.00	2%
Property Management	Footpath Trading Permits	Outdoor Dining Facilities (no liquor licence or infrastructure) - first eight chairs	Council	free	270.00	277.00	3%
Property Management	Footpath Trading Permits	Outdoor Dining Facilities (no liquor licence or infrastructure) - fixed screens - price per screen	Council	free	108.00	111.00	3%
Property Management	Footpath Trading Permits	Outdoor Dining Facilities (no liquor licence or infrastructure) - per chair thereafter	Council	free	54.00	56.00	4%
Property Management	Footpath Trading Permits	Outdoor dining (with liquor licence or infrastructure) - minimum	Council	free	1,080.00	1,110.00	3%
Property Management	Footpath Trading Permits	Planter Boxes	Council	free	54.00	56.00	4%
Valuations							
Valuations	Supplementary Valuations	Land Tax Objections Recovery	Council	taxable	84.00	75.00	-11%
Valuations	Supplementary Valuations	Valuations - South East Water	Council	taxable	30.80	31.90	4%
Valuations	Supplementary Valuations	Valuations - State Revenue Office	Council	taxable	17.28	16.50	-5%
Revenue Management (Rates)							
Land Information Certificate	Land Information	Certificate	Statutory	free	24.80	25.30	2%
Records Management	Registration - Dog (DogFee101)	Dangerous Dog Registration	Council	free	-	300.00	0%
Revenue Management	Rate Notices	Rate Notice Reprint	Council	free	15.00	15.00	0%
Revenue Management	Registration - Cat (CatFee101)	Intact Cat	Council	free	186.00	192.00	3%
Revenue Management	Registration - Cat (CatFee102)	Intact Cat - Pensioner	Council	free	94.00	96.00	2%
Revenue Management	Registration - Cat (CatFee103)	Reduced Cat	Council	free	39.00	41.50	6%
Revenue Management	Registration - Cat (CatFee104)	Reduced Cat - Pensioner	Council	free	20.50	21.00	2%
Revenue Management	Registration - Dog (DogFee101)	Intact Dog	Council	free	187.50	192.00	2%
Revenue Management	Registration - Dog (DogFee102)	Intact Dog - Pensioner	Council	free	95.50	98.00	3%
Revenue Management	Registration - Dog (DogFee103)	Reduced Dog	Council	free	40.50	41.50	2%
Revenue Management	Registration - Dog (DogFee104)	Reduced Dog - Pensioner	Council	free	22.00	22.50	2%

Appendix B - Priority Projects 2018/19

Project Title	Project Scope	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
235. Coastal Vegetation Enhancement	<i>An annual vegetation works program that has been identified based on the review of coastal management plans as well as feedback from community groups involved</i>	50,000	-	50,000
248. Roadside Weeds & Pest Management	<i>Grant funding from DEWLP for control of regional prohibited and controlled weeds in line with the Roadside Pest and Weed Management Plan.</i>	27,000	13,500	13,500
251. Peri Urban Fringe Weeds Program	<i>Grant funding from DEWLP under their Peri Urban Fringe Weed Management Program for works at Arthur's Seat and Police Point Bushland Reserves</i>	60,000	60,000	-
295. Portsea Surf Life Saving Club	<i>Shire Contribution to construction of new clubroom facilities on Portsea back beach</i>	300,000	-	300,000
313. MPSC Boat Ramps Sediment Management Strategy 2017/27	<i>Project to update the current MPSC Sediment Management Strategy (2007) with the preparation of a detailed dredge strategy for each of the six MPSC boat Ramps (Sorrento, Rye, Safety Beach, Fisherman's Beach, Mothers Beach & Hastings) that will provide information for a ten year dredging programme.</i>	45,000	-	45,000
340. Climate adaptation action plan	<i>Implementing the climate adaptation plan priorities which includes fulfilling the Shire's commitments for the Compact of Mayors and implement the 2017/18 community engagement program for Climate Ready.</i>	55,000	-	55,000
342. Bungower Road Vegetation Offset	<i>Implementing required vegetation works arising from vegetation clearance to widen Bungower Road and specified in the planning permit conditions.</i>	46,000	-	46,000
346. Norfolk Reserve Vegetation Offset	<i>Implementing required vegetation works arising from planning permit condition for removal of vegetation from the Mornington Cemetery.</i>	7,298	-	7,298
357. The Eyrle Vegetation Offset	<i>The Eyrle Vegetation Offset works result from a Shire project to stabilise the steep gully. The works required a vegetation removal permit and a condition of the permit requires delivery of an agreed offset management plan over ten years (ending 2022/23)</i>	8,000	-	8,000
389. Southern Peninsula Congestion Management	<i>Extension of the traffic travel times demonstration project and installation of permanent facilities to support congestion management.</i>	25,000	-	25,000
403. Community Houses and Centres Feasibility Study	<i>Undertake a feasibility study to identify the needs for each of the 12 Community House/Centres across the Mornington Peninsula Shire. With a particular focus on reviewing and redeveloping Mt Martha and Dromana that encompasses changing demographics. Also with a focus on Seawinds (Capel Sound) as a transient community with low birth rates and Mornington Community Contact Inc purposed relocation. Other houses include Sorrento, Mt Eliza, Bentons Square, Hastings, Crib Point, Somerville, Wallaroo (Hastings) and Rye.</i>	104,040	59,040	45,000
423. Community Facilities Fit For Purpose Township Assessments	<i>Continue to conduct Fit for Purpose inspections at all Shire owned Community Facilities to strategically assess and understand how buildings are used and whether they meet the needs of the service and hours of use. It includes looking for future opportunities to co-locate services where possible. It is estimated to take approximately 2 years to audit all Shire owned buildings.</i>	50,000	-	50,000
442. Bay Trails and Strategic Network Paths	<i>Ongoing program to ensure the Bay Trails and strategic pathway projects are in shovel ready position to seek funding through advocacy.</i>	50,000	-	50,000
472. Buxton Reserve Vegetation Offset	<i>Implementing the agreed vegetation offset plan which is a condition of the planning permits for the civil works to widen Shands Road.</i>	10,000	-	10,000
578. Green Wedge Management Plan and Implementation		80,000	-	80,000
609. Local Housing and Settlement Strategy and Implementation		100,000	-	100,000
622. Training for CTC Committee	<i>New CTC data is due to be collated in November 2018, this project is to provide training to the CTC Committee and local area groups to gain an understanding of how to read and use the data to formulate community action plans.</i>	5,000	-	5,000
659. Township Plans	<i>Central fund for township plan costs.</i>	150,000	-	150,000

Project Title	Project Scope	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
662. Biodiversity On Ground Actions	<i>Project specifically targeting works to focus on the most vulnerable species in bio diverse areas of the Mornington Peninsula.</i>	17,000	17,000	-
677. Landcare Groups Project Support	<i>Providing support to Landcare projects on or abutting Shire roadsides or Shire managed streamlines.</i>	27,000	-	27,000
689. Footpath Network Condition Data and Video Survey	<i>Footpath network condition monitoring and data collection to facilitate the ongoing development of a long-term renewal works program, which covers an approximate length of 550km of the path network.</i>	105,000	-	105,000
690. Kerb and Channel Network Condition Data Survey	<i>Kerb and channel condition assessment to facilitate the ongoing development of a long-term renewal works program. Approximately 2000km of kerb and channel condition data to be inspected based on video imagery.</i>	55,000	-	55,000
698. Planning Scheme Review implementation	<i>Review of various planning scheme amendments to update and improve the Planning Scheme.</i>	80,000	-	80,000
702. Tyabb Airfield Precinct Plan implementation	<i>Implement the key recommendations from the adopted Tyabb Airfield Precinct Plan.</i>	80,000	-	80,000
729. Uplift patch panels to industry standard (DESA)	<i>Upgrade of patch panel at MPS main sites.</i>	10,000	-	10,000
730. Decommission of microwave masts (Safety/OHS)	<i>Remove microwave equipment from buildings that is no longer used before it becomes a safety issue.</i>	15,720	-	15,720
731. IMPS to Expedite Migration	<i>IMPS is not currently supported on Windows 10 and will be integrated into Expedite.</i>	12,720	-	12,720
741. Mount Eliza Coastal Management Plan	<i>Revise actions and timeframes in which to achieve the actions set in the Mount Eliza Coastal Management Plan.</i>	55,000	-	55,000
742. Portsea Coastal Management Plan	<i>Development of Coastal Management Plan taking into account the findings of the Portsea Front Beach Remediation Long Term Options Assessment as well as any changes brought by the new Coastal Act.</i>	55,000	-	55,000
743. Sorrento Commercial Area Parking Management Study & Sorrento Integrated Tran	<i>To further assess feasibility and implementation of Sorrento Activity Centre Parking Action Plan and strategic implementation including the design phase of transport road, pedestrian and parking infrastructure improvements in the Sorrento foreshore and adjacent commercial centre area.</i>	60,000	-	60,000
744. Western Sister Masterplan	<i>As recommended in the Sorrento Coastal Management Plan.</i>	30,000	-	30,000
752. Welcome Bubups to Country Ceremony	<i>To develop an annual Cultural strengthening event for children and families in partnership with traditional Custodians promoting culture, community connection and pride of identity and place.</i>	12,000	-	12,000
755. Sorrento Foreshore Masterplans	<i>Detailed design and Construct Sorrento Foreshore Masterplans.</i>	35,000	-	35,000
757. Carbon Neutrality - Energy Efficiency Planning	<i>Detailed energy and HVAC audits of the Shire's most energy intense buildings to identify the greatest energy and cost reduction opportunities.</i>	55,000	-	55,000
771. Kerbside and public bin audits	<i>Conduct kerbside bin audits of 250 households, litter hotspot assessment and review of public bins for contamination, location usage and signage.</i>	31,000	-	31,000
779. Sporting Facilities Needs Assessment & Stadium Strategy	<i>Needs assessment for specific areas of the shire that have sports capacity issues and development of a Stadium Strategy to address demand on indoor sports facilities in Southern Peninsula, Mornington and Westernport regions.</i>	90,000	-	90,000
781. Management of High Risk Trees	<i>Including programmed removal of mature trees identified as close to the end of their useful life in parks and road reserves, tree removal in areas with vegetation protection overlays now require the purchase of biodiversity offsets from vegetation credit brokers, tree insurance abatement works to prevent future claims of property or personal damages and removal of hazard and unviable trees due to electric lines pruning.</i>	100,000	-	100,000
798. Foreshore educational bin stations	<i>Upgrade of selected existing bins with capacity to house dual bins and installation of educational signage.</i>	14,375	-	14,375

Project Title	Project Scope	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
799. Climate change community engagement programs	<i>The components of this project is designed based on community feedback from the Clean and Green community consultation program conducted in early 2017. The Climate Ready program is based on a an existing Marketing and Communication Plan and an Evaluation Report from year one of the Climate Ready Community Engagement Program.</i>	45,000	-	45,000
803. I Sea, I care education program	<i>Four workshops and in school training with student ambassadors so that they can teach their peers and present at school assemblies. Also includes program evaluation and review.</i>	20,000	-	20,000
842. Sports Capacity Plan- Vol 2 Assessment Tool	<i>Project prioritisation as a result of the assessment tool developed in Stage 1 - Sports Capacity Plan.</i>	30,000	-	30,000
844. Gender Equality Strategy	<i>Strategy and implementation of primary prevention initiatives aimed at addressing gender-based violence.</i>	20,000	-	20,000
848. Youth Services Branding Activation	<i>Replace existing Youth Services Branding with the newly developed service logo and accompanying style guide.</i>	20,000	-	20,000
852. All access Training and Conference attendance	<i>Training and Conference attendance for Council staff and All Access Consultative Committee members.</i>	35,000	-	35,000
853. Mt Martha Men's Shed	<i>Funding for a new Men's Shed in Mount Martha.</i>	40,000	-	40,000
854. Maintenance and growth of Peninsula Chamber Orchestra	<i>Assist in the maintenance and growth of the orchestra.</i>	15,680	-	15,680
855. Aboriginal Men's shed at Willum Warrain Aboriginal Gathering Place	<i>Funding for an Aboriginal Men's shed at Willum Warrain Aboriginal Gathering Place.</i>	33,729	-	33,729
856. Master Planning for Rye Community House collaborative community precinct project	<i>Funding to assist in the master planning and design phase of the collaborative community precinct project.</i>	8,500	-	8,500
869. Merricks community tennis courts contribution	<i>Contribution towards resurfacing and re fencing of Merricks community tennis courts.</i>	27,000	-	27,000
870. Gunnamatta Surf Life Saving Club Contribution	<i>Contribution towards alterations to address female welfare issues and all abilities access at Gunnamatta Surf Life Saving Club.</i>	134,000	-	134,000
871. Mornington Peninsula Legacy Club Inc. Contribution	<i>Contribution to Mornington Peninsula Legacy Club Inc. to provide assistance for disabled dependants of servicemen on a holiday.</i>	18,000	-	18,000
872. Rye Seaside Scavenge Festival	<i>Funding for a Rye Seaside Scavenge Festival.</i>	7,500	-	7,500
874. Devilbend Golf Club Contribution	<i>Contribution to Devilbend Golf Club to construct outdoor deck.</i>	8,000	-	8,000
Total Priority Projects		2,574,562	149,540	2,425,022

Appendix C
Capital Works Program 2018/19

Project Title	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
Buildings - Major Building Renovations			
<i>This program delivers major building renovations to achieve compliance and address risk associated with Shire buildings.</i>			
705. Hastings Seniors Learning Hub	100,000	-	100,000
868. Flinders Civic Hall Redevelopment	20,000	-	20,000
Shire Office Refurbishments			
<i>Refurbishment of office space to achieve compliance and address associated risk.</i>			
85. Shire Office Renovations	300,000	-	300,000
Somerville Recreation and Community Centre			
<i>Reinstatement of Somerville Recreation and Community Centre following a fire 1 May 2016</i>			
312. Somerville Skate Park	50,000	-	50,000
338. Somerville Recreation and Community Centre Rebuild	4,906,288	2,429,288	2,477,000
Rosebud Aquatic Centre			
<i>Plan, design and deliver a new aquatic centre on the southern peninsula.</i>			
4. Rosebud Aquatic Centre	5,065,000	-	5,065,000
Mornington Community Centre			
<i>New community centre to relocate Mornington Community Contact Inc to Wilsons Road</i>			
374. Mornington Community Centre	200,000	-	200,000
Rosebud Youth Hub			
<i>Relocation of Rosebud youth hub</i>			
685. Rosebud Youth Hub - Relocation Project	200,000	-	200,000
Aquatic and Recreation Pool Plant and Equipment			
<i>Refurbishment and upgrade works of Crib Point Aquatic Centre and Hastings Pelican Park</i>			
380. Aquatic & Recreation - Pool Plant & Equipment	265,000	-	265,000
Building Risk Management Works			
<i>This program delivers critical high risk maintenance works to Shire buildings. Focus will be on achieving compliance and eliminating risk associated with Shire buildings.</i>			
159. Building Compliance and Risk Management Works	500,000	-	500,000
Buildings - Recreation Centres Renewal and Improvements			
<i>Renewal and improvements to Council's Recreation Centres</i>			
706. Crib Point Pool Change Room	700,000	200,000	500,000
716. Pelican Park Facility Renewal	60,000	-	60,000
735. Civic Reserve Recreation Centre - Ventilation Louvers Replacement	78,000	-	78,000
Buildings - Moderate Renewal Community Facilities			
<i>This program is designed to deliver moderate renewal works to community facilities across the shire based on audit data as well as community and stakeholder feedback.</i>			
13. Police Point Cottage 6 Refurbishments	300,000	-	300,000

Project Title	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
Buildings - Rooftop Solar Carbon Neutrality Program			
<i>This program delivers the installation of solar PV systems to reduce greenhouse gas emissions, operational expenditure and contributes to achieving Mornington Peninsula Carbon Neutrality accreditation.</i>			
703. Carbon Neutrality - Rooftop Solar PV Rollout - Project 2	615,000	-	615,000
Child and Family Health Centres - Facility Renewal			
<i>This program provides for renewal works of Shire Wide Maternal Child and Health Facilities to meet the needs of the service delivery and changing requirements of Government standards</i>			
712. Dromana MCHN Centre Renewal	330,000	-	330,000
841. Waterfall Gully MCHN Centre Renewal	30,000	-	30,000
Buildings - Minor Renewal and Improvements			
<i>The program delivers minor renewal and improvement works to shire owned buildings and is based on audit data as well as community and stakeholder feedback.</i>			
184. Minor Renewal Works - Community Facilities	2,000,000	-	2,000,000
715. Mornington Library Operational Improvements	70,000	-	70,000
873. Dromana Community Hall - Air Conditioning	20,000	-	20,000
Furniture and Fixture Renewal			
<i>This program is designed to deliver the renewal of furniture and fixtures at Shire facilities.</i>			
188. Replacement of library assets	20,000	-	20,000
820. Office Furniture Renewal	75,000	-	75,000
Kindergarten Strategy Implementation Works			
<i>Implementation of Kindergarten Strategy.</i>			
190. Kindergarten Strategy Implementation Works	240,000	-	240,000
191. Design works for Kindergarten Strategy	50,000	-	50,000
Public Toilet Strategy Implementation			
<i>Annual implementation of the Public Toilet Strategy to renew, upgrade and expand existing buildings to meet community needs.</i>			
500. Public Toilet - South Beach, Mt Martha	250,000	-	250,000
503. Public Toilet - John Butler Reserve	340,000	-	340,000
765. Public Toilet - Moderate works	50,000	-	50,000
766. Public Toilet - Safety Beach opposite Victoria Avenue	25,000	-	25,000
768. Public Toilet - Mount Martha North Foreshore	20,000	-	20,000
772. Public Toilet - RJ Rowley Reserve	20,000	-	20,000
876. Public Toilet - Red Hill Hall	30,000	-	30,000
Sports Pavilion Strategy Implementation			
<i>Annual program for the Implementation of the Pavilion Strategy to renew, upgrade and expand existing buildings to meet community needs.</i>			
90. Olympic Park Rosebud Pavilion Rebuild	2,096,000	-	2,096,000
511. RM Hooper Reserve Pavilion	100,000	-	100,000
513. Tyabb Unisex Change Rooms	470,000	-	470,000
707. Crib Point Recreation Reserve Pavilion - Change Rooms Provision	150,000	-	150,000
739. Alexandra Park Pavilion Change Room Renewal & Redevelopment Project	100,000	-	100,000
802. Tyabb Central Recreation Reserve Pavilion Renewal	40,000	-	40,000

Project Title	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
Plant & Equipment Renewal			
<i>Renewal and upgrade of plant and equipment to meet required level of service, to replace end of life and not fit for purpose plant and equipment to improve service, work place safety and work efficiency.</i>			
788. Community Halls - Equipment Renewal/Replacement	80,000	-	80,000
Core IT Systems Replacement			
<i>Implementation of the Shires software systems to replace our core IT systems function.</i>			
347. MPSC Core Systems Replacement	2,000,000	-	2,000,000
Library Resources Program			
<i>Annual program for the purchase and processing of library materials.</i>			
475. Premier's Reading Challenge	20,314	20,314	-
564. Library Book Stock Print Materials	605,000	-	605,000
565. Library Book Stock Non Print Materials	160,000	-	160,000
566. Library EAudio and Ebooks	110,000	-	110,000
Artworks Acquisition			
<i>This program is used towards the acquisition of works on paper for the Mornington Peninsula Regional Gallery (MPRG) Permeant Collection. Works are acquired through the exhibition which the biennial National Works on Paper (NWOP) exhibition. NWOP's supports and promotes contemporary Australian artists working on or with paper. Importantly it directly contributes to the growth and enrichment of the MPRG's Permanent Collection which is an important cultural and capital asset for the community.</i>			
2. MPRG - Artworks acquisition	25,000	-	25,000
Black Spot Road Safety Program			
<i>Council contribution to successful federal government funded black spot projects. The black spot program provides funding towards road safety improvements at locations where a high number of crashes have been recorded.</i>			
129. Black Spot Data Analysis, Reporting and Council Contribution	50,000	-	50,000
Guard Rail Renewal and Upgrades			
<i>Annual program to upgrade of guard rails based on condition assessments to ensure road safety.</i>			
290. Guard Rail Renewal and Upgrade	91,000	-	91,000
Kerb and Channel Renewal			
<i>Annual program for the renewal of sections of kerb and channel as identified in the condition assessment.</i>			
146. Kerb and Channel Renewal	887,000	-	887,000
Road Bridges and Major Culvert Repairs			
<i>Minor renewal works required to ensure road bridges and major culverts across the Shire are safe and perform as required.</i>			
163. Road Bridges and Major Culvert Repairs	40,000	-	40,000

Project Title	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
Roads to Recovery			
<i>The Federal Government's Roads to Recovery Program supports the renewal and upgrade of the nation's local road infrastructure asset which facilitates greater access for Australians and improves safety, economic and social outcomes.</i>			
130. R2R - Reconstruction of Bentons Road Moorooduc	1,420,616	1,420,616	-
Safer Local Roads Program			
<i>The Shire wide program includes a road resealing and rehabilitation budget for the contractual Capital Works payments for the Safer Local Roads Contract Works (SLR contract). The Shire is legally obligated to fulfil this expenditure as part of the Safer Local Roads Contract with Downer Group.</i>			
122. Safer Local Roads Contract Works	4,000,000	-	4,000,000
Road Infrastructure Improvements			
<i>Annual program to undertake minor road infrastructure improvements across the Shire to enhance road safety and functionality for road users.</i>			
194. Minor Road Infrastructure Risk Reduction Works	150,000	-	150,000
528. St Andrews Beach Infrastructure Planning	50,000	-	50,000
727. Car Parking Improvements and pedestrian Refuge Boundary Works	85,000	-	85,000
865. Cape Schanck Road- New Bus Shelter	20,000	-	20,000
867. Shoreham Village - Carpark	50,000	-	50,000
Traffic, Transport and Road Safety Strategies			
<i>The program of works includes the following traffic, transport and road safety strategies implementation</i>			
823. Safer Residential Areas	1,000,000	500,000	500,000
Boardwalk Renewal Program			
<i>Renewal of sections of boardwalks as identified through programmed inspections and service requests.</i>			
137. Boardwalk Replacement	150,000	-	150,000
Footpath Renewal Program			
<i>Annual program to renew footpaths, shared paths and boardwalks that have been identified for renewal to ensure the integrity and safety of the shire's existing pathway network is maintained</i>			
83. Footpath Renewal - Myers Road Bittern	175,000	-	175,000
138. Footpath Renewal for Risk Management	300,000	-	300,000
351. Footpath Renewal - Point Nepean Road [Sorrento]	125,000	-	125,000
360. Footpath Renewal - Prince Street	50,000	-	50,000
407. Footpath Renewal - Baxter-Tooradin Rd Baxter	525,000	-	525,000
Drainage Outfall Improvements			
<i>This project is to upgrade the top ranked drainage outfalls based on the 'Mornington Peninsula Drainage Outlets Assessment to improve aesthetics and remove any identified risks.</i>			
819. Bittern Wetlands and Retarding Basin	20,000	-	20,000
Drainage Renewals and Urgent Works			
<i>Annual program to upgrade drainage projects identified by service requests and other sources.</i>			
168. Drainage soak pit upgrades	300,000	-	300,000
197. Emergency Drainage Works	900,000	-	900,000
845. Bike Safe Pit Lids Replacement	100,000	-	100,000

Project Title	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
Local Integrated Drainage Strategy (LIDS)			
<i>The Local Integrated Drainage Strategy has been developed to enhance knowledge about the performance of the shires infrastructure network and flood vulnerable areas.</i>			
149. Drainage design and investigation	200,000	-	200,000
151. Boneo Road Drain Catchment Flood Mitigation, Rosebud	455,000	-	455,000
153. Flinders Catchment and Flood Mitigation	700,000	-	700,000
751. Balcombe Estuary sediment minimisation program.	150,000	-	150,000
Netball and Tennis Facilities Renewal and Improvements			
<i>Implementation of the Netball and Tennis Program.</i>			
167. Red Hill Netball Courts	520,000	100,000	420,000
228. Tennis Strategy Implementation	75,000	-	75,000
494. Netball Courts Rye	498,000	-	498,000
864. Red Hill Recreation Reserve - Tennis Court Renewal	20,000	-	20,000
866. Dromana Netball Courts Relocation	20,000	-	20,000
877. Crib Point Netball Shelters	22,000	-	22,000
Oval Rehabilitation Program			
<i>Annual program to rehabilitate ovals to improve and ensure safe and usable grounds of the Shires active sports reserves.</i>			
180. Oval Rehabilitation Program Works	200,000	-	200,000
493. Truemans Rd Reserve Oval 1	680,000	-	680,000
780. Crib Point Oval Rehabilitation	60,000	-	60,000
Sporting Fields Capacity Planning			
<i>Sports Capacity Plan Implementation.</i>			
805. Truemans Road Cricket nets	200,000	100,000	100,000
Sports Field Lighting Program			
<i>This project consists of the design and installation of lighting towers and lamps to ensure that Australian Standards for sports field lighting are adhered to.</i>			
125. Sports Fields Lighting Renewal	200,000	-	200,000
274. Red Hill Recreation Reserve Lighting	260,000	-	260,000
Recreation Master Plan Implementation			
<i>The purpose of this program is implement works related to Recreation Masterplans</i>			
221. Balnarring Civic Reserve Master Plan Implementation	590,000	290,000	300,000
718. Civic Reserve Sporting Precinct	6,264,000	3,000,000	3,264,000
800. Woolleys Road Equestrian Reserve	50,000	-	50,000
Playspace Strategy Implementation			
<i>Annual Program to implement the Shires Playspace Strategy.</i>			
170. Playspace Strategy Design and Construction	490,000	-	490,000
171. Playspace Component Renewal Works	250,000	-	250,000
172. Planning and Design of Future Playspace Program	60,000	-	60,000

Project Title	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
French Street Community Environment Park Rye			
<i>Plan and deliver works to enhance French Street Community Park works</i>			
373. French Street Community Environment Park, Rye	47,000	-	47,000
Marine Structures Renewal			
<i>Annual program to renew Marine Structures such as Boat Ramps and associated Jetties that have reached the end of their useful life. This program will ensure the integrity and safety of Shire's Marine Structures is maintained.</i>			
136. Marine Structure Renewal	420,000	-	420,000
750. Safety Beach Rock Revetment Remedial Works	60,000	-	60,000
Foreshore Camping Ground Renewal and Improvements			
<i>Renewal and upgrades to current foreshore camping amenity blocks and general amenity upgrades.</i>			
43. Foreshore Camping Renewal and Improvement Works	250,000	-	250,000
Corporate Signage Renewal			
<i>Renewal of township and gateway signage as required.</i>			
333. Corporate Signage upgrade/renewal	25,000	-	25,000
Regulatory and Directional Signage			
<i>Annual program of works to alter or enhance regulatory or directional signage across the Mornington Peninsula Shire.</i>			
164. Regulatory and Directional Signage	50,000	-	50,000
Urgent Lighting Requests			
<i>Installation of new street lighting and the upgrade of existing street lighting as a result of customer request.</i>			
195. Urgent lighting requests	50,000	-	50,000
Township Streetscape Works			
<i>Annual program to deliver township streetscape works that contributes to the functionality, character and attractiveness around the shire.</i>			
7. Hastings Streetscape Plan	1,536,000	-	1,536,000
Rye Township Plan			
<i>To implement the Rye Township Plan which sets the strategic vision and direction for the improvement of the foreshore, streetscape and town centre of Rye</i>			
810. Rye Township Plan - Stage 1	200,000	-	200,000
Timber Structures Renewal			
<i>Annual program to renew timber structures such as retaining walls, stairs/ramps and footbridges that have reached the end of their useful life. This program will ensure the integrity and safety of Shire's timber structures is maintained.</i>			
56. Timber Structures Renewal	450,000	-	450,000
Township Placemaking Improvements			
<i>Minor streetscape and township works to improve town centres and villages throughout the Shire. Works will use a Placemaking approach to refresh, re-invigorate and enhance the local infrastructure.</i>			
776. Somerville Community Precinct Lighting	52,000	-	52,000
Briars Management Program			
<i>This program is for the renewal and improvements of infrastructure that relate to the Shires management of the Briars Farm.</i>			
280. Briars Depot OHS and service improvements	35,000	-	35,000
336. Briars fleet management	130,000	-	130,000

Project Title	Cost 2018/19 \$	External Funding 2018/19 \$	Net Cost to Council 2018/19 \$
Briars Infrastructure Renewal and Improvements			
<i>This program is to undertake renewal and improvements to the Briars infrastructure</i>			
344. Briars Sanctuary Woodlands, Wildlife Experience	16,000	-	16,000
719. Briars Emergency Management Plan	85,000	-	85,000
724. Briars toilet improvements	23,000	-	23,000
Rye Foreshore Improvement Works			
<i>Minor works to rehabilitate the Rye Foreshore dune and pathways in the immediate proximity of the Pier and Playground.</i>			
237. Rye Foreshore Improvement Works	335,000	-	335,000
Rye Landfill Cell Three			
<i>Design development, acquisition of permits and EPA approval for cell three at Rye Landfill.</i>			
246. Rye Landfill Cell 3	150,000	-	150,000
Resource Recovery Centre Upgrades			
<i>Replacement of damaged safety rail, replacement of damaged signage, upgrading existing signage and replacement of faded line marking across all Shire Resource Recovery Centres.</i>			
736. Enclosed bins for ewaste	120,000	50,000	70,000
Fire Management			
<i>This program ensures compliance with the standard agreed in the Shire Roadsides Fire Management Plan. Fire access tracks are constructed and maintained expressly for fire management purposes, facilitating rapid fire response where access using Public Roads is limited.</i>			
15. Strategic Water Tank	40,000	-	40,000
678. Fire Access Tracks Signage and Surface infrastructure	54,000	-	54,000
Sale of Land		300,000	300,000
Developer Contributions (not project aligned)		2,020,000	2,020,000
Total Capital Works Program 2018/19	49,466,218	10,430,218	39,036,000

Contact Mornington Peninsula Shire

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Mornington Peninsula Shire Service Centres

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MORNINGTON

2 Queen Street, 3931

HASTINGS

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