



**MORNINGTON
PENINSULA**
Shire

BUDGET AGENDA

COUNCIL MEETING

TUESDAY, 30 MAY 2023

6.30PM

**MUNICIPAL OFFICES
BESGROVE STREET, ROSEBUD**

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3 MANAGEMENT REPORTS

OFFICE OF THE CEO

4.1 Adoption of the 2023/2024 Annual Budget

Prepared By	Mark Schubert, Manager - Finance
Authorised By	Chief Financial Officer
Document ID	A12245909
Briefing Note Number	
Attachment(s)	1. Proposed 2023/2024 Budget ↓

EXECUTIVE SUMMARY

The Council has developed the 2023/2024 Budget through extensive community consultation, ensuring an equitable outcome for the community. Multiple workshops, briefings and discussions were conducted to address requests for service and maintain and enhance infrastructure. Despite external funding challenges, the budget was developed following statutory procedures and best practice and aligns with the Council and Wellbeing Plan 2021-2025. The Council expresses gratitude to community members for their valuable input and looks forward to the positive impact of the budget on the community.

The Community submissions identified a number of issues or initiatives that Council believes can be addressed, either through its current programs and plans, or through additional funding provided.

The purpose of this report comprises two related matters for consideration by Council, being:

1. Adoption of the Proposed 2023/2024 Budget (Attachment 1)
2. Declaration of the Rates and Charges for the year 2023/2024.

This budget report being proposed for adoption follows the best practice guidance as specified by Local Government Victoria. Council have elected to take up many of the optional reporting elements ensuring transparency to the Community.

These matters are dealt with together as Council is required to adopt a Budget and declare the rates before the 30 June in accordance with *Local Governance Act 2020* Section 94.

It is proposed to issue rate notices during August with the first instalment due by 30 September 2023.

This report recommends adoption of the 2023/2024 Budget and Declaration of Rates and Charges as outlined in the report.

4.1 (Cont.)

RECOMMENDATION

Part A

The Budget

That Council resolves, pursuant to section 94 of the *Local Government Act 2020*, to adopt the 2023/2024 Annual Budget.

Part B

Declaration of Rates and Charges – Amount to be Raised

- That it is intended to raise the amount of \$222,441,558 for the rating year commencing 1 July 2023 to 30 June 2024 by application of Rates and Charges detailed as follows:

Type or Class of Land	2023/2024 \$'000
General land	\$156,956
Vacant residential land/rural land	\$5,973
Vacant commercial land	\$84
Vacant industrial land	\$296
Mornington Peninsula Agricultural Rate land	\$2,264
Conservation Land Rate	\$1,163
Trust for nature land	\$16
Cerberus land	\$49
Steel works	\$840
Cultural and recreational land	\$173
Supplementary Rates	\$600
Heritage Rebate	\$(90)
Valuations objections	\$(100)
<u>Total amount to be raised by General Rates</u>	<u>\$168,223</u>
Waste Service Charge	\$46,421
Green Waste Charge (optional)	\$7,797
<u>Total Rates and Charges</u>	<u>\$222,442</u>

4.1 (Cont.)

Basis of Valuation

2. That Capital Improved Value (CIV) be used as the basis for rating of all properties within the Mornington Peninsula Shire for 2023/2024.
3. That the determination of the 2023/2024 rates for all properties be based on 1 January 2023 levels of property valuations returned to Council on 31 May 2022 and as subsequently amended by supplementary valuations.

General Rates

4. A General Rate be declared for the 2023/2024 financial year.
5. It be further declared that the General Rate be raised by the application of Differential Rates.

Differential Rate Percentages

6. That each Differential Rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described in the section 4.1 of Attachment 1), by the relevant percentages indicated in table below:

Type or Class of Land	2023/2024 Cents/\$ Capital Improved Value (CIV)
General Rate for rateable general properties	0.12830
General Rate for rateable vacant residential properties	0.17962
General Rate for rateable vacant commercial properties	0.17962
General Rate for vacant industrial properties	0.17962
General Rate for rateable Mornington Peninsula Agricultural Rate properties	0.04490
General Rate for rateable Conservation Land Rate properties	0.09622
General Rate for Trust for Nature properties	0.04490

7. That units in Retirement Villages that are not on 'Strata Title' will receive a bulk discount to the CIV. The following discounts are applied for those units that are on:
 - A. Loan/Lease arrangement – ~20%
 - B. Loan/Licence arrangement – ~20%
 - C. Residents owning the unit and leasing the land ongoing – ~15%
 - D. Strata – no discount.

4.1 (Cont.)

8. It be recorded that Council considers that each Differential Rate will contribute to the equitable and efficient carrying out of Council functions, and that:
 - 8.1 The respective objectives of each Differential Rate be those specified in the Statutory Disclosures within the 2023/2024 Budget as adopted
 - 8.2 The respective types or classes of land which are subject to each Differential Rate be those specified in the Statutory Disclosures within the 2023/2024 Budget as adopted
 - 8.3 The respective uses and levels of each Differential Rate in relation to those respective types or classes of land be those specified in the Statutory Disclosures within the 2023/2024 Budget as adopted
 - 8.4 The relevant:
 - A. Uses of
 - B. Geographical locations of
 - C. Planning Scheme zonings of
 - D. Types of buildings on the respective types or classes of land be those identified in the Statutory Disclosures, within the attached 2023/2024 Budget as adopted.

Curtilage on Properties Classified as Farmland and Conservation Land

9. That pursuant to sections 158 and 158A of the *Local Government Act 1989*, the General Rate in the dollar on CIV for general properties be levied for the 2023/2024 rating year on the curtilage component of all properties classified as farmland and conservation land.

Rebates

10. That pursuant to section 169 of the *Local Government Act 1989*:
 - 10.1 A Heritage Rebate of 25% (with a minimum of \$100) on the rates levied on the improvements of heritage properties listed in the Mornington Peninsula Planning Scheme
 - 10.2 A Heritage Rebate of 12.5% (with a minimum of \$50) on the rates levied on the improvements of properties within a designated heritage precinct that meet the criteria of the Heritage Rate Rebate for the 2023/2024 rating year.

Services Charges

11. An annual Waste Service Charge be declared for the collection and disposal of municipal refuse.
12. The annual Service Charge be the sum of \$446 for each rateable property with the only exceptions being:
 - 12.1 Properties rated under the *Cultural and Recreational Lands Act 1963*
 - 12.2 Properties subject to the *Western Port (Steel Works Rating) Act 1971*.

4.1 (Cont.)

13. An annual Service Charge be declared for the collection and disposal of refuse taking the form of green waste.
14. The annual Service Charge be the sum of \$150 for each service of one 240 litre green waste bin for each rateable land (or part) located within the eligible service areas in respect of which the owner has given notice to Council that the collection and disposal of green waste from the land is desired.

Cultural and Recreation Lands Act

15. That pursuant to the provisions of the *Cultural and Recreation Lands Act 1963*, the following rates be levied on the listed properties for the 2023/2024 rating year:

Property No.	Property	Rates
12018	Sorrento Golf Club	\$34,328.93
136374	Portsea Golf Club	\$27,783.09
54951	Rosebud Country Club Ltd	\$20,597.35
61372	Mornington Country Golf Club	\$12,015.13
87869	Devil Bend Golf Club	\$5,638.17
123392	Flinders Golf Club	\$13,731.58
15902	Flinders Yacht Club	\$1,763.92
17439	Rosebud Yacht Club Inc	\$1,470.02
26463	Rye Sailing Club	\$1,675.76
28769	McCrae Yacht Club	\$1,895.46
39007	Sorrento Sailing Club	\$4,964.53
141024	Safety Beach Sailing Club	\$2,345.10
46705	Blairgowrie Yacht Squadron	\$3,515.28
78645	Mount Martha Yacht Club	\$1,979.35
78974	Somers Yacht Club	\$2,159.23
80020	Rosebud Motorboat Squadron	\$920.45
80912	Western Port Yacht Club	\$1,568.73
84465	Merricks Yacht Club	\$1,693.73
85013	Point Leo Boat Club	\$1,605.84
88027	Hastings Yacht Club	\$1,091.57
118429	Mornington Yacht Club	\$998.65
111616	Davey's Bay Yacht Club	\$3,445.37

4.1 (Cont.)

98964	Canadian Bay Club	\$2,546.58
88029	Western Port Angling Club	\$356.41
84471	Merricks Beach Residents Association	\$676.41
62833	Mornington Racing Club	\$19,973.21
89370	Peninsula Aero Club	\$2,916.08
Total		\$173,655.95

Consequential

16. The rate of 10 per centum be specified as the Rate of Interest set by Council for the purpose of section 172(2) of the *Local Government Act 1989* and be so set until a new rate is set in accordance with the *Local Government Act 1989*.
17. The Chief Executive Officer be authorised to levy and recover the General Rates and annual Service Charges in accordance with the *Local Government Act 1989*.

COUNCIL & WELLBEING PLAN

The Budget process is the determination of competing priorities of the community for the use of Council's limited resources considering the best interests of the Mornington Peninsula Shire community and to achieve the Council and Wellbeing Plan objectives and themes below:

- Theme 1: A healthy natural environment and well-planned townships.
- Theme 2: A robust, innovative, and diverse economy.
- Theme 3: A flourishing, healthy and connected community.

RELEVANT COUNCIL DECISIONS AND POLICIES

Not applicable.

DISCUSSION**Purpose**

The purpose of this report comprises two related matters for consideration by Council, being:

- Adoption of the 2023/2024 Budget
- Declaration of the Rates and Charges for the year 2023/2024.

4.1 (Cont.)

Background

The proposed 2023/2024 Budget was presented to Council at its briefing on 23 May 2023. Feedback from Councillors throughout the budget process for 2023/2024 have been incorporated into the proposed budget document attached.

Engagement with the community has occurred throughout the Budget process with officers receiving 3,258 pieces of feedback including:

- 582 written community feedback.

2,676 contributions on budget themes and service prioritisation Council has had to accommodate a number of external challenges in developing the Budget whilst still maintaining its commitment to achieve the status of a low rating Council and meeting the expectations set under the Victorian State Government's Fair Go Rates System (FGRS). The rate cap for 2023/2024 has been set at 3.5% and Council is in compliance with the cap.

Notwithstanding this and other challenges, Council projects a surplus of \$16.2 million (Comprehensive Income Statement).

Other challenges include:

1. Inflation increases in comparison to rate cap
2. Ongoing cost shifting from other branches of Government
3. Unexpected costs such as storm damage and flooding
4. Increased costs in Waste Management Services due to increased level of services and contract indexation.

Proposed Rates and Charges

The average rate will rise by 3.5% in line with the order by the Minister for Local Government in December 2022 under the Fair Go Rates System. Council did not seek a variation to the cap for 2023/2024.

In relation to Rates and Charges, the following rate in the dollar to be levied as General Rates under section 94 of the *Local Government Act 2020* include:

Table 1

Type or Class of Land	2023/2024 Cents/\$ Capital Improved Value (CIV)
General Rate for rateable general properties	0.12830
General Rate for rateable vacant residential properties	0.17962
General Rate for rateable vacant commercial properties	0.17962
General Rate for vacant industrial properties	0.17962
General Rate for rateable Mornington Peninsula Agricultural Rate properties	0.04490

4.1 (Cont.)

General Rate for rateable Conservation Land Rate properties	0.09622
General Rate for Trust for Nature properties	0.04490

The estimated total amount to be raised by General Rates in relation to each type or class of land, and the estimated total amount to be raised by General Rates include:

Table 2

Type or Class of Land	2023/2024 \$'000
General land	\$156,956
Vacant residential land/rural land	\$5,973
Vacant commercial land	\$84
Vacant industrial land	\$296
Mornington Peninsula Agricultural Rate land	\$2,264
Conservation Land Rate	\$1,163
Trust for nature land	\$16
Cerberus land	\$49
Steel works	\$840
Cultural and recreational land	\$173
Supplementary Rates	\$600
Heritage Rebate	\$(90)
Valuations objections	\$(100)
Total amount to be raised by General Rates	\$168,223

Options for consideration

Throughout the budget briefing process, Councillors discussed a number of alternatives with officers and were provided with a list of projects not included in the capital works program or operating projects.

ENGAGEMENT

Engagement with the community has occurred throughout the Budget process with officers receiving:

- 582 written community suggestions.
- 2,676 contributions to the 14 Budget themes.

4.1 (Cont.)

COMMUNICATIONS PLAN

Not applicable.

LEGAL AND REGULATORY FRAMEWORK

Not applicable.

SUSTAINABILITY CONSIDERATIONS

Not applicable.

FINANCIAL CONSIDERATIONS

The recommendation from officers ensures that the Council is presenting a balanced Budget for 2023/2024.

CONFLICTS OF INTEREST

No person involved in the preparation of this report has a conflict of interest in the subject matter of this report.

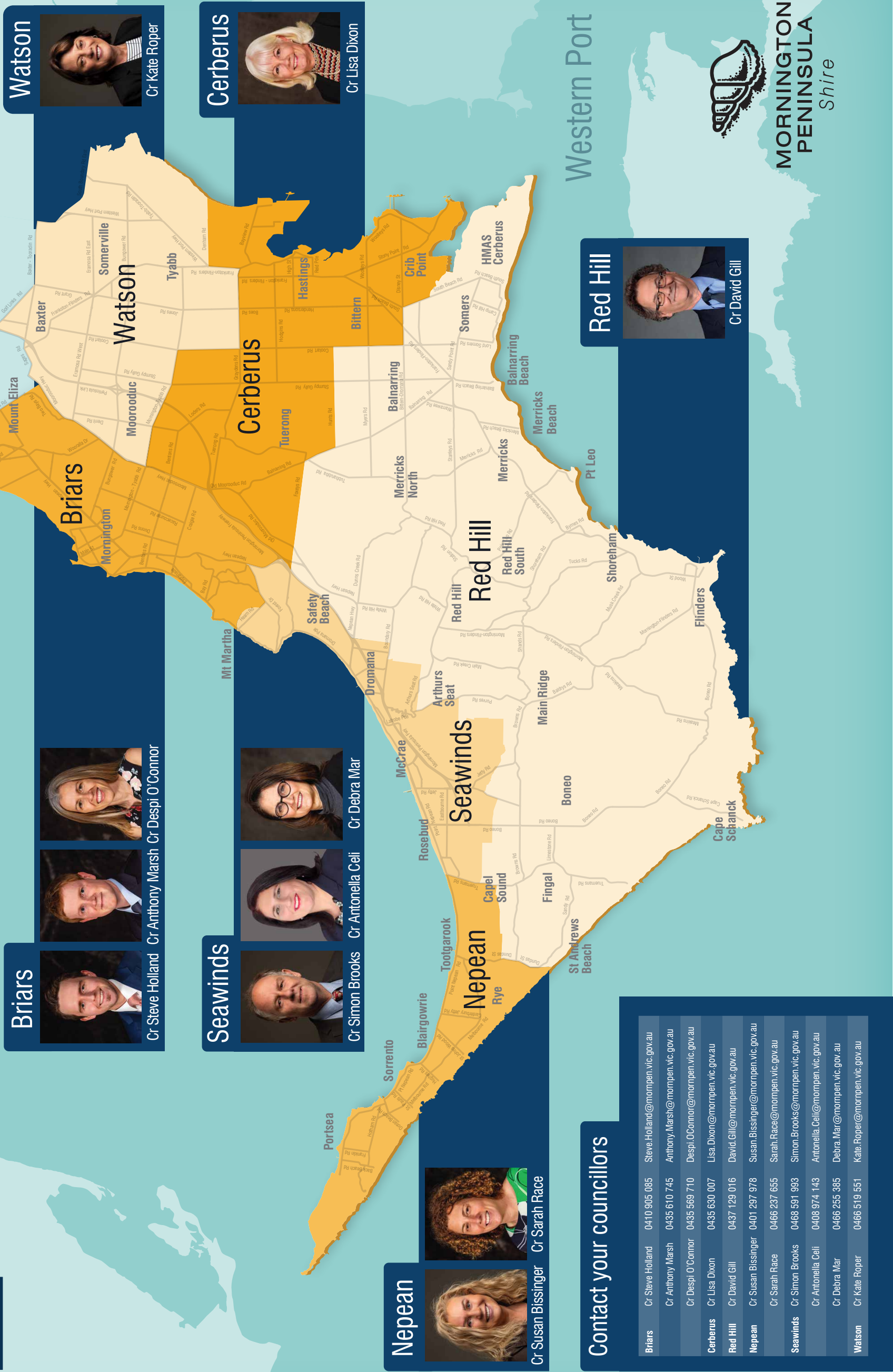
Proposed Budget

2023-24



Your Councillors

Port Phillip



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Disclaimer

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

Mayor and CEO's Introduction

Mayor Introduction

Councils play a vital role in the Australian economy. Not only do we provide essential services such as roads and drainage, we also play a role in regulating businesses, attracting investment and creating jobs.

Guiding everything we do is our Council and Wellbeing Plan 2021-2025, with its three overarching themes of:

- a healthy natural environment and well-planned townships
- a robust, innovative and diverse economy
- a flourishing, healthy and connected community.

On behalf of the Mornington Peninsula Shire Council, I am pleased to present our Council Budget for the 2023-24 financial year. This Budget delivers on each of the above themes and outlines how we will fund the many competing priorities across the Shire.

Developing the Budget is a significant task. In order to draft this one, Council held four special Budget meetings as well as four briefings, and considered 3,263 separate pieces of feedback from our community, including 582 written submissions.

You told us road safety and maintenance was your top priority, so I'm pleased to report we have allocated more than \$20 million to this area. Footpaths are also high on your list of priorities, and we have allocated a total of \$3.6 million for new and existing footpaths.

The upgrade of the Dallas Brooks Reserve soccer fields also received a significant number of submissions and we have included \$2.6 million for this in the Budget, along with a commitment to further funding in future years. And I'm delighted Council has been able to allocate \$1 million to renew the Canadian Bay Foreshore car park in Mount Eliza.

Our capital works program not only delivers essential community needs but also supports the local economy. Our budgeted capital works program for this financial year is \$55.2 million. Highlights include:

- \$1.2 million to expand The Briars Sanctuary
- \$2.6 million for footpath renewal and risk mitigation
- \$0.9 million to deliver stage two of the footpath on Alma Street and Field Street in Rye
- \$1.3 million for the Peninsula Trail, including detailed design, concept planning and delivery
- \$0.5 million for a children's play space at Olivia Way in Hastings
- \$3.8 million for a play space, carpark and pathway at Hillview Reserve
- \$5.5 million for the new Southern Peninsula Youth Hub
- \$7.5 million for a combined sports and medical pavilion at Alexandra Park in Mornington
- \$2.9 million for a new pavilion at Red Hill reserve

There is significant community demand for new or increased waste services. We've listened to the community and this Budget features a series of new measures, including:

- An increase from three to four in the number of tip/waste vouchers given to residents.
- An increase in the number of no charge green waste events (where residents can take their green waste to the tip for no charge) from two per year to four per year.
- No charge for disposal of individual items such as fridges, tyres and mattresses at the tip.
- Renters given access to tip/waste vouchers.
- An increase in the number of household chemical collection days from one per year to two per year.
- An increase in the number of 'clean teams' working in our public spaces.
- Increased compliance action for illegal dumping.

I would like to thank everyone who took the time to tell us what you wanted to see in the Budget. Your feedback is vital, and we have strived to reflect your wishes. I'd also like to thank my councillor colleagues and council officers for all their hard work in preparing this Budget.

Councillor Steve Holland
Mornington Peninsula Shire Mayor

CEO Introduction

This year's Budget highlights the enormous challenges councils across Victoria are facing. While the State Government's 3.5 per cent increase to the rates cap is welcome, in the current financial climate it means our revenue has shrunk in real terms.

The rates cap increase is far less than the 7 per cent rise in the Consumer Price Index (CPI) for the March quarter. With the cost of everything we deliver increasing at CPI or higher, this presents a significant issue.

As with all budgets, we have worked incredibly hard to balance the many priorities competing for limited Council resources. I am pleased to report this Budget is both balanced and responsive to the needs of our community, while also providing value for money for our ratepayers.

Our total budgeted income for 2023-24 is projected to be \$299.8 million. Allocations include:

- \$70.9 million towards our theme of a flourishing, healthy and connected community (including \$26 million for transport connections, \$10.4 million for recreation and leisure, \$6.4 million for libraries and \$5.4 million for child and family health),
- \$53.4 million for waste management, and
- \$2.8 million for Climate Emergency actions.

In addition, I'm pleased to report Council has been able to allocate \$6.6 million from last year's surplus to the following priorities:

- The Emergency Response Reserve (\$1 million)
- Canadian Bay Foreshore carpark renewal (\$1 million)
- Grants Program for Community Capital Projects (\$1.3 million)
- Biodiversity Conservation Plan implementation (\$0.19 million)
- Urban Forest Strategy and tree planting (\$0.265 million)
- Green Wedge Exhibition (\$0.02 million)
- Augmented Reality Trail (\$0.025 million)
- Hastings Historical Society renovations (\$0.075 million)
- Rosebud Memorial Hall infrastructure improvements (\$0.53 million)
- Somerville soccer facilities investigation (\$0.1 million)
- Balnarring Beach/Library Road traffic design and works concept plan (\$0.075 million)
- Crib Point playground/skate park upgrade (\$0.1 million)
- Dromana shared path along Boundary Road/connection to the secondary college – (\$0.065 million)
- Land acquisition for Red Hill Recreation Reserve investigation (\$0.055 million)
- Dromana & Arthurs Seat management plan (\$0.225 million)
- Mount Martha Village parking and Watsons Road footpath plan (\$0.125 million)
- Safety Beach Foreshore access upgrades (\$0.415 million)
- Placemaking Program - incl. east entrance to Dromana - (\$0.35 million)
- Rye Skate Park renewal and upgrade plan (\$0.075 million)
- Sorrento netball courts renewal (\$0.11 million)
- Camp Hill Rd footpath, Somers (\$0.5 million).

I would like to thank our community for the massive feedback you provided, and councillors for their invaluable guidance and input into this Budget. And pay special tribute to our Chief Financial Officer, Bulent Oz, and his team for all their hard work in pulling this Budget together.

John Baker
Chief Executive Officer

Economic Assumptions

Assumption	Notes	Budget	Projections			Trend +/-
		2023/24	2024/25	2025/26	2026/27	
Rate Cap Increase	1	3.50%	3.60%	3.20%	3.00%	-
Population Growth		0.03%	0.03%	0.03%	0.03%	o
Investment Interest Rate	2	4.10%	2.60%	2.20%	2.00%	-
Borrowing Interest Rate	3	2.68%	2.59%	2.59%	2.43%	-
CPI		7.80%	3.60%	3.20%	3.00%	-
User Fees	4	8.09%	3.60%	3.20%	3.00%	-
Grants - Operating		8.60%	3.60%	3.20%	3.00%	-
Grants - Capital	5	\$14.5M	\$10M	\$10M	\$10M	o
Contributions		\$8.6M	\$2.0M	\$2.0M	\$2.0M	o
Proceeds from sale of assets		\$2.0M	\$2.0M	\$2.0M	\$2.0M	o
Finance Costs	6	\$2.97M	\$2.39M	\$2.21M	\$2.28M	-
Employee Costs	7	11.86%	2.88%	2.56%	2.40%	-
Materials and Services		9.82%	6.10%	5.70%	5.50%	-
Utilities		(0.38%)	3.60%	3.20%	3.00%	-
Depreciation		\$39.0M	\$37.87M	\$37.45M	\$37.09M	-
Other expenses		27.22%	3.60%	3.20%	3.00%	-

Notes to Assumptions

1. Rate Cap

Rate cap for 2023/24 as set by State Government is 3.5% and future years as per CPI

2. Investment Interest Rate

Projections of interest rate assumes that the interest rates will be 1% below CPI.

3. Borrowing Interest Rate

Projections based on weighted average of current borrowings.

4. User Fees

Increase in Budgeted user fees are in line with future estimates of materials and services, maintaining an increase in line with CPI across future years.

5. Grants - Capital

Projections based on Financial Plan 2022-2032

6. Finance Costs

Budget and future projections are calculated based on principle loan repayment schedule as at 30 June 2023

7. Employee Costs

Increase in employee costs is a result of resourcing requirements for temporary projects and future years increases calculated as 80% of rate cap

1. Link to the Integrated Planning and Reporting Framework

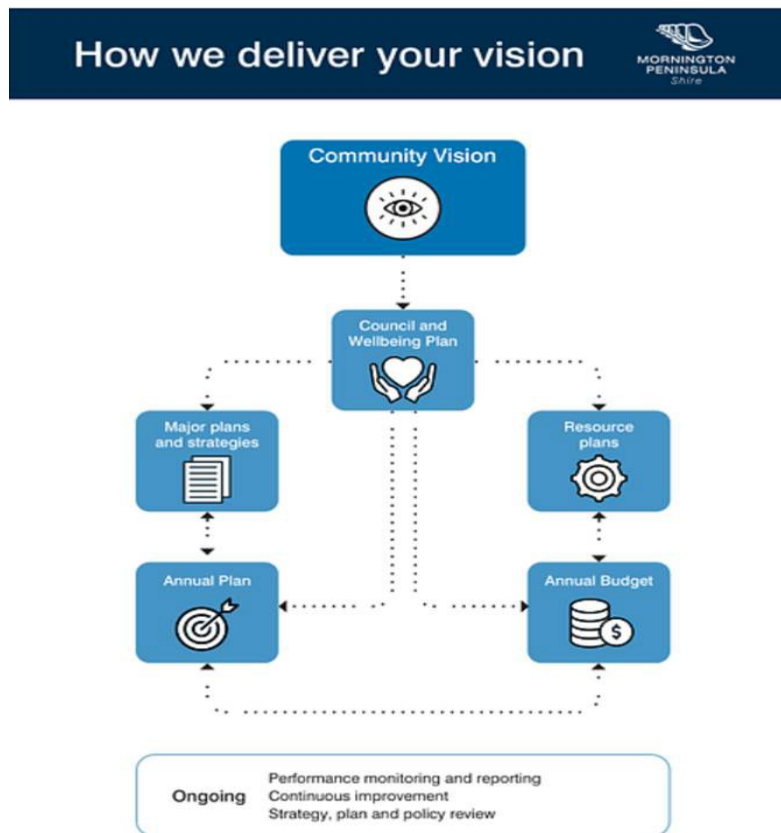
This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Council Vision), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Integrated Strategic Planning and Reporting Framework provides an overview of the relationship between Council's key planning and reporting documents that are required to be prepared to support strategic decision making and ensure accountability to local communities in the performance of functions and exercise of powers under the Local Government Act 2020.

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term through the Community Vision, Financial Plan and Asset Plan, medium term through the Council and Wellbeing Plan, Workforce Plan, and Revenue and Rating Plan, and short term via the Budget and Annual Report.

The Budget forms an important part of Council's Integrated Planning and Reporting Framework. This framework, represented below, ensures that the Budget is developed in response to Council Plan priorities and specifies the resources required to fund Council services and initiatives over the next 12 months and subsequent 3 financial years.



Budget Preparation

Under the Act, Council is required to prepare and adopt a Budget for each financial year and the subsequent three financial years. The Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by Section 94 of the Local Government Act 2020 (the Act) and the Local Government (Planning and Reporting) Regulations 2020 (the Regulations).

The 2023/24 budget includes both strategic and operational information. At the strategic level, the budget details how the services and initiatives to be funded will contribute to the achievement of the strategic objectives in the council plan as well as the indicators and measures to monitor service performance outcomes. It also contains strategies which have been identified by council as priorities. At the operational level it expresses the funding of services and initiatives through financial statements describing in detail the income, expenditure, assets, liabilities, equity, cash and capital works required.

1.2 Our purpose

Our vision

Welcome (Wominjeka) to the Mornington Peninsula, bound by green spaces and sea.

We honour and pay respects to the Traditional Owners of this beautiful land – the Bunurong people. We also pay our deepest respects to their Ancestors and Elders. We are inspired to protect and enhance our distinct region that values its diverse community, environments and townships. Our community spirit thrives, with safe, accessible and inclusive spaces for all. Together we continue to create a sustainable, vibrant and prosperous future that values innovation and shared compassion.

Our mission

We will achieve this by:

- Providing effective leadership and representation by democratically elected councillors
- Listening and reflecting your collective aspirations in our plans
- Helping you create a resilient, inclusive community that can respond to challenges
- Bringing new ideas to discussions that create new opportunities
- Encouraging you to get involved in your community
- Working hard to provide the best possible service and value
- Keeping you up to date with what is happening across the Shire in an open and direct way

Our values

The Shire is committed to the highest standards of performance, behaviour and service. To guide us in the delivery of exceptional community outcomes, we have five core values that are integral to everything we do:

- Integrity
- Openness
- Courage
- Respect, and
- Excellence.

Our Core Values set the framework for how we work together to achieve outstanding outcomes for our customers and our community.

Our values guide us in clearly defining and communicating:

- How we do things at the Shire
- How we make decisions in the best interests of the community we serve, and
- How we hold ourselves and each other accountable the highest standards of performance and conduct.

Our Values set our organisational culture and articulate the shared behaviours we are all required to live by when making decisions in the course of our work.

In living our values, we build a collective culture committed to high performance, and send a clear message to our colleagues and our community about how we go about our business.



	Integrity We take ownership and responsibility for our decisions; keep our promises; and hold each other accountable to the highest standards of performance.
	Courage We give honest advice; make tough calls with conviction; stand by our decisions; admit if we get it wrong; and challenge ourselves to explore new ways of thinking.
	Openness We share knowledge and learning for the benefit of all; actively engage with our community; and are transparent in our decision making.
	Respect We treat everyone with dignity, fairness and empathy; look out for our safety and wellbeing; and nurture positive and inclusive relationships.
	Excellence We provide exceptional customer service; strive for innovative team outcomes for the betterment of our community; and step up to lead where we recognise an opportunity for improvement.

1.3 Strategic objectives

Link to the Mornington Peninsula Shire Council and Wellbeing Plan 2021-2025

Our Council and Wellbeing Plan 2021-2025 has the following components:

- **Themes:** Sets Council's strategic direction to work towards the Community Vision.
- **Strategic Objectives:** Outlines what the future looks like.
- The **Strategies** Council will put in place to reach the strategic objectives: What we will do to achieve our objectives.
- The **Strategic Indicators** that monitor the achievement of objectives: How we measure our progress.

Strategic Themes	Description
A healthy natural environment and well-planned townships	Vibrant and unique townships balanced with a natural environment that is protected now and into the future, accelerating climate action and celebrating cultural heritage.
A robust, innovative, and diverse economy	A community with abundant and varied education and local employment opportunities. We are open to new ideas and work with our partners to grow a strong, diverse and future-focused economy.
A flourishing, healthy and connected Community	An inclusive and creative community that values safety, physical and mental health and wellbeing. A community with accessible services and transport to keep us connected.

2. Services and service performance indicators

The following Themes, Strategic Objectives, Strategies and Strategic Indicators from the Mornington Peninsula Shire Council and Wellbeing Plan were developed using the thoughts and ideas our community shared with us during preparation of our Community Vision, and outlines Council's priorities and how we will work towards fulfilling our community's vision for the future.

The following section provides a description of the services that will, contribute to the three themes of the Council and Wellbeing Plan 2021-25, be funded in the 2023/24 year, and contribute to achieving our objectives.

The services listed within the preceding three themes are based on approximate net operating costs including overheads and operating projects. Capital Works costs are excluded.

Theme One: A healthy natural environment and well-planned townships

Vibrant and unique townships balanced with a natural environment that is protected now and into the future, accelerating climate action and celebrating cultural heritage.

The services and description that contribute to this theme are described below in alphabetical order.

Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Animal Management	Our Animal Management service is responsible for developing and managing the registration, enforcement and compliance of domestic animals, animal related business and livestock including the animal shelter.	<i>Rev</i>	1,938	2,129	3,146
		<i>Exp</i>	(1,000)	(1,392)	(1,589)
		<i>NET</i>	938	737	1,557
Building Safety	Our Building Safety service maintains a repository of all permits issued on the Peninsula and ensures compliant building activities so that the Peninsula's built environment remains safe.	<i>Rev</i>	1,795	1,563	1,935
		<i>Exp</i>	(2,394)	(2,855)	(2,988)
		<i>NET</i>	(599)	(1,292)	(1,053)
Climate Emergency Action	Our Climate Emergency Action service is in response to the global state of emergency. Our Council is dedicated to respond and take action to achieve net zero-emissions for the region and beyond.	<i>Rev</i>	43	25	20
		<i>Exp</i>	(1,547)	(2,373)	(2,843)
		<i>NET</i>	(1,504)	(2,348)	(2,823)
Environment Management	Our Environment Management service ensures our natural environment is healthy and protected, balancing our diverse range of natural plants and animals.	<i>Rev</i>	378	643	547
		<i>Exp</i>	(5,319)	(7,910)	(6,171)
		<i>NET</i>	(4,941)	(7,267)	(5,624)
Fire and Emergency Management	Our Fire and Emergency Management service provide mitigation, preparedness and execution of emergency responses to ensure a safe and resilient community.	<i>Rev</i>	186	165	184
		<i>Exp</i>	(3,956)	(5,479)	(5,011)
		<i>NET</i>	(3,771)	(5,314)	(4,827)

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Land-use Planning	Our Land Use Planning service guides planning decisions to help build well-designed communities that meet regulatory requirements, designing our strategic planning framework and providing specialised expertise for private, commercial and council developments as regulated under the planning scheme.	<i>Rev</i>	6,611	5,830	6,105
		<i>Exp</i>	(10,784)	(13,328)	(13,806)
		<i>NET</i>	(4,172)	(7,497)	(7,700)
Open Space	Our Open Space service designs, plans and manages our diverse range of open spaces throughout the Shire so that our natural areas are protected while allowing individuals and groups of all ages to access and enjoy them.	<i>Rev</i>	1,400	1,204	1,227
		<i>Exp</i>	(13,179)	(12,664)	(12,177)
		<i>NET</i>	(11,779)	(11,460)	(10,950)
Public Safety	Our Public Safety service ensures the public amenity for community members by education and local law enforcement so that the community remains protected and safe.	<i>Rev</i>	4,563	4,091	4,287
		<i>Exp</i>	(6,184)	(5,448)	(6,734)
		<i>NET</i>	(1,622)	(1,356)	(2,446)
Public Works Safety	Our Public Works Safety service ensures management, enforcement and community education for activities that take place on public space and assets or private developments that may impact public safety so the community can use these assets and the surrounds safely.	<i>Rev</i>	3,054	2,605	2,549
		<i>Exp</i>	(1,517)	(1,500)	(1,600)
		<i>NET</i>	1,537	1,106	948
Circular Economy and Waste Management	Our Waste Management service ensures residents have access to sustainable and environmentally aligned waste collection services and resource recovery facilities.	<i>Rev</i>	8,625	8,587	6,995
		<i>Exp</i>	(42,079)	(46,503)	(53,416)
		<i>NET</i>	(33,454)	(37,916)	(46,421)
Council Plan Strategic Objectives					
Strategic Objective 1.1					
An accessible and unique natural environment that helps our community to be healthy and well.					
Our Strategies					
1.1.1. Protect natural sites of cultural and Aboriginal and Torres Strait Islander significance.					
1.1.2. Work with our community to raise awareness about the value of our natural environment.					
1.1.3. Look after our public spaces through our Open Space Strategy and site-specific plans.					
1.1.4. Improve our trail network to achieve connection and advocate for funding.					
1.1.5. Continue putting the Climate Emergency Plan into action and build community resilience to mitigate the effects of climate emergency.					
1.1.6. Run programs to reduce the impact of the climate emergency on the health and wellbeing of our community.					

Council Plan Strategic Objectives (Cont'd)**Our Strategic Indicators**

- Initiatives are delivered to protect, maintain and enhance natural and cultural heritage.
- Increased levels of community satisfaction with our environmental sustainability activities.
- Maintain Carbon Neutral accreditation for the Shire's Operations.
- Continue to reduce carbon emissions for Shire facilities and activities and develop local carbon offset opportunities.
- Work towards the Climate Emergency Plan 2040 target of net zero emissions right across the Peninsula.
- Strong community participation in the Climate Emergency Plan actions.

Strategic Objective 1.2

A healthy ecosystem, in which our coastline, bushland, wildlife and green wedge is resilient to the climate emergency and development.

Our Strategies

- 1.2.1. Work with our community to protect native flora and fauna and coastal foreshores.
- 1.2.2. Implement Coastal and Marine Management Plans, including the Mornington Peninsula Coastal Strategy, to look after our coastal heritage and marine wildlife.
- 1.2.3. Protect the green wedge using the Green Wedge Management Plan and advocate for maintaining its special role and character.
- 1.2.4. Protect our biodiversity and wildlife in both urban and bush settings in the face of the climate emergency by implementing the Biodiversity Conservation Plan with the community and partners.
- 1.2.5. Implement the Domestic Animal Management Plan to promote responsible animal management.
- 1.2.6. Continue towards our goal of zero waste to landfill by 2030, by strengthening our circular economy as part of our Beyond Zero Waste Strategy.

Our Strategic Indicators

- Increased levels of community participation and satisfaction with environmental sustainability.
- Increased levels of community participation and satisfaction with waste management.
- Our community is highly engaged in the Shire's conservation and education programs.
- Programs to protect and maintain our biodiversity and wildlife are delivered.
- Increase in kerbside collection waste diverted from landfill.

Strategic Objective 1.3

A sustainable built environment that respects the natural environment and protects the community from the impacts of the climate emergency.

Our Strategies

- 1.3.1. Invest in renewable energy and energy efficiency programs.
- 1.3.2. Encourage responsible use of water sources on the Peninsula by implementing the Smart Water Plan.
- 1.3.3. Incorporate Indigenous culture in all project planning and design.
- 1.3.4. Implement the Environmentally Sustainable Design Policy for Shire buildings and civil works.
- 1.3.5. Advocate for environmentally sustainable design principles to be integrated into the Mornington Peninsula Planning Scheme.
- 1.3.6. Manage stormwater and build resilience to flood as it affects our community, our environment and infrastructure.
- 1.3.7. Revise the planning scheme with consideration to our vulnerability to flooding and bushfires and the protection of native vegetation.
- 1.3.8. Deliver strategies to minimise the impact of the climate emergency on our built assets.

Council Plan Strategic Objectives (Cont'd)**Our Strategic Indicators**

- Increase adaptation to the impacts of the climate emergency.
- Our building and assets are constructed with environmentally sustainable design principles.
- Our resilience to flood is strengthened and we have more responsible use of water on the Peninsula.

Strategic Objective 1.4

An accessible built environment that supports diverse, current and future community needs.

Our Strategies

- 1.4.1. Apply universal design principles in the construction, refurbishment and use of Shire owned facilities, public spaces, and open spaces.
- 1.4.2. Build and maintain Shire infrastructure and facilities based on community needs and facility condition.
- 1.4.3. Develop a Community Facilities Infrastructure Strategy, to plan for shared community facilities that meet the current and future needs of our communities.
- 1.4.4. Continue to implement the Triple A Housing Plan.
- 1.4.5. Develop an Affordable Housing Policy to facilitate contributions in private developments.
- 1.4.6. Advocate to state government for additional social and affordable housing and better housing support services.
- 1.4.7. Improve our unique townships and villages by developing and maintaining accessible public spaces.
- 1.4.8. Advocate for stronger universal design guidance in the State Planning Scheme and encourage best practise for privately owned buildings.
- 1.4.9. Deliver actions in the Housing and Settlement Strategy and Neighbourhood character Study to manage demand for housing and population growth.
- 1.4.10. Protect built sites and features of cultural significance and history.

Our Strategic Indicators

- 80% of annual capital works budget delivered.
- Shire asset renewal targets are met.
- Increased levels of satisfaction with appearance of public areas.
- Increased levels of satisfaction with recreation facilities.
- Increase in number of Shire assets that incorporate universal design principles.
- Initiatives delivered to decrease financial stress and homelessness in the community.
- Increased use of community facilities

Theme Two: A robust, innovative, and diverse economy

A community with abundant and varied education and local employment opportunities. We are open to new ideas and work with our partners to grow a strong, diverse and future-focused economy.

The Services and description that contribute to this theme are described below in alphabetical order.

Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Arts and Cultural Development	Our Arts and Cultural Development service invests in and supports spaces, events and experiences to cultivate a vibrant and sustainable arts and cultural sector.	<i>Rev</i>	917	491	1,329
		<i>Exp</i>	(5,028)	(6,373)	(5,907)
		<i>NET</i>	(4,111)	(5,882)	(4,578)
Economic Development and Support	Our Economic Development & Support service designs and drives strategies while also providing direct support to local industries and businesses so that there is a sustainable economy with local employment opportunities and a year round visitor economy throughout the Shire.	<i>Rev</i>	949	525	532
		<i>Exp</i>	(2,823)	(3,228)	(3,036)
		<i>NET</i>	(1,874)	(2,703)	(2,504)

Council Plan Strategic Objectives

Strategic Objective 2.1

A community that has access to world class local learning opportunities through all stages of life.

Our Strategies

- 2.1.1. Connect schools, education providers and business to improve social and economic outcomes.
- 2.1.2. Advocate for additional training and education services and centres of excellence.
- 2.1.3. Work in partnership with a wide range of education providers to promote lifelong and inclusive learning opportunities.

Our Strategic Indicators

- Initiatives to increase education and employment pathways supported.
- Level of community participation in Shire delivered life-long learning opportunities.

Strategic Objective 2.2

A strong food economy, promoting growth to enhance community access.

Council Plan Strategic Objectives (Cont'd)**Our Strategies**

- 2.2.1. Foster access to affordable local healthy food options by working with our key partners implementing our Agroecology Strategy.
- 2.2.2. Support and foster the growth of our farmers through a variety of food business e.g., farm gates, sea gates, food trucks, local stalls and local farmers markets.
- 2.2.3. A strong food economy that supports food relief, rescue and re-distribution programs.
- 2.2.4. Continue to implement the Green Wedge Management Plan prioritising and encouraging productive use of the green wedge.
- 2.2.5. Help our food businesses by delivering programs to grow a circular food economy.
- 2.2.6. Promote the Mornington Peninsula food economy including promoting the (MPP) brand.

Our Strategic Indicators

- Participation of food businesses engaged in a diverse variety of programs and initiatives.
- Percentage of facilities and events that meet Healthy Choices Guidelines.
- Reduction in residents that require food relief services.
- Increase our food economy contribution to our Gross Regional Product.
- Number of initiatives delivered encouraging productive and sustainable use of the green wedge.

Strategic Objective 2.3

A thriving entrepreneurial economy, with a vibrant tourism sector, that provides accessible employment to our diverse community

Our Strategies

- 2.3.1. Work closely with all sectors including hospitality, manufacturing, tourism, retail, education, health and agriculture so they are strong and grow through COVID recovery and beyond.
- 2.3.2. Deliver a new Economic Development and Tourism Strategy.
- 2.3.3. Work with the Regional Tourism Board and other key stakeholders to deliver a new Tourism Destination Management Plan.
- 2.3.4. Work with tourism stakeholders to promote the Mornington Peninsula as a premier tourism destination focussing on encouraging visitation throughout the Peninsula, off-peak visitation, and business and corporate events.
- 2.3.5. Support our creative economy by delivering on the Arts and Culture Plan.
- 2.3.6. Deliver on the Reconciliation Action Plan, supporting Aboriginal and Torres Strait Islander businesses and employment opportunities.
- 2.3.7. Work in partnership with other levels of government and service providers to promote grants, programs and services to encourage inclusive employment and volunteering opportunities.
- 2.3.8. Advocate for planning system changes to support affordable housing initiatives in our townships and access to local employment for our businesses.

Our Strategic Indicators

- Benchmark industry employment and identify barriers to employment.
- Number of initiatives delivered to support Council's commitment to the Small Business Friendly Charter.
- Strong level of business participation in Shire delivered initiatives.
- Increase in visitor yield, off-peak visitation and dispersal of visitors.
- Initiatives delivered that grow the creative economy.
- Increase levels of satisfaction with lobbying and advocacy on behalf of the community.
- Increased levels of satisfaction with our business and tourism services.

Council Plan Strategic Objectives (Cont'd)**Strategic Objective 2.4**

A diverse economy, with green and renewable opportunities, encouraging entrepreneurship, investment and innovation.

Our Strategies

2.4.1. Provide an environment where new and existing businesses are supported to grow and transition to a green economy.

2.4.2. Investigate and develop a Performing Arts and Cultural Precinct with a specific focus on a performing arts centre, advocating for funding opportunities.

2.4.3. Use our industrial and commercial land to aid business growth and attract new and emerging industries to help diversify our economy.

2.4.4. Collaborate with the community about the future role of the Port of Hastings and the surrounding port-related land.

Our Strategic Indicators

- Increased levels of satisfaction with our business and tourism services.
- Model and site identified for a Performing Arts and Cultural Precinct.
- Number of initiatives implemented within the Industrial Land Assessment and Rezoning Strategy and Activity Centre Strategy.
- Increased levels of satisfaction with lobbying and advocacy on behalf of the community.

Theme Three: A flourishing, healthy and connected Community

An inclusive and creative community that values safety, physical and mental health and wellbeing. A community with accessible services and transport to keep us connected.

The Services and description that contribute to this theme are described below in alphabetical order.

Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Community Services	Community Care provides supports based on individual needs that help people be safe, active, and independent.	<i>Rev</i>	8,078	5,581	3,289
		<i>Exp</i>	(18,364)	(4,476)	(3,977)
		<i>NET</i>	(10,286)	1,105	(688)
Community Development	Our Community Development service provides the opportunities and connections for people to engage and connect within their community for social and capacity building activities.	<i>Rev</i>	589	795	752
		<i>Exp</i>	(7,335)	(9,227)	(9,558)
		<i>NET</i>	(6,746)	(8,432)	(8,806)
Child and Family Health	Our Child and Family Health service supports children's health and development from birth until school age through specialist advice, targeted assistance for at risk families and vaccinations to ensure positive health outcomes for children.	<i>Rev</i>	2,315	2,209	2,180
		<i>Exp</i>	(4,721)	(5,299)	(5,403)
		<i>NET</i>	(2,406)	(3,091)	(3,224)
Early Years	Our Early Years' service provides learning and development opportunities for vulnerable families with young children so that all the children have the best possible start in life.	<i>Rev</i>	277	205	203
		<i>Exp</i>	(306)	(425)	(351)
		<i>NET</i>	(29)	(220)	(148)
Libraries	Our Library service provides free access to resources and spaces to support community literacy, lifelong learning, education, and social inclusion.	<i>Rev</i>	1,159	1,165	1,160
		<i>Exp</i>	(5,729)	(6,623)	(6,420)
		<i>NET</i>	(4,570)	(5,458)	(5,259)
Public Health	Our Building Safety service maintains a repository of all permits issued on the Peninsula and ensures compliant building activities so that the Peninsula's built environment remains safe.	<i>Rev</i>	1,255	1,661	1,814
		<i>Exp</i>	(6,295)	(5,348)	(5,734)
		<i>NET</i>	(5,040)	(3,688)	(3,920)
Recreation and Leisure	Our Recreation and Leisure service provides access to a broad range of facilities to support community participation in recreation and leisure activities.	<i>Rev</i>	3,608	3,980	4,798
		<i>Exp</i>	(8,816)	(10,086)	(10,408)
		<i>NET</i>	(5,208)	(6,106)	(5,610)
Transport Connections	Our Transport Connections service supports Place Based Planning and Municipal Transport Network plans as well as managing the design, delivery and maintenance of local roads, footpaths and parking, so that our customers can travel safely throughout the Peninsula.	<i>Rev</i>	139	33	50
		<i>Exp</i>	(23,866)	(24,035)	(25,965)
		<i>NET</i>	(23,727)	(24,002)	(25,914)

Service area	Description of services provided	2021/22	2022/23	2023/24	
		Actual \$'000	Forecast \$'000	Budget \$'000	
Youth Services	Our Youth Support provides a range of programs and information for young people and their families to support an engaged, healthy and safe journey into adult life.	<i>Rev</i>	279	244	318
		<i>Exp</i>	(2,091)	(2,408)	(3,081)
		<i>NET</i>	(1,812)	(2,164)	(2,763)

Council Plan Strategic Objectives
<p>Strategic Objective 3.1 A healthy and self-determined community where everyone feels valued, supported and safe.</p> <p>Our Strategies</p> <p>3.1.1. Deliver the Gender Equality Strategy in partnership with community organisations.</p> <p>3.1.2. Deliver the Reconciliation Action Plan, guided by the traditional owners, respecting Aboriginal and Torres Strait Islander peoples.</p> <p>3.1.3. Deliver the Communities That Care Action Plan increasing connection for young people.</p> <p>3.1.4. Deliver on a new integrated Lifespan Strategy that will enhance the health and wellbeing of all generations.</p> <p>3.1.5. Support and participate in local and regional programs to improve sexual and reproductive health.</p> <p>3.1.6. Provide a harm minimisation approach to alcohol through our Alcohol Management Policy.</p> <p>3.1.7. Deliver the Positive Ageing Strategy promoting the respectful inclusion of older people.</p> <p>3.1.8. Carry out an Active Living Census to better understand people's activity levels and preferences.</p> <p>3.1.9. Healthy eating options are available at Shire owned and managed facilities and events.</p> <p>Our Strategic Indicators</p> <ul style="list-style-type: none"> • Increased levels of community satisfaction in services we provide to older people. • Increased levels of community satisfaction for family support services we provide. • Increase in initiatives implemented that support active living and mental health and wellbeing. • Increase in initiatives delivered that support our diverse community. • Implement initiatives that support our Reconciliation Action Plan.
<p>Strategic Objective 3.2 A resilient and confident community where everyone connects and is supported.</p> <p>Our Strategies</p> <p>3.2.1. Develop a range of community, creative and business support grants.</p> <p>3.2.2. Collaborate with our community to prepare for the climate emergency.</p> <p>3.2.3. Deliver the Shire's COVID-19 recovery program, including grants and key projects.</p> <p>3.2.4. Increase social connection and reduce social isolation in our community.</p> <p>3.2.5. Deliver programs to prevent, recognise and respond to mental health and wellbeing concerns.</p> <p>3.2.6. Develop a Community Strengthening Strategy to improve social inclusion, boost volunteering and build resilience.</p> <p>3.2.7. Support and participate in local and regional initiatives that focus on suicide prevention and positive mental health and wellbeing.</p> <p>3.2.8. Advocate for improved telecommunication networks to ensure a strong digital connection and increase social inclusion.</p>

Council Plan Strategic Objectives

Our Strategic Indicators

- Improve level of uptake of community support programs.
- Community support initiatives delivered in partnership with key stakeholders.
- Mental health and wellbeing programs delivered in partnership with key stakeholders.
- Reduction of telecommunications and internet black spots on the Peninsula.

Strategic Objective 3.3

A community in which people from all generations, backgrounds and abilities can access local services.

Our Strategies

- 3.3.1. Remove barriers so people of all abilities can participate and access services.
- 3.3.2. Explore partnership opportunities for programs that address tobacco-related and gambling harm.
- 3.3.3. Deliver programs, services and events that engage and empower children, young people and their families.
- 3.3.4. Engage with LGBTQIA+ community members and deliver programs to support them.
- 3.3.5. Support Aboriginal and Torres Strait Islander community members to self-determine community services and programs as required.
- 3.3.6. Advocate for more local services to meet current and future community need.

Our Strategic Indicators

- Implement initiatives that enhance community inclusion and wellbeing outcomes.
- Increase levels of satisfaction with family, older and disadvantaged support services.
- Level of community participation in programs that support our community's diverse needs.
- Implement initiatives to increase awareness and access to social and support services.
- Improved services for Aboriginal and Torres Strait Islander community.
- Shire owned assets with all-abilities entrances and facilities.

Strategic Objective 3.4

A community with vibrant arts, culture, sport and recreational opportunities that foster connections and participation across generations, backgrounds and abilities.

Our Strategies

- 3.4.1. In partnership with our community, using Universal Design Principles, improve access to and promote cultural, sport and recreational opportunities.
- 3.4.2. Implement the Shire's Our Arts and Culture Plan, creating an environment in which the arts thrive.
- 3.4.3. Engage with culturally and linguistically diverse communities to share and protect cultural heritage, beliefs, traditions, and stories.
- 3.4.4. Implement a Libraries Strategy to provide accessible services and programs for our diverse community.
- 3.4.5. Support and deliver inclusive events and festivals.

Our Strategic Indicators

- Increase level of satisfaction with community and cultural activities and services.
- Increase participation in arts, cultural, sport and recreational initiatives delivered.
- Increase participation in our diverse services and programs.
- Increase signature events on the Peninsula that utilise local talent.

Council Plan Strategic Objectives	
Strategic Objective 3.5	
A community that is well connected through sustainable, accessible and integrated transport options.	
Our Strategies	
3.5.1. Advocate for more accessible and frequent public transport services, including connected pathways, trails, buses and trains for the Mornington Peninsula.	
3.5.2. Improve accessibility to Shire-managed car parking and footpaths.	
3.5.3. Deliver on the Pedestrian Access Strategy, creating safe, accessible and connected pedestrian networks.	
3.5.4. Advocate for an expansion of the electric vehicle charging network and promote the use of electric vehicles.	
3.5.5. Implement the Towards Zero Road Safety Strategy in our continued commitment to zero road deaths and serious injuries towards 2050.	
3.5.6. Deliver on the new Integrated Transport Strategy to create a connected, accessible and sustainable transport network.	
3.5.7. Deliver on the new RideSafe Strategy to create a safe and accessible cycling network that accommodates the needs of all users.	
Our Strategic Indicators	
<ul style="list-style-type: none"> • Improve condition of local roads and footpaths and increase community satisfaction. • Improve parking facilities and increase levels of community satisfaction. • Number of initiatives delivered to support a connected community. • An increase in new and upgraded footpaths, bike lanes and trails so they are accessible and encourage active transport. • Progress on peninsula bike safe trial for Victoria on the Mornington Peninsula. 	

2.2 Net Service Costs by Theme

	Net Cost	Expenditure	Revenue
	\$'000	\$'000	\$'000
A healthy natural environment and well-planned townships	(79,340)	(106,335)	26,995
A robust, innovative, and diverse economy	(7,082)	(8,944)	1,861
A flourishing, healthy and connected Community	(56,332)	(70,897)	14,565
Total	(142,754)	(186,176)	43,421

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2023/24 has been supplemented with projections to 2026/27

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Financial Performance Statement
Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Financial Performance Statement

For the four years ending 30 June 2027

	Forecast	Budget	Projections		
	Actual 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income					
Rates and charges	206,991	222,442	230,398	237,725	244,815
Grants and subsidies	12,613	9,520	9,862	10,178	10,483
User Charges	32,507	34,316	40,931	41,522	42,358
Grants Commission	6,554	6,961	7,212	7,442	7,666
Other Income	1,897	1,111	1,111	1,111	1,111
Total income	260,562	274,350	289,514	297,979	306,432
Expenses					
Employee costs	(82,562)	(89,161)	(87,402)	(89,640)	(91,791)
Materials and services	(53,366)	(41,697)	(44,241)	(46,762)	(49,334)
Materials and services - Contracts	(96,885)	(103,202)	(109,498)	(115,739)	(122,105)
Other Expenses	(8,451)	(8,418)	(7,974)	(8,220)	(8,457)
Total expenses	(241,264)	(242,478)	(249,115)	(260,361)	(271,688)
Funds Available	19,298	31,872	40,399	37,617	34,745
Other Income/Expenses					
Capital Works (Net)	(65,708)	(35,623)	(40,234)	(37,395)	(35,160)
Land Disposals	8,580	-	-	-	-
Land Acquisitions	(679)	2,000	2,000	2,000	2,000
Interest Income	2,298	2,900	1,839	1,556	1,415
Interest Expenses	(1,075)	(1,086)	(844)	(774)	(711)
Debt Servicing Principal	(4,021)	(2,971)	(2,386)	(2,214)	(2,277)
New Borrowings	-	3,877	-	-	-
Lease Liability Repayment	(827)	(946)	(763)	(763)	-
Total Other Income/Expense	(61,432)	(31,849)	(40,388)	(37,590)	(34,733)
Total comprehensive result	(42,134)	23	11	27	11

Comprehensive Income Statement
For the four years ending 30 June 2027

	NOTES	Forecast	Budget	Projections		
		Actual 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income / Revenue						
Rates and charges	4.1.1	206,991	222,442	230,398	237,725	244,815
Statutory fees and fines	4.1.2	8,847	9,596	9,942	10,260	10,568
User fees	4.1.3	20,756	21,723	22,505	23,225	23,922
Grants - operating	4.1.4	19,168	16,480	17,074	17,620	18,149
Grants - capital	4.1.4	35,913	14,523	10,000	10,000	10,000
Contributions - monetary	4.1.5	1,188	5,601	2,000	2,000	2,000
Contributions - non-monetary	4.1.5	3,000	3,000	-	-	-
Other income	4.1.6	6,370	6,467	5,535	5,370	5,343
Total income / revenue		302,233	299,833	297,453	306,200	314,796
Expenses						
Employee costs	4.1.7	82,562	89,161	87,402	89,640	91,791
Materials and services	4.1.8	150,251	144,899	153,738	162,501	171,439
Depreciation	4.1.9	37,794	38,994	37,872	37,450	37,094
Amortisation - intangible assets	4.1.10	149	149	518	518	518
Amortisation - right of use assets	4.1.11	827	946	763	763	-
Borrowing costs	4.2.3	1,021	1,034	790	718	653
Finance costs - leases		54	52	54	56	58
Other expenses	4.1.12	8,451	8,418	7,974	8,220	8,457
Total expenses		281,109	283,654	289,112	299,866	310,011
Surplus/(deficit) for the year		21,124	16,179	8,341	6,334	4,785

Reconciliation of Comprehensive Income Statement to Council Plan Objectives and Services

	Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
A healthy natural environment and well-planned townships	(79,340)	(106,335)	26,995
A robust, innovative, and diverse economy	(7,082)	(8,944)	1,861
A flourishing, healthy and connected Community	(56,332)	(70,897)	14,565
Total	(142,754)	(186,176)	43,421

Expenses added in:

Shire Enabling Services*	(26,272)
Depreciation & Amortisation	(40,090)
Interest Expense	(1,086)
Surplus/(Deficit) before funding sources	(210,202)

Funding sources added in:

Rates and charges	222,442
Grants commission	6,961
Interest income	2,900
Contributions - non-monetary	3,000
Total funding sources	235,303
Operating surplus/(deficit) for the year	25,100

Capital grants	(14,523)
Capital contributions	5,601
Operating surplus/(deficit) for the year	16,179

*Includes Finance, Governance, Human Resources, IT, etc.

Balance Sheet

For the four years ending 30 June 2027

	NOTES	Forecast	Budget	Projections		
		Actual 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Assets						
Current assets						
Cash and cash equivalents		63,382	63,405	63,415	63,442	63,453
Trade and other receivables		14,477	12,456	23,712	19,178	22,731
Inventories		192	192	192	192	192
Non-current assets classified as held for sale		2,273	-	-	-	-
Other assets		2,875	2,875	2,875	2,875	2,875
Total current assets	4.2.1	83,199	78,928	90,194	85,687	89,251
Non-current assets						
Trade and other receivables		51	51	51	51	51
Other financial assets		45	45	45	45	45
Property, infrastructure, plant & equipment		3,255,684	3,273,968	3,261,606	3,271,550	3,279,616
Right-of-use assets	4.2.4	863	1,746	1,746	1,746	1,746
Investment property		10,266	10,266	10,266	10,266	10,266
Intangible assets		2,427	2,278	1,760	2,278	2,796
Total non-current assets	4.2.1	3,269,336	3,288,355	3,275,474	3,285,937	3,294,521
Total assets		3,352,535	3,367,283	3,365,668	3,371,624	3,383,772
Liabilities						
Current liabilities						
Trade and other payables		18,286	23,287	14,812	15,720	24,404
Trust funds and deposits		8,519	8,519	8,520	8,518	8,519
Unearned income/revenue		10,743	3,951	3,951	3,951	3,951
Provisions		18,414	18,930	19,460	20,004	20,565
Interest-bearing liabilities	4.2.3	4,008	2,971	2,386	2,214	2,277
Lease liabilities	4.2.4	761	646	646	646	646
Total current liabilities	4.2.2	60,731	58,303	49,774	51,053	60,361
Non-current liabilities						
Provisions		12,986	13,350	13,723	14,108	14,503
Interest-bearing liabilities	4.2.3	31,561	33,504	31,703	29,661	27,321
Lease liabilities	4.2.4	2,282	1,197	1,197	1,197	1,197
Total non-current liabilities	4.2.2	46,829	48,050	46,623	44,966	43,021
Total liabilities		107,560	106,354	96,398	96,019	103,382
Net assets		3,244,975	3,260,929	3,269,271	3,275,605	3,280,390
Equity						
Accumulated surplus		1,076,284	1,092,463	1,100,804	1,107,138	1,111,923
Reserves		2,168,691	2,168,467	2,168,467	2,168,467	2,168,467
Total equity		3,244,975	3,260,929	3,269,271	3,275,605	3,280,390

Statement of Changes in Equity
For the four years ending 30 June 2027

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2023 Forecast Actual					
Balance at beginning of the financial year		3,223,851	1,055,160	2,166,999	1,692
Surplus/(deficit) for the year		21,124	21,124	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		3,244,975	1,076,284	2,166,999	1,692
2024 Budget					
Balance at beginning of the financial year		3,244,975	1,076,284	2,166,999	1,692
Surplus/(deficit) for the year		16,179	16,179	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	-	-	-
Transfers from other reserves	4.3.1	(224)	-	-	(224)
Balance at end of the financial year	4.3.2	3,260,929	1,092,463	2,166,999	1,468
2025					
Balance at beginning of the financial year		3,260,929	1,092,463	2,166,999	1,468
Surplus/(deficit) for the year		8,341	8,341	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		3,269,271	1,100,804	2,166,999	1,468
2026					
Balance at beginning of the financial year		3,269,271	1,100,804	2,166,999	1,468
Surplus/(deficit) for the year		6,334	6,334	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		3,275,605	1,107,138	2,166,999	1,468
2027					
Balance at beginning of the financial year		3,275,605	1,107,138	2,166,999	1,468
Surplus/(deficit) for the year		4,785	4,785	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		3,280,390	1,111,923	2,166,999	1,468

Statement of Cash Flows

For the four years ending 30 June 2027

NOTES	Forecast	Budget	Projections		
	Actual 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	206,991	222,442	230,398	237,725	244,815
Statutory fees and fines	8,847	9,596	9,942	10,260	10,568
User fees	27,817	21,723	22,505	23,225	23,922
Grants - operating	19,168	16,480	17,074	17,620	18,149
Grants - capital	35,913	14,523	10,000	10,000	10,000
Contributions - monetary	(16,957)	5,601	2,000	2,000	2,000
Interest received	2,298	2,900	1,839	1,556	1,415
Dividends received	3	3	3	3	3
Other receipts	4,069	3,564	3,693	3,811	3,925
Employee costs	(82,562)	(89,161)	(87,402)	(89,640)	(91,791)
Materials and services	(160,736)	(141,709)	(146,467)	(155,796)	(164,253)
Short-term, low value and variable lease payments	(1,305)	(1,189)	(1,189)	(1,189)	(1,189)
Other payments	(8,041)	(8,418)	(7,974)	(8,220)	(8,457)
Net cash provided by/(used in) operating activities	35,505	56,356	54,420	51,355	49,105
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(102,760)	(55,206)	(50,234)	(47,395)	(45,160)
Proceeds from sale of property, infrastructure, plant and equipment	8,580	-	-	-	-
Net cash provided by/ (used in) investing activities	(94,180)	(55,206)	(50,234)	(47,395)	(45,160)
Cash flows from financing activities					
Finance costs	(1,021)	(1,034)	(790)	(718)	(653)
Proceeds from borrowings	-	3,877	-	-	-
Repayment of borrowings	(4,021)	(2,971)	(2,386)	(2,214)	(2,277)
Interest paid - lease liability	(54)	(52)	(54)	(56)	(58)
Repayment of lease liabilities	(827)	(946)	(946)	(946)	(946)
Net cash provided by/(used in) financing activities	(5,923)	(1,126)	(4,176)	(3,934)	(3,934)
Net increase/(decrease) in cash & cash equivalents	(64,598)	23	10	27	11
Cash and cash equivalents at the beginning of the financial year	127,980	63,382	63,405	63,415	63,442
Cash and cash equivalents at the end of the financial year	63,382	63,405	63,415	63,442	63,453

Statement of Capital Works
For the four years ending 30 June 2027

	NOTES	Forecast	Budget	Projections		
		2022/23	2023/24	2024/25	2025/26	2026/27
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		1,694	828	-	-	-
Total land		1,694	828	-	-	-
Buildings		17,553	22,969	22,826	23,238	20,346
Total buildings		17,553	22,969	22,826	23,238	20,346
Total property		19,247	23,797	22,826	23,238	20,346
Plant and equipment						
Plant, machinery and equipment		1,053	949	46	60	-
Fixtures, fittings and furniture		50	187	152	197	334
Art Works		25	25	-	-	-
Library books		915	1,140	781	990	1,651
Total plant and equipment		2,043	2,301	979	1,247	1,985
Infrastructure						
Roads		7,960	7,855	5,599	5,928	10,105
Bridges		50	50	42	53	101
Footpaths and cycleways		6,195	5,663	7,638	9,633	9,423
Drainage		4,605	3,510	3,690	3,165	4,918
Recreational, leisure and community facilities		3,619	1,315	2,920	3,970	1,304
Waste management		-	-	1,272	-	-
Parks, open space and streetscapes		3,496	10,410	1,506	1,235	1,319
Marine Structures		385	305	-	-	-
Other infrastructure		-	-	1,626	573	507
Total infrastructure		26,309	29,108	24,293	24,556	27,677
Total capital works expenditure	4.5.1	47,600	55,206	48,098	49,041	50,009
Represented by:						
New asset expenditure		10,710	10,317	18,017	12,156	7,528
Asset renewal expenditure		24,272	26,259	25,872	28,287	30,545
Asset expansion expenditure		3,536	1,231	18	421	-
Asset upgrade expenditure		9,081	17,400	6,327	6,531	7,087
Total capital works expenditure	4.5.1	47,600	55,206	50,234	47,395	45,160
Funding sources represented by:						
Grants		13,080	14,523	10,000	10,000	10,000
Contributions		-	5,040	-	-	-
Council cash		34,520	34,236	40,234	37,395	35,160
Borrowings		-	1,407	-	-	-
Total capital works expenditure	4.5.1	47,600	55,206	50,234	47,395	45,160

Statement of Human Resources

For the four years ending 30 June 2027

	Forecast	Budget	Projections		
	Actual				
	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	80,520	85,290	83,420	85,556	87,609
Employee costs - capital	2,042	3,871	3,982	4,084	4,182
Total staff expenditure	82,562	89,161	87,402	89,640	91,791
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	713.0	728.1	728.1	728.1	728.1
Total staff numbers	713.0	728.1	728.1	728.1	728.1

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
	2023/24	Full Time	Part time		
	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Executive Office	12,843	10,574	1,803	254	213
Community Strengthening	31,881	21,079	7,719	2,071	1,012
Corporate Strategy & Business Improvement	14,331	11,905	982	124	1,320
Planning & Infrastructure	29,247	24,847	2,387	733	1,280
Total permanent staff expenditure	88,302	68,404	12,891	3,181	3,826
Other employee related expenditure	4,730				
Capitalised labour costs	(3,871)				
Total expenditure	89,161				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
	2023/24	Full Time	Part time		
Chief Executive Office	112.1	92.0	20.0	2.1	3.9
Community Strengthening	267.5	184.1	83.5	20.7	8.3
Corporate Strategy & Business Improvement	113.4	103.0	10.4	1.2	16.3
Planning & Infrastructure	235.1	209.8	25.3	7.3	15.0
Total permanent staff expenditure	728.1	588.9	139.2	31.4	43.4
Other employee related expenditure	74.8	-	-	-	-
Capitalised labour costs	(38.7)	-	-	-	-
Total staff	764.3	588.9	139.2	31.4	43.4

**Summary of Planned Human Resources Expenditure
For the four years ending 30 June 2027**

	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Chief Executive Office				
Permanent - Full time	10,574	10,878	11,157	11,425
Permanent - Part time	1,803	1,855	1,902	1,948
Total Chief Executive Office	12,377	12,733	13,059	13,372
Community Strengthening				
Permanent - Full time	21,079	21,686	22,241	22,775
Permanent - Part time	7,719	7,942	8,145	8,341
Total Community Strengthening	28,798	29,627	30,386	31,115
Corporate Strategy & Business Improvement				
Permanent - Full time	11,905	12,247	12,561	12,862
Permanent - Part time	982	1,010	1,036	1,061
Total Corporate Strategy & Business Improvement	12,887	13,258	13,597	13,923
Planning & Infrastructure				
Permanent - Full time	24,847	25,562	26,217	26,846
Permanent - Part time	2,387	2,456	2,519	2,579
Total Planning & Infrastructure	27,234	28,018	28,736	29,425
Casuals, temporary and other expenditure	11,737	7,748	7,947	8,137
Capitalised labour costs	(3,871)	(3,982)	(4,084)	(4,182)
Total staff expenditure	89,161	87,402	89,640	91,791

	2023/24 FTE	2024/25 FTE	2025/26 FTE	2026/27 FTE
Chief Executive Office				
Permanent - Full time	92.0	92.0	92.0	92.0
Permanent - Part time	20.0	20.0	20.0	20.0
Total Chief Executive Office	112.1	112.1	112.1	112.1
Community Strengthening				
Permanent - Full time	184.1	184.1	184.1	184.1
Permanent - Part time	83.5	83.5	83.5	83.5
Total Community Strengthening	267.5	267.5	267.5	267.5
Corporate Strategy & Business Improvement				
Permanent - Full time	103.0	103.0	103.0	103.0
Permanent - Part time	10.4	10.4	10.4	10.4
Total Corporate Strategy & Business Improvement	113.4	113.4	113.4	113.4
Planning & Infrastructure				
Permanent - Full time	209.8	209.8	209.8	209.8
Permanent - Part time	25.3	25.3	25.3	25.3
Total Planning & Infrastructure	235.1	235.1	235.1	235.1
Casuals and temporary staff	74.8	31.4	31.4	31.4
Capitalised labour	(38.7)	(38.7)	(38.7)	(38.7)
Total staff numbers	764.3	720.8	720.8	720.8

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2023/24 the FGRS cap has been set at 3.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 3.50% in line with the rate cap.

The Waste Service Charge will increase by \$80 to \$446 mainly due to additional services and increase in waste volumes and contract indexation.

This will raise total rates and charges for 2023/24 to \$222.4M.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Actual		2023/24	Change	%	Projections			Trend
	2021/22	2022/23				2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	+/-
General rates*	155,468	160,266	166,800	6,534	4.08%	172,805	178,335	183,685	+
Waste management charge	34,901	37,982	46,421	8,439	22.22%	48,093	49,632	51,121	+
Service rates and charges	6,438	6,467	7,797	1,330	20.56%	8,078	8,336	8,586	+
Supplementary rates and rate adjustments	1,316	760	410	(350)	(46.05%)	410	410	410	o
Interest on rates and charges	165	167	173	6	3.50%	173	173	173	o
Revenue in lieu of rates	840	840	840	-	0.00%	840	840	840	o
Total rates and charges	199,128	206,482	222,442	15,960	7.73%	230,398	237,725	244,815	+

The provisions of the Valuation Land Act 1960 specify that all Victorian councils are required to separately rate each part of a property that is able to be separately occupied, which results in you receiving more than one rate notice for a single property. However, Council is also able to combine multiple titles onto one rate notice where the titles are occupied by the same person. This is known as contiguous rating. Having your properties rated together is a financial benefit as you will only be charged one Waste Service Charge. In some circumstances combining multiple titles onto one rate notice can change the rating category, resulting in further savings e.g. when residential vacant land is combined with an adjoining residential dwelling the rate notice will be levied at the General Rate. The rate in the dollar for the General rate is currently 40% less than the Vacant Land Rates. Properties can be abutting or may be separated by a public purpose open reserve or open space, street, road, lane, footway, court, railway, thoroughfare or travelling route.

Note: Mornington Peninsula Shire's policy is to regularly review all contiguously rated properties. Should you sell one or all of your properties the contiguous rating will be cancelled.

To apply, you are required to complete and submit the Application for Contiguous Rating Form, or contact our Revenue Management Team on (03) 5950 1090. Applications will be assessed in accordance with the provisions of the Valuation of Land Act 1960.

*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2022/23 cents/\$CIV*	2023/24 cents/\$CIV*	Change
General rate for rateable residential properties	0.11929	0.12830	7.55%
General rate for vacant residential properties	0.16701	0.17962	7.55%
General rate for vacant commercial properties	0.16701	0.17962	7.55%
General rate for vacant industrial properties	0.16701	0.17962	7.55%
General rate for rateable MP agricultural properties	0.04175	0.04490	7.55%
General rate for rateable conservation land properties	0.08947	0.09622	7.55%
General rate for Trust For Nature properties	0.04175	0.04490	7.55%

* Rate in the dollar is based on 01/01/2023 valuations.

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2022/23 \$'000	2023/24 \$'000	Change	
			\$'000	%
General Land	151,350	156,956	5,606	3.70%
Vacant residential land	5,379	5,973	594	11.04%
Vacant commercial land	83	84	1	1.62%
Vacant industrial land	159	296	137	85.87%
MP Agricultural rate land	2,131	2,264	133	6.23%
Conservation land	1,102	1,163	61	5.57%
Trust for Nature	14	16	2	17.04%
Cerberus	47	49	2	3.93%
Steel Works	840	840	-	-
Cultural and Recreational land	167	173	6	3.51%
Supplementary rates	950	600	(350)	(36.84%)
Heritage Rebate	(90)	(90)	-	-
Valuation Objection	(100)	(100)	-	-
Total amount to be raised by general rates	162,032	168,223	6,191	3.82%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2022/23 Number	2023/24 Number	Change	
			Number	%
General Land	100,423	100,640	217	0.22%
Vacant residential land	2,883	2,958	75	2.60%
Vacant commercial land	53	50	(3)	(5.66%)
Vacant industrial land	105	121	16	15.24%
MP Agricultural rate land	1,164	1,175	11	0.95%
Conservation land	607	597	(10)	(1.65%)
Trust for Nature	16	16	-	-
Cerberus	106	106	-	-
Steel Works	1	1	-	-
Cultural and Recreational land	27	27	-	-
Total number of assessments	105,385	105,691	306	-

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2022/23 \$'000	2023/24 \$'000	Change	
			\$'000	%
General Land	126,876,255	122,338,060	(4,538,195)	(3.58%)
Vacant residential land	3,220,613	3,325,256	104,643	3.25%
Vacant Commercial land	49,966	46,959	(3,007)	(6.02%)
Vacant Industrial land	95,244	164,533	69,289	72.75%
MP Agricultural Land	5,105,007	5,041,290	(63,717)	(1.25%)
Conservation Land	1,232,022	1,209,037	(22,985)	(1.87%)
Trust For Nature Land	34,565	36,490	1,925	5.57%
Cerberus Land	78,230	76,150	(2,080)	(2.66%)
Steel Works	107,000	104,000	(3,000)	(2.80%)
Cultural & Recreational land	165,000	165,000	-	-
Total value of land	136,963,902	132,506,775	(4,457,127)	(3.25%)

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2022/23	2023/24	\$	%
Waste Service Charge*	366	446	80	21.86%

* Waste Service Charge is calculated by dividing total cost of waste services by the number of rateable properties. The Waste Service Charge is not a 'fee for service' levy based on services received or accessed.

4.1.1(h) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2022/23	2023/24	\$	%
General Land	36,176,172	44,181,206	8,005,034	22.13%
Vacant residential land	1,055,178	1,319,268	264,090	25.03%
Vacant Commercial land	19,398	22,300	2,902	14.96%
Vacant Industrial land	38,430	53,966	15,536	40.43%
MP Agricultural Land	426,024	524,050	98,026	23.01%
Conservation Land	222,162	266,262	44,100	19.85%
Trust For Nature Land	5,856	7,136	1,280	21.86%
Cerberus Land	38,796	47,276	8,480	21.86%
Total	37,982,016	46,421,464	8,439,448	22.22%

4.1.1(i) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2022/23	2023/24	Change	
	\$	\$	\$	%
General Rates	161,273,782	167,813,231	6,539,449	4.05%
Supplementary Rates and Adjustments	760,000	410,000	(350,000)	(46.05%)
Waste Service Charge	37,982,000	46,421,464	8,439,464	22.22%
Green waste charge (optional)	6,467,000	7,796,863	1,329,863	20.56%
Total	206,482,782	222,441,558	15,958,776	7.73%

4.1.1(j) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2022/23	2023/24	Change	
	\$'000	\$'000	\$'000	%
Total Rates and charges	206,483	222,442	15,959	7.73%

4.1.1(k) Fair Go Rates System Compliance

Mornington Peninsula Shire Council is fully compliant with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2022/23	2023/24	2024/25	2025/26	2026/27	Trend
Total Rates	\$ 160,266,360	\$ 166,800,375	\$ 174,797,265	\$ 180,927,064	\$ 186,909,015	+
Number of rateable properties	103,776	104,084	104,396	104,709	105,023	+
Base Average Rate	1,517.79	1,548.36	\$ 1,602.56	\$ 1,660.25	\$ 1,713.38	+
Maximum Rate Increase (set by the State Government)	1.75%	3.50%	3.60%	3.20%	3.00%	-
Capped Average Rate	\$ 1,544.35	\$ 1,602.56	\$ 1,660.25	\$ 1,713.38	\$ 1,764.78	+
Maximum General Rates and Municipal Charges Revenue	\$ 160,266,360	\$ 166,800,375	\$ 173,323,186	\$ 179,405,814	\$ 185,342,128	+
Budgeted General Rates and Municipal Charges Revenue	\$ 160,266,360	\$ 166,800,375	\$ 173,323,186	\$ 179,405,814	\$ 185,342,128	+
Budgeted Supplementary, Revenue in lieu of Rates and adjustments	\$ 1,767,422	\$ 1,422,856	\$ 1,474,079	\$ 1,521,250	\$ 1,566,887	+
Budgeted Total Rates and Municipal Charges Revenue	\$ 162,033,782	\$ 168,223,231	\$ 174,797,265	\$ 180,927,064	\$ 186,909,015	+

4.1.1(l) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2023/24: estimated \$600,000 and 2022/23: \$950,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(m) Differential rates

The rate payable in relation to land in each category of differential are:

- A general rate of .0012830% (.12830 cents in the dollar of CIV) for all general rateable properties;
- A differential rate of .0017962% (.17962 cents in the dollar of CIV) for all rateable vacant residential properties;
- A differential rate of .0017962% (.17962 cents in the dollar of CIV) for all rateable vacant commercial and vacant industrial properties;
- A differential rate of .0004490% (.04490 cents in the dollar of CIV) for all rateable Mornington Peninsula Agricultural properties (this excludes any associated house and curtilage);
- A differential rate of .0009622% (.09622 cents in the dollar of CIV) for all conservation land rateable properties (this excludes any associated house and curtilage);
- A differential rate of .0004490% (.04490 cents in the dollar of CIV) for all rateable trust for nature properties

4.1.1(m) (i) Residential – Vacant Land

Residential Vacant Land is land:

- (a) On which there is no dwelling or like building designed or adapted for human habitation; and
- (b) Which is located within any of the following zones under the Mornington Peninsula Planning Scheme:
 - Residential Zone 1
 - Low Density Residential Zone
 - Comprehensive Development Zone 1
- (c) This rate does not apply on unconsolidated lots subject to restructure plan until financial year 2025

Objective

The objective of this differential rate is to ensure that owners of vacant residential land make an equitable financial contribution to the cost of carrying out the functions of Council, noting that Council incurs the cost of carrying out a range of functions irrespective of whether land is vacant or occupied.

Type and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics describe above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure describe in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budget expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Not applicable.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

None.

4.1.1(m) (ii) Commercial – Vacant Land

Commercial Vacant Land is land:

- (a) On which there is no building designed or adapted for commercial or like use; and
- (b) Which is located within any of the following zones under the Mornington Peninsula Planning Scheme:
 - Business Use Zone 1
 - Business Use Zone 4
 - Business Use Zone 5

Objective

To ensure that owners of vacant commercial land make an equitable financial contribution to the cost of carrying out the functions of Council, noting that Council incurs the cost of carrying out a range of functions irrespective of whether land is vacant or occupied.

Type and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics describe above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budget expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Not applicable.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

None.

4.1.1(m) (iii) Industrial – Vacant Land

Industrial Vacant Land is land:

- (a) On which there is no building designed or adapted for industrial or like use; and
- (b) Which is located within any of the following zones under the Mornington Peninsula Planning Scheme;
 - Industrial Zone 3
 - Special Use Zone 1
 - Special Use Zone 3

Objective

To ensure that owners of vacant industrial land make an equitable financial contribution to the cost of carrying out the functions of Council, noting that Council incurs the cost of carrying out a range of functions irrespective of whether land is vacant or occupied.

Type and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics describe above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure describe in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budget expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Not applicable.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

None.

4.1.1(m) (iv) Mornington Peninsula Agricultural land
(Farm land)

Mornington Peninsula Agricultural Land is land:

which is 'farm land' within the meaning of section 2(1) of the Valuation of Land Act 1960 but excluding any portion containing a residential, commercial or industrial building (or buildings) or an outbuilding or other similar form of improvement (including the curtilage to any principal residential or commercial building whether the curtilage is fenced off or not).

For the purposes of this definition:

- (a) 'curtilage' means an area of land measuring 2,000 square metres around the principal residential building or commercial building or industrial building. If there is both a principal residential building and a principal commercial or industrial building on such land, the curtilage will be the area around the residential building alone;
- (b) 'residential building' means a building used or designed or adapted for residential purposes;
- (c) 'commercial building' means a building used or designed or adapted for commercial purposes; and
- (d) 'industrial building' means a building used or designed or adapted for industrial purposes.

Objective

- To support the planning objectives of Melbourne 2030 as they relate to urban containment.
- To preserve the rural amenity of the Mornington Peninsula and ensure the wider community can continue to enjoy those benefits.
- To preserve and protect agricultural land as a productive resource.
- To ensure that eligible land is managed in a responsible way.

Types and classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location

MPSC currently uses its agricultural differential rate to protect areas which are suited to agriculture and to ensure that eligible land is managed in a responsible way.

Use of land

Any use corresponding with the relevant characteristics described in the declaration.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

Not applicable.

MPSC currently uses its agricultural differential rate to protect areas which are suited to agriculture and to ensure that eligible land is managed in a responsible way.

The differential operates as follows –

- 35% of the general rate is applied to the farmland component of property only
- Farmhouse (plus curtilage) currently bears the full general rate
- Commercial or industrial components are separately rated

Mornington Peninsula Shire is unique in that only the farm land portion of a rural property is eligible for the differential farm rate; the 'house and curtilage' attracts the general rate.

4.1.1(m) (v) Conservation Land Rate

Conservation Land is land:

- (a) Which is 2 hectares or greater but excluding any portion containing a residential, commercial or industrial building or an outbuilding or other similar form of improvement (including the curtilage to any principal residential or commercial/industrial building)
- (b) Does not receive the Agricultural rate

For the purposes of this definition, "curtilage" means an area of land measuring 2000 square metres around the principal residential or commercial/ industrial building.

Objective

- To encourage the protection and enhancement of the natural environment and biodiversity of the Peninsula.
- To preserve the rural amenity of the Mornington Peninsula and ensure the wider community can continue to enjoy those benefits.
- To ensure that eligible land is managed in a responsible way.

Type and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics describe above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure describe in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budget expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Not applicable.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

Not applicable.

4.1.1(m) (vi) Trust for Nature Rate

Trust for Nature Land is land that is under Trust for Nature conservation covenant

Objective

The objective of this differential rate is to recognise the commitment towards protection of biodiversity of Mornington Peninsula Shire and provide the highest level of recognition possible within the limits of differential rating. A conservation covenant is a voluntary agreement between Trust for Nature and the landowners.

- To encourage the protection and enhancement of the natural environment and biodiversity of the Peninsula.
- To preserve the rural amenity of the Mornington Peninsula and ensure the wider community can continue to enjoy those benefits
- To ensure that eligible land is managed in a responsible way.

Type and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics describe above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure describe in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budget expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Residential.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

4.1.2 Statutory fees and fines

	Actual	Forecast	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24			2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	+/-
Infringements and costs	2,958	1,786	2,329	543	30.43%	2,413	2,490	2,565	+
Town planning fees	3,854	3,308	3,550	242	7.30%	3,678	3,795	3,909	+
Land information certificates	272	294	261	(32)	(11.01%)	271	279	288	+
Permits	2,684	3,013	2,941	(72)	(2.40%)	3,047	3,144	3,239	+
Other fees and charges	490	446	515	69	15.42%	533	550	567	+
Total statutory fees and fines	10,258	8,847	9,596	749	8.47%	9,942	10,260	10,568	

Statutory fees are forecast to increase by 8.5% or \$0.7 million compared to 2022/23 forecast. The increase is driven by planning fee volumes, fee increases and new fees. Fees & Charges Schedule is provided in Appendix A - Schedule of Fees and Charges.

4.1.3 User fees

	Actual	Forecast	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24			2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	+/-
Aged and health services	1,404	641	612	(28)	(4.43%)	635	655	674	+
Animal shelter fees	39	51	125	74	144.09%	130	134	138	+
Art gallery fees	89	51	974	923	1817.91%	1,009	1,041	1,073	+
Building services	1,129	1,183	265	(918)	(77.59%)	275	284	292	+
Child, youth and family care services	27	212	206	(6)	(3.02%)	213	220	227	+
Events & festivals fees	28	38	180	142	374.13%	186	192	198	+
Foreshore camping fees	2,536	2,800	3,237	437	15.61%	3,354	3,461	3,565	+
Halls and community centres	151	323	312	(11)	(3.56%)	323	333	343	+
Legal reimbursement	10	171	181	10	5.73%	188	194	199	+
Leisure centre and recreation	880	732	1,115	383	52.29%	1,155	1,192	1,227	+
Library fees and fines	12	29	31	2	7.25%	32	33	34	+
Nursery and homestead	121	69	93	24	33.98%	96	100	103	+
Parking and boat ramp	59	316	247	(69)	(21.73%)	256	264	272	+
Planning fees	860	695	928	234	33.63%	962	992	1,022	+
Registration and other permits	3,315	3,858	6,130	2,273	58.91%	6,351	6,554	6,751	+
Valuations and property	735	336	270	(66)	(19.52%)	280	289	297	+
Waste management services	8,383	9,179	6,762	(2,417)	(26.33%)	7,005	7,229	7,446	+
Other fees and charges	41	48	55	7	13.96%	57	59	60	+
Total user fees	19,819	20,731	21,723	992	4.79%	22,505	23,225	23,922	

User fees are projected to increase by 4.8% or \$1.0 million compared to 2022/23 forecast. This increase is driven by fee increases and new fees as well as a gallery exhibition being held in the 2023/24 year - The Archibald Prize. This is partially offset by a \$2.4 million decrease in user fees for Waste management services. This is the result of a Council decision on 9 May 2023 to increase some waste services to the community, for example, an additional waste voucher and waste vouchers for renters, which results in a reduction in user fee income.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Actual	Forecast	Budget	Change	
	2021/22	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:					
Summary of grants					
Commonwealth funded grants	16,674	27,372	13,031	(14,341)	(52.39%)
State funded grants	13,513	27,708	17,972	(9,736)	(35.14%)
Total grants received	30,187	55,081	31,003	(24,077)	(43.71%)
(a) Operating Grants					
Recurrent - Commonwealth Government					
Financial Assistance Grant	8,149	6,554	6,961	406	6%
Aged Care	4,637	3,737	966	(2,771)	(74.16%)
Recurrent - State Government					
Aged care	2,102	2,154	2,209	54	3%
School crossing supervisors	475	569	569	-	-
Libraries	1,081	1,095	1,095	-	-
Maternal and child health	2,033	1,958	1,934	(24)	(1.21%)
Community safety	296	301	303	2	1%
Family and Children	579	628	805	176	28%
Other	359	254	351	97	38%
Total recurrent grants	19,902	17,251	15,192	(2,059)	(11.94%)
Non-recurrent - Commonwealth Government					
Non-recurrent - State Government					
Waste Management Services	-	111	-	(111)	(100.00%)
Environmental planning	604	20	-	(20)	(100.00%)
Community safety	723	737	737	-	-
Libraries	29	16	4	(12)	(75.00%)
Family and children	465	214	-	(214)	(100.00%)
Vegetation	24	643	547	(97)	(15.00%)
Other	51	175	-	(175)	(100.00%)
Total non-recurrent grants	2,644	1,916	1,288	(628)	(32.79%)
Total operating grants	22,546	19,168	16,480	(2,687)	(14.02%)
(b) Capital Grants					
Recurrent - Commonwealth Government					
Roads to recovery	1,610	1,610	1,610	-	-
Total recurrent grants	1,610	1,610	1,610	-	-
Non-recurrent - Commonwealth Government					
Recreation	300	1,837	3,366	1,528	83%
Local Roads & Community Infrastructure Program	1,607	3,326	129	(3,197)	(96.12%)
Buildings	-	2,931	-	(2,931)	(100.00%)
Non-recurrent - State Government					
Libraries	20	20	-	(20)	(100.00%)
Recreation	1,411	6,781	6,549	(232)	(3.42%)
Roads and Intersections	1,084	10,614	1,000	(9,614)	(90.58%)
Drainage	415	175	-	(175)	(100.00%)
Buildings	1,282	7,229	1,869	(5,360)	(74.14%)
Marine	(141)	1,272	-	(1,272)	(100.00%)
Other	-	119	-	(119)	(100.00%)
Total non-recurrent grants	6,031	34,303	12,913	(21,391)	(62.36%)
Total capital grants	7,641	35,913	14,523	(21,390)	(59.56%)
Total Grants	30,187	55,081	31,003	(24,077)	(43.71%)

Operating grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level operating grants has decreased by \$2.7 million compared to 2022/23 forecast driven by a decrease in recurrent Commonwealth funding to Aged Care.

Capital grants include all monies received from state and federal sources for the purpose of funding the capital works program. The total capital grants has decreased by \$21.4 million compared to 2022/23 forecast. The amount of capital grants received each year can vary significantly depending on the types of works included in the capital works program each year.

4.1.5 Contributions

	Actual	Forecast Actual	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24	\$'000	%	2024/25	2025/26	2026/27	+/-
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	+/-
Monetary	1,008	1,188	5,601	4,413	371.38%	2,000	2,000	2,000	o
Non-monetary	3,738	3,000	3,000	-	-	-	-	-	o
Total contributions	4,747	4,188	8,601	4,413	105.37%	2,000	2,000	2,000	

Monetary contributions are from two sources - developers, in accordance with planning permits issued for property development, and specific contributions (typically from government departments) towards capital works and operating projects.

Non-monetary contributions are non-cash transactions and represent the value of transferred infrastructure assets within a subdivision handed over to Council for future care and maintenance.

4.1.6 Other income

	Actual	Forecast Actual	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24	\$'000	%	2024/25	2025/26	2026/27	+/-
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	+/-
Interest	1,020	2,298	2,900	602	26.18%	1,839	1,556	1,415	-
Dividends	3	3	3	-	-	3	3	3	o
Investment property rental	2,224	2,130	2,163	33	1.55%	2,241	2,313	2,382	+
Merchant sales	478	514	603	89	17.42%	625	645	664	+
Volunteer services	231	-	-	-	-	-	-	-	o
Festivals and events	256	138	-	(138)	-	-	-	-	o
Other	811	1,288	798	(489)	(38.01%)	827	853	879	+
Total other income	5,023	6,370	6,467	97	1.52%	5,535	5,370	5,343	

Interest income includes interest on investments and penalty interest on rates and charges.

Interest is budgeted to increase in 2023/24 due to the current rise in interest rates.

4.1.7 Employee costs

	Actual	Forecast Actual	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24	\$'000	%	2024/25	2025/26	2026/27	+/-
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	+/-
Wages and salaries	59,992	61,638	66,532	4,894	7.94%	64,512	66,163	67,751	+
WorkCover	2,087	2,006	2,132	125	6.24%	2,193	2,249	2,303	+
Casual staff	3,070	3,126	3,181	56	1.78%	3,273	3,357	3,437	+
Superannuation	7,172	7,399	8,565	1,166	15.76%	8,812	9,037	9,254	+
Fringe benefits tax	298	161	340	179	111.68%	350	359	367	+
Annual leave and long service leave	5,764	7,577	8,412	835	11.02%	8,263	8,475	8,678	+
Redundancies	7,045	656	-	(656)	-	-	-	-	o
Total employee costs	85,430	82,562	89,161	6,599	7.99%	87,402	89,640	91,791	

Employee costs have increased by 8% or \$6.6 million mainly due to resources required for temporary projects.

4.1.8 Materials and services

	Actual	Forecast Actual	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24	\$'000	%	2024/25	2025/26	2026/27	+/-
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	+/-
Waste management services	33,940	39,379	42,469	3,090	7.85%	45,060	47,628	50,248	+
Sport & recreation	1,870	1,758	1,963	205	11.68%	2,083	2,201	2,322	+
Contract payments - Other	1,318	130	440	310	238.25%	467	493	521	+
Building maintenance	9,224	9,023	9,672	649	7.19%	10,262	10,847	11,443	+
General maintenance - Furniture and signs	4,204	3,910	4,607	697	17.84%	4,888	5,167	5,451	+
General maintenance - Roads, drainage and cleansing	22,426	24,441	26,801	2,361	9.66%	28,436	30,057	31,710	+
General maintenance - Parks and roadsides	15,823	11,819	12,288	469	3.97%	13,037	13,780	14,538	+
General maintenance - Natural systems	5,037	5,360	5,462	102	1.91%	5,796	6,126	6,463	+
General maintenance - Other	95	2,437	641	(1,796)	(73.70%)	680	719	759	+
Utilities	3,650	4,188	4,172	(16)	(0.38%)	4,427	4,679	4,937	+
Parking and travel	569	221	227	6	2.71%	241	254	268	+
Operating leases	1,100	59	44	(15)	(25.60%)	46	49	52	+
Information technology	5,628	7,615	6,049	(1,566)	(20.57%)	6,418	6,784	7,157	+
Insurance	1,961	1,901	2,275	373	19.63%	2,413	2,551	2,691	+
Legal	1,439	2,330	1,383	(948)	(40.68%)	1,467	1,550	1,636	+
Specialist advisors / contractors	9,404	23,588	14,050	(9,538)	(40.44%)	14,907	15,757	16,623	+
Other	7,509	12,093	12,357	265	2.19%	13,111	13,858	14,621	+
Total materials and services	125,197	150,251	144,899	(5,351)	(3.56%)	153,738	162,501	171,439	

The 2022/23 Forecast includes budget for Corporate Systems Replacement and carry-forward operating projects.

4.1.9 Depreciation

	Actual	Forecast	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24	\$'000	%	2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	+/-
Property	7,948	9,594	11,632	2,038	21.24%	11,297	11,171	11,065	-
Plant & equipment	1,108	1,679	1,075	(604)	(35.98%)	1,044	1,032	1,023	-
Infrastructure	27,824	26,521	26,288	(234)	(0.88%)	25,531	25,246	25,006	-
Total depreciation	36,879	37,794	38,994	1,200	3.18%	37,872	37,450	37,094	

4.1.10 Amortisation - Intangible assets

	Actual	Forecast	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24	\$'000	%	2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	+/-
Software	149	149	149	-	-	518	518	518	o
Total amortisation - intangible assets	2,122	149	149	-	-	518	518	518	

4.1.11 Amortisation - Right of use assets

	Actual	Forecast	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24	\$'000	%	2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	+/-
Property	33	27	-	(27)	(100.00%)	-	-	-	-
Information technology	167	182	28	(154)	(84.73%)	22	22	-	-
Vehicles	636	619	919	300	48.44%	741	741	-	-
Total amortisation - right of use assets	836	827	946	119	14.39%	763	763	-	

4.1.12 Other expenses

	Actual	Forecast	Budget	Change		Projections			Trend
	2021/22	2022/23	2023/24	\$'000	%	2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000			\$'000	\$'000	\$'000	+/-
Auditors remuneration - VAGO	68	70	75	5	7.30%	78	80	83	+
Auditors remuneration - Internal	121	190	204	14	7.30%	211	218	224	+
Councillors' allowances	549	672	755	82	12.26%	782	807	831	+
Community Investment Funding- grants, contributions and subsidies	3,455	4,081	3,837	(244)	(5.98%)	3,975	4,102	4,225	+
Subsidy Paid*	-	500	500	-	-	-	-	-	o
Indirect recruitment costs (recruitment, staff training and uniforms)	664	1,299	1,492	193	14.84%	1,545	1,595	1,643	+
Insurance excess and small claims	105	241	90	(151)	(62.66%)	93	96	99	+
Landfill rehabilitation provision	(597)	200	300	100	50.00%	300	300	300	+
Operating lease rentals	246	210	210	-	-	-	-	-	o
Training, conferences and seminars	43	132	131	(1)	(0.57%)	136	140	145	+
Volunteer services	231	-	-	-	-	-	-	-	o
Others	830	856	825	(32)	(3.70%)	854	882	908	+
Total other expenses	5,714	8,451	8,418	(34)	(0.40%)	7,974	8,220	8,457	

Other expenses relate to a range of items including contributions, advertising, insurances, and other miscellaneous expenditure items.

* As per Council decision on 14 December 2021 to provide a \$1M contribution to Sorrento Surf Life Saving Club over 2 financial years subject to Sorrento SLSC securing funding.

4.2 Balance Sheet

4.2.1 Assets

Property, infrastructure, plant and equipment (\$18.3M increase) is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. Net movement of \$14.7M in total assets is mainly driven by carry forward of capital works being capitalised in FY23/24.

4.2.2 Liabilities

The Council is budgeting for recognition of unearned income over the next financial year, making up the main driver for movement in total liabilities.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Actual	Forecast	Budget	Projections		
	2021/22	Actual	2023/24	2024/25	2025/26	2026/27
	\$'000	\$	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	44,078	39,590	35,569	36,475	34,089	31,875
Amount proposed to be borrowed	-	-	3,877	-	-	-
Amount projected to be redeemed	(4,488)	(4,021)	(2,971)	(2,386)	(2,214)	(2,277)
Amount of borrowings as at 30 June	39,590	35,569	36,475	34,089	31,875	29,598

Interest expense is \$1.0 million for FY23/24 and expected to decrease over future years in line with loan repayment schedule.

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Actual	Forecast	Budget	Projections		
	2021/22	Actual	2023/24	2024/25	2025/26	2026/27
	\$'000	\$	\$	\$	\$	\$
Right-of-use assets						
Vehicles	477	863	1,746	1,746	1,746	1,746
Information technology	181	28	-	-	-	-
Total right-of-use assets	658	891	1,746	1,746	1,746	1,746
Lease liabilities						
Current lease Liabilities						
Vehicles	595	761	646	646	646	646
Information technology	182	15	-	-	-	-
Total current lease liabilities	777	776	646	646	646	646
Non-current lease liabilities						
Vehicles	513	2,282	1,197	1,197	1,197	1,197
Information technology	26	-	-	-	-	-
Total non-current lease liabilities	539	2,282	1,197	1,197	1,197	1,197
Total lease liabilities	1,316	3,058	1,842	1,843	1,843	1,843

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5%.

4.3 Statement of changes in Equity

4.3.1 Reserves

Reserves includes Asset revaluation reserve (which represents the difference between the previously recorded value of assets and their current valuations) and Other reserves which Council set aside to meet specific purposes.

Other Reserves which consists of:

- Recreation Land Reserve - The purpose of this reserve is to provide for the purchase of land and/or improvements to places of recreation.
- Municipal Emergency Reserve - The purpose of this reserve is to have an ability to finance the recovery response from unplanned emergency management events.
- Developer Contribution Plan Reserve - accumulates developers funds paid to Council in respect of developments within particular plan areas and is used to contribute towards payment of a multi year capital works program.

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. \$16.2 million increase in accumulated surplus results directly from the surplus for the year.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Operating activities (\$20.8 million increase)

The increase in operating activities relates mainly to increase in Rates of 7.45% (\$15.4 million) and monetary contributions of 133% (\$22.6 million). This is partially offset by the reduction in Grants - Capital of 60% (\$21.4 million).

4.4.2 Net cash flows provided by/used in investing activities

Investing activities (\$39.0 million decrease)

The large decrease in payments for investing activities is primarily due to the 2022/23 forecast number including carry forward capital works projects from prior years.

4.4.3 Net cash flows provided by/used in financing activities

Financing activities (\$4.8 million decrease)

The decrease in Financing activities relates \$3.0 million of repayments in line with loan schedule as at 30 June 2023, offset by new borrowings of \$3.9 million.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2023/24 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
Property	19,247	23,797	4,550	23.64%
Plant and equipment	2,043	2,301	258	12.60%
Infrastructure	26,309	29,108	2,799	10.64%
Total	47,600	55,206	7,607	15.98%

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	23,797	744	7,919	15,134	-	7,977	589	14,403	828
Plant and equipment	2,301	1,276	826	199	-	-	-	2,229	72
Infrastructure	29,108	8,296	17,514	2,067	1,231	6,546	4,452	17,604	507
Total	55,206	10,317	26,259	17,400	1,231	14,523	5,040	34,236	1,407

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land									
<i>Landfill Management and Infrastructure Improvements</i>	828	-	828	-	-	-	-	-	828
Buildings									
<i>Aquatic and Recreation Centres Renewal and Improvements</i>	300	-	210	90	-	-	-	300	-
<i>Briars Infrastructure Renewal and Improvements</i>	250	250	-	-	-	-	-	250	-
<i>Building Risk Management Works</i>	748	110	330	308	-	-	-	748	-
<i>Carbon Neutrality - Rooftop Solar PV Rollout</i>	224	224	-	-	-	-	224	-	-
<i>Foreshore Camping Renewal and Improvement Works</i>	200	-	200	-	-	-	-	200	-
<i>Kindergarten Strategy Implementation Works</i>	40	-	20	20	-	-	-	40	-
<i>Minor Building Renewal and Improvements</i>	2,860	-	1,976	884	-	-	-	2,860	-
<i>Moderate Renewal Community Facilities</i>	450	5	350	95	-	-	-	450	-
<i>Public Toilet Strategy Implementation</i>	680	-	160	520	-	-	-	680	-
<i>Rosebud Youth Hub - Relocation</i>	5,500	-	2,750	2,750	-	1,052	-	4,448	-
<i>Shire Office Renovations</i>	150	30	120	-	-	-	-	150	-
<i>Sports Pavilion Strategy Implementation</i>	11,567	125	975	10,467	-	6,925	364	4,277	-
TOTAL PROPERTY	23,797	744	7,919	15,134	-	7,977	589	14,403	828
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
<i>Aquatic and Recreation Plant and Equipment Renewal</i>	850	-	710	140	-	-	-	850	-
<i>Briars Management Plan</i>	27	-	26	1	-	-	-	27	-
<i>Landfill Management and Infrastructure Improvements</i>	72	-	36	36	-	-	-	72	-
Fixtures, Fittings and Furniture									
<i>Furniture and Fixture Renewal</i>	55	55	-	-	-	-	-	55	-
<i>Plant and Equipment Renewal</i>	72	50	-	22	-	-	-	-	72
<i>Regulatory and Directional Signage</i>	60	6	54	-	-	-	-	60	-
Art Works									
<i>MPRG - Artworks acquisition</i>	25	25	-	-	-	-	-	25	-
Library books									
<i>Library Resources Program</i>	1,140	1,140	-	-	-	-	-	1,140	-
TOTAL PLANT AND EQUIPMENT	2,301	1,276	826	199	-	-	-	2,229	72

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads									
<i>Black Spot Road Safety Program</i>	100	-	50	50	-	-	-	100	-
<i>Capital Works Program Design</i>	100	-	50	50	-	-	-	100	-
<i>Guard Rail Renewal and Upgrade</i>	135	-	135	-	-	-	-	135	-
<i>Kerb and Channel Renewal</i>	1,600	-	1,600	-	-	-	-	1,600	-
<i>Road Infrastructure Improvements</i>	1,870	100	1,660	110	-	1,610	-	260	-
<i>Safer Local Roads Contract Works</i>	4,000	-	4,000	-	-	-	-	4,000	-
<i>Unmade Road and Car Park Strategy Implementation</i>	50	50	-	-	-	-	-	50	-
Bridges									
<i>Road Bridges and Major Culvert Renewal</i>	50	-	50	-	-	-	-	50	-
Footpaths and Cycleways									
<i>Boardwalk Renewal and Improvements</i>	600	-	600	-	-	-	-	600	-
<i>Coastal Risk Mitigation</i>	100	-	100	-	-	-	-	100	-
<i>Footpath Renewal Strategy</i>	2,600	-	2,600	-	-	-	-	2,600	-
<i>Pedestrian Access Strategy Implementation</i>	1,028	1,028	-	-	-	-	-	1,028	-
<i>Trails Program</i>	1,335	1,270	36	29	-	1,000	-	335	-
Drainage									
<i>Coastal Risk Mitigation</i>	80	72	8	-	-	-	-	80	-
<i>Development engineering minor works contributions</i>	30	30	-	-	-	-	-	30	-
<i>Drainage Outfall Improvements</i>	280	117	128	35	-	-	-	280	-
<i>Drainage Renewals and Urgent Works</i>	2,750	118	1,700	933	-	-	-	2,750	-
<i>Local Integrated Drainage Strategy (LIDS)</i>	100	-	-	100	-	-	-	100	-
<i>Tyabb Waste Disposal Centre Renewal Works</i>	70	14	-	56	-	-	-	-	70
<i>Water Management Program</i>	200	-	160	40	-	-	-	200	-
Recreational, Leisure & Community Facilities									
<i>Active Recreation Program</i>	150	-	120	30	-	-	-	150	-
<i>Aquatic and Recreation Centres Renewal and Improvements</i>	50	-	50	-	-	-	-	50	-
<i>Drainage Renewals and Urgent Works</i>	50	-	50	-	-	-	-	50	-
<i>Foreshore Camping Renewal and Improvement Works</i>	200	100	100	-	-	-	-	200	-
<i>Minor Building Renewal and Improvements</i>	105	-	25	80	-	-	-	105	-
<i>Netball and Tennis Facilities Renewal</i>	110	-	110	-	-	-	-	110	-
<i>Playspace Strategy Implementation</i>	300	-	300	-	-	-	-	300	-
<i>Sports Field Lighting Program</i>	350	350	-	-	-	150	-	200	-
Parks, Open Space and Streetscapes									
<i>Briars Infrastructure Renewal and Improvements</i>	330	330	-	-	-	-	-	330	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Briars Masterplan Implementation</i>	1,231	-	-	-	1,231	817	414	0	-
<i>Community Capital Projects</i>	3,778	3,778	-	-	-	2,600	1,178	-	-
<i>Corporate Signage Renewal</i>	25	-	25	-	-	-	-	25	-
<i>Drainage Renewals and Urgent Works</i>	30	-	30	-	-	-	-	30	-
<i>Foreshore Camping Renewal and Improvement Works</i>	150	150	-	-	-	-	-	150	-
<i>Landfill Capping Rehabilitation Works</i>	437	-	-	437	-	-	-	-	437
<i>Oval Rehabilitation Program Works</i>	2,635	-	2,635	-	-	-	2,620	15	-
<i>Passive Sports Renewal Program</i>	250	250	-	-	-	-	-	250	-
<i>Playspace Strategy Implementation</i>	479	479	-	-	-	239	239	0	-
<i>Regulatory and Directional Signage</i>	50	-	25	25	-	-	-	50	-
<i>Resource Recovery Centre Renewal and Upgrades</i>	100	-	100	-	-	-	-	100	-
<i>Sports Field Lighting Program</i>	200	-	200	-	-	-	-	200	-
<i>Timber Structures Renewal</i>	500	-	500	-	-	-	-	500	-
<i>Traffic Transport and Road Safety Strategies</i>	200	60	140	-	-	129	-	71	-
<i>Urgent lighting requests</i>	15	-	-	15	-	-	-	15	-
Marine structures									
<i>Coastal Risk Mitigation</i>	155	-	78	78	-	-	-	155	-
<i>Marine Structure Renewal</i>	150	-	150	-	-	-	-	150	-
TOTAL INFRASTRUCTURE	29,108	8,296	17,514	2,067	1,231	6,546	4,452	17,604	507
TOTAL NEW CAPITAL WORKS	55,206	10,317	26,259	17,400	1,231	14,523	5,040	34,236	1,407

4.5.3 Works carried forward from the 2022/23 year

Capital Works Area	Estimated carry forward expenditure	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Land									
<i>Landfill Capping Rehabilitation Works</i>	1,680	-	840	840	-	-	-	1,680	-
Buildings									
<i>Aquatic and Recreation Centres Renewal and Improvements</i>	40	-	32	8	-	-	-	40	-
<i>Briars Infrastructure Renewal and Improvements</i>	280	42	238	-	-	-	-	280	-
<i>Community Animal Shelter</i>	1,200	-	1,200	-	-	-	-	1,200	-
<i>Community Capital Projects</i>	432	432	-	-	-	-	-	432	-
<i>Kindergarten Strategy Implementation Works</i>	1,127	2	548	574	2	-	-	1,127	-
<i>Major Building Renovations</i>	3,377	-	594	534	2,250	2,025	-	1,352	-
<i>Minor Building Renewal and Improvements</i>	1,430	-	968	462	-	-	-	1,430	-
<i>Moderate Renewal Community Facilities</i>	74	-	63	11	-	-	-	74	-
<i>Public Toilet Strategy Implementation</i>	18	-	-	18	-	-	-	18	-
<i>Rosebud Youth Hub - Relocation</i>	3,883	-	1,942	1,942	-	1,942	-	1,942	-
<i>Shire Office Renovations</i>	1,250	250	1,000	-	-	-	-	1,250	-
<i>Sports Pavilion Strategy Implementation</i>	4,300	1,800	450	2,050	-	2,836	-	1,464	-
TOTAL PROPERTY	19,092	2,526	7,874	6,439	2,252	6,803	-	12,289	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
<i>Plant and Equipment Renewal</i>	400	100	300	-	-	-	-	400	-
TOTAL PLANT AND EQUIPMENT	400	100	300	-	-	-	-	400	-

Capital Works Area	Estimated carry forward expenditure	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Roads									
<i>Black Spot Road Safety Program</i>	4,090	-	2,850	1,240	-	2,952	-	1,138	-
<i>Capital Works Program Design</i>	1,188	1,188	-	-	-	-	-	1,188	-
<i>Kerb and Channel Renewal</i>	65	-	65	-	-	-	-	65	-
<i>Road Infrastructure Improvements</i>	820	390	195	235	-	-	-	820	-
<i>Traffic Transport and Road Safety Strategies</i>	4,484	-	1,990	2,494	-	1,800	-	2,684	-
<i>Unmade Road and Car Park Strategy Implementation</i>	1	1	-	-	-	-	-	1	-
Bridges									
<i>Briars Infrastructure Renewal and Improvements</i>	230	-	230	-	-	-	-	230	-
<i>Road Bridges and Major Culvert Renewal</i>	16	-	16	-	-	-	-	16	-
Footpaths and Cycleways									
<i>Boardwalk Renewal and Improvements</i>	196	16	164	16	-	-	-	196	-
<i>Footpath Renewal Strategy</i>	516	-	516	-	-	-	-	516	-
<i>Pedestrian Access Strategy Implementation</i>	526	517	-	9	-	-	-	526	-
<i>Trails Program</i>	2,737	2,652	12	73	-	826	-	1,911	-
Drainage									
<i>Briars Infrastructure Renewal and Improvements</i>	2,030	2,030	-	-	-	1,238	-	792	-
<i>Drainage Outfall Improvements</i>	125	125	-	-	-	-	-	125	-
<i>Drainage Renewals and Urgent Works</i>	150	-	120	30	-	-	-	150	-
<i>Local Integrated Drainage Strategy (LIDS)</i>	286	-	-	286	-	-	-	286	-
<i>Minor Building Renewal and Improvements</i>	120	-	36	84	-	-	-	120	-
<i>Water Management Program</i>	73	73	-	-	-	-	-	73	-
Recreational, Leisure & Community Facilities									
<i>Netball and Tennis Facilities Renewal</i>	2,691	669	2,022	-	-	218	-	2,474	-
<i>Oval Rehabilitation Program Works</i>	300	-	300	-	-	-	-	300	-
<i>Passive Sports Renewal Program</i>	150	-	75	75	-	-	-	150	-
<i>Playspace Strategy Implementation</i>	162	-	127	36	-	-	-	162	-
<i>Rye Township Plan</i>	3,500	-	1,963	1,537	-	-	-	3,500	-
<i>Skate and BMX Strategy Implementation</i>	543	543	-	-	-	30	-	513	-
<i>Sporting Fields Capacity Planning</i>	100	50	50	-	-	-	-	100	-
Parks, Open Space and Streetscapes									
<i>Briars Masterplan Implementation</i>	976	-	-	-	976	654	-	322	-
<i>Community Capital Projects</i>	50	50	-	-	-	-	-	50	-
<i>Corporate Signage Renewal</i>	12	-	12	-	-	-	-	12	-

Capital Works Area	Estimated carry forward expenditure	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Foreshore Camping Renewal and Improvement Works</i>	150	150	-	-	-	-	-	150	-
<i>Foreshore Masterplan Implementation</i>	1,000	462	390	148	-	-	-	1,000	-
<i>Oval Rehabilitation Program Works</i>	800	-	800	-	-	-	-	800	-
<i>Passive Sports Renewal Program</i>	670	670	-	-	-	-	-	670	-
<i>Playspace Strategy Implementation</i>	8	8	-	-	-	4	-	4	-
<i>Recreation Master Plan Implementation</i>	1,401	51	-	1,350	-	-	-	1,401	-
<i>Regulatory and Directional Signage</i>	71	-	35	35	-	-	-	71	-
<i>Smoke Free Environments Policy</i>	531	531	-	-	-	-	-	531	-
<i>Sports Field Lighting Program</i>	428	257	-	171	-	-	-	428	-
<i>Timber Structures Renewal</i>	184	-	184	-	-	-	-	184	-
<i>Township Placemaking Implementation</i>	397	132	132	132	-	-	-	397	-
<i>Traffic Transport and Road Safety Strategies</i>	44	13	31	-	-	-	-	44	-
<i>Urgent lighting requests</i>	35	-	-	35	-	-	-	35	-
Marine structures									
<i>Coastal Risk Mitigation</i>	30	-	15	15	-	-	-	30	-
<i>Marine Structure Renewal</i>	256	-	256	-	-	-	-	256	-
TOTAL INFRASTRUCTURE	32,141	10,578	12,587	8,000	976	7,721	-	24,421	-
TOTAL CARRIED FORWARD CAPITAL WORKS 2022/23	51,633	13,205	20,761	14,439	3,228	14,523	-	37,109	-

Summary of Planned Capital Works Expenditure
For the years ending 30 June 2025, 2026 & 2027

2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Buildings	23,726	9,948	10,901	18	2,859	23,726	5,000	-	18,726	-
Total Buildings	23,726	9,948	10,901	18	2,859	23,726	5,000	-	18,726	-
Total Property	23,726	9,948	10,901	18	2,859	23,726	5,000	-	18,726	-
Plant and Equipment										
Plant, machinery and equipment	49	14	35	-	-	49	-	-	49	-
Fixtures, fittings and furniture	162	18	115	-	29	162	-	-	162	-
Library books	832	209	624	-	-	832	-	-	832	-
Total Plant and Equipment	1,043	240	774	-	29	1,043	-	-	1,043	-
Infrastructure										
Roads	6,049	420	5,446	-	182	6,049	5,000	-	1,049	-
Bridges	46	-	46	-	-	46	-	-	46	-
Footpaths and cycleways	7,836	5,348	2,400	-	88	7,836	-	-	7,836	-
Drainage	3,825	1,005	1,630	-	1,190	3,825	-	-	3,825	-
Recreational, leisure and community facilities	3,156	-	2,864	-	292	3,156	-	-	3,156	-
Waste management	1,272	254	-	-	1,018	1,272	-	-	1,272	-
Parks, open space and streetscapes	1,571	610	785	-	175	1,571	-	-	1,571	-
Other infrastructure	1,711	191	1,025	-	495	1,711	-	-	1,711	-
Total Infrastructure	25,465	7,829	14,196	-	3,440	25,465	5,000	-	20,465	-
Total Capital Works Expenditure	50,234	18,017	25,872	18	6,327	50,234	10,000	-	40,234	-

2025/26	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Buildings	22,430	3,396	13,892	421	4,721	22,430	5,000	-	17,430	-
Total Buildings	22,430	3,396	13,892	421	4,721	22,430	5,000	-	17,430	-
Total Property	22,430	3,396	13,892	421	4,721	22,430	5,000	-	17,430	-
Plant and Equipment										
Plant, machinery and equipment	58	18	40	-	-	58	-	-	58	-
Fixtures, fittings and furniture	189	22	131	-	37	189	-	-	189	-
Library books	950	265	685	-	-	950	-	-	950	-
Total Plant and Equipment	1,197	305	856	-	37	1,197	-	-	1,197	-
Infrastructure										
Roads	5,628	227	5,163	-	238	5,628	5,000	-	628	-
Bridges	50	-	50	-	-	50	-	-	50	-
Footpaths and cycleways	9,474	6,384	2,722	-	368	9,474	-	-	9,474	-
Drainage	3,081	945	1,435	-	702	3,081	-	-	3,081	-
Recreational, leisure and community facilities	3,775	-	3,343	-	432	3,775	-	-	3,775	-
Parks, open space and streetscapes	1,205	662	511	-	33	1,205	-	-	1,205	-
Other infrastructure	555	238	317	-	-	555	-	-	555	-
Total Infrastructure	23,768	8,455	13,539	-	1,774	23,768	5,000	-	18,768	-
Total Capital Works Expenditure	47,395	12,156	28,287	421	6,531	47,395	10,000	-	37,395	-

2026/27	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Buildings	18,311	197	12,820	-	5,294	18,311	5,000	-	13,311	-
Total Buildings	18,311	197	12,820	-	5,294	18,311	5,000	-	13,311	-
Total Property	18,311	197	12,820	-	5,294	18,311	5,000	-	13,311	-
Plant and Equipment										
Fixtures, fittings and furniture	303	43	198	-	61	303	-	-	303	-
Library books	1,486	442	1,044	-	-	1,486	-	-	1,486	-
Total Plant and Equipment	1,788	485	1,242	-	61	1,788	-	-	1,788	-
Infrastructure										
Roads	8,830	390	8,027	-	414	8,830	5,000	-	3,830	-
Bridges	88	-	88	-	-	88	-	-	88	-
Footpaths and cycleways	8,748	4,491	4,257	-	-	8,748	-	-	8,748	-
Drainage	4,607	1,552	1,959	-	1,096	4,607	-	-	4,607	-
Recreational, leisure and community facilities	1,153	-	950	-	203	1,153	-	-	1,153	-
Parks, open space and streetscapes	1,198	413	766	-	19	1,198	-	-	1,198	-
Other infrastructure	438	-	438	-	-	438	-	-	438	-
Total Infrastructure	25,061	6,846	16,483	-	1,732	25,061	5,000	-	20,061	-
Total Capital Works Expenditure	45,160	7,528	30,545	-	7,087	45,160	10,000	-	35,160	-

4.7 Proposals to Lease Council Land

Mornington Peninsula Shire Council current adopts the practice of undertaking community engagement for a lease, which is in line with the requirements of s115 of the *Local Government Act (2020)*.

5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators - Service

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/-
Governance									
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council		50.00	51.00	52.00	53.00	54.00	55.00	+
Roads									
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads		96.76%	98.19%	97.80%	98.10%	98.20%	98.30%	+
Statutory planning									
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made		44.56%	40.95%	60.00%	65.00%	70.00%	75.00%	+
Waste management									
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins		57.21%	59.22%	60.25%	61.00%	61.77%	62.54%	+

Targeted performance indicators - Financial

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/-
Liquidity									
Working Capital	Current assets / current liabilities	1	193.01%	137%	135%	181%	168%	148%	-
Obligations									
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	2	80.58%	88.25%	112%	85%	93%	101%	+
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	3	75.86%	79.06%	80.29%	81.92%	81.97%	81.99%	+
Efficiency									
Expenditure level	Total expenses / no. of property assessments		\$2,522	\$2,660	\$2,684	\$2,735	\$2,837	\$2,933	+

5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	4	0.27%	(7.37%)	(2.39%)	(2.79%)	(3.40%)	(3.82%)	-
Liquidity									
Unrestricted cash	Unrestricted cash / current liabilities	5	70.52%	94.97%	98.96%	115.94%	113.08%	95.66%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	6	20.08%	17.18%	16.40%	14.80%	13.41%	12.09%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	6	2.85%	2.44%	1.80%	1.38%	1.23%	1.20%	-
Indebtedness	Non-current liabilities / own source revenue		21.30%	19.27%	18.46%	17.37%	16.26%	15.11%	-
Stability									
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.19%	0.15%	0.17%	0.17%	0.17%	0.17%	o
Efficiency									
Revenue level	General rates and municipal charges / no. of property assessments		\$1,510	\$1,524	\$1,586	\$1,643	\$1,695	\$1,746	+
Sustainability Capacity									
Population	Total expenses/ Municipal population		\$1,550.19	\$1,639.63	\$1,649.36	\$1,675.90	\$1,732.87	\$1,785.96	+
Population	Municipal population / Kilometres of local roads		98.52	123.61	123.99	124.38	124.76	125.15	+
Recurrent grants	Recurrent grants / Municipal population		\$127.39	\$110.01	\$97.70	\$97.40	\$97.10	\$96.80	-

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators**1. Working Capital**

Working capital remains stable as current assets and current liabilities have both remained consistent. Variance between actual 2021/22 and budget 2023/24 are not comparative figures given that the 2021/22 cash and cash equivalent figure includes projects carried forward from the 2020/21 year where 2023/24 budget does not. The Council targets > 100% working capital reflecting its ability to meet short-term commitments as and when they fall due.

2. Asset renewal

A comparison of the rate of spending on existing assets through renewal and upgrade with depreciation. 112% projection for 2023/24 indicates that spending on existing assets is more than the depreciation rate. The Council targets 1:1 asset renewal to ensure the average condition of assets will not deteriorate over time. This is a long-term indicator, as capital expenditure can be deferred in the short term for various reasons.

3. Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

4. Adjusted underlying result

Adjusted underlying result has improved compared to 2022/23 Forecast as a result of a decrease in capital grants given that 2022/23 Forecast includes carry-forward grants. Future year trend will be reviewed as part of updating the Financial Plan 2023-2033 to ensure that the Mornington Peninsula Shire remains sustainable.

5. Unrestricted Cash

Unrestricted cash remains stable. It is the practice of Council to invest the majority of cash in term deposits over 90 days to increase investment returns. This has increased over the last two years due to the favourable investment interest rate.

6. Debt compared to rates

Interest bearing loans and borrowings will decrease in line with the loan repayment schedule.

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Legal and Governance Management							
Governance	Freedom of Information	Photocopying per page	Statutory	Free	0.20	0.20	-
Governance	Freedom of Information	Request Fee	Statutory	Free	30.10	30.60	1.66%
Governance	Freedom of Information	Search and Access	Statutory	Free	22.50	22.90	1.78%
Governance	Freedom of Information	Supervision of Inspection Charges	Statutory	Free	22.50	22.90	1.78%
Revenue Management							
Land Information Certificate	Land Information	Land Information Certificate	Statutory	Free	27.40	27.80	1.46%
Land Information Certificate	Land Information	Land Information Certificate - Priority Service 3 Business Days	Council	Taxable	73.00	78.00	6.85%
Revenue Management	General	Rate Notice Reprint	Council	Free	21.00	25.00	19.05%
Revenue Management	General	Rate History Report < 10 years	Council	Free	-	50.00	N/A
Revenue Management	General	Rate History Report > 10 years	Council	Free	-	100.00	N/A
Valuations	Supplementary Valuations	Valuations - South East Water	Council	Taxable	33.38	38.00	13.84%
Valuations	Supplementary Valuations	Valuations - State Revenue Office	Council	Taxable	37.43	-	N/A
Property Operations							
Bathing Boxes	Bathing Box Licence	Bathing Box Licence - beach box small (<5m2)	Council	Free	760.00	815.00	7.24%
Bathing Boxes	Bathing Box Licence	Bathing Box Licence - beach box / boatshed (5m2 and above)	Council	Free	975.00	1,045.00	7.18%
Bathing Boxes	Bathing Box Transfer Fees	Transfer fee payable on sale of bathing box (Fee is 6.5% of CIV and minimum \$3,400)	Council	Free	3,400.00	3,650.00	7.35%
Property Operations	Footpath Licence/Lease	Footpath licence with liquor (depending on site) (minimum fee)	Council	Free	1,500.00	1,650.00	10.00%
Property Operations	Footpath Licence/Lease	Land sales investigation fee	Council	Free	-	2,000.00	N/A
Property Operations	Itinerant Traders	Site/Roaming Annual Fee - minimum (depending on location)	Council	Free	3,500.00	-	N/A
Property Operations	Itinerant Traders	Food Truck: Hastings - Hastings Foreshore Carpark (opposite Cool Store Road) - Annual (FY25 Fee \$11,000.00)	Council	Free	-	10,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Hastings - Hastings Foreshore Carpark (opposite Pelican Park Recreation Centre) - Annual (FY25 Fee \$11,000.00)	Council	Free	-	10,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Mount Eliza - Mount Eliza Regional Park (450 Moorooduc Highway) - annual (FY25 Fee \$7,500.00)	Council	Free	-	6,500.00	N/A
Property Operations	Itinerant Traders	Food Truck: Mornington - Mornington (Schnapper Point Drive) - annual (FY25 Fee \$11,000.00)	Council	Free	-	10,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Mornington - Mornington Park - slip lane carpark (off Flinders Drive) - annual (FY25 Fee \$11,000.00)	Council	Free	-	10,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Mount Martha - Mount Martha Foreshore Carpark (opposite 506 Esplanade) - annual (FY25 Fee \$11,000.00)	Council	Free	-	10,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Mount Martha - The Briars (450 Nepean Highway) - annual (FY25 Fee \$7,500.00)	Council	Free	-	6,500.00	N/A
Property Operations	Itinerant Traders	Food Truck: Safety Beach - Safety Beach Foreshore Carpark (opposite Prescott Avenue) - annual (FY25 Fee \$11,000.00)	Council	Free	-	10,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Safety Beach - Safety Beach Foreshore Carpark (opposite Tonkin Street) - annual (FY25 Fee \$11,000.00)	Council	Free	-	10,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Sorrento - Sorrento Foreshore Carpark (opposite 3239 Point Nepean Road) - annual (FY25 Fee \$11,000.00)	Council	Free	-	10,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Portsea - Police Point Shire Park (1 Franklands Drive) - annual (FY25 Fee \$7,500.00)	Council	Free	-	6,500.00	N/A
Property Operations	Itinerant Traders	Food Truck: Residential Roaming - Port Phillip (Area 1) - annual (FY25 Fee \$14,000.00)	Council	Free	-	13,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Residential Roaming - Port Phillip (Area 2) - annual (FY25 Fee \$14,000.00)	Council	Free	-	13,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Residential Roaming - Port Phillip (Area 3) - annual (FY25 Fee \$14,000.00)	Council	Free	-	13,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Residential Roaming - Western Port (Area 4) - annual (FY25 Fee \$11,000.00)	Council	Free	-	10,000.00	N/A
Property Operations	Itinerant Traders	Food Truck: Hastings - Hastings Foreshore Carpark (opposite Cool Store Road) - Winter Permit (FY25 Fee \$3,600.00)	Council	Free	-	3,100.00	N/A
Property Operations	Itinerant Traders	Food Truck: Mornington - Mornington Park - slip lane carpark (off Flinders Drive) - Winter Permit (FY25 Fee \$3,600.00)	Council	Free	-	3,100.00	N/A

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Property Operations	Itinerant Traders	Food Truck: Safety Beach – Safety Beach Foreshore Carpark (opposite Prescott Avenue) - Winter Permit (FY25 Fee \$3,600.00)	Council	Free	-	3,100.00	N/A
Property Operations	Itinerant Traders	Seagate Permit	Council	Taxable	-	5,797.00	N/A
Property Operations	Site Compound Licence	Site compound licence fee (minimum - per week)	Council	Free	550.00	550.00	-
Foreshore Camping							
Foreshore Camping	Camping Fees	Off Season - Non Powered - Daily (FY25 Fee \$21.00)	Council	Taxable	28.00	20.00	(28.57%)
Foreshore Camping	Camping Fees	Off Season - Non Powered - Weekly (7 nights for price of 4) (FY25 Fee \$126.00)	Council	Taxable	112.00	120.00	7.14%
Foreshore Camping	Camping Fees	Off Season - Post package (Rosebud & McCrae Only) (Upfront fee for 13 weeks) (60% of weekly rate). Package booking by application only, with application to be submitted by 30 June 2023. (FY25 Fee \$1,587.60)	Council	Taxable	1,311.00	1,404.00	7.09%
Foreshore Camping	Camping Fees	Off Season - Powered - Daily (FY25 Fee \$31.50)	Council	Taxable	42.00	30.00	(28.57%)
Foreshore Camping	Camping Fees	Off Season - Powered - Weekly (7 nights for price of 4) (FY25 Fee \$189.00)	Council	Taxable	168.00	180.00	7.14%
Foreshore Camping	Camping Fees	Off Season - Pre Package (Rosebud & McCrae only) (Upfront fee for 8 weeks) (50% of weekly rate). Package booking by application only, with application to be submitted by 30 June 2023. (FY25 Fee \$1,058.40)	Council	Taxable	672.00	756.00	12.50%
Foreshore Camping	Camping Fees	Rosebud / McCrae Peak Season - Non Powered - Daily (FY25 Fee \$52.00)	Council	Taxable	54.00	49.50	(8.33%)
Foreshore Camping	Camping Fees	Rosebud / McCrae Peak Season - Non Powered - Weekly (7 nights for the price of 6) (FY25 Fee \$364.00)	Council	Taxable	324.00	346.50	6.94%
Foreshore Camping	Camping Fees	Rosebud / McCrae Peak Season - Powered - Daily (FY25 Fee \$69.00)	Council	Taxable	71.00	65.50	(7.75%)
Foreshore Camping	Camping Fees	Rosebud / McCrae Peak Season - Powered - Weekly (7 nights for the price of 6) (FY25 Fee \$483.00)	Council	Taxable	426.00	458.00	7.51%
Foreshore Camping	Camping Fees	Rye / Sorrento Peak Season - Non Powered - Daily (FY25 Fee \$57.75)	Council	Taxable	60.00	55.00	(8.33%)
Foreshore Camping	Camping Fees	Rye / Sorrento Peak Season - Non Powered - Weekly (7 nights for the price of 6) (FY25 Fee \$404.25)	Council	Taxable	360.00	385.00	6.94%
Foreshore Camping	Camping Fees	Rye / Sorrento Peak Season - Powered - Daily (FY25 Fee \$75.25)	Council	Taxable	78.00	71.50	(8.33%)
Foreshore Camping	Camping Fees	Rye / Sorrento Peak Season - Powered - Weekly (7 nights for the price of 6) (FY25 Fee \$526.75)	Council	Taxable	468.00	500.50	6.94%
Foreshore Camping	Camping Fees	Rosebud / McCrae Shoulder Season - Non Powered - Daily (6 weeks post peak) (FY25 Fee \$36.50)	Council	Taxable	-	34.75	N/A
Foreshore Camping	Camping Fees	Rosebud / McCrae Shoulder Season - Non Powered - Weekly (7 nights for the price of 6. Available for the 6 weeks post peak) (FY25 Fee \$219.00)	Council	Taxable	-	208.50	N/A
Foreshore Camping	Camping Fees	Rosebud / McCrae Shoulder Season - Powered - Daily (6 weeks post peak) (FY25 Fee \$50.25)	Council	Taxable	-	47.75	N/A
Foreshore Camping	Camping Fees	Rosebud / McCrae Shoulder Season - Powered - Weekly (7 nights for the price of 6. Available for the 6 weeks post peak) (FY25 Fee \$301.50)	Council	Taxable	-	286.50	N/A
Foreshore Camping	Camping Fees	Rye / Sorrento Shoulder Season - Non Powered - Daily (6 weeks post peak) (FY25 Fee \$42.00)	Council	Taxable	-	40.00	N/A
Foreshore Camping	Camping Fees	Rye / Sorrento Shoulder Season - Powered - Daily (6 weeks post peak) (FY25 Fee \$53.25)	Council	Taxable	-	50.75	N/A
Foreshore Camping	Camping Fees	Rye / Sorrento Shoulder Season - Non Powered - Weekly (7 nights for the price of 6. Available for the 6 weeks post peak) (FY25 Fee \$252)	Council	Taxable	-	240.00	N/A

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Foreshore Camping	Camping Fees	Rye / Sorrento Shoulder Season - Powered - Weekly (7 nights for the price of 6. Available for the 6 weeks post peak) (FY25 Fee \$319.50)	Council	Taxable	-	304.50	N/A
Foreshore Camping	Camping Fees	Cancellation administration fee	Council	Taxable	50.00	50.00	-
Mt Martha Golf Course							
Mt Martha Golf Course	Green Fees	18 hole - Adult: weekday	Council	Taxable	40.00	43.00	7.50%
Mt Martha Golf Course	Green Fees	18 hole - Adult: weekend/public holiday	Council	Taxable	52.00	56.00	7.69%
Mt Martha Golf Course	Green Fees	18 Holes social group (group of 12 or more) (weekend only, no public holidays)	Council	Taxable	32.00	-	N/A
Mt Martha Golf Course	Green Fees	9 hole - Adult: weekday	Council	Taxable	24.00	26.00	8.33%
Mt Martha Golf Course	Green Fees	9 hole - Adult: weekend/public holiday	Council	Taxable	31.20	33.50	7.37%
Mt Martha Golf Course	Green Fees	9 Holes social group (group of 12 or more) (weekend only, no public holidays)	Council	Taxable	19.20	-	N/A
Mt Martha Golf Course	Green Fees	18 hole - Junior (under 18 years of age): weekday	Council	Taxable	20.00	21.50	7.50%
Mt Martha Golf Course	Green Fees	18 hole - Junior (under 18 years of age): weekend/public holiday	Council	Taxable	26.00	28.00	7.69%
Mt Martha Golf Course	Green Fees	9 hole - Junior (under 18 years of age): weekday	Council	Taxable	12.00	13.00	8.33%
Mt Martha Golf Course	Green Fees	9 hole - Junior (under 18 years of age): weekend/public holiday	Council	Taxable	15.60	16.80	7.69%
Mt Martha Golf Course	Green Fees	50 round pass (Valid 7 days, expires 12 months from date of issue)	Council	Taxable	1,000.00	-	N/A
Mt Martha Golf Course	Green Fees	20 round pass (Valid 7 days, expires 12 months from date of issue)	Council	Taxable	600.00	-	N/A
Mt Martha Golf Course	Green Fees	Lifestyle 600 (Valid 7 days, expire 24 months from date of issue)	Council	Taxable	-	600.00	N/A
Mt Martha Golf Course	Green Fees	Lifestyle 400 (Valid 7 days, expire 24 months from date of issue)	Council	Taxable	-	400.00	N/A
Mt Martha Golf Course	Hire Fee	18 hole cart hire	Council	Taxable	45.00	48.00	6.67%
Mt Martha Golf Course	Hire Fee	9 hole cart hire	Council	Taxable	30.00	32.00	6.67%
Mt Martha Golf Course	Hire Fee	Buggy hire	Council	Taxable	6.00	6.00	-
Mt Martha Golf Course	Hire Fee	Club hire	Council	Taxable	20.00	21.00	5.00%
Mt Martha Golf Course	Membership	7 day Junior Membership (under 18 years of age) (suspensions not permitted)	Council	Taxable	300.00	322.00	7.33%
Mt Martha Golf Course	Membership	7 day Membership (suspensions not permitted)	Council	Taxable	1,250.00	1,340.00	7.20%
Mt Martha Golf Course	Membership	7 day Concession Membership (suspension not permitted)	Council	Taxable	1,000.00	1,035.00	3.50%
Mt Martha Golf Course	Membership	5 day Membership (suspensions not permitted)	Council	Taxable	937.50	970.00	3.47%
Mt Martha Golf Course	Membership	5 day Concession Membership (suspension not permitted)	Council	Taxable	750.00	775.00	3.33%
Aquatics and Recreation							
Aquatics and Recreation	Indoor Aquatics - Casual	Casual Swim - Adult	Council	Taxable	8.00	8.50	6.25%
Aquatics and Recreation	Indoor Aquatics - Casual	Casual Swim - Child	Council	Taxable	5.00	5.30	6.00%
Aquatics and Recreation	Indoor Aquatics - Casual	Casual Swim - Concession	Council	Taxable	6.50	6.90	6.15%
Aquatics and Recreation	Indoor Aquatics - Casual	Casual Swim - Family (Max 2 Adults, 2 children)	Council	Taxable	21.00	22.30	6.19%
Aquatics and Recreation	Indoor Aquatics - Casual	Casual Swim - Spectator	Council	Taxable	1.00	1.00	-
Aquatics and Recreation	Indoor Aquatics - Casual	Casual Swim/Spa/Steam Room - Adult	Council	Taxable	16.00	17.00	6.25%
Aquatics and Recreation	Indoor Aquatics - Casual	Casual Swim/Spa/Steam Room - Concession	Council	Taxable	12.50	13.30	6.40%
Aquatics and Recreation	Indoor Aquatics - MVP	Adult Swim Pass (10 visits)	Council	Taxable	72.00	76.50	6.25%
Aquatics and Recreation	Indoor Aquatics - MVP	Adult Swim/Spa/Steam Room Pass (10 visits)	Council	Taxable	144.00	153.00	6.25%
Aquatics and Recreation	Indoor Aquatics - MVP	Child Swim Pass (10 visits)	Council	Taxable	45.00	47.70	6.00%
Aquatics and Recreation	Indoor Aquatics - MVP	Concession Swim Pass (10 visits)	Council	Taxable	58.50	62.10	6.15%
Aquatics and Recreation	Indoor Aquatics - MVP	Concession Swim/Spa/Steam Room Pass (10 visits)	Council	Taxable	112.50	119.70	6.40%
Aquatics and Recreation	Indoor Aquatics - Program	Casual Inflatable- Per session (includes Casual Swim entry)	Council	Taxable	11.60	12.30	6.03%
Aquatics and Recreation	Indoor Aquatics - Program	GOSwim/ Member Inflatable- Per session	Council	Taxable	6.60	7.00	6.06%
Aquatics and Recreation	Indoor Aquatics - Program	Inflatable Supervision - Hire a buddy/per session	Council	Taxable	-	45.30	N/A
Aquatics and Recreation	Outdoor Aquatics - Casual	Outdoor Casual Swim - Adult	Council	Taxable	6.50	7.00	7.69%
Aquatics and Recreation	Outdoor Aquatics - Casual	Outdoor Casual Swim - Child	Council	Taxable	4.00	4.50	12.50%
Aquatics and Recreation	Outdoor Aquatics - Casual	Outdoor Casual Swim - Concession	Council	Taxable	5.00	5.60	12.00%
Aquatics and Recreation	Outdoor Aquatics - Casual	Outdoor Casual Swim - Family (Max 2 Adults, 2 children)	Council	Taxable	17.00	19.00	11.76%
Aquatics and Recreation	Outdoor Aquatics - Casual	Outdoor Casual Swim - Spectator	Council	Taxable	1.00	-	N/A
Aquatics and Recreation	Outdoor Aquatics - MVP	10 Visits- Outdoor Adult Swim	Council	Taxable	58.50	63.00	7.69%
Aquatics and Recreation	Outdoor Aquatics - MVP	10 Visits- Outdoor Child Swim	Council	Taxable	36.00	40.50	12.50%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Aquatics and Recreation	Outdoor Aquatics - MVP	10 Visits- Outdoor Concession Swim	Council	Taxable	45.00	50.40	12.00%
Aquatics and Recreation	Facility Hire - Aquatics	25m Lane Hire (Peak) per hour	Council	Taxable	44.50	47.20	6.07%
Aquatics and Recreation	Facility Hire - Aquatics	25m Lane Hire (Off Peak) per hour	Council	Taxable	33.50	35.50	5.97%
Aquatics and Recreation	Facility Hire - Aquatics	Outdoor 25m Pool Hire per hour	Council	Taxable	112.00	118.70	5.98%
Aquatics and Recreation	Facility Hire - Aquatics	25m Pool Hire per hour	Council	Taxable	185.50	196.60	5.98%
Aquatics and Recreation	Facility Hire - Aquatics	50m Lane Hire (Peak) per hour	Council	Taxable	89.00	94.30	5.96%
Aquatics and Recreation	Facility Hire - Aquatics	50m Lane Hire (Off Peak) per hour	Council	Taxable	66.50	70.50	6.02%
Aquatics and Recreation	Facility Hire - Aquatics	50m Pool Hire per hour	Council	Taxable	371.00	393.30	6.01%
Aquatics and Recreation	Facility Hire - Aquatics	Out of hours trading fee (Aquatics Only) (Per Lane, plus relevant lane fees) per hour	Council	Taxable	140.00	154.00	10.00%
Aquatics and Recreation	Facility Hire - Aquatics	Lane Reservation Fee per facility <2,000 hours Annually	Council	Taxable	600.00	660.00	10.00%
Aquatics and Recreation	Facility Hire - Aquatics	Lane Reservation Fee per facility b/n 2,000-4,000 hours Annually	Council	Taxable	1,200.00	1,320.00	10.00%
Aquatics and Recreation	Facility Hire - Aquatics	Lane Reservation Fee per facility >4,000 hours Annually	Council	Taxable	2,400.00	2,640.00	10.00%
Aquatics and Recreation	Facility Hire - Aquatics	Casual Use - Equipment Hire	Council	Free	-	5.00	N/A
Aquatics and Recreation	Facility Hire - Stadium	Full Court Hire (Peak) per hour	Council	Taxable	39.00	42.90	10.00%
Aquatics and Recreation	Facility Hire - Stadium	Full Court Hire (Off Peak) per hour	Council	Taxable	33.00	36.50	10.61%
Aquatics and Recreation	Facility Hire - Stadium	Half Court Hire (Peak) per hour	Council	Taxable	19.50	21.50	10.26%
Aquatics and Recreation	Facility Hire - Stadium	Half Court Hire (Off- Peak) per hour	Council	Taxable	16.50	18.20	10.30%
Aquatics and Recreation	Facility Hire - Stadium	Office Hire - per desk per month	Council	Taxable	250.00	265.00	6.00%
Aquatics and Recreation	Facility Hire - Stadium	Stadium Users Storage - Cage per month	Council	Taxable	22.50	50.00	122.22%
Aquatics and Recreation	Facility Hire - Studio	Child Care / Group Fitness/ Meeting Room Hire (Peak) per hour	Council	Taxable	42.00	45.00	7.14%
Aquatics and Recreation	Facility Hire - Studio	Child Care / Group Fitness/ Meeting Room Hire (Off- Peak) per hour	Council	Taxable	31.50	34.00	7.94%
Aquatics and Recreation	Child Care - Casual	Occasional Care 1 Hour - Per Child (applicable if not attending class/using facility)	Council	Free	22.00	23.30	5.91%
Aquatics and Recreation	Child Care - Casual	Care 1 Hour - Per Child (rate applicable if attending class/using facility)	Council	Free	6.20	6.60	6.45%
Aquatics and Recreation	Child Care - MVP	Care 10 Hour Pass - Per Child	Council	Free	55.80	59.40	6.45%
Aquatics and Recreation	Child Care - Administration	Late pick up fee / per 15 minutes	Council	Free	22.50	23.90	6.22%
Aquatics and Recreation	Health Club - Schools	School Groups (Per person)	Council	Taxable	8.50	9.00	5.88%
Aquatics and Recreation	Health Club - Casual	Casual Gym & Swim / Group Fitness Class - Adult	Council	Taxable	19.50	20.70	6.15%
Aquatics and Recreation	Health Club - Casual	Casual Gym & Swim / Group Fitness Class - All Access	Council	Taxable	9.50	8.70	(8.42%)
Aquatics and Recreation	Health Club - Casual	Casual Gym & Swim / Group Fitness Class - Concession	Council	Taxable	15.50	16.40	5.81%
Aquatics and Recreation	Health Club - Casual	Casual Gym & Swim / Group Fitness Class - Staying Active	Council	Taxable	11.50	12.20	6.09%
Aquatics and Recreation	Health Club - Casual	Casual Gym & Swim / Group Fitness Class - Teen	Council	Taxable	11.50	12.20	6.09%
Aquatics and Recreation	Health Club - Casual	Casual Reformer Pilates - Adult	Council	Taxable	32.50	34.50	6.15%
Aquatics and Recreation	Health Club - Casual	Casual Reformer Pilates - Concession	Council	Taxable	26.00	27.60	6.15%
Aquatics and Recreation	Health Club - MVP	10 Session - Gym & Swim / Group Fitness Class - Adult	Council	Taxable	175.50	186.30	6.15%
Aquatics and Recreation	Health Club - MVP	10 Session - Gym & Swim / Group Fitness Class - Concession	Council	Taxable	139.50	147.60	5.81%
Aquatics and Recreation	Health Club - MVP	10 Session - Gym & Swim / Group Fitness Class - Staying Active	Council	Taxable	103.50	109.80	6.09%
Aquatics and Recreation	Health Club - MVP	10 Session - Gym & Swim / Group Fitness Class - Teen	Council	Taxable	103.50	109.80	6.09%
Aquatics and Recreation	Health Club - MVP	10 Session - Gym & Swim / Group Fitness Class - All Access	Council	Taxable	85.50	78.30	(8.42%)
Aquatics and Recreation	Health Club - MVP	10 Sessions - Reformer Pilates- Adult	Council	Taxable	292.50	310.50	6.15%
Aquatics and Recreation	Health Club - MVP	10 Sessions - Reformer Pilates - Concession	Council	Taxable	234.00	248.50	6.20%
Aquatics and Recreation	Health Club - Small Group Training	Personal Training Activation Programs - per session	Council	Taxable	14.00	14.80	5.71%
Aquatics and Recreation	Health Club - Small Group Training	Small Group Training 1 hour session- Per session (2- 5 people)	Council	Taxable	100.00	110.00	10.00%
Aquatics and Recreation	Clinical Pilates	Clinical Pilates- Initial Consultation (60 min)	Council	Taxable	100.00	106.00	6.00%
Aquatics and Recreation	Clinical Pilates	Clinical Pilates- one on one (45 min)	Council	Taxable	85.00	90.10	6.00%
Aquatics and Recreation	Clinical Pilates	Clinical Pilates- one on four (45 min)	Council	Taxable	40.00	42.40	6.00%
Aquatics and Recreation	Clinical Pilates	10 Sessions- Clinical Pilates- one on one (45 min)	Council	Taxable	765.00	810.90	6.00%
Aquatics and Recreation	Clinical Pilates	10 Sessions- Clinical Pilates- one on four (45 min)	Council	Taxable	360.00	381.60	6.00%
Aquatics and Recreation	Personal Training - Member	Intro to Personal Training Session- 3 x 30min sessions	Council	Taxable	-	99.00	N/A
Aquatics and Recreation	Personal Training - Member	Initial Assessment- Exercise Physiology	Council	Taxable	-	100.00	N/A
Aquatics and Recreation	Personal Training - Member	30 min session- Exercise Physiology	Council	Taxable	-	65.00	N/A
Aquatics and Recreation	Personal Training - Member	60 min session- Exercise Physiology	Council	Taxable	-	90.00	N/A
Aquatics and Recreation	Personal Training - Member	Personal Training 30 min session per week- DD Membership	Council	Taxable	-	39.60	N/A
Aquatics and Recreation	Personal Training - Casual (Non-Member)	Personal Training 30 min session- Qualified Trainer	Council	Taxable	40.00	44.00	10.00%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Aquatics and Recreation	Personal Training - Casual (Non-Member)	Personal Training 30 min session- Expert Trainer	Council	Taxable	42.00	46.20	10.00%
Aquatics and Recreation	Personal Training - Casual (Non-Member)	Personal Training 30 min session- Master Trainer	Council	Taxable	44.00	48.40	10.00%
Aquatics and Recreation	Personal Training - MVP	PT 30 min session per week- Qualified Trainer	Council	Taxable	396.00	435.60	10.00%
Aquatics and Recreation	Personal Training - MVP	10 Sessions- PT 30 min session- Expert Trainer	Council	Taxable	360.00	396.00	10.00%
Aquatics and Recreation	Personal Training - MVP	10 Sessions- PT 30 min session- Master Trainer	Council	Taxable	378.00	415.80	10.00%
Aquatics and Recreation	Personal Training - Membership DD	PT Membership DD 30 min session per week- Qualified Trainer	Council	Taxable	36.00	39.60	10.00%
Aquatics and Recreation	Personal Training - Membership DD	Personal Training 30 min session- Expert Trainer	Council	Taxable	38.00	46.20	21.58%
Aquatics and Recreation	Personal Training - Membership DD	Personal Training 30 min session- Master Trainer	Council	Taxable	40.00	48.40	21.00%
Aquatics and Recreation	Membership - Administration	Membership Joining Fee	Council	Taxable	50.00	50.00	-
Aquatics and Recreation	Membership - Administration	Suspension fee	Council	Taxable	5.00	5.00	-
Aquatics and Recreation	Membership - Administration	Transfer fee	Council	Taxable	20.00	20.00	-
Aquatics and Recreation	Membership - Direct Debit	Aquatic Membership - Adult DD (No Contract) per week	Council	Taxable	16.50	17.50	6.06%
Aquatics and Recreation	Membership - Direct Debit	Aquatic Membership - Concession DD (No Contract) per week	Council	Taxable	13.20	14.00	6.06%
Aquatics and Recreation	Membership - Direct Debit	Aquatic Membership - Staying Active DD (No Contract) per week	Council	Taxable	9.90	-	N/A
Aquatics and Recreation	Membership - Direct Debit	Aquatic Membership - Teen DD (No Contract) per week	Council	Taxable	9.90	-	N/A
Aquatics and Recreation	Membership - Direct Debit	Premier Membership - Adult DD (No Contract)	Council	Taxable	23.90	25.30	5.86%
Aquatics and Recreation	Membership - Direct Debit	Premier Membership - Concession DD (No Contract) per week	Council	Taxable	19.15	20.20	5.48%
Aquatics and Recreation	Membership - Direct Debit	Premier Membership - Staying Active DD (No Contract) per week	Council	Taxable	14.40	15.20	5.56%
Aquatics and Recreation	Membership - Direct Debit	Premier Membership - Teen DD (No Contract) per week	Council	Taxable	14.40	15.20	5.56%
Aquatics and Recreation	Membership - Direct Debit	Premier Membership - All Access DD (No Contract) per week	Council	Taxable	12.00	12.70	5.83%
Aquatics and Recreation	Membership - Direct Debit	Premier Membership - Corporate DD (No Contract) per week	Council	Taxable	19.15	20.20	5.48%
Aquatics and Recreation	Membership - Direct Debit	Wellness Membership - Adult DD (No Contract) per week	Council	Taxable	40.00	42.40	6.00%
Aquatics and Recreation	Membership - Direct Debit	Wellness Membership - Concession DD (No Contract) per week	Council	Taxable	32.00	33.90	5.94%
Aquatics and Recreation	Membership - Direct Debit	Wellness Membership - Staying Active DD (No Contract) per week	Council	Taxable	24.00	27.00	12.50%
Aquatics and Recreation	Membership - Direct Debit	Wellness Membership - Teen DD (No Contract) per week	Council	Taxable	24.00	27.00	12.50%
Aquatics and Recreation	Membership - Direct Debit	Weekender DD (No Contract) per week	Council	Taxable	14.40	15.20	5.56%
Aquatics and Recreation	Membership - PIF	Aquatic Membership - Adult 12 month term	Council	Taxable	858.00	910.00	6.06%
Aquatics and Recreation	Membership - PIF	Aquatic Membership - Adult 3 month term	Council	Taxable	300.30	318.50	6.06%
Aquatics and Recreation	Membership - PIF	Aquatic Membership - Concession 12 month term	Council	Taxable	686.40	728.00	6.06%
Aquatics and Recreation	Membership - PIF	Aquatic Membership - Concession 3 month term	Council	Taxable	240.20	254.80	6.08%
Aquatics and Recreation	Membership - PIF	Aquatic Membership - Staying Active 12 month term	Council	Taxable	514.80	-	N/A
Aquatics and Recreation	Membership - PIF	Aquatic Membership - Staying Active 3 month term	Council	Taxable	180.20	-	N/A
Aquatics and Recreation	Membership - PIF	Aquatic Membership - Teen 12 month term	Council	Taxable	514.80	-	N/A
Aquatics and Recreation	Membership - PIF	Aquatic Membership - Teen 3 month term	Council	Taxable	180.20	-	N/A
Aquatics and Recreation	Membership - PIF	Premier Membership - Adult 12 month term	Council	Taxable	1,242.80	1,315.60	5.86%
Aquatics and Recreation	Membership - PIF	Premier Membership - Adult 3 month term	Council	Taxable	434.98	460.50	5.87%
Aquatics and Recreation	Membership - PIF	Premier Membership - Concession 12 month term	Council	Taxable	995.80	1,050.40	5.48%
Aquatics and Recreation	Membership - PIF	Premier Membership - Concession 3 month term	Council	Taxable	348.53	367.60	5.47%
Aquatics and Recreation	Membership - PIF	Premier Membership - Staying Active 12 month term	Council	Taxable	748.80	790.40	5.56%
Aquatics and Recreation	Membership - PIF	Premier Membership - Staying Active 3 month term	Council	Taxable	262.08	276.60	5.54%
Aquatics and Recreation	Membership - PIF	Premier Membership - Teen 12 month term	Council	Taxable	748.80	790.40	5.56%
Aquatics and Recreation	Membership - PIF	Premier Membership - Teen 3 month term	Council	Taxable	262.08	276.60	5.54%
Aquatics and Recreation	Membership - PIF	Premier Membership - All Access 12 month term	Council	Taxable	624.00	660.40	5.83%
Aquatics and Recreation	Membership - PIF	Premier Membership - All Access 3 month term	Council	Taxable	218.40	231.10	5.82%
Aquatics and Recreation	Membership - PIF	Wellness Membership - Adult 12 month term	Council	Taxable	2,080.00	2,204.80	6.00%
Aquatics and Recreation	Membership - PIF	Wellness Membership - Adult 3 month term	Council	Taxable	728.00	771.70	6.00%
Aquatics and Recreation	Membership - PIF	Wellness Membership - Concession 12 month term	Council	Taxable	1,664.00	1,762.80	5.94%
Aquatics and Recreation	Membership - PIF	Wellness Membership - Concession 3 month term	Council	Taxable	582.40	617.00	5.94%
Aquatics and Recreation	Membership - PIF	Wellness Membership - Staying Active 12 month term	Council	Taxable	1,248.00	-	N/A
Aquatics and Recreation	Membership - PIF	Wellness Membership - Staying Active 3 month term	Council	Taxable	436.80	-	N/A
Aquatics and Recreation	Membership - PIF	Wellness Membership - Teen 12 month term	Council	Taxable	1,248.00	-	N/A
Aquatics and Recreation	Membership - PIF	Wellness Membership - Teen 3 month term	Council	Taxable	436.80	-	N/A
Aquatics and Recreation	Membership - PIF	Third Party Payment Membership - 3 Month term	Council	Taxable	538.20	570.50	6.00%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance (%)
					2022/23	2023/24	
Aquatics and Recreation	CRRC Membership - PIF	CRRC Membership 12 month up front (Transition to premier membership from 1 July 2024)	Council	Taxable	600.00	700.00	16.67%
Aquatics and Recreation	CRRC Membership - PIF	CRRC Membership 12 month up front (conc) (Transition to premier membership from 1 July 2024)	Council	Taxable	480.00	560.00	16.67%
Aquatics and Recreation	CRRC Membership - PIF	CRRC Membership 3 month up front (Transition to premier membership from 1 July 2024)	Council	Taxable	210.00	245.00	16.67%
Aquatics and Recreation	CRRC Membership - PIF	CRRC Membership 3 month up front (conc) (Transition to premier membership from 1 July 2024)	Council	Taxable	168.00	196.00	16.67%
Aquatics and Recreation	PPRC Membership - Direct Debit	Gold - \$/fortnight (Direct Debit, 12 Months) (Transition to premier membership from 1 July 2024)	Council	Taxable	47.60	-	N/A
Aquatics and Recreation	PPRC Membership - Direct Debit	Gold - \$/fortnight (Direct Debit, 12 Months) Concession (Transition to premier membership from 1 July 2024)	Council	Taxable	38.00	-	N/A
Aquatics and Recreation	PPRC Membership - Direct Debit	Silver - \$/fortnight (Direct Debit, 12 Months) (Membership category to end 30 June 2024)	Council	Taxable	38.00	-	N/A
Aquatics and Recreation	PPRC Membership - Direct Debit	Silver - \$/fortnight (Direct Debit, 12 Months) concession (Membership category to end 30 June 2024)	Council	Taxable	30.00	-	N/A
Aquatics and Recreation	SRC Foundation Membership - Direct Debit	Premier Membership - Adult DD (No Contract) Foundation Stage 1	Council	Taxable	19.15	20.30	6.01%
Aquatics and Recreation	SRC Foundation Membership - Direct Debit	Wellness Membership - Adult DD (No Contract) Foundation Stage 1	Council	Taxable	34.00	36.00	5.88%
Aquatics and Recreation	Programs	Birthday Party - Catered - per person (includes party host)	Council	Taxable	37.00	39.20	5.95%
Aquatics and Recreation	Programs	Birthday Party - Non catered - per person - Party host only	Council	Taxable	19.00	20.10	5.79%
Aquatics and Recreation	Programs	Birthday Party - Additional Host - per party	Council	Taxable	85.50	90.60	5.96%
Aquatics and Recreation	Stadium	Stadium - Casual Use - Adult	Council	Taxable	8.40	8.90	5.95%
Aquatics and Recreation	Stadium	Stadium - Casual Use - Concession	Council	Taxable	5.00	5.80	16.00%
Aquatics and Recreation	Stadium	School Holiday Program- Stadium - per hour	Council	Taxable	6.50	7.20	10.77%
Aquatics and Recreation	Swimming Lessons	Learn to Swim Lesson per lesson (30 mins)	Council	Free	19.00	20.10	5.79%
Aquatics and Recreation	Swimming Lessons	New Joiner - Learn to Swim - Admin Fee	Council	Free	20.00	20.00	-
Aquatics and Recreation	Swimming Lessons	All Access Swim Lesson (30 mins)	Council	Free	11.00	11.00	-
Aquatics and Recreation	Swimming Lessons - Private	Private Lesson - 2 Children (Family) - per lesson (30 mins)	Council	Free	114.00	121.00	6.14%
Aquatics and Recreation	Swimming Lessons - Private	Private Lesson - per lesson (30 mins)	Council	Free	76.00	81.00	6.58%
Aquatics and Recreation	Swimming Lessons - Private	All Access- Private Lesson (30 mins)	Council	Free	44.00	44.00	-
Aquatics and Recreation	School Swimming Lessons	School student entry (Learn to Swim Program) 30 min - per lesson	Council	Free	9.50	10.00	5.26%
Aquatics and Recreation	School Swimming Lessons	School student entry (Learn to Swim Program) 40 min - per lesson	Council	Free	12.50	13.30	6.40%
Statutory Planning							
Statutory Planning	Application & Public Notification Fees	Certification	Statutory	Free	173.20	180.40	4.16%
Statutory Planning	DAA - Advertising	Additional Letters	Council	Taxable	11.00	12.00	9.09%
Statutory Planning	DAA - Advertising	Additional Sign	Council	Taxable	66.00	100.00	51.52%
Statutory Planning	DAA - Advertising	Up to 10 letters & signs	Council	Taxable	376.00	400.00	6.38%
Statutory Planning	DAA - Misc Income (GST)	Copies of Planning and/or Endorsed Plans - Commercial	Council	Taxable	250.00	275.00	10.00%
Statutory Planning	DAA - Misc Income (GST)	Copies of Planning and/or Endorsed Plans - Permit Only	Council	Taxable	50.00	75.00	50.00%
Statutory Planning	DAA - Misc Income (GST)	Copies of Planning and/or Endorsed Plans - Residential	Council	Taxable	125.00	135.00	8.00%
Statutory Planning	DAA - Misc Income (GST)	Extension of Time to a Planning Permit - 1st Request	Council	Taxable	410.00	550.00	34.15%
Statutory Planning	DAA - Misc Income (GST)	Extension of Time to a Planning Permit - 2nd Request	Council	Taxable	510.00	550.00	7.84%
Statutory Planning	DAA - Misc Income (GST)	Extension of Time to a Planning Permit - 3rd+ Request	Council	Taxable	620.00	675.00	8.87%
Statutory Planning	DAA - Misc Income (GST)	Secondary Consent - Commercial/Industrial/Other	Council	Taxable	750.00	800.00	6.67%
Statutory Planning	DAA - Misc Income (GST)	Secondary Consent - Residential	Council	Taxable	375.00	400.00	6.67%
Statutory Planning	DAA - Misc Income (GST)	Consideration of condition 1 plans for second or subsequent request	Council	Taxable	200.00	200.00	-
Statutory Planning	DAA - Misc Income (GST)	Pre-application meeting fee (virtual or in person) - with notes	Council	Taxable	300.00	320.00	6.67%
Statutory Planning	DAA - Misc Income (GST)	Written response to a General Enquiry - Commercial/Industrial/Other	Council	Taxable	300.00	320.00	6.67%
Statutory Planning	DAA - Misc Income (GST)	Written response to a General Enquiry - Residential	Council	Taxable	150.00	160.00	6.67%
Statutory Planning	Planning Permit Amendment Fee	Amend description of permit or conditions - single dwelling	Statutory	Free	199.90	206.40	3.25%
Statutory Planning	Planning Permit Amendment Fee	Any other development & use amend description of permit or conditions or amend the permit in any other way excl. subdivision	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Any other Development (including 2 or more dwellings) costing \$1,000,000 +	Statutory	Free	3,413.70	3,524.30	3.24%
Statutory Planning	Planning Permit Amendment Fee	Change of use permit	Statutory	Free	1,318.10	1,360.80	3.24%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$0 to \$10,000	Statutory	Free	199.90	206.40	3.25%
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$10,001 to \$100,000	Statutory	Free	629.40	649.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$100,001 to \$500,000	Statutory	Free	1,288.50	1,330.20	3.24%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To create, vary or remove a restriction within the meaning of the Subdivision Act 1988.	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To create, vary or remove an easement other than a right of way or to vary or remove a condition in the nature of an easement in a crown grant	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To remove a restriction (within the meaning of the Subdivision Act 1988)	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	For the agreement to a proposal to amend or end an agreement under Section 173 of the Planning & Environment Act 1987	Statutory	Free	659.10	680.40	3.23%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Amend description of permit or conditions	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Boundary Realignment and Consolidations	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Boundary realignments	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Other (including 3 or more lots)	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision into two lots only	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision of an existing Building	Statutory	Free	1,318.10	1,360.80	3.24%
Statutory Planning	Planning Permit Amendment Fee	Vegetation Removal - 1 tree	Statutory	Free	199.90	206.40	3.25%
Statutory Planning	Planning Permit Amendment Fee	Vegetation Removal - 2 or more trees	Statutory	Free	399.90	1,360.80	240.29%
Statutory Planning	Planning Permit Amendment Fee	VicSmart Applications - \$0 to \$10,000	Statutory	Free	199.90	206.40	3.25%
Statutory Planning	Planning Permit Amendment Fee	VicSmart Applications - \$10,000+	Statutory	Free	429.50	443.40	3.24%
Statutory Planning	Planning Permit Amendment Fee	VicSmart Applications to subdivide or consolidate the land	Statutory	Free	199.90	206.40	3.25%
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$0 to \$100,000	Statutory	Free	1,147.80	1,185.00	3.24%
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$100,001 to \$1,000,000	Statutory	Free	1,547.70	1,597.80	3.24%
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$1,000,001 to \$5,000,000	Statutory	Free	3,413.70	3,524.30	3.24%
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$5,000,001 to \$15,000,000	Statutory	Free	8,700.90	8,982.90	3.24%
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$15,000,001 to \$50,000,000	Statutory	Free	25,658.30	26,489.90	3.24%
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing \$50,001m+	Statutory	Free	57,670.10	59,539.30	3.24%
Statutory Planning	Planning Permit Application Fee	Vegetation Removal - 1 tree	Statutory	Free	199.90	206.40	3.25%
Statutory Planning	Planning Permit Application Fee	Vegetation Removal - 2 or more trees	Statutory	Free	399.90	1,360.80	240.29%
Statutory Planning	Planning Permit Application Fee	VicSmart Applications - \$0 to \$10,000	Statutory	Free	199.90	206.40	3.25%
Statutory Planning	Planning Permit Application Fee	VicSmart Applications to subdivide the or consolidate the land	Statutory	Free	199.90	206.40	3.25%
Statutory Planning	Planning Permit Application Fee	Certificates of Compliance	Statutory	Free	325.80	336.40	3.25%
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing \$500,001 to \$1,000,000	Statutory	Free	1,392.10	-	N/A
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing \$1,000,001 to \$2,000,000	Statutory	Free	1,495.80	-	N/A
Statutory Building							
Building	Building Regulations 2018	Siting Approval Temporary Structure - First Structure	Council	Taxable	268.07	500.00	86.52%
Building	Building Regulations 2018	Siting Approval Temporary Structure (POPE) - second or subsequent structure	Council	Taxable	-	250.00	N/A
Building	Building Regulations 2018	Pool Registration (New Pool)	Statutory	Free	31.80	32.30	1.57%
Building	Building Regulations 2018	Pool Registration (Existing Pool)	Statutory	Free	79.00	81.70	3.42%
Building	Building Regulations 2018	Pool Non-compliance certificate	Statutory	Free	385.00	397.50	3.25%
Building	Building Regulations 2018	Pool compliance certificate	Statutory	Free	20.40	21.10	3.43%
Building	Building Regulations 2018	Report and Consent (Parts 5, 6 & 8)	Statutory	Free	283.35	299.80	5.81%
Building	Building Regulations 2018	Infringement for non register	Statutory	Free	330.40	369.84	11.94%
Building	Building Regulations 2018	Late fee for POPE/Siting application where application received less than 10 business days prior to event	Council	Taxable	-	250.00	N/A
Building	Building Regulations 2018 (each additional regulation)	Report and Consent each additional Regulation	Statutory	Free	142.00	-	N/A
Building	Building Regulations (POPE)	Charge per hour for officer time assessing place of public entertainment applications (Where after hours inspection or weekend inspection required)	Council	Taxable	210.00	226.00	7.62%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Building	Building Regulations (POPE)	POPE (Small event up to 2000 patrons)	Council	Taxable	-	1,000.00	N/A
Building	Building Regulations (POPE)	POPE (Med event - 2001-5000 patrons)	Council	Taxable	483.00	1,500.00	210.56%
Building	Building Regulations (POPE)	POPE (Large event - 5001 patrons)	Council	Taxable	2,218.00	3,000.00	35.26%
Building	Demolition Heritage Checks	Processing of Section 29A Application for Report and Consent for Demolition	Statutory	Free	83.05	87.90	5.84%
Building	Flood Prone Approval	Report and Consent (Flood) (Part 10)	Statutory	Free	283.35	299.80	5.81%
Building	Flood Prone Approval	Report and Consent Amendment/Extension to report and consent	Statutory	Free	142.00	149.90	5.56%
Building	Information Request Copy of Commercial Plans	Search for Copy of Commercial plans (if found - fee includes copy of first plans/permit - subsequent copies of plans/permits charged at 50% per permit)	Council	Taxable	300.00	350.00	16.67%
Building	Information Request Copy of Commercial Plans	Copy of second or subsequent permit/plans (commercial)	Council	Taxable	-	175.00	N/A
Building	Information Request Copy of Commercial Plans	Copy of second or subsequent permit/plans (residential)	Council	Taxable	-	100.00	N/A
Building	Information Request Copy of House Plans	Search for Copy of Residential plans (if found - fee includes copy of first plans/permits - subsequent copies of plans/permits charged at 50% per permit)	Council	Taxable	183.00	200.00	9.29%
Building	Information Request in accordance with Regulation 51	Reg 51 Certificates (permit information)	Statutory	Free	46.10	48.80	5.86%
Building	Regulation 116 (4)	Precautions over the street (Part 7)	Statutory	Free	287.55	299.80	4.26%
Building	Section 30 (permit notification)	External building permit document lodgement with Council	Statutory	Free	118.90	125.80	5.80%
Strategic Planning							
Strategic Planning	Planning Scheme Amendment Fee	Consider request to adopt a Planning Scheme	Statutory	Free	488.50	496.90	1.72%
Strategic Planning	Planning Scheme Amendment Fee	Consider request to amend a Planning Scheme	Statutory	Free	3,096.20	3,149.70	1.73%
Strategic Planning	Planning Scheme Amendment Fee	Consider request to approve an amendment	Statutory	Free	488.50	496.90	1.72%
Strategic Planning	Planning Scheme Amendment Fee	Consider submissions to change amendment - up to 10 submissions	Statutory	Free	15,345.60	15,611.10	1.73%
Strategic Planning	Planning Scheme Amendment Fee	Consider submissions to change amendment - 11-20 submissions	Statutory	Free	30,661.20	31,191.60	1.73%
Strategic Planning	Planning Scheme Amendment Fee	Consider submissions to change amendment - more than 20 submissions	Statutory	Free	40,386.90	41,395.80	2.50%
Traffic and Transport							
Directional Signage Applications	Directional Signage Applications	Directional Signage Applications - for one sign	Council	Free	140.00	400.00	185.71%
Directional Signage Applications	Directional Signage Applications	Directional Signage Applications - for two or more signs	Council	Free	553.00	800.00	44.67%
Waste Management Administration							
Street Litter	Fines and Prosecutions	Bill posting unsolicited documents - body corporate	Statutory	Free	1,817.00	1,850.00	1.82%
Street Litter	Fines and Prosecutions	Bill posting unsolicited documents - individual	Statutory	Free	363.00	370.00	1.93%
Street Litter	Fines and Prosecutions	Failure for person to remove waste requested by litter enforcement officer – body corporate	Statutory	Free	1,817.00	1,850.00	1.82%
Street Litter	Fines and Prosecutions	Failure for person to remove waste requested by litter enforcement officer – natural person	Statutory	Free	363.00	370.00	1.93%
Street Litter	Fines and Prosecutions	Failure to comply with a waste information gathering notice – body corporate	Statutory	Free	1,817.00	1,850.00	1.82%
Street Litter	Fines and Prosecutions	Failure to comply with a waste information gathering notice – natural person	Statutory	Free	363.00	370.00	1.93%
Street Litter	Fines and Prosecutions	Failure to comply with waste abatement notice – body corporate	Statutory	Free	5,452.00	5,548.00	1.76%
Street Litter	Fines and Prosecutions	Failure to comply with waste abatement notice – natural person	Statutory	Free	1,090.00	1,110.00	1.83%
Street Litter	Fines and Prosecutions	Failure to comply with waste removal notice – body corporate	Statutory	Free	5,452.00	5,548.00	1.76%
Street Litter	Fines and Prosecutions	Failure to comply with waste removal notice – natural person	Statutory	Free	1,090.00	1,110.00	1.83%
Street Litter	Fines and Prosecutions	Junk mail - body corporate	Statutory	Free	1,817.00	1,850.00	1.82%
Street Litter	Fines and Prosecutions	Junk mail - individual	Statutory	Free	363.00	370.00	1.93%
Street Litter	Fines and Prosecutions	Loading of vehicles - body corporate	Statutory	Free	3,634.00	3,699.00	1.79%
Street Litter	Fines and Prosecutions	Loading of vehicles - individual	Statutory	Free	727.00	740.00	1.79%
Street Litter	Fines and Prosecutions	Provide incorrect information	Statutory	Free	363.00	370.00	1.93%
Street Litter	Fines and Prosecutions	Public litter receptacles - body corporate	Statutory	Free	3,634.00	3,699.00	1.79%
Street Litter	Fines and Prosecutions	Public litter receptacles - individual	Statutory	Free	727.00	740.00	1.79%
Street Litter	Fines and Prosecutions	Refuse to provide name and address	Statutory	Free	363.00	370.00	1.93%
Street Litter	Fines and Prosecutions	Refuse to provide photographic identification	Statutory	Free	363.00	370.00	1.93%
Street Litter	Fines and Prosecutions	Unlawful deposit of dangerous litter – body corporate	Statutory	Free	3,635.00	3,699.00	1.76%
Street Litter	Fines and Prosecutions	Unlawful deposit of dangerous litter – natural person	Statutory	Free	727.00	740.00	1.79%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Street Litter	Fines and Prosecutions	Unlawful deposit of litter – body corporate	Statutory	Free	1,817.00	1,850.00	1.82%
Street Litter	Fines and Prosecutions	Unlawful deposit of litter – natural person	Statutory	Free	363.00	370.00	1.93%
Street Litter	Fines and Prosecutions	Unlawful deposit of waste greater than 1000 litres – body corporate	Statutory	Free	9,087.00	9,246.00	1.75%
Street Litter	Fines and Prosecutions	Unlawful deposit of waste greater than 1000 litres – natural person	Statutory	Free	1,817.00	1,850.00	1.82%
Street Litter	Fines and Prosecutions	Unlawful deposit of waste more than 50 litres but less than 1000 litres – body corporate	Statutory	Free	5,452.00	5,548.00	1.76%
Street Litter	Fines and Prosecutions	Unlawful deposit of waste more than 50 litres but less than 1000 litres – natural person	Statutory	Free	1,090.00	1,110.00	1.83%
Garbage Collection	Extra Capacity Garbage Bins (per litre)	Extra Capacity Garbage Bins (per litre)	Council	Free	4.65	5.00	7.53%
Recycling Collection	Extra Capacity 240 litre	Extra capacity Recycling 240 litre bin	Council	Free	80.00	90.00	12.50%
Recycling Collection	Recyclables Sorting	Opt-in Green Waste	Council	Free	145.00	150.00	3.45%
Waste Disposal Centres	Car Body	Car Body with tank tyres and rims	Council	Taxable	114.00	122.00	7.02%
Waste Disposal Centres	Commercial Vehicles	0.5m3 Asbestos of Domestic Origin Only	Council	Taxable	128.00	137.00	7.03%
Waste Disposal Centres	Commercial Vehicles	Base Rate per cubic metre - landfill - commercial	Council	Taxable	163.00	175.00	7.36%
Waste Disposal Centres	Commercial Vehicles	Base rate per tonne - tonne	Council	Taxable	325.00	349.00	7.38%
Waste Disposal Centres	Dead Animals	Animals (single animal-no larger than a dog)	Council	Taxable	9.50	10.00	5.26%
Waste Disposal Centres	Dead Animals	Animals (per cubic metre)	Council	Taxable	135.00	145.00	7.41%
Waste Disposal Centres	Dead Animals	Animals (car boot-240 litres)	Council	Taxable	38.00	41.00	7.89%
Waste Disposal Centres	Fridges	Not degassed Fridge, Freezer or Air Conditioner (commercial & non-residents)	Council	Taxable	27.00	29.00	7.41%
Waste Disposal Centres	Garbage	Bag (40 litres) - commercial	Council	Taxable	11.50	12.00	4.35%
Waste Disposal Centres	Garbage	Base Rate Per Cubic Metre - commercial	Council	Taxable	120.00	126.00	5.00%
Waste Disposal Centres	Garbage	Base Rate Per Cubic Metre - non-resident	Council	Taxable	138.00	145.00	5.07%
Waste Disposal Centres	Garbage	Base Rate per cubic metre - resident	Council	Taxable	98.00	103.00	5.10%
Waste Disposal Centres	Garbage	Car Boot (240 litres) - non-resident	Council	Taxable	37.00	39.00	5.41%
Waste Disposal Centres	Garbage	Car Boot (240 litres) - resident	Council	Taxable	24.50	26.00	6.12%
Waste Disposal Centres	Garbage	Car Boot (240 litres) - commercial	Council	Taxable	31.00	33.00	6.45%
Waste Disposal Centres	Garbage	Bag (40 litres) - resident	Council	Taxable	7.00	7.50	7.14%
Waste Disposal Centres	Garbage	Garbage (Soil/Bricks/Concrete/Rubble)	Council	Taxable	151.00	162.00	7.28%
Waste Disposal Centres	Garbage	Bag (40 litres) - non-resident	Council	Taxable	12.50	13.50	8.00%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - resident	Council	Taxable	11.50	12.00	4.35%
Waste Disposal Centres	Green Waste	Base Rate Per Cubic Metre - commercial	Council	Taxable	50.00	53.00	6.00%
Waste Disposal Centres	Green Waste	Base Rate per cubic metre - resident	Council	Taxable	41.50	44.00	6.02%
Waste Disposal Centres	Green Waste	Bag (40 litres) - commercial	Council	Taxable	7.50	8.00	6.67%
Waste Disposal Centres	Green Waste	Base Rate Per Cubic Metre - non-resident	Council	Taxable	43.00	46.00	6.98%
Waste Disposal Centres	Green Waste	Christmas Trees	Council	Taxable	7.00	7.50	7.14%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - commercial	Council	Taxable	13.50	14.50	7.41%
Waste Disposal Centres	Green Waste	Bag (40 litres) - non-resident	Council	Taxable	6.50	7.00	7.69%
Waste Disposal Centres	Green Waste	Bag (40 litres) - resident	Council	Taxable	6.50	7.00	7.69%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - non-resident	Council	Taxable	11.50	12.50	8.70%
Waste Disposal Centres	Mattress	Mattress Double (commercial & non-residents)	Council	Taxable	28.00	30.00	7.14%
Waste Disposal Centres	Mattress	Mattress Single (commercial & non-residents)	Council	Taxable	23.00	25.00	8.70%
Waste Disposal Centres	Tyres	Car (commercial & non-residents)	Council	Taxable	10.50	11.00	4.76%
Waste Disposal Centres	Tyres	Heavy Truck or Car Tyre on Rim. (commercial & non-residents)	Council	Taxable	19.00	25.00	31.58%
Waste Disposal Centres	Tyres	Light Truck. (commercial & non-residents)	Council	Taxable	13.50	18.00	33.33%
Waste Disposal Hoppers	Garbage	Bag (40 litres) - commercial	Council	Taxable	11.50	12.00	4.35%
Waste Disposal Hoppers	Garbage	Base Rate per Cubic Metre - commercial	Council	Taxable	120.00	126.00	5.00%
Waste Disposal Hoppers	Garbage	Base Rate per Cubic Metre - non-resident	Council	Taxable	138.00	145.00	5.07%
Waste Disposal Hoppers	Garbage	Car Boot (240 litres) - non-resident	Council	Taxable	37.00	39.00	5.41%
Waste Disposal Hoppers	Garbage	Car Boot (240 litres) - commercial	Council	Taxable	31.00	33.00	6.45%
Waste Disposal Hoppers	Garbage	Bag (40 litres) - non-resident	Council	Taxable	12.50	13.50	8.00%
Waste Disposal Hoppers	Garbage (Hoppers)	Base Rate per Cubic Metre - resident	Council	Taxable	98.00	103.00	5.10%
Waste Disposal Hoppers	Garbage (Hoppers)	Car Boot (240 litres) - resident	Council	Taxable	24.50	26.00	6.12%
Waste Disposal Hoppers	Garbage (Hoppers)	Bag (40 litres) - resident	Council	Taxable	7.00	7.50	7.14%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - resident	Council	Taxable	11.50	12.00	4.35%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - commercial	Council	Taxable	50.00	53.00	6.00%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - resident	Council	Taxable	41.50	44.00	6.02%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40 litres) - commercial	Council	Taxable	7.50	8.00	6.67%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - non-resident	Council	Taxable	43.00	46.00	6.98%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - commercial	Council	Taxable	13.50	14.50	7.41%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40 litres) - non-resident	Council	Taxable	6.50	7.00	7.69%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40 litres) - resident	Council	Taxable	6.50	7.00	7.69%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - non-resident	Council	Taxable	11.50	12.50	8.70%
Development Engineering							
Asset Construction and Protection	Drainage Information Certificates	Drainage Point of Discharge	Statutory	Free	146.85	149.38	1.72%
Asset Construction and Protection	Drainage Information Certificates	Underground Drainage Pipe Information	Statutory	Free	68.40	68.40	-
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Permit application to erect a hoarding or overhead protective awning	Council	Free	350.00	376.00	7.43%
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Permit to Install Ground Anchor into Council Land (per anchor)	Council	Free	690.00	742.00	7.54%
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Permit to occupy or fence road or footpath (greater than 7 days)	Council	Free	350.00	376.00	7.43%
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Permit to undertake works within a road reserve (Vehicle Crossings - Multi Dwelling/Commercial/Industrial)	Council	Free	350.00	376.00	7.43%
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Permit to undertake works within a road reserve (Vehicle Crossings - Single Dwelling)	Council	Free	350.00	376.00	7.43%
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Permit to undertake works within road reserve - Multi Dwelling/Commercial/Industrial(excluding landscaping)	Council	Free	350.00	376.00	7.43%
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Permit to undertake works within road reserve - Single Dwelling (excluding landscaping)	Council	Free	350.00	376.00	7.43%
Asset Construction and Protection	Non-Utility Minor Works in Road Reserves	Permit to occupy or fence road or footpath (up to 7 days)	Council	Free	350.00	376.00	7.43%
Asset Construction and Protection	Private Building Works	Asset Protection Bond (2-10 Dwellings)	Council	Free	-	5,000.00	N/A
Asset Construction and Protection	Private Building Works	Asset Protection Bond (Demolition, Swimming Pool, 1 Dwelling)	Council	Free	-	1,500.00	N/A
Asset Construction and Protection	Private Building Works	Major Development Works Permit – Multi Unit/Commercial	Council	Free	1,200.00	1,289.00	7.42%
Asset Construction and Protection	Private Building Works	Minor Development Works Permit – Multi Unit/Commercial	Council	Free	855.00	900.00	5.26%
Asset Construction and Protection	Private Building Works	Private Building Works - Asset & Amenity Permit	Council	Free	300.00	323.00	7.67%
Asset Construction and Protection	Private Building Works	Private Building Works - Asset & Amenity Permit (multiple activities)	Council	Free	389.00	418.00	7.46%
Bulk Rubbish Containers	Local Laws	Skip / Waste Bin - Annual Supplier Accreditation	Council	Free	500.00	537.00	7.40%
Bulk Rubbish Containers	Local Laws	Skip / Waste Bin - Placement Fee (Accredited Supplier)	Council	Free	45.00	49.00	8.89%
Bulk Rubbish Containers	Local Laws	Skip / Waste Bin - Single Placement (Non Accredited Supplier)	Council	Free	80.00	86.00	7.50%
Construction Management and Asset Protection	Build over easement	Build over easement	Statutory	Free	294.75	299.80	1.71%
Construction Management and Asset Protection	Non-Utility Major Works in Road Reserves	Nature Strip Landscaping Permit - Major landscaping works. (works > 8m2 & tree removals)	Council	Free	350.00	376.00	7.43%
Construction Management and Asset Protection	Non-Utility Minor Works in Road Reserves	Nature Strip Landscaping Permit - Minor landscaping works. (works < 8m2)	Council	Free	73.00	79.00	8.22%
Construction Management and Asset Protection	Private Building Works	Additional Compliance Inspection	Council	Free	500.00	250.00	(50.00%)
Construction Management and Asset Protection	Private Building Works	Construction Management Plan - Amendments to Approved Plans	Council	Free	188.00	202.00	7.45%
Construction Management and Asset Protection	Private Building Works	Construction Management Plan - Recurring Inspection Fee	Council	Free	108.00	116.00	7.41%
Construction Management and Asset Protection	Private Building Works	Construction Management Plan - Review & Approve Plan	Council	Free	188.00	202.00	7.45%
Construction Management and Asset Protection	Private Building Works	Construction Management Plan - Supervision	Council	Free	257.00	276.00	7.39%
Construction Management and Asset Protection	Private Building Works	Private access across Shire Land and Reserve	Council	Free	250.00	269.00	7.60%
Subdivisions and Services	Commercial & Mixed Use Development Plans	Large commercial developments (2,000m2)	Council	Taxable	1,299.00	1,395.00	7.39%
Subdivisions and Services	Commercial & Mixed Use Development Plans	Medium commercial developments (500-2,000m2)	Council	Taxable	779.00	837.00	7.45%
Subdivisions and Services	Commercial & Mixed Use Development Plans	Small commercial developments (<500m2)	Council	Taxable	327.00	351.00	7.34%
Subdivisions and Services	Commercial & Mixed Use Development Plans	Utility Service Engineering Plan Approval	Council	Taxable	327.00	351.00	7.34%
Subdivisions and Services	Construction Management Plans	Major CMP approval	Council	Taxable	520.00	558.00	7.31%
Subdivisions and Services	Construction Management Plans	Minor CMP approval	Council	Taxable	196.00	211.00	7.65%
Subdivisions and Services	Industrial/Factory/Warehouse Developments	2 to 5 industrial/factory/warehouse developments	Council	Taxable	455.00	489.00	7.47%
Subdivisions and Services	Industrial/Factory/Warehouse Developments	6+ industrial/factory/warehouse developments	Council	Taxable	715.00	768.00	7.41%
Subdivisions and Services	Industrial/Factory/Warehouse Developments	Single industrial/factory/warehouse developments	Council	Taxable	196.00	211.00	7.65%
Subdivisions and Services	Residential Development Plans	13 to 19 Lot developments	Council	Taxable	974.00	1,046.00	7.39%
Subdivisions and Services	Residential Development Plans	2 Lot developments	Council	Taxable	196.00	211.00	7.65%
Subdivisions and Services	Residential Development Plans	20 + Lot developments	Council	Taxable	1,299.00	1,395.00	7.39%
Subdivisions and Services	Residential Development Plans	3 to 4 Lot developments	Council	Taxable	327.00	351.00	7.34%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Subdivisions and Services	Residential Development Plans	5 to 8 Lot developments	Council	Taxable	520.00	558.00	7.31%
Subdivisions and Services	Residential Development Plans	9 to 12 Lot developments	Council	Taxable	779.00	837.00	7.45%
Subdivisions and Services	Residential Development Plans	Amendments to approved Engineering or Construction Plans	Council	Taxable	132.00	142.00	7.58%
Subdivisions and Services	Residential Development Plans	Single Lot Development	Council	Taxable	171.00	184.00	7.60%
Specific Home Care							
Specific Home Care	Sliding Scale	Domestic Assistance High Fee	Council	Free	43.05	43.05	-
Specific Home Care	Sliding Scale	Domestic Assistance Medium Fee	Council	Free	19.75	19.75	-
Specific Home Care	Sliding Scale	Domestic Assistance Medium Fee - Reduced Rate 1	Council	Free	17.05	17.05	-
Specific Home Care	Sliding Scale	Domestic Assistance Medium Fee - Reduced Rate 2	Council	Free	14.25	14.25	-
Specific Home Care	Sliding Scale	Domestic Assistance Medium Fee - Reduced Rate 3	Council	Free	11.35	11.35	-
Specific Home Care	Sliding Scale	Domestic Assistance Medium Fee - Reduced Rate 4	Council	Free	8.50	8.50	-
Specific Home Care	Sliding Scale	Domestic Assistance Standard Fee - Reduced Rate 1	Council	Free	5.70	5.70	-
Specific Home Care	Sliding Scale	Domestic Assistance Standard Fee - Reduced Rate 2	Council	Free	2.90	2.90	-
Specific Home Care	Sliding Scale	Domestic Assistance Standard Fee - Reduced Rate 3	Council	Free	1.45	1.45	-
Specific Home Care	Sliding Scale	Domestic Assistance Standard Fee - Reduced Rate 4	Council	Free	0.80	0.80	-
Specific Home Care	Sliding Scale	Domestic Assistance Standard Rate	Council	Free	7.85	7.85	-
Specific Home Care	Sliding Scale	Personal Care High Fee	Council	Free	48.15	48.15	-
Specific Home Care	Sliding Scale	Personal Care High Fee - Reduced Rate 1	Council	Free	27.35	27.35	-
Specific Home Care	Sliding Scale	Personal Care Medium Fee	Council	Free	11.70	11.70	-
Specific Home Care	Sliding Scale	Personal Care Standard Fee - Reduced Rate 1	Council	Free	4.20	4.20	-
Specific Home Care	Sliding Scale	Personal Care Standard Fee - Reduced Rate 2	Council	Free	2.90	2.90	-
Specific Home Care	Sliding Scale	Personal Care Standard Fee - Reduced Rate 3	Council	Free	1.45	1.45	-
Specific Home Care	Sliding Scale	Personal Care Standard Rate	Council	Free	5.80	5.80	-
Specific Home Care	Sliding Scale	Respite Care High Fee	Council	Free	44.38	44.38	-
Specific Home Care	Sliding Scale	Respite Care High Fee - Reduced Rate 1	Council	Free	27.35	27.35	-
Specific Home Care	Sliding Scale	Respite Care Medium Fee	Council	Free	6.05	6.05	-
Specific Home Care	Sliding Scale	Respite Care Standard Fee - Reduced Rate 1	Council	Free	2.90	2.90	-
Specific Home Care	Sliding Scale	Respite Care Standard Fee - Reduced Rate 2	Council	Free	1.50	1.50	-
Specific Home Care	Sliding Scale	Respite Care Standard Fee - Reduced Rate 3	Council	Free	0.85	0.85	-
Specific Home Care	Sliding Scale	Respite Care Standard Rate	Council	Free	3.90	3.90	-
Home Maintenance							
Home Maintenance	Property Maintenance	Home Maintenance High Fee (plus cost of materials)	Council	Free	62.70	67.30	7.34%
Home Maintenance	Property Maintenance	Home Maintenance Standard Fee (plus cost of materials) - Reduced Rate 1	Council	Free	8.55	8.55	-
Home Maintenance	Property Maintenance	Home Maintenance Standard Fee (plus cost of materials) - Reduced Rate 2	Council	Free	4.25	4.25	-
Home Maintenance	Property Maintenance	Standard Fee Rate (plus cost of materials)	Council	Free	15.30	15.30	-
Community Transport							
Community Transport	Dial A Bus	Dial-A-Bus Trip (each way)	Council	Free	1.00	1.00	-
Home Care	Social Support	Outings & Excursions	Council	Free	7.80	7.80	-
Meals on Wheels							
Delivered Meals	Brokerage Meals	Meals on Wheel Brokerage Full Cost Recovery	Council	Taxable	23.70	25.50	7.59%
Delivered Meals	HACC Meals - Standard Fee	Meals on Wheels High Fee	Other	Free	20.55	24.50	19.22%
Delivered Meals	HACC Meals - Standard Fee	Meals on Wheels Standard Fee	Other	Free	10.80	13.00	20.37%
Delivered Meals	HACC Meals - Standard Fee	Meals on Wheels Standard Fee - Reduced Rate 1	Other	Free	8.00	9.00	12.50%
Delivered Meals	HACC Meals - Standard Fee	Meals on Wheels Standard Fee - Reduced Rate 2	Other	Free	6.35	7.00	10.24%
Delivered Meals	HACC Meals - Standard Fee	Meals on Wheels Standard Fee - Reduced Rate 3	Other	Free	3.20	3.50	9.37%
Delivered Meals	HACC Meals - Standard Fee	Meals on Wheels Standard Fee - Reduced Rate 4	Other	Free	0.95	1.05	10.53%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Libraries							
Library	Library Headquarters	Library Book Club Members - Group	Council	Taxable	155.00	167.00	7.74%
Library	Library Headquarters	Library Book Club Members - Individual	Council	Taxable	16.50	18.40	11.52%
Library	Library Headquarters	Sale of withdrawn stock - bag of books	Council	Taxable	5.00	5.50	10.00%
Library	Library Lost / Damaged Stock	Damaged Repairable Stock - Non-Print Materials	Council	Free	26.95	29.00	7.61%
Library	Library Lost / Damaged Stock	Damaged Repairable Stock - Print Materials	Council	Free	21.00	23.00	9.52%
Library	Library Lost / Damaged Stock	Lost Irreparable Damage - Original Cost of item	Council	Taxable	43.47	76.50	75.98%
Library	Library Lost / Damaged Stock	Lost/Irreparable damage - for older items	Council	Taxable	23.85	29.00	21.59%
Library	Lost cards	Replace Lost library Cards	Council	Taxable	3.15	3.50	11.11%
Library	Reservations	ILL Reservations- Academic	Council	Taxable	28.50	31.00	8.77%
Library	Reservations	Reservations/ILL - Concession Charge	Council	Taxable	3.50	4.00	14.29%
Library	Reservations	Reservations/ILL - Full price	Council	Taxable	7.00	8.00	14.29%
Mornington Peninsula Regional Gallery							
Mornington Peninsula Regional Gallery	Events	Guests / Public option 1 - Family Activity Day	Council	Taxable	11.00	12.00	9.09%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 10 - Ceramic Workshops	Council	Taxable	95.00	100.00	5.26%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 2 - Annex Lecture	Council	Taxable	15.00	16.00	6.67%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 3 - Meet the Artist Activity	Council	Taxable	17.00	19.00	11.76%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 4 - Other Talks - General	Council	Taxable	20.00	22.00	10.00%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 5 - Lunchtime Talk	Council	Taxable	22.00	25.00	13.64%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 6 - Artist in Conversation - General	Council	Taxable	27.00	30.00	11.11%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 7 - Artist Talk and Tour	Council	Taxable	45.00	50.00	11.11%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 8 - School Holiday Workshops	Council	Taxable	50.00	55.00	10.00%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 9 - Painting Workshop	Council	Taxable	80.00	90.00	12.50%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 1 - MPRG Monthly Morning	Council	Taxable	9.00	10.00	11.11%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 10 - Painting Workshop	Council	Taxable	85.00	90.00	5.88%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 2 - Annex Lecture	Council	Taxable	12.00	12.50	4.17%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 3 - Meet the Artist Activity	Council	Taxable	14.00	15.00	7.14%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 4 - Other Talks - Members	Council	Taxable	17.00	20.00	17.65%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 5 - Lunchtime Talk	Council	Taxable	20.00	21.00	5.00%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 6 - Artists in Conversation - Members	Council	Taxable	23.00	25.00	8.70%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 7 - Artist Talk and Tour -	Council	Taxable	36.00	40.00	11.11%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 8 - Collage Workshop	Council	Taxable	44.00	50.00	13.64%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 9 - Symposium	Council	Taxable	78.00	85.00	8.97%
Mornington Peninsula Regional Gallery	Events	Programs for children under 5 - Young at Art	Council	Taxable	10.00	10.00	-
Mornington Peninsula Regional Gallery	Events	Programs for school aged students - School Holiday Workshops	Council	Taxable	14.00	15.00	7.14%
Mornington Peninsula Regional Gallery	Exhibitions	Special Event - Guests / Public option 1 - Adult ticket	Council	Taxable	-	20.00	N/A
Mornington Peninsula Regional Gallery	Exhibitions	Special Event - Guests / Public option 2 - Concession	Council	Taxable	-	14.00	N/A
Mornington Peninsula Regional Gallery	Exhibitions	Special Event - Guests / Public option 3 - Family	Council	Taxable	-	50.00	N/A
Mornington Peninsula Regional Gallery	Exhibitions	Special Event - Guests / Public option 4 - all day entry	Council	Taxable	-	23.00	N/A
Mornington Peninsula Regional Gallery	Exhibitions	Special Event - Guests / Public option 4 - Children	Council	Taxable	-	8.00	N/A
Early Years							
Preschool Central Enrolment Program	Preschool Central Enrolment Program	Preschool Central Enrolment Program	Council	Free	22.00	24.00	9.09%
Festivals and Events							
Events	Hire Fee	24 Hour Hire - Soundshell Transportable Stage - Commercial	Council	Taxable	1,720.00	1,850.00	7.56%
Events	Hire Fee	24 Hour Hire - Soundshell Transportable Stage - Community	Council	Taxable	1,010.00	1,085.00	7.43%
Events	Event Permit	Community and Cultural Event - 1 January - 31 December - High Impact	Council	Taxable	69.00	-	N/A
Events	Event Permit	Community and Cultural Event - 1 January - 31 December - Low Impact	Council	Taxable	172.00	-	N/A
Events	Event Permit	Community and Cultural Event - 1 January - 31 December - Medium Impact	Council	Taxable	172.00	-	N/A
Events	Event Permit	Fundraising and Charity - 1 January - 31 December - High Impact	Council	Taxable	172.00	-	N/A

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Events	Event Permit	Fundraising and Charity - 1 January - 31 December - Low Impact	Council	Taxable	172.00	-	N/A
Events	Event Permit	Fundraising and Charity - 1 January - 31 December - Medium Impact	Council	Taxable	172.00	-	N/A
Events	Event Permit	Application & Site Fee for Community , Cultural, Fundraising & Charity Events	Council	Taxable	-	185.00	N/A
Events	Event Permit	Application Fee Only - Major and Icon events (Commercial Events - high/low season)	Council	Taxable	-	185.00	N/A
Events	Event Permit	Major and Icon High Season - 1 October - 30 April - High Impact - Event day site fee (Commercial)	Council	Taxable	1,820.00	1,785.00	(1.92%)
Events	Event Permit	Major and Icon High Season - 1 October - 30 April - High Impact - Bump In/Bump Out @ 25% of full rate per day (Commercial)	Council	Taxable	-	492.50	N/A
Events	Event Permit	Major and Icon High Season - 1 October - 30 April - Low Impact - Event day site fee (Commercial)	Council	Taxable	938.00	825.00	(12.05%)
Events	Event Permit	Major and Icon High Season - 1 October - 30 April - Low Impact - Bump In/Bump Out @ 25% of full rate per day (Commercial)	Council	Taxable	-	252.50	N/A
Events	Event Permit	Major and Icon High Season - 1 October - 30 April - Medium Impact - Event day site fee (Commercial)	Council	Taxable	1,394.00	1,315.00	(5.67%)
Events	Event Permit	Major and Icon High Season - 1 October - 30 April - Medium Impact Bump In/Bump Out @ 25% of full rate per day (Commercial)	Council	Taxable	-	375.00	N/A
Events	Event Permit	Major and Icon Low Season - 1 May - 30 September - High Impact- Event day site fee (Commercial)	Council	Taxable	1,072.00	965.00	(9.98%)
Events	Event Permit	Major and Icon Low Season - 1 May - 30 September - High Impact - Bump In/Bump Out @ 25% of full rate per day (Commercial)	Council	Taxable	-	287.50	N/A
Events	Event Permit	Major and Icon Low Season - 1 May - 30 September - Low Impact- Event day site fee (Commercial)	Council	Taxable	536.00	393.00	(26.68%)
Events	Event Permit	Major and Icon Low Season - 1 May - 30 September - Low Impact -Bump In/Bump Out @ 25% of full rate per day (Commercial)	Council	Taxable	-	144.50	N/A
Events	Event Permit	Major and Icon Low Season - 1 May - 30 September - Medium Impact - Event day site fee (Commercial)	Council	Taxable	805.00	680.00	(15.53%)
Events	Event Permit	Major and Icon Low Season - 1 May - 30 September - Medium Impact -Bump In/Bump Out @ 25% of full rate per day (Commercial)	Council	Taxable	-	216.25	N/A
Events	Event Permit	Private High Season - 1 October - 30 April - Commercial Filming & Photography - Per	Council	Taxable	363.00	410.00	12.95%
Events	Event Permit	Private High Season - 1 October - 30 April - High Impact	Council	Taxable	403.00	433.00	7.44%
Events	Event Permit	Private High Season - 1 October - 30 April - Low Impact	Council	Taxable	258.00	277.00	7.36%
Events	Event Permit	Private High Season - 1 October - 30 April - Medium Impact	Council	Taxable	322.00	346.00	7.45%
Events	Event Permit	Private High Season - 1 October - 30 April - Weddings	Council	Taxable	403.00	435.00	7.94%
Events	Event Permit	Private Low Season - 1 May - 30 September - Commercial Filming & Photography - Per Day	Council	Taxable	244.00	275.00	12.70%
Events	Event Permit	Private Low Season - 1 May - 30 September - High Impact	Council	Taxable	268.00	468.00	74.63%
Events	Event Permit	Private Low Season - 1 May - 30 September - Low Impact	Council	Taxable	172.00	258.00	50.00%
Events	Event Permit	Private Low Season - 1 May - 30 September - Medium Impact	Council	Taxable	215.00	313.00	45.58%
Events	Event Permit	Private Low Season - 1 May - 30 September - Weddings	Council	Taxable	268.00	290.00	8.21%
Events	Signage	Inserts for notice boards - per blade	Council	Taxable	55.00	59.00	7.27%
Events	Signage	Inserts for notice boards - Up to 5 locations	Council	Taxable	270.00	290.00	7.41%
Environmental Health							
Environmental Health	Caravan Parks Registration	Caravan Parks registration and renewal	Statutory	Free	1,400.00	1,400.00	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Not exceeding 25	Statutory	Free	251.77	251.77	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 25 but not exceeding 50	Statutory	Free	503.54	503.54	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 50 but not exceeding 100	Statutory	Free	1,007.08	1,007.08	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 100 but not exceeding 150	Statutory	Free	1,525.43	1,525.43	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 150 but not exceeding 200	Statutory	Free	2,028.97	2,028.97	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 200 but not exceeding 250	Statutory	Free	2,532.51	2,532.51	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 250 but not exceeding 300	Statutory	Free	3,036.05	3,036.05	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 300 but not exceeding 350	Statutory	Free	3,554.40	3,554.40	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 350 but not exceeding 400	Statutory	Free	4,057.94	4,057.94	-

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price incl GST	Price incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 400 but not exceeding 450	Statutory	Free	4,561.48	4,561.48	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 450 but not exceeding 500	Statutory	Free	5,065.02	5,065.02	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 500 but not exceeding 550	Statutory	Free	5,568.56	5,568.56	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 550 but not exceeding 600	Statutory	Free	6,086.91	6,086.91	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 600 but not exceeding 650	Statutory	Free	6,590.45	6,590.45	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 650 but not exceeding 700	Statutory	Free	7,093.99	7,093.99	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 700 but not exceeding 750	Statutory	Free	7,597.53	7,597.53	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 750 but not exceeding 800	Statutory	Free	8,101.07	8,101.07	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 800 but not exceeding 850	Statutory	Free	8,619.42	8,619.42	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 850 but not exceeding 900	Statutory	Free	9,122.96	9,122.96	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 900 but not exceeding 950	Statutory	Free	9,626.50	9,626.50	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 950 but not exceeding 1000	Statutory	Free	10,130.04	10,130.04	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1000 but not exceeding 1050	Statutory	Free	10,648.39	10,648.39	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1050 but not exceeding 1100	Statutory	Free	11,151.93	11,151.93	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1100 but not exceeding 1150	Statutory	Free	11,655.47	11,655.47	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1150 but not exceeding 1200	Statutory	Free	12,159.01	12,159.01	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1200 but not exceeding 1250	Statutory	Free	12,662.55	12,662.55	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1250 but not exceeding 1300	Statutory	Free	13,180.90	13,180.90	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1300 but not exceeding 1350	Statutory	Free	13,684.44	13,684.44	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1350 but not exceeding 1400	Statutory	Free	14,187.98	14,187.98	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1400 but not exceeding 1450	Statutory	Free	14,691.52	14,691.52	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1450 but not exceeding 1500	Statutory	Free	15,209.87	15,209.87	-
Environmental Health	Caravan Parks Registration	Total number of sites (other than camp sites) Exceeding 1500	Statutory	Free	16,216.95	16,216.95	-
Environmental Health	Fines and Prosecutions	Food Act Infringement Level 5 Infringement (5 Penalty Units)	Statutory	Free	830.00	925.00	11.45%
Environmental Health	Fines and Prosecutions	Food Act Infringement Level 6 Infringement (10 Penalty Units)	Statutory	Free	1,660.00	1,850.00	11.45%
Environmental Health	Fines and Prosecutions	Tobacco Act Infringement Level 4 Infringement (4 Penalty Units)	Statutory	Free	664.00	664.00	-
Environmental Health	Food Premises Registration	Class 1 Food Registration Renewal - Best Bites Businesses	Council	Free	557.00	660.00	18.49%
Environmental Health	Food Premises Registration	Class 1 Food Registration Renewal - Businesses with critical inspection result	Council	Free	862.00	1,015.00	17.75%
Environmental Health	Food Premises Registration	Class 1 Food Registration Renewal - Businesses with major inspection result	Council	Free	780.00	880.00	12.82%
Environmental Health	Food Premises Registration	Class 1 High Risk Food Premises	Statutory	Free	740.00	875.00	18.24%
Environmental Health	Food Premises Registration	Class 2 (New Proposed Fees) - Large Food Premises: Supermarkets and Food Manufacturers, Fast Food Chains	Statutory	Free	40.00	45.00	12.50%
Environmental Health	Food Premises Registration	Class 2 Bed and Breakfast serving less than 6 Guest at breakfast only	Statutory	Free	464.00	505.00	8.84%
Environmental Health	Food Premises Registration	Class 2 Food Registration Renewal - Best Bites Businesses	Council	Free	539.00	745.00	38.22%
Environmental Health	Food Premises Registration	Class 2 Food Registration Renewal - Businesses with critical inspection result	Council	Free	838.00	900.00	7.40%
Environmental Health	Food Premises Registration	Class 2 Food Registration Renewal - Businesses with major inspection result	Council	Free	756.00	810.00	7.14%
Environmental Health	Food Premises Registration	Class 2 Food Registration Renewal - Sports clubs on Council reserves	Statutory	Free	375.00	375.00	-
Environmental Health	Food Premises Registration	Class 2 Medium Risk Food Premises	Statutory	Free	700.00	785.00	12.14%
Environmental Health	Food Premises Registration	Class 3 Food Registration Renewal - Businesses with critical inspection result	Council	Free	528.00	645.00	22.16%
Environmental Health	Food Premises Registration	Class 3 Food Registration Renewal - Businesses with major inspection result	Council	Free	445.00	645.00	44.94%
Environmental Health	Food Premises Registration	Class 3 Low Risk Food Premises	Statutory	Free	500.00	550.00	10.00%
Environmental Health	Food Premises Registration	Follow up inspections on non-compliant food businesses	Council	Free	207.00	225.00	8.70%
Environmental Health	Food Premises Registration	Food sampling - unsatisfactory follow up sample	Council	Free	207.00	225.00	8.70%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 1 High Risk Food Premises	Statutory	Free	1,100.00	1,525.00	38.64%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 2 Bed & Breakfast serving less than 6 guests at breakfast only	Statutory	Free	1,100.00	1,180.00	7.27%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 2 Medium Risk Food Premises	Statutory	Free	1,100.00	1,525.00	38.64%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 3 Low Risk Food Premises	Statutory	Free	700.00	1,250.00	78.57%
Environmental Health	Food Premises Registration	Pre-purchase and transfer of registration for food premises	Council	Free	546.00	585.00	7.14%
Environmental Health	Food Premises Registration	Reinspection Fee for Food Premises - Critical	Council	Free	332.00	350.00	5.42%
Environmental Health	Food Premises Registration	Reinspection Fee for Food Premises - Major	Council	Free	113.00	120.00	6.19%
Environmental Health	Food Premises Registration	Streettrader registration	Council	Free	78.00	85.00	8.97%
Environmental Health	Food Premises Registration	Unregistered food business	Council	Free	777.00	835.00	7.46%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Environmental Health	Health Premises Registration	Application for Transfer of Registration of Health Premises	Statutory	Free	300.00	325.00	8.33%
Environmental Health	Health Premises Registration	Health Premises Renewal of Registration	Statutory	Free	300.00	325.00	8.33%
Environmental Health	Health Premises Registration	New Health Premises	Statutory	Free	500.00	745.00	49.00%
Environmental Health	Health Premises Registration	New Premises Application Fee - Hairdressers	Statutory	Free	500.00	535.00	7.00%
Environmental Health	Health Premises Registration	Pre-purchase of registration of health premises	Council	Free	545.45	585.00	7.25%
Environmental Health	Health Premises Registration	Public Health Swimming Pool Registration	Statutory	Free	331.20	395.00	19.26%
Environmental Health	Health Premises Registration	Registration of a Health Premises - Tattooist	Statutory	Free	440.00	475.00	7.95%
Environmental Health	Health Premises Registration	Unregistered Health business	Council	Free	496.80	535.00	7.69%
Environmental Health	Prescribed Accommodation Registration	Accommodation premises registration renewal	Statutory	Free	207.00	225.00	8.70%
Environmental Health	Prescribed Accommodation Registration	Accommodation premises registration renewal - with swimming pools	Statutory	Free	280.00	300.00	7.14%
Environmental Health	Prescribed Accommodation Registration	New Accommodation Premises	Statutory	Free	500.00	535.00	7.00%
Environmental Health	Prescribed Accommodation Registration	Rooming house registration renewal	Statutory	Free	450.00	485.00	7.78%
Environmental Health	Septic Tank Application	Amendment to septic permit (10.38 Fee Units)	Statutory	Free	155.00	159.00	2.58%
Environmental Health	Septic Tank Application	Search fee - septic tank plans (7.19 Fee Units)	Statutory	Free	105.00	110.00	4.76%
Environmental Health	Septic Tank Application	Septic Installations - Application to install/alter - base rate (8 hours = 48.88 Fee Units, above 8.2 hours additional 6.12Fee Units)	Statutory	Free	735.00	747.00	1.63%
Environmental Health	Septic Tank Application	Septic minor alteration - Application to alter (37.25 Fee Units)	Statutory	Free	560.00	570.00	1.79%
Environmental Health	Septic Tank Application	Septic Tank Search Application	Statutory	Free	560.00	-	N/A
Environmental Health	Septic Tank Application	Transfer of septic permit (9.93 Fee Units)	Statutory	Free	150.00	152.00	1.33%
Environmental Health	Solicitors Inquiries	Solicitors Enquiries - Information GST exempt	Council	Free	544.00	585.00	7.54%
Local Laws Enforcement							
Local Laws	Local Laws	Permits - Application for Local Law Permit (General)	Council	Free	226.00	275.00	21.68%
Local Laws	Local Laws	Short Stay Rental - annual registration fee	Council	Free	311.00	335.00	7.72%
Local Laws	Local Laws Prosecutions	Local Law Infringement	Council	Free	108.00	185.00	71.30%
Other Impound	Other Impound	Impound Release Fee	Council	Taxable	114.00	178.00	56.14%
Property Management	Footpath Trading Permits	Alternating between a single Display of Goods unit and an A-frame Sign - Sign Size - 0.9 metres x 0.6 metres	Council	Free	96.00	103.00	7.29%
Property Management	Footpath Trading Permits	Alternating between a single Display of Goods unit and an A-frame Sign - Sign Size - 1.2 metres x 0.9 metres	Council	Free	162.00	221.00	36.42%
Property Management	Footpath Trading Permits	Bulky goods - first 2 metres x 2 metres	Council	Free	68.00	73.00	7.35%
Property Management	Footpath Trading Permits	Bulky goods - subsequent or part thereof 2 metres x 2 metres	Council	Free	194.00	209.00	7.73%
Property Management	Footpath Trading Permits	Display of A-frame signs - Sign Size - 0.9 metres x 0.6 metres	Council	Free	68.00	73.00	7.35%
Property Management	Footpath Trading Permits	Display of A-frame signs - Sign Size - 1.2 metres x 0.9 metres	Council	Free	130.00	182.00	40.00%
Property Management	Footpath Trading Permits	Display of Goods - first display unit	Council	Free	68.00	279.00	310.29%
Property Management	Footpath Trading Permits	Display of Goods - Subsequent display unit	Council	Free	194.00	257.00	32.47%
Property Management	Footpath Trading Permits	Footpath Trading Permit application fee (new applications)	Council	Free	140.00	151.00	7.86%
Property Management	Footpath Trading Permits	Outdoor Dining Facilities (no liquor licence or infrastructure) - first eight chairs	Council	Free	322.00	404.00	25.47%
Property Management	Footpath Trading Permits	Outdoor Dining Facilities (no liquor licence or infrastructure) - fixed screens - price per screen	Council	Free	130.00	248.00	90.77%
Property Management	Footpath Trading Permits	Outdoor Dining Facilities (no liquor licence or infrastructure) - per chair thereafter	Council	Free	68.00	73.00	7.35%
Property Management	Footpath Trading Permits	Outdoor dining (with liquor licence or infrastructure) - minimum	Council	Free	1,285.47	1,381.00	7.43%
Property Management	Footpath Trading Permits	Planter Boxes	Council	Free	68.00	73.00	7.35%
Traffic Control	Parking Infringement	Parking Infringement Level 1 (.5 Penalty Unit)	Statutory	Free	83.00	92.00	10.84%
Traffic Control	Parking Infringement	Parking Infringement Level 2 (.6 Penalty Unit)	Statutory	Free	100.00	111.00	11.00%
Traffic Control	Parking Infringement	Parking Infringement Level 3 (1 Penalty Unit)	Statutory	Free	166.00	185.00	11.45%
Traffic Control	Vehicle Impound	Release fees from impounded vehicles	Council	Taxable	483.00	519.00	7.45%
Domestic Animal Management							
Animal Management	Animal Adoption	Adoption Fee - Cat	Council	Free	-	100.00	N/A
Animal Management	Animal Adoption	Adoption Fee - Dog	Council	Free	-	150.00	N/A
Animal Management	Animal Adoption	Adoption Fee - Senior Cats (10 years and older)	Council	Free	-	50.00	N/A
Animal Management	Animal Adoption	Adoption Fee - Senior Dogs (10 years and older)	Council	Free	-	75.00	N/A

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Animal Management	Animal Surrender	Surrender Fee - Cats	Council	Free	104.00	112.00	7.69%
Animal Management	Animal Surrender	Surrender Fee - Dog	Council	Free	155.00	167.00	7.74%
Animal Management	Domestic Animal Business	Domestic Animal Business annual licence fee	Council	Free	322.00	376.00	16.77%
Animal Management	Impound Release - Dog /Cat	Cat Accommodation Cost per day	Council	Taxable	56.00	61.00	8.93%
Animal Management	Impound Release - Dog /Cat	Cat Release Fee	Council	Taxable	56.00	178.00	217.86%
Animal Management	Impound Release - Dog /Cat	Dog Accommodation Cost per day	Council	Taxable	56.00	61.00	8.93%
Animal Management	Impound Release - Dog /Cat	Dog Release Fee	Council	Taxable	56.00	202.00	260.71%
Animal Management	Impound Release - Dog /Cat	Microchip Fee	Council	Taxable	35.00	63.00	80.00%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 1 (.5 Penalty Units)	Statutory	Free	83.00	92.00	10.84%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 2 (1 Penalty Units)	Statutory	Free	166.00	185.00	11.45%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 3 (1.5 Penalty Units)	Statutory	Free	249.00	277.00	11.24%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 4 (2 Penalty Units)	Statutory	Free	332.00	370.00	11.45%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 5 (2.5 Penalty Units)	Statutory	Free	415.00	462.00	11.33%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 8 (4 Penalty Units)	Statutory	Free	664.00	740.00	11.45%
Animal Management	Infringements - Dogs/Cats	Minor attack infringement	Statutory	Free	415.00	462.00	11.33%
Animal Management	Registration - Cat (CatFee101)	Intact Cat	Council	Free	214.00	242.00	13.08%
Animal Management	Registration - Cat (CatFee101)	Intact Cat - Aged	Council	Free	-	60.00	N/A
Animal Management	Registration - Cat (CatFee102)	Intact Cat - Pensioner	Council	Free	107.00	121.00	13.08%
Animal Management	Registration - Cat (CatFee102)	Intact Cat - Pensioner - Aged	Council	Free	-	29.00	N/A
Animal Management	Registration - Cat (CatFee103)	Reduced Cat	Council	Free	54.00	60.00	11.11%
Animal Management	Registration - Cat (CatFee103)	Reduced Cat - First year registration	Council	Free	-	-	N/A
Animal Management	Registration - Cat (CatFee104)	Reduced Cat - Pensioner	Council	Free	-	29.00	N/A
Animal Management	Registration - Dog (DogFee101)	Dangerous/Restricted Breed Dog Registration	Council	Free	481.00	517.00	7.48%
Animal Management	Registration - Dog (DogFee101)	Intact Dog	Council	Free	225.00	242.00	7.56%
Animal Management	Registration - Dog (DogFee101)	Intact Dog - Aged	Council	Free	-	60.00	N/A
Animal Management	Registration - Dog (DogFee101)	Menacing Dog Registration	Council	Free	321.00	345.00	7.48%
Animal Management	Registration - Dog (DogFee102)	Intact Dog - Pensioner	Council	Free	113.00	121.00	7.08%
Animal Management	Registration - Dog (DogFee102)	Intact Dog - Pensioner - Aged	Council	Free	-	29.00	N/A
Animal Management	Registration - Dog (DogFee103)	Reduced Dog	Council	Free	54.00	60.00	11.11%
Animal Management	Registration - Dog (DogFee103)	Reduced Dog - First year registration	Council	Free	-	-	N/A
Animal Management	Registration - Dog (DogFee104)	Reduced Dog - Pensioner	Council	Free	27.00	29.00	7.41%
Animal Management	Registration Fee	Assistance Dog (Trained by Assistance Dogs Australia) - Registration	Council	Free	-	-	N/A
Animal Management	Registration Fee	Cat kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Council	Free	8.80	10.00	13.64%
Animal Management	Registration Fee	Cat kept in foster care by a foster carer registered with Council (eligible for one period of registration only) - Pensioner	Council	Free	4.70	8.00	70.21%
Animal Management	Registration Fee	Dog kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Council	Free	8.80	10.00	13.64%
Animal Management	Registration Fee	Dog kept in foster care by a foster carer registered with Council (eligible for one period of registration only) - Pensioner	Council	Free	4.70	8.00	70.21%
Animal Management	Registration Fee	Foster carer annual registration scheme	Council	Free	54.00	58.00	7.41%
Animal Management	Stock Release	Stock Accommodation Cost per day	Council	Taxable	82.80	139.00	67.87%
Animal Management	Stock Release	Stock Accommodation Cost per day - Pocket Pets & Poultry	Council	Taxable	-	30.00	N/A
Animal Management	Stock Release	Stock at Large Fee AH 2.0 per hour	Council	Taxable	144.90	156.00	7.66%
Animal Management	Stock Release	Stock at Large Fee per hour	Council	Taxable	72.45	403.00	456.25%
Animal Management	Stock Release	Stock Release Fee	Council	Taxable	82.80	250.00	201.93%
Animal Management	Stock Release	Stock Release Fee - Pocket Pets & Poultry	Council	Taxable	-	30.00	N/A
Fire prevention							
Fire Prevention	Fire Prevention	Fire Prevention Compulsory Clearance Administration Fee	Council	Free	165.60	297.00	79.35%
Fire Prevention	Fire Prevention	Permit to Burn - Basic	Council	Free	99.00	138.00	39.39%
Fire Prevention	Fire Prevention	Permit to Burn - Complex	Council	Free	259.00	279.00	7.72%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Planning Compliance							
Asset Construction and Protection	Fines and Prosecutions	Fines for failure to obtain Asset & Amenity Permit	Council	Free	215.00	231.00	7.44%
Asset Construction and Protection	Fines and Prosecutions	Fines for failure to obtain permit to occupy road reserve	Council	Free	215.00	231.00	7.44%
Asset Construction and Protection	Fines and Prosecutions	Fines for failure to obtain RMA consent to occupy road reserve - Company (15 Penalty units)	Statutory	Free	2,478.00	2,774.00	11.95%
Asset Construction and Protection	Fines and Prosecutions	Fines for failure to obtain RMA consent to occupy road reserve - Individual (3 Penalty units)	Statutory	Free	496.00	555.00	11.90%
Asset Construction and Protection	Fines and Prosecutions	Fines for failure to obtain RMA consent to work on roads - company (5 Penalty units)	Statutory	Free	826.00	925.00	11.99%
Asset Construction and Protection	Fines and Prosecutions	Fines for failure to obtain RMA consent to work on roads - individual (2 Penalty units)	Statutory	Free	330.40	370.00	11.99%
Asset Construction and Protection	Fines and Prosecutions	Fines for failure to obtain works on roads permit	Council	Free	210.00	226.00	7.62%
Planning Enforcement	Fines and Prosecutions	Planning Infringement Notice (10 Penalty Units)	Statutory	Free	1,637.70	1,849.00	12.90%
Planning Enforcement	Fines and Prosecutions	Planning Infringement Notice (5 Penalty Units)	Statutory	Free	818.85	924.00	12.84%
The Briars							
The Briars Park	Homestead Entry - Adult	Homestead Entry - Adult	Council	Taxable	12.90	13.90	7.75%
The Briars Park	Homestead Entry - Children	Homestead Entry - Children	Council	Taxable	7.45	8.00	7.38%
The Briars Park	Homestead Entry - Concession	Homestead Entry - Concession	Council	Taxable	7.45	8.00	7.38%
The Briars Park	Homestead Entry - Families	Homestead Entry - Families	Council	Taxable	18.30	19.70	7.65%
The Briars Park	Homestead Entry - School Children	Homestead Entry - School Children	Council	Taxable	5.90	6.40	8.47%
The Briars Park	Ponding	15min Ranger activity	Council	Taxable	-	6.45	N/A
The Briars Park	Program Charge	Night walk - Adult	Council	Taxable	26.80	28.80	7.46%
The Briars Park	Program Charge	Night walk - Adult with Wildlife interaction	Council	Taxable	-	33.10	N/A
The Briars Park	Program Charge	Night walk - Child	Council	Taxable	20.90	22.50	7.66%
The Briars Park	Program Charge	Night walk - Child with Wildlife interaction	Council	Taxable	-	26.80	N/A
The Briars Park	Program Charge	School group (Incurison) - per group / Session	Council	Taxable	290.40	312.00	7.44%
The Briars Park	Program Charge	School group (onsite) - 1 program 1 hour per child	Council	Taxable	17.50	-	N/A
The Briars Park	Program Charge	School group (onsite) - 2 program 2 hour per child	Council	Taxable	29.80	-	N/A
The Briars Park	Program Charge	School group (onsite) - 3 program 3 hour per child	Council	Taxable	39.30	-	N/A
The Briars Park	Program Charge	School group (onsite) 1 hr program per group	Council	Taxable	-	145.00	N/A
The Briars Park	Program Charge	School group (onsite) 1 hr program per group plus 1 hr Wildlife interaction	Council	Taxable	-	485.00	N/A
The Briars Park	Program Charge	School group (onsite) 2 x 1 hr program per group	Council	Taxable	-	290.00	N/A
The Briars Park	Program Charge	School group (onsite) 3 x 1 hr program per group	Council	Taxable	-	435.00	N/A
The Briars Park	Program Charge	School Holiday Program (3-5yrs) - 1hr	Council	Taxable	17.50	19.00	8.57%
The Briars Park	Program Charge	School Holiday Program (3-5yrs) - 1hr with Wildlife interaction	Council	Taxable	-	28.10	N/A
The Briars Park	Program Charge	School Holiday Program (6-10yrs) - 2.5hrs	Council	Taxable	23.60	25.50	8.05%
The Briars Park	Program Charge	School Holiday Program (6-10yrs) - 2.5hrs with Wildlife interaction	Council	Taxable	-	32.40	N/A
The Briars Park	Program Charge	Specialty program 2 hrs - Adult	Council	Taxable	22.60	25.00	10.62%
The Briars Park	Program Charge	Specialty program 2 hrs - Child / Conc	Council	Taxable	19.35	21.00	8.53%
The Briars Park	Program Charge	Specialty program 30 min with wildlife interaction	Council	Taxable	-	15.00	N/A
The Briars Park	Ranger Talk	Nursery / Ranger Activity, Walk, Talk (per head)	Council	Taxable	6.00	6.90	15.00%
The Briars Park	Ranger Talk	Nursery program / workshop 2 hrs	Council	Taxable	23.00	24.70	7.39%
The Briars Park	Venue Hire	BBQ area hire (whole area) - per day - commercial	Council	Taxable	107.50	115.50	7.44%
The Briars Park	Venue Hire	BBQ area hire (whole area) - per day - community group	Council	Taxable	32.20	34.60	7.45%
The Briars Park	Venue Hire	BBQ area hire (whole area) - per day - public	Council	Taxable	64.50	69.00	6.98%
The Briars Park	Venue Hire	Briars function - furniture package administration	Council	Taxable	-	500.00	N/A
The Briars Park	Venue Hire	Briars Marquee - Bump In Bump Out	Council	Taxable	250.00	270.00	8.00%
The Briars Park	Venue Hire	Briars Marquee - per day - community peak	Council	Taxable	1,304.10	1,400.00	7.35%
The Briars Park	Venue Hire	Briars Marquee - per day - private/commercial	Council	Taxable	2,639.25	3,500.00	32.61%
The Briars Park	Venue Hire	Checkingurk Bird Hide - after hours - community group	Council	Taxable	287.20	-	N/A
The Briars Park	Venue Hire	Checkingurk Bird Hide - after hours - public	Council	Taxable	573.40	-	N/A
The Briars Park	Venue Hire	Checkingurk Bird Hide - business hours - community group	Council	Taxable	221.70	238.10	7.40%
The Briars Park	Venue Hire	Checkingurk Bird Hide - business hours - public	Council	Taxable	443.00	476.00	7.45%
The Briars Park	Venue Hire	Commercial Photography	Council	Taxable	346.00	669.00	93.35%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
The Briars Park	Venue Hire	Concerts / Festivals - Bond for hire of grounds - major event (3000-5999 pax)	Council	Taxable	-	3,000.00	N/A
The Briars Park	Venue Hire	Concerts / Festivals - Bond for hire of grounds - major event (>6000 pax)	Council	Free	5,000.00	5,000.00	-
The Briars Park	Venue Hire	Concerts / Festivals - Hire of Grounds - community peak	Council	Taxable	-	1,797.00	N/A
The Briars Park	Venue Hire	Concerts / Festivals - Hire of Grounds (Commercial)	Council	Taxable	2,148.00	2,307.00	7.40%
The Briars Park	Venue Hire	Concerts / Festivals - Hire of Grounds (Community)	Council	Taxable	1,325.00	1,423.00	7.40%
The Briars Park	Venue Hire	Edwardian Room Hire - per day - community group	Council	Taxable	286.00	307.00	7.34%
The Briars Park	Venue Hire	Edwardian Room Hire - per day - public	Council	Taxable	566.00	608.00	7.42%
The Briars Park	Venue Hire	Edwardian Room Hire - per hour - community group	Council	Taxable	112.00	120.00	7.14%
The Briars Park	Venue Hire	Edwardian Room Hire - per hour - public	Council	Taxable	221.00	237.00	7.24%
The Briars Park	Venue Hire	Lawn / Edwardian + kitchen hire - per day - community group	Council	Taxable	576.50	619.00	7.37%
The Briars Park	Venue Hire	Lawn / Edwardian + kitchen hire - per day - public	Council	Taxable	767.00	824.00	7.43%
The Briars Park	Venue Hire	Lawn hire - per day	Council	Taxable	565.00	607.00	7.43%
The Briars Park	Venue Hire	Lawn hire - per hour	Council	Taxable	221.00	237.00	7.24%
The Briars Park	Venue Hire	Meetings / Workshops - The Eco Living Display Centre Meeting Room - Commercial - per hour	Council	Taxable	23.00	30.00	30.43%
The Briars Park	Venue Hire	Meetings / Workshops - The Eco Living Display Centre Meeting Room - Community Groups - per hour	Council	Taxable	11.00	11.00	-
The Briars Park	Venue Hire	Special Event Multiple plus 25 days - e.g. Cinema 37 days \$650 per day = \$24050	Council	Taxable	-	650.00	N/A
The Briars Park	Venue Hire	Specialty event - Barefoot Cinema	Council	Taxable	11,783.48	-	N/A
The Briars Park	Venue Hire	Theatre production 2-8 yr olds	Council	Taxable	-	25.00	N/A
Community Halls							
Community Halls	Daily Rate	Primary Hall - per day - community peak	Council	Taxable	-	243.00	N/A
Community Halls	Daily Rate	Primary Hall - per day - NFP / community off peak	Council	Taxable	162.00	174.00	7.41%
Community Halls	Daily Rate	Primary hall - per day - private commercial	Council	Taxable	307.00	330.00	7.49%
Community Halls	Evening Rate (5pm-12am)	Commercial	Council	Taxable	579.00	-	N/A
Community Halls	Evening Rate (5pm-12am)	Community	Council	Taxable	295.00	-	N/A
Community Halls	Evening Rate (5pm-12am)	Primary Hall - per evening - community peak	Council	Taxable	-	317.00	N/A
Community Halls	General	Cancellation fee - more than 14 days from booking	Council	Taxable	66.00	90.00	36.36%
Community Halls	General	Bond - All High Risk	Council	Taxable	-	2,000.00	N/A
Community Halls	General	Bond - low risk	Council	Taxable	-	500.00	N/A
Community Halls	General	Bond - medium risk	Council	Taxable	-	1,000.00	N/A
Community Halls	General	Cleaning charge (minimum fee - cost recovery)	Council	Taxable	429.00	460.00	7.23%
Community Halls	General	Tune of piano (per additional tune)	Council	Taxable	-	265.00	N/A
Community Halls	Hourly Rate	Hire furniture set up/pack down fee (minimum fee - based on quote)	Council	Taxable	54.00	58.00	7.41%
Community Halls	Hourly Rate	Meeting Room - Hourly - community peak	Council	Taxable	-	15.00	N/A
Community Halls	Hourly Rate	Primary Hall - per hour - community peak	Council	Taxable	-	35.00	N/A
Community Halls	Hourly Rate	Primary Hall - per hour - NFP / community off peak	Council	Taxable	27.00	29.00	7.41%
Community Halls	Hourly Rate	Primary Hall - per hour - private / commercial	Council	Taxable	58.00	63.00	8.62%
Community Halls	Hourly Rate	Theatre rehearsal (stage only) - community peak	Council	Taxable	12.00	13.00	8.33%
Community Halls	Hourly Rate	Theatre rehearsal (stage only) - private / commercial	Council	Taxable	66.00	71.00	7.58%
Community Halls	Meeting Room - Commercial	Meeting Room - Hourly - private / commercial	Council	Taxable	17.00	19.00	11.76%
Community Halls	Meeting Room - Community	Meeting Room - Hourly - NFP / community off peak	Council	Taxable	12.00	13.00	8.33%
Community Halls - Secondary	Daily Rate	Secondary Hall - per day - community peak	Council	Taxable	-	100.00	N/A
Community Halls - Secondary	Daily Rate	Secondary hall - per day - NFP / community off peak	Council	Taxable	59.00	64.00	8.47%
Community Halls - Secondary	Daily Rate	Secondary Hall - per day - private/commercial	Council	Taxable	135.00	145.00	7.41%
Community Halls - Secondary	Evening Rate (5pm-12am)	Commercial	Council	Taxable	368.00	-	N/A
Community Halls - Secondary	Evening Rate (5pm-12am)	Community	Council	Taxable	172.00	-	N/A
Community Halls - Secondary	Evening Rate (5pm-12am)	Secondary Hall - per evening - community peak	Council	Taxable	-	185.00	N/A
Community Halls - Secondary	Hourly Rate	Secondary Hall - per hour - community peak	Council	Taxable	-	20.00	N/A
Community Halls - Secondary	Hourly Rate	Secondary Hall - per hour - NFP / community off peak	Council	Taxable	12.00	13.00	8.33%
Community Halls - Secondary	Hourly Rate	Secondary Hall - per hour - private / commercial	Council	Taxable	26.00	28.00	7.69%
Peninsula Community Theatre	Daily Rate	Peninsula Community Theatre - AV system (mics, iPad, lights, speakers etc) - per	Council	Taxable	-	300.00	N/A

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Peninsula Community Theatre	Daily Rate	Peninsula Community Theatre - setup & pack down (large 251+) - per booking	Council	Taxable	-	630.00	N/A
Peninsula Community Theatre	Daily Rate	Peninsula Community Theatre - setup & pack down (medium 101 - 250) - per booking	Council	Taxable	-	420.00	N/A
Peninsula Community Theatre	Daily Rate	Peninsula Community Theatre - setup & pack down (small <100) - per booking	Council	Taxable	-	210.00	N/A
Peninsula Community Theatre	Daily Rate	Peninsula Community Theatre - stage riser move w scissor lift - per booking	Council	Taxable	-	41.00	N/A
Peninsula Community Theatre	Daily Rate	Peninsula Community Theatre Kitchen - per booking	Council	Taxable	-	55.00	N/A
Peninsula Community Theatre	General	Peninsula Community Theatre - On site piano	Council	Taxable	-	95.00	N/A
Peninsula Community Theatre	Hourly Rate	Peninsula Community Theatre - per hour - community peak	Council	Taxable	-	60.00	N/A
Peninsula Community Theatre	Hourly Rate	Peninsula Community Theatre - per hour - NFP / community off peak	Council	Taxable	27.00	29.00	7.41%
Peninsula Community Theatre	Daily Rate	Peninsula Community Theatre - per hour - private / commercial peak	Council	Taxable	-	137.00	N/A
Peninsula Community Theatre	Daily Rate	Peninsula Community Theatre - per hour - private / commercial off peak	Council	Taxable	-	106.00	N/A
Peninsula Community Theatre	Hourly Rate	Peninsula Community Theatre - per hour - private / commercial	Council	Taxable	98.00	-	N/A
Peninsula Community Theatre	Hourly Rate	Peninsula Community Theatre - stage only - private / commercial	Council	Taxable	66.00	71.00	7.58%
Sports and Recreation							
Recreation Facilities	Recreation Facilities Hire	AFL - Summer	Council	Taxable	756.00	812.00	7.41%
Recreation Facilities	Recreation Facilities Hire	AFL Amateur - Winter	Council	Taxable	1,270.00	1,364.00	7.40%
Recreation Facilities	Recreation Facilities Hire	AFL Junior - Winter	Council	Taxable	1,323.00	1,421.00	7.41%
Recreation Facilities	Recreation Facilities Hire	AFL Senior - Winter	Council	Taxable	3,168.00	3,643.00	14.99%
Recreation Facilities	Recreation Facilities Hire	Athletics - Summer	Council	Taxable	1,770.00	1,901.00	7.40%
Recreation Facilities	Recreation Facilities Hire	Athletics - Winter	Council	Taxable	-	782.00	N/A
Recreation Facilities	Recreation Facilities Hire	Baseball - Summer	Council	Taxable	756.00	812.00	7.41%
Recreation Facilities	Recreation Facilities Hire	Baseball - Winter	Council	Taxable	1,513.00	1,625.00	7.40%
Recreation Facilities	Recreation Facilities Hire	Bond - reserve use for purposes other than sports (events etc)	Council	Taxable	5,750.00	6,176.00	7.41%
Recreation Facilities	Recreation Facilities Hire	Bond - Sports Facility Use for Sport Finals	Council	Taxable	5,750.00	6,176.00	7.41%
Recreation Facilities	Recreation Facilities Hire	Casual Sports Ground Booking - 1/2 Day - Community rate	Council	Taxable	40.00	49.00	22.50%
Recreation Facilities	Recreation Facilities Hire	Casual Sports Ground Booking - 1/2 Day - Commercial rate	Council	Taxable	78.00	84.00	7.69%
Recreation Facilities	Recreation Facilities Hire	Casual Sports Ground Booking - Full Day - Commercial rate	Council	Taxable	156.00	168.00	7.69%
Recreation Facilities	Recreation Facilities Hire	Casual Sports Ground Booking - Full Day - Community rate	Council	Taxable	78.00	95.00	21.79%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Combined School Sports - District/Region - Daily	Council	Taxable	483.00	519.00	7.45%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Commercial Hire - Daily	Council	Taxable	376.00	404.00	7.45%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Commercial Hire - Hourly	Council	Taxable	83.00	90.00	8.43%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Community Hire - Daily	Council	Taxable	269.00	289.00	7.43%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Community Hire - Hourly	Council	Taxable	68.00	74.00	8.82%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Discus Set - Daily	Council	Taxable	34.00	37.00	8.82%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Electronic Timing Gates - Daily	Council	Taxable	429.00	461.00	7.46%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - High Jump Mats - Daily (each)	Council	Taxable	66.00	71.00	7.58%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Hurdles (45-76cm) Set of 80 - Daily	Council	Taxable	86.00	93.00	8.14%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Javelin Set - Daily	Council	Taxable	34.00	37.00	8.82%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Primary School - Non Shire Based - Daily	Council	Taxable	322.00	346.00	7.45%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Primary School - Shire Based - Daily	Council	Taxable	269.00	289.00	7.43%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Secondary School - Non Shire Based - Daily	Council	Taxable	376.00	404.00	7.45%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Secondary School - Shire Based - Daily	Council	Taxable	322.00	346.00	7.45%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Shot Put Set - Daily	Council	Taxable	34.00	37.00	8.82%
Recreation Facilities	Recreation Facilities Hire	Civic Athletics - Starting Blocks Set of 8	Council	Taxable	34.00	37.00	8.82%
Recreation Facilities	Recreation Facilities Hire	Commercial Health & Fitness Permit (Application for Local Law Permit General)	Council	Taxable	320.00	344.00	7.50%
Recreation Facilities	Recreation Facilities Hire	Crickets - Winter	Council	Taxable	756.00	812.00	7.41%
Recreation Facilities	Recreation Facilities Hire	Crickets - Minor - Summer	Council	Taxable	756.00	812.00	7.41%
Recreation Facilities	Recreation Facilities Hire	Crickets - Secondary - Summer	Council	Taxable	1,210.00	1,300.00	7.44%
Recreation Facilities	Recreation Facilities Hire	Crickets - Township - Summer	Council	Taxable	3,022.00	3,246.00	7.41%
Recreation Facilities	Recreation Facilities Hire	Netball Association 1 MPNA - Winter	Council	Taxable	2,614.00	2,808.00	7.42%
Recreation Facilities	Recreation Facilities Hire	Netball Association 2 NNA - Winter	Council	Taxable	1,981.00	2,128.00	7.42%
Recreation Facilities	Recreation Facilities Hire	Netball Junior - Winter	Council	Taxable	291.00	313.00	7.56%
Recreation Facilities	Recreation Facilities Hire	Netball Senior (MPNFL) - Winter	Council	Taxable	219.00	236.00	7.76%

Appendix A - Schedule of Fees and Charges

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Price Incl GST	Price Incl GST	Variance
					2022/23	2023/24	
					\$	\$	(%)
Recreation Facilities	Recreation Facilities Hire	Schools - Regional Events	Council	Taxable	379.00	408.00	7.65%
Recreation Facilities	Recreation Facilities Hire	Soccer - Summer	Council	Taxable	756.00	812.00	7.41%
Recreation Facilities	Recreation Facilities Hire	Soccer Junior - Winter	Council	Taxable	1,455.00	1,563.00	7.42%
Recreation Facilities	Recreation Facilities Hire	Soccer Senior - Winter	Council	Taxable	3,485.00	3,743.00	7.40%

Appendix B
Capital Works Program 2023/24

Program	Project No.	Project Name	Project Stage	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
Active Recreation Program						
<i>Program for the renewal of active sport infrastructure across the Shire.</i>						
	10219	Cricket Nets Renewal Program	Delivery	250,000	-	250,000
Aquatic and Recreation Centres Renewal and Improvements						
<i>Refurbishment and upgrade works to aquatic and recreation centres across the Shire.</i>						
	10520	Crib Point Pool Facility Upgrade and Asset Renewal	Delivery	100,000	-	100,000
	10529	Pelican Park Recreation Centre - Facility Upgrade and Asset Renewal	Detailed Design	200,000	-	200,000
	10590	Pelican Park Cafe - Building Renewal Works	Planning	50,000	-	50,000
Aquatic and Recreation Pool Plant and Equipment						
<i>Renewal and upgrade of aquatic and recreation plant and equipment to meet required level of service, replace end of life or not fit for purpose plant and equipment to improve service, work place safety and work efficiency.</i>						
	10187	Aquatic & Recreation - Pool Plant & Equipment	Delivery	700,000	-	700,000
	10573	YAWA Pool Plant & Equipment Renewal	Delivery	150,000	-	150,000
Black Spot Road Safety Program						
<i>Crash Data Analysis, planning and initial concept development for projects that are to be submitted to the Federal Blackspot Program. The black spot program provides funding towards road safety improvements at locations where a high number of crashes have been recorded.</i>						
	10374	Black Spot Data Analysis, Reporting and Council Contribution	Planning	100,000	-	100,000
Boardwalk Renewal and Improvement						
<i>Renewal and improvements to sections of boardwalks as identified through programmed inspections and service requests.</i>						
	10196	Boardwalk Replacement	Delivery	600,000	-	600,000
Briars Infrastructure Renewal and Improvements						
<i>Program to undertake renewal and improvements to the Briars infrastructure.</i>						
	10566	Briars Recycled Water Irrigation Infrastructure	Delivery	330,000	-	330,000
	10203	Briars Fleet Management	Delivery	27,000	-	27,000
	10568	Briars Homestead Occupancy Permit Works	Delivery	250,000	-	250,000
Briars Masterplan Implementation						
<i>Program to deliver the Briars Masterplan infrastructure requirements.</i>						
	10535	Briars Sanctuary Expansion	Delivery	1,230,914	(1,230,914)	-

Program	Project No.	Project Name	Project Stage	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
Building Risk Management Works						
<i>This program delivers critical high risk maintenance works to Shire buildings. Focus will be on achieving compliance and eliminating risk associated with Shire buildings.</i>						
	10379	Connect Shire Facilities (Buildings) to Sewerage	Delivery	198,000	-	198,000
	10596	Building Compliance and Risk Management Works	Delivery	550,000	-	550,000
	10586	Mt Martha Public Golf Course - Mains Water Renewal	Planning	50,000	-	50,000
	10574	Hastings Club Electrical Compliance Upgrade	Delivery	120,000	-	120,000
	10576	Somerville Rec Centre - Compliance Upgrade	Delivery	80,000	-	80,000
Capital Works Program Design						
<i>Program to undertake designs and approvals for infrastructure projects to be delivered in the next financial year.</i>						
	10206	Capital Works Program Design	Detailed Design	100,000	-	100,000
Carbon Neutrality - Rooftop Solar PV Rollout						
<i>Installation of solar PV systems providing access to renewable energy in response to climate change.</i>						
	10569	Solar Incentivisation for Tenants Program	Delivery	224,400	(224,400)	-
Coastal Risk Mitigation						
<i>Program to address and mitigate risks related to coastal assets such as paths and retaining walls.</i>						
	10498	Beleura Cliff Path Stability Assessment	Concept	100,000	-	100,000
	10506	Fishermans Beach Retaining Wall Replacement	Detailed Design	155,000	-	155,000
	10577	Coastal Risk Response Program	Concept	80,000	-	80,000
Corporate Signage Renewal						
<i>Renewal of township and gateway signage as required.</i>						
	10380	Corporate Signage Upgrade/Renewal	Delivery	25,000	-	25,000
Development Engineering Minor Works						
<i>Annual Program to upgrade or provide for new assets that are required to complete development works.</i>						
	10223	Development Engineering Minor Works Contributions	Delivery	30,000	-	30,000
Drainage Outfall Improvements						
<i>Works to upgrade and improve stormwater outfalls across the Shire.</i>						
	10508	Shoreham – Drainage and Outfall Upgrade	Delivery	150,000	-	150,000
	10578	Stormwater Outfall Upgrade Program	Concept	80,000	-	80,000
	10591	Portsea Pier Stormwater Outfall Repair	Detailed Design	50,000	-	50,000

Program	Project No.	Project Name	Project Stage	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
Drainage Renewals and Urgent Work						
<i>Annual program to respond to urgent community flooding concerns as well as the renewal and upgrade of minor drainage infrastructure that is reaching end of life or failed.</i>						
	10194	Bike Safe Pit Lids Replacement	Delivery	200,000	-	200,000
	10228	Drainage Soak Pit Upgrades	Delivery	300,000	-	300,000
	10236	Emergency Drainage Works	Delivery	1,000,000	-	1,000,000
	10565	Drainage Flood Mitigation Program	Delivery	1,000,000	-	1,000,000
	10594	Dromana Bowls Subsidence Rectification	Detailed Design	30,000	-	30,000
Footpath Renewal Program						
<i>Annual program to renew footpaths, shared paths and boardwalks that have been identified for renewal to ensure the integrity and safety of the shire's existing pathway network is maintained.</i>						
	10381	Footpath Renewal for Risk Management	Delivery	600,000	-	600,000
	10462	Footpath Renewal Program	Delivery	2,000,000	-	2,000,000
Foreshore Camping Renewal and Improvements						
<i>Renewal and upgrades to current foreshore camping amenity blocks and general infrastructure upgrades.</i>						
	10251	Foreshore Camping Renewal and Improvement Works	Delivery	200,000	-	200,000
	10507	Foreshore Camping Fire Services Project	Delivery	150,000	-	150,000
	10570	Foreshore Camping Electrical Upgrade Program	Delivery	200,000	-	200,000
	10567	Foreshore Camping Amenity Renewal Program	Delivery	300,000	-	300,000
Furniture and Fixture Renewal						
<i>This program is designed to deliver the renewal of furniture and fixtures at Shire facilities.</i>						
	10320	Replacement of Library Assets	Delivery	55,000	-	55,000
Guard Rail Renewal and Upgrade						
<i>Annual Program to renew and upgrade road side guard rail based on condition assessments to ensure road safety outcomes are maintained.</i>						
	10382	Guard Rail Renewal and Upgrade	Delivery	135,000	-	135,000
Hastings Foreshore Masterplan						
<i>Program to deliver the Hastings Foreshore Masterplan infrastructure requirements.</i>						
	10572	Hastings Foreshore Fitness Equipment Replacement	Delivery	150,000	-	150,000
Kerb and Channel Renewal						
<i>Annual program for the renewal of sections of kerb and channel as identified in the condition assessment.</i>						
	10262	Kerb and Channel Renewal	Delivery	1,600,000	-	1,600,000
Kindergarten Strategy Implementation Works						
<i>Program for the implementation of Kindergarten Strategy.</i>						
	10593	Due Diligence Investigation for Kindergarten Funding Submissions	Planning	40,000	-	40,000

Program	Project No.	Project Name	Project Stage	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
Landfill Capping Rehabilitation Works						
<i>Undertake required landfill capping rehabilitation works to meet legislative requirements.</i>						
	10265	Landfill Capping Rehabilitation Works - Crib Point	Delivery	437,000	(437,000)	-
Landfill Management and Infrastructure Improvements						
<i>Undertake required leachate treatment renewal and improvement works at Shire sites to meet legislative requirements.</i>						
	10397	Leachate Infrastructure Upgrade - Rye Landfill	Delivery	828,000	(828,000)	-
	10582	Tyabb Landfill Stormwater and Leachate Management	Detailed Design	70,000	(70,000)	-
	10497	Airwell Leachate Pumps Rye Landfill	Delivery	72,000	-	72,000
Library Resources Program						
<i>Annual program for the purchase and processing of library materials.</i>						
	10267	Library Book Stock Non Print Materials	Delivery	180,000	-	180,000
	10268	Library Book Stock Print Materials	Delivery	670,000	-	670,000
	10269	Library eAudio and eBooks	Delivery	290,000	-	290,000
Local Integrated Drainage Strategy (LIDS)						
<i>The Local Integrated Drainage Strategy has been developed to enhance knowledge about the performance of the shires infrastructure network and flood vulnerable areas.</i>						
	10227	Drainage Design and Investigation	Detailed Design	100,000	-	100,000
	10579	Mt Arthur Road Drainage	Detailed Design	75,000	-	75,000
	10580	Winona Rd to Bellbird Rd, Mt Eliza Drainage	Detailed Design	75,000	-	75,000
	10584	Rosebud Golf Course Drainage	Concept	50,000	-	50,000
	10585	Potton Avenue Drainage	Concept	50,000	-	50,000
Marine Structure Renewal						
<i>Annual program to renew Marine Structures such as Boat Ramps and associated Jetties that have reached the end of their useful life. This program will ensure the integrity and safety of Shire's Marine Structures is maintained.</i>						
	10274	Marine Structure Renewal	Delivery	150,000	-	150,000

Program	Project No.	Project Name	Project Stage	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
Minor Building Renewal and Improvements						
<i>The program delivers minor renewal and improvement works to Shire owned buildings and is based on audit data as well as community and stakeholder feedback.</i>						
	10512	Mt Martha Public Golf Course - Irrigation Pump Filter & Shade Structure	Delivery	25,000	-	25,000
	10527	Rosebud Library Public Toilet Refurbishment	Detailed Design	50,000	-	50,000
	10571	Civic Reserve Rec Centre CCTV and Fob Access	Delivery	190,000	-	190,000
	10597	Minor Building Renewal Works - Community Facilities	Delivery	2,500,000	-	2,500,000
	10588	Civic Reserve Rec Centre - Stadium Renewal	Planning	50,000	-	50,000
	10589	Wannaeue Place Renewal	Planning	50,000	-	50,000
	10592	Citation Army Hall Heritage and Relocation Investigations	Planning	50,000	-	50,000
MPRG - Artworks Acquisition						
<i>This program is used towards the acquisition of works on paper for the Mornington Peninsula Regional Gallery (MPRG) Permanent Collection.</i>						
	10385	MPRG - Artworks Acquisition	Delivery	25,000	-	25,000
Netball and Tennis Facilities Renewal and Improvements						
<i>Implementation of the Netball and Tennis Strategy.</i>						
	10575	Netball Court Resurfacing	Delivery	110,000	-	110,000
Oval Rehabilitation Program Works						
<i>Annual program to rehabilitate fields and ovals across the Shires active sports reserves to ensure they are safe and usage is maximised.</i>						
	10221	Dallas Brooks Reserve Upgrade	Delivery	2,620,000	(2,620,000)	-
	10595	Ferrero Reserve Irrigation System Replacement	Detailed Design	15,000	-	15,000
Pedestrian Access Strategy Implementation						
<i>Annual program for the implementation of pedestrian infrastructure associated with the Pedestrian Access Strategy.</i>						
	10340	Small Missing Pathlink Projects	Delivery	100,000	-	100,000
	10607	Alma & Field Street Footpath - Stage 2	Delivery	928,000	-	928,000
Peninsula Trail						
<i>Annual program to create new shared paths and boardwalks that have been strategically identified throughout the Shire.</i>						
	10344	Peninsula Trail - Somerville to Baxter	Delivery	1,000,000	(1,000,000)	-
	10467	Peninsula Trail - Anthony's Nose, McCrae	Concept	45,000	-	45,000
	10468	Peninsula Trail - Moorooduc to Mornington	Detailed Design	165,000	-	165,000
	10500	Peninsula Trail - Blairgowrie Yacht Club	Concept	40,000	-	40,000
	10501	Peninsula Trail - Hughes Rd	Concept	45,000	-	45,000
	10503	Peninsula Trail - Whitecliffs	Detailed Design	40,000	-	40,000

Program	Project No.	Project Name	Project Stage	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
Playspace Strategy Implementation						
<i>Annual Program to implement the Shires Playspace Strategy, including minor playground component renewal and accessibility improvements.</i>						
	10293	Playspace Strategy Planning & Design	Planning	100,000	-	100,000
	10294	Playspace Olivia Way Hastings	Delivery	478,993	(478,993)	-
	10260	Hillview Reserve Playspace, Carpark and Pathway	Delivery	3,778,371	(3,778,371)	-
	10388	Playspace Component Renewal Works	Delivery	200,000	-	200,000
Public Toilet Strategy Implementation						
<i>Annual implementation of the Public Toilet Strategy to renew, upgrade and expand existing buildings to meet community needs.</i>						
	10304	Public Toilet - Mount Martha North Foreshore	Delivery	500,000	-	500,000
	10310	Public Toilet – Sorrento Park	Detailed Design	80,000	-	80,000
	10519	Bittern Public Hall Amenity Block Renewal	Detailed Design	50,000	-	50,000
	10587	Fishermans Beach South Renewal of Public Amenity	Concept	50,000	-	50,000
Regulatory and Directional Signage						
<i>Annual program of works to alter or enhance regulatory or directional signage across the Mornington Peninsula Shire.</i>						
	10319	Regulatory and Directional Signage	Delivery	50,000	-	50,000
	10583	Car Parking Signage Renewal and Improvements	Delivery	60,000	-	60,000
Resource Recovery Centre Renewal and Upgrades						
<i>Upgrade of infrastructure at the Resource Recovery Centre to improve access, safety and services to users of the facility.</i>						
	10390	Resource Recovery Centre Renewal and Upgrades	Delivery	99,587	-	99,587
Road Bridges and Major Culvert Repairs						
<i>Minor renewal works required to ensure road bridges and major culverts across the Shire are safe and perform as required.</i>						
	10391	Road Bridges and Major Culvert Repairs	Delivery	50,000	-	50,000
Road Infrastructure Improvements						
<i>Annual program to undertake road infrastructure improvements across the Shire to enhance road safety and functionality for road users.</i>						
	10207	Car Park Accessibility Works, Shire Wide - Improvements	Delivery	60,000	-	60,000
	10225	Drainage and Road Rehabilitation-Improvements Broadway Road, Capel	Delivery	1,610,000	(1,610,000)	-
	10281	Minor Road Infrastructure Risk Reduction Works	Delivery	200,000	-	200,000
	10470	Canadian Bay Carpark & Surround	Detailed Design	200,000	(129,027)	70,973

Program	Project No.	Project Name	Project Stage	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
Safer Local Roads Contract Works						
<i>The Shire wide program includes a road resealing and rehabilitation budget for the contractual Capital Works payments for the Safer Local Roads Contract Works (SLR contract). The Shire is legally obligated to fulfil this expenditure as part of the Safer Local Roads Contract with DM Roads.</i>						
	10393	Safer Local Roads Contract Works	Delivery	4,000,000		4,000,000
Shire Office Renovations						
<i>Refurbishment of office space to achieve compliance and address associated risk.</i>						
	10336	Shire Office Renovations & Equipment Upgrades	Delivery	150,000	-	150,000
Southern Peninsula Youth Hub - Relocation						
<i>Construction of a new Youth Hub to service the southern peninsula. Services currently offered out of the Rosebud Youth Centre will be relocated to this facility.</i>						
	10325	Southern Peninsula Youth Hub	Delivery	5,500,000	(1,052,228)	4,447,772
Sports Field Lighting Program						
<i>Annual program for the design and installation of sports field lighting towers.</i>						
	10395	Sports Fields Lighting Renewal	Delivery	200,000	-	200,000
	10563	Tyabb Oval 2 Lighting Project	Delivery	350,000	(150,000)	200,000
Sports Pavilion Strategy Implementation						
<i>Annual program for the Implementation of the Pavilion Strategy to renew, upgrade and expand existing buildings to meet community needs.</i>						
	10186	Alexandra Park Pavilion Change Room Renewal & Redevelopment Project	Delivery	7,549,895	(4,372,580)	3,177,315
	10276	Marna Reserve Dromana - Pavilion Renewal and Upgrade	Delivery	400,000	-	400,000
	10299	Portable Change Facilities	Delivery	250,000	-	250,000
	10315	Red Hill Recreation Reserve Pavilion Upgrade	Delivery	2,916,972	(2,916,972)	-
	10408	Emil Madsen Football Cricket Pavilion	Detailed Design	450,000	-	450,000
Timber Structures Renewal						
<i>Annual program to renew timber structures such as retaining walls, stairs/ramps and footbridges that have reached the end of their useful life.</i>						
	10357	Timber Structures Renewal	Delivery	500,000	-	500,000
Unmade Road and Car Park Strategy Implementation						
<i>Planning for the upgrade of existing unmade roads and carparks throughout the Shire which are to be funded via special charge schemes.</i>						
	10366	Unsealed Road Investigations	Planning	50,000	-	50,000
Urgent Lighting Requests						
<i>Installation of new street lighting and the upgrade of existing street lighting as a result of customer request.</i>						
	10367	Urgent Lighting Requests	Delivery	15,000	-	15,000

Program	Project No.	Project Name	Project Stage	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
Waste Management						
<i>Renewal and upgrade of plant and equipment to meet required levels of service. Replacement of not fit for purpose or at end of life equipment to improve service, safety and efficiency.</i>						
	10581	Public Bin Infrastructure Upgrade and Renewal	Delivery	72,000	(72,000)	-
Water Management Program						
<i>Program for planning and implementation water conservation and management initiatives.</i>						
	10510	WSUD Rectification Works	Delivery	200,000	-	200,000
Developer Contributions (not project aligned)					(20,000)	(20,000)
Total Capital Works Program 2023/24				55,206,132	(20,990,485)	34,215,647

Appendix C - Operating Projects 2023/24

Project Title	Project Scope	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
10538:Future of Parking Management	This project will focus on improving parking management within our highly valued foreshore areas. Subject to Council support, the first stage will look to expand paid parking by implementing a paid parking pilot where technology, software and business rules can be tested.	810,000	-	810,000
10547:Performing Arts Centre/Precinct	To develop a detailed business case, including site assessment, for a state of the art performing arts and cultural venue.	310,000	-	310,000
10548:Future Workplace	Feasibility Studies will be completed to identify, based on broad assessment criteria, the best location and functional requirements for a Future Workplace.	390,000	-	390,000
10598:Arts & Culture Strategy 2025-2028	Tender process for a consultant to create a new five year Arts and Culture Strategy. Tender process to engage consultant, community consultation, council endorsement Delivery and implementation of strategy.	65,000	-	65,000
10599:Commercial Services Asset Management Plans	Engage specialist consultant to provide expert advise on current health of facilities and to create a 10+ year AMP for the outlined facilities.	150,000	-	150,000
10600:Community/Neighbourhood House Program Strategic Review	Engage a consultant to undertake a review of Community Houses which will include an assessment of their sustainability, viability and potential future operating models.	50,000	-	50,000
10601:Demolition - Pound Road Animal Centre (Hastings)	Full demolition of buildings at 10 Pound Rd, Hastings	50,000	-	50,000
10602:Demolition - Sorrento Toilet Block TB36	Full demolition of the building	25,000	-	25,000
10603:Public Amenity Strategy 2023	1. Develop prioritisation framework 2. Develop decision making toolkits for Selection of new amenities. 3. Assess existing amenities and develop framework and implementation plan for renewal, upgrade and demolition.	50,000	-	50,000
10604:QR Codes for Reporting Overflowing Bins (Trial)	This project will deliver upwards of 500 additional, unique QR code signs, for reporting of overflowing and/ or damaged public place bins. It will also deliver custom designed and manufactured metal brackets to be fitted to bin stands. These brackets will support the QR signs for all bins without bin surrounds and have been proven to be vandal proof.	50,000	-	50,000

Project Title	Project Scope	Cost 2023/24 \$	External Funding 2023/24 \$	Net Cost to Council 2023/24 \$
10605:Rec & Aquatic New Mgmt & Operation Contract	This is the implementation of phase two of the RAC Management and operations model review, which is the implementation of the outsourced model. Engage consultants (industry specialists, legal, probity advisor etc.) to draft, review and be part of the procurement process and documentation required to engage a new operator under a new contract and specs for the Recreation and Aquatic Centres.	175,000	-	175,000
10606:Municipal Major Roads Streetlight Upgrade	This project would see upgrade of all 4,147 outdated and inefficient, non-LED, standard light fittings on the municipal unmetered major roads streetlight network to energy efficient LED equivalents. The lights are owned and maintained by United Energy, however under the Road Management Act, the Shire is responsible for the cost of operation. For this reason the project will be considered Operating rather than Capital Works. The fittings are a mix of full cost and cost-shared lights - whereby operating costs are shared with the Department of Transport (60:40). Construction will be performed by a vetted contractor, approved and pre-qualified to work on the unmetered lighting network by the relevant power authority, United Energy, as per regulatory requirements. The primary design principle is the like-for-like replacement of lighting heads only, with some minor scope included to customise lighting output where the project team has identified added value (improved compliance and/or efficiency). This project can be considered as stage 2 of the municipal streetlight upgrade, after stage 1 (minor roads) was successfully delivered in 2018.	2,470,000	-	2,470,000
Total Operating Projects		4,595,000	-	4,595,000

Appendix D - Operating Initiatives 2023/24 and Surplus Allocation

Operating initiatives refer to additional budget allocations on top of recurrent operational budgets.

Operating Initiative Name	Amount
Next Generation Contracts	765,000
Performing Arts Development fund and Music Plan	700,000
Events (e.g. small business awards, schoolies week, opening ceremonies)	490,000
Traineeship program	433,379
Service Planning	400,000
Emergency and safety management	354,325
Agroecology & Economic Development Strategy development	305,000
Project Management Tools	100,000
Public Art Program Policy Development and other programs	85,000
Customer satisfaction survey	60,000
Community inclusion	40,000
Local Area Action Plan Pilot	23,000
Library Sunday opening trial	22,721
M&CH scholarship and early years plan	18,000
Total Operating Initiatives	3,796,425

The below list of projects were adopted by Council on 9 May 2023 and are funded by prior year surplus funds.

Surplus allocation	Project Stage	Amount
Emergency response reserve		1,000,000
Canadian Bay Foreshore Carpark Renewal	Delivery	1,000,000
Community Capital Projects grant program		1,300,000
Biodiversity Conservation Plan Implementation		190,000
MPS Urban Forest Strategy and Tree Planting		265,000
Green Wedge Exhibition		20,000
Augmented Reality Trail		25,000
Hastings Historical Society Renovations	Design	75,000
Rosebud Memorial Hall: Infrastructure Improvements	Delivery	530,000
Somerville Soccer Club Facilities Investigation	Operating Project	100,000
Balnarring Beach/Library Rd Traffic Design & Works	Concept	75,000
Crib Point – Playground/Skate Park Upgrade	Planning	100,000
Dromana - Shared Path along Boundary Rd (Connection to Secondary College)	Planning	65,000
Land Acquisition for Red Hill Recreation Reserve Investigation	Operating Project	55,000
Dromana & Arthurs Seat Plan (Management Plan)	Operating Project	225,000
Mt Martha Village Parking & Watsons Road Footpath	Concept	125,000
Safety Beach Foreshore Access Upgrades	Delivery	415,000
Placemaking Program (incl. East Entrance Dromana)	Planning	350,000
Rye Skate Park Renewal and Upgrade	Concept	75,000
Sorrento Netball Courts Renewal	Design	110,000
Camp Hill Rd Footpath, Somers	Delivery	500,000
Total Surplus Allocation		6,600,000

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