

Adopted Budget

2016 / 2017



MORNINGTON
PENINSULA
Shire

This Budget Report has been prepared with reference to Chartered Accountants ANZ "Victorian City Council Model Budget 2016/2017" a best practice guide for reporting local government budgets in Victoria.




MORNINGTON PENINSULA
Shire

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Mayor's Introduction

On behalf of my Councillor colleagues, I am pleased to present the 2016/17 Shire Budget to our community.

Our Annual Budget is part of a long-term process through which we deliver the programs, projects and initiatives to strongly support our communities' needs and aspirations and deliver on Council's priorities in line with our Council Plan.

Major initiatives include:

- Leading change on climate change through our commitment to carbon neutrality and initiatives such as fire management programs and the Eco Living Display Centre
- Enhancing the coastal experience including various boat ramp and jetty projects, foreshore vegetation works and landscape plans
- Protecting and enhancing the peninsula's lifestyle, coastal and rural amenity through town and heritage planning
- Enhancing public places and spaces, such as streetscapes, paths and trails, and drainage
- Improving shared community facilities through investment in community buildings, sports facilities and playgrounds
- Promoting healthy, safe and connected communities through our library, creative, arts, animal, community, aged care and youth programs
- Delivering innovative, responsive and value-for-money services through investment in technology and innovations.

The Municipal Charge of \$180 has been abolished.

The general 'rate in the dollar' will decrease significantly and, in line with the introduction of the state government's *Fair Go Rates System*, the average general rate increase is below 2.5%.

The budget includes provisions to fully recoup the cost of waste services such as kerbside waste collection, street sweeping, beach cleaning, street litter bin collection and provision for capping at the Rye Landfill. These services, along with others outlined in the budget will be fully recouped through the introduction of a \$193 waste service charge to each property.

The vacant residential properties' rate remains at 120% of the general rate, the agricultural land rate remains at 35% of the general rate, and the differential rate for vacant commercial properties and vacant industrial properties increases 16.6%.

I commend to you the Shire's 2016/17 Budget and encourage feedback on the direction and initiatives that it contains.

Councillor Graham Pittock
Mornington Peninsula Shire Mayor

Executive Summary

With more than 18 months as your Shire CEO, I am very pleased to have played a significant role with the Shire's senior management team in developing the 2016/17 Budget for Council to best serve the community of the Mornington Peninsula Shire.

This is my second budget since joining the Shire and, as your Mayor has alluded to in his address, this year is the first budget for Victorian local government councils under what has become known as "rate capping". In effect, the 'Fair Go Rates System' imposed by the state government places a maximum percentage by which councils can increase their rates. While the government has acknowledged that for some councils this 'cap' could be particularly tough financially, it did provide councils the opportunity - through the Essential Services Commission - to apply for a variation and seek a higher percentage.

Council carefully considered the option of seeking a variation from the state government given some of the very unique aspects of the Mornington Peninsula Shire - its 192 kilometers of coastline, an extensive locally-managed road network (which stretched end-to-end is the equivalent distance of Melbourne to Brisbane), extensive bushfire risks, seasonal inundation from summer tourists, as well as the second-oldest population in Victoria per capita - but Council decided not to seek a variation but rather to continue on its path of reviewing operations to make sure the Shire organisation is as lean and efficient for the community as possible.

Significant progress was made throughout the 2015/16 financial year in reviewing and restructuring activities, which has placed Council well for the 'near term' - to be able to still provide a wide range of services affordably, even with the decline in income that a 'cap' imposes. The 2016/17 Budget has an ambitious capital expenditure program as your Council endeavours to meet the ever-increasing capacity needs of the Shire, whether it be in sporting facilities, recreation or a wide range of infrastructure including roads, bridges, cycleways, parks, streetscapes and drainage.

While there are two specific reporting formats provided as part of the Budget, for the traditional Profit & Loss Statement, the Corporate Performance Statement provides the best level of detail with regard to how ratepayers funds are used in our overall management of the Shire's finances. Each year your Council seeks to maximise the use of funds for the community; we again project a balanced budget for 2016/17. Projected income for 2016/17 is \$204.8M with expenses at \$166.5M and the balance of some \$38.3M being used to service debt (\$7.6M) and \$30.7M for capital works.

As 2016/17 unfolds, further work will be done by Shire officers on behalf of Council to find savings and improve efficiency to combat the challenges imposed by the Fair Go Rates System which restricts Council income whilst costs continue to rise. The Shire organisation will continue to proactively look at ways to keep its costs as low as possible, while providing the best levels of customer service to all our residents and ratepayers and I thank all staff involved in the compilation of this year's Budget.

Carl Cowie
Mornington Peninsula Shire CEO

Budget Reports

The following reports include all statutory disclosures of information and are supported by the analysis contained in sections 8 to 15 of this report.

This section includes the following reports and statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report.

- 1 Links to Council Plan
- 2 Services, initiatives and service performance indicators
- 3 Financial statements
- 4 Financial performance indicators
- 5 Grants and borrowings
- 6 List of capital works
- 7 Rates and charges

1. Links to the Council Plan

Councils are required to prepare the following strategic and operational documents:

- a council plan within the period of six months after each general election or by 30 June, whichever is later
- a strategic resource plan for a period of at least four years and include this in the council plan
- a budget for each financial year
- an annual report in respect of each financial year.

1.1 Planning and accountability framework

Council Plan: This is council's key medium-term strategic plan and should reflect the outcome of stakeholder and community engagement. The Council Plan describes the Shire's strategic objectives, strategies for achieving the objectives, major initiatives and the resources required to implement the Council Plan for a period of at least four years.

The Council Plan anchors our commitment to ensure the Mornington Peninsula remains amongst the most liveable, progressive, and efficient and carbon neutral municipalities.

Strategic resource plan: This is a rolling plan of at least four years and forms part of the Council Plan. The Strategic Resource Plan outlines the financial and non-financial resources that council requires to achieve the strategic objectives described in the council plan and must take into account services and initiatives contained in any plan adopted by the council. It must also contain financial statements, statements of non-financial resources and other information such as capital works and human resource requirements as prescribed by the regulations.

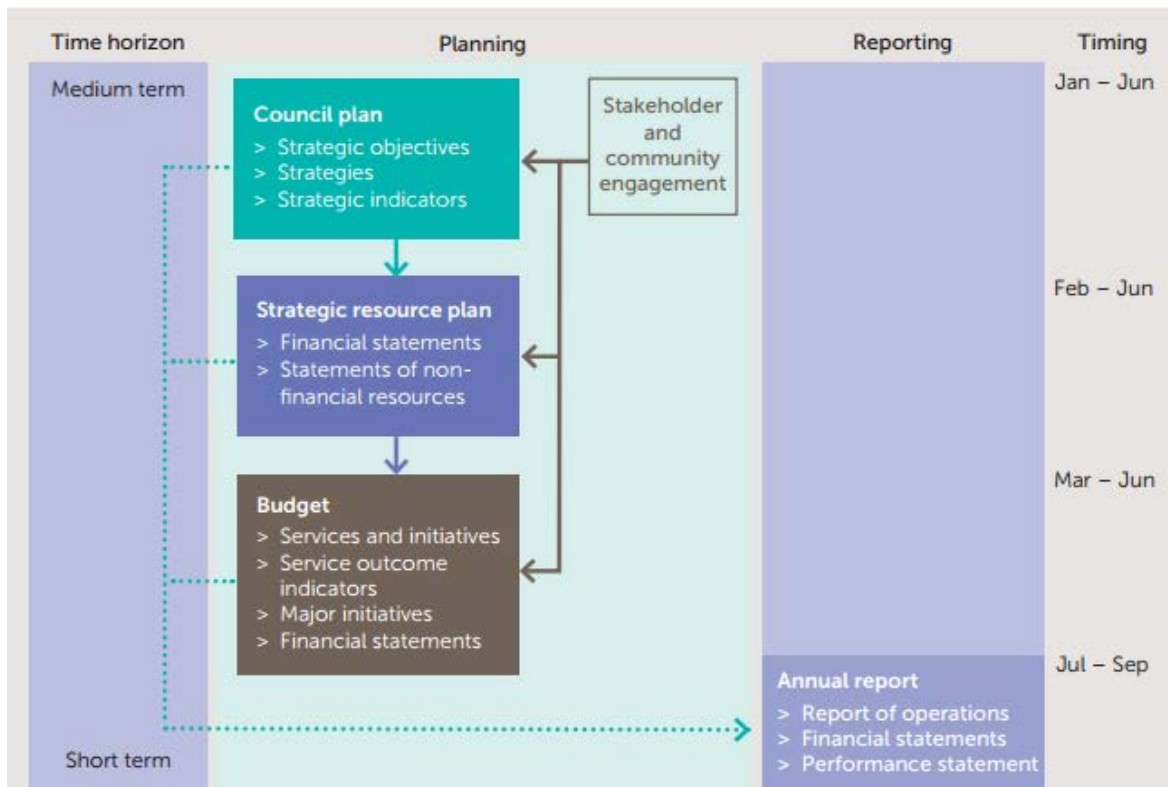
Budget: This is a plan which reflects the first year of the strategic resource plan. It describes the services, initiatives and major initiatives to be funded including service performance outcome indicators for monitoring performance. The budget must contain financial statements and other information including capital works, human resources, grants and rating information as prescribed by the regulations.

Annual report: The annual report outlines the council's performance for the year as measured against the council plan and budget. The annual report contains information on what the council has achieved during the financial year in the report on operations including service performance indicator results, achievement of major initiatives and a governance and management checklist.

The annual report must also contain financial statements and a performance statement to report performance against service performance outcomes, financial performance and sustainable capacity indicators. The financial statements and performance statement included in the annual report are audited at the end of the financial year by the Victorian Auditor-General's Office.

The diagram on the following page shows the relationships between the key planning and reporting documents that make up the planning and accountability framework for local government.

The Planning and Reporting Framework is used to guide all Shire activities, including strategic and operational planning, capital works, community services and activities and priority projects.



1.2 Our purpose

Our Vision

The Mornington Peninsula's unique characteristics and community lifestyles will be maintained and enhanced through our shared commitment to act on locally-identified priorities that achieve environmental, economic and social outcomes to benefit our municipality now, and for future generations.

An **environment** that:

- Minimises our carbon footprint
- Improves water, soil and air quality
- Reduces impacts on climate change
- Prevents the loss of biodiversity

An **economy** that:

- Is competitive and able to adapt to change over the longer term
- Provides meaningful employment for all who seek it
- Provides fair access to economic resources

A **community** that:

- Is safe
- Is healthy
- Has vibrant and diverse networks of support
- Provides fair access to services, facilities and transport
- Encourages active citizenship and inclusive local democracy.

Our mission

Building on a sound understanding of community needs and expectations we will:

ENGAGE with and represent the community and govern in a responsive, open and accountable manner

PROVIDE efficient services and infrastructure that respond to the needs of our diverse communities

FACILITATE a prosperous local economy

ENHANCE the biodiversity of our unique natural environment, while managing and accommodating appropriate development

Our values

We value:

- Whole of government response to climate change mitigation and adaptation
- Excellent customer service; every person, every opportunity, every time
- Genuine community engagement and consultation
- Our diverse communities
- Responsible stewardship in managing council finances, operations and assets
- Responsiveness to community needs
- Just, healthy and efficient outcomes

1.3 Goals of Council

The Shire delivers services, activities and initiatives under 20 major service units. Each contributes to the achievement of the eight goals as set out below in the Council Plan 2013-17.

Strategic Objective	Description
1. Liveable Peninsula	<i>To be 'near to, but not part of Melbourne' (and its accelerating growth), and to preserve the highly valued amenity of our natural and built environment.</i>
2. Enhancing Public Places & Spaces	<i>To enhance the look, feel and function of our townships, open spaces and assets.</i>
3. Improving Shared Community Facilities	<i>To ensure community facilities reflect the needs and expectations of our communities.</i>
4. Leading Change on Climate change	<i>To mitigate climate change risks, to reduce our carbon footprint, water usage and waste across Council operations and to build more resilient and prepared communities.</i>
5. Enhancing the Coastal Experience	<i>To protect and enhance opportunities to enjoy the coastal experience.</i>
6. Healthy Safe & Connected Communities	<i>To promote a culture of community harmony, wellbeing and a sense of safety and belonging.</i>
7. Supporting Our Economy	<i>To foster an innovative business community and promote the peninsula's agricultural and rural sector.</i>
8. Innovative, Responsive, Value-for-Money Service Delivery	<i>To optimise value for ratepayers through efficient, effective and innovative service delivery.</i>

2. Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the budget for the 2016/17 year and how these will contribute to achieving the strategic objectives (the goals) specified in the Council Plan as set out in Section 1.3. It also includes a number of initiatives and service performance outcome indicators.

2.1 Goal 1: Liveable Peninsula

The Mornington Peninsula has special values and features which strongly contribute to its liveability. The Mornington Peninsula must be planned as an area of special value, character and importance, with a role clearly distinct from but complementary to metropolitan Melbourne and the designated growth areas.

Council is committed to quality planning outcomes now and into the future and Council will continue to engage with the community in developing a shared vision for the peninsula.

The activities and major initiatives for each Unit that contribute to this goal are described below.

Services

Service area	Description of services provided	Net Cost \$'000
Strategic Planning (excl. Coastal Planning and Natural Systems Planning)	Responsible for providing professional advice to Council, the community and other agencies in relation to land use and development on the Mornington Peninsula. Officers within the Strategic Planning Unit engage closely with the community in the planning process; provide advice on statutory planning referrals, provide assessments of planning scheme amendment proposals; advise and support other Council units in their land use and management activities; liaise and coordinate with external agencies; and advocate for Council's position with other levels of government.	(1,704) 46 <u>(1,659)</u>
Statutory Planning	Implementing Council's vision for the development and use of land as expressed in the Mornington Peninsula Planning Scheme by assessing the use and /or development of land for a specific purpose. This may involve extensive consultation with the community and advice on land and planning matters. The Unit also provides a significant customer service role to our community and anyone interested in using or developing land in the Shire, through our planning counter at the Mornington Office and through telephone / email enquiries.	(5,858) 1,542 <u>(4,316)</u>
Project Delivery – Buildings and Open Space Management	The Buildings and Open Space Management Team manages the development of subdivisions. An important part of this role involves working with the service authorities to ensure services such as water supply and sewerage disposal keeps pace with the development growth.	(1,130) 30 <u>(1,100)</u>

Major Initiatives

Key Strategic Activity	Council Plan Reference	Performance Measure	How is data reported	Performance Target
Green Wedge planning	MI 2	Review & Exhibit Green Wedge Management Plan	Report to Council	December 2016
Defining peninsula settlement patterns	MI 5	Completion of Housing and Settlement Strategy	Report to Council	Complete July 2016
Comprehensive design frameworks	MI 7	Completion of Port Phillip Urban Design Framework and Western Port Character Study and Design Guidelines	Report to Council	Complete December 2016
Heritage protection	MI 8	Implement Conservation Management Plan for Police Point Shire Park, Point Nepean	Report to Council	Completion of annual schedule of works
Heritage Planning	MI 9	Adoption of Municipal Heritage Strategy	Report to Council	December 2016
Residential zone planning	MI 10	Implement new residential zones in the Mornington Peninsula Planning Scheme	Mornington Peninsula Planning Scheme	July 2016

Initiatives

- 1) Foreshore services and all abilities access
- 2) Heritage review – Stage 3: Blairgowrie to Portsea
- 3) King Street Hastings Masterplan
- 4) Rye Town Centre Plan
- 5) Tootgarook Wetland Management Plan implementation

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT that did not set aside Council's decision)	Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of decisions in relation to planning applications subject to review by VCAT

2.2 Goal 2: Enhancing Public Places & Spaces

The Shire is responsible for managing a vast network of infrastructure located throughout the peninsula including drainage systems, roads (1700 km), paths (670 km), signs, reserves, parks and waste treatment and disposal infrastructure. The Shire is responsible for maintaining more than 350 parks, 139 bushland reserves, 160 playgrounds and 58 sporting fields, thousands of km of footpaths, 800 km of drainage infrastructure and 3 waste transfer stations.

The Shire is committed to adequate annual reinvestment and renewal in the Shire's \$billion+ infrastructure asset base through comprehensive asset and financial planning.

The activities and major initiatives for each Unit that contribute to this goal are described below.

Services

Service area	Description of services provided	Net Cost \$'000
Strategic Planning - Natural Systems Planning	Facilitating the strategic land use planning requirements for the Shire including the development of a Biodiversity Action Plan for the Shire and coordination with the Regional Catchment Strategy	(194) <u>5</u> (188)
Infrastructure Strategy	Facilitates a wide range of policy and strategic infrastructure planning activities, including: <ul style="list-style-type: none"> • Infrastructure Planning • Scoping the annual Capital Works Program • Asset Management • Traffic and Transport 	(3,139) <u>14</u> (3,125)
Infrastructure Services	Facilitates a range of maintenance and cleansing services for our built and natural infrastructure which responds to our commitment to sustainability and achieves outcomes that are socially, environmentally and economically sustainable, including: <ul style="list-style-type: none"> • Safer Local Roads (Roads and Car Parks maintenance, resealing and rehabilitation) • Furniture and Signs maintenance • Parks and Roadsides maintenance • Natural Systems bushland maintenance • Cleansing (street sweeping, litter bin collection, toilet cleaning, BBQ cleaning, beach cleaning, loose litter collection and drainage pit cleaning etc). • Contract Auditing • Operation of Conservation Parks (The Briars Park and Warringine Park) 	(37,349) <u>764</u> (36,585)

Major Initiatives

Key Strategic Activity	Council Plan Reference	Performance Measure	How is data reported	Performance Target
Best practice asset management	MI 11	Condition assessments for all asset classes in accordance with Asset Management Plans	Financial Modelling Renewal Gap Module (Maloney Model)	MAV Step Asset Management Program
Transport improvements	MI 14	Advocate road network improvements with government and authorities	Annual Report	Annual VicRoads Management Meeting
Road safety initiatives	MI 15	Implementation of Peninsula Safer Speed Strategy	Annual Report	Reduced travel speed on specified roads to reduce crash risk
Improved footpaths & trails network	MI 16	Implement Footpath Strategy	Annual Report	90% completion annual committed program
Best practice bushland management	MI 18	Retention and enhancement of biodiversity within Shire controlled bushland reserves	Report To Council	Completion of 90% of programmed biodiversity works each year within bushland reserves
Public Street Lighting	MI 20	Change over street lighting to LED	Annual Report	Business Case finalised June 2017
Sustainable transport	MI 21	Adoption of Sustainable Transport Strategy	Report to Council	July 2016
Alternative transport models	MI 22	Advocate to secure continued operation of PenBus	Annual Report	Secure funding for ongoing PenBus operation

Initiatives

- 6) Road network development strategy
- 7) Southern Peninsula Congestion Management Technology Project
- 8) Validation of Asset Register data
- 9) Bay Trails and Strategic Network paths

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.3 Goal 3: Improving Shared Community Facilities

The Shire is responsible for the management and maintenance of more than 660 community buildings across the peninsula including health centres, community halls, neighbourhood houses, libraries, preschools, senior citizen centres, sporting club rooms and toilet amenities.

Community buildings, in their many forms and functions, are vital for our community to be active and socially connected. They are hubs for the community to gather, connect, share and learn, and it is essential that they are strategically upgraded to ensure they continue to meet the needs of the community into the future.

The activities and major initiatives for each Unit that contribute to this goal are described below.

Services

Service area	Description of services provided	Net Cost \$'000
Project Delivery (excluding Drainage and Buildings and Open Space Project Management)	Designs, constructs, develop and protect the physical environment in which we live. Roads, community buildings and sporting pavilions, boardwalks and irrigation systems all play a critical role in supporting the physical environment in which we live and enjoy.	(1,131) 473 (658)
Buildings and Facilities (excluding Foreshore Camping)	Centralised management overview of the maintenance and management of Shire facilities, including the provision of routine and programmed maintenance of Shire buildings under the SIMS2 Buildings contract; Sports Clubs; and management of the Shire's Leisure centres including Pelican Park Recreation Centre and Mt Martha Golf course. Community Halls are provided to support community groups, not for profit organisations and general community.	(18,470) 6,525 (11,945)
Property and Valuations – Property Strategy and Operations	The Property area facilitates management of the Shire's property portfolio, including the leasing, licensing, and acquisition of property.	(1,483) 7,657 6,174

Major Initiatives

Council Plan Reference	Council Plan Reference	Performance Measure	How is data reported	Performance Target
Improving community buildings	MI 23	Implementation of Pavilion Strategy	Annual Report	90% completion annual committed program
Improving community facilities	MI 24	Implementation of Toilet Block Strategy	Annual Report	90% completion annual committed program
Good design	MI 26	All new and refurbishment building design plans in accordance with Environmental Sustainable Design Policy	Component of Design Brief	100% application to annual capital works program
Southern Peninsula Aquatic Centre	MI 27	Timely reports to Council as required	Report to Council	Adherence to governance protocols on presentation of reports
Shared Community Facilities	MI 28	Complete review of facilities management and present draft Integrated Facilities Plan to Council	Report to Council that: <ul style="list-style-type: none"> reviews and consolidates existing strategies develops an new investment prioritisation method Articulates facility service standard statements Demonstrates whole of life management 	June 2017

Initiatives

10) Lifecycle condition inspection program

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (The number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population

2.4 Goal 4: Leading Change on Climate Change

The Shire is committed to achieving carbon neutrality within five years. This guiding mitigation principle ensures that all our policies and Shire functions adapt to the environment, rather than the environment shifting to our human behaviour.

Being smarter in how we use non-renewable resources, developing and applying innovative technological solutions to everyday business, delivering education programs, and being involved in regional initiatives will all contribute to reducing our adverse impact on the environment.

The activities and major initiatives for each Unit that contribute to this goal are described below.

Services

Service areas	Description of services provided	Net Cost \$'000
Environment Protection – Fire Management	To manage fire risk in association with the CFA and its many local fire brigades to protect the community against loss of life or property. Programs are designed and undertaken to reduce the risk of fire in the community and help facilitate a community resilient to emergencies.	(596) 290 (306)
Infrastructure Services	Facilitates a range of maintenance and cleansing services for our built and natural infrastructure which responds to our commitment to sustainability and achieves outcomes that are socially, environmentally and economically sustainable, including: <ul style="list-style-type: none"> Natural Systems Management – fire management Waste Management 	(36,249) 20,288 (15,960)
Project Delivery – Drainage	Designs, constructs, develop and protect the physical environment in which we live, including drainage.	(177) 88 (89)
Climate Change, Energy and Water	The Climate Change, Energy and Water team are responsible for leading the Shire towards carbon neutrality and long term climate change resilience across the community.	(2,913) 0 (2,913)

Major Initiatives

Key Strategic Activity	Council Plan Reference	Performance Measure	How is data reported	Performance Target
Best practice waste management	MI 29	Increased waste diversion rates	Annual Report	Maintain an annual resource recovery target of at least 50% until 2017
Smart water management	MI 30	Implementation of Smart Water Plan	Monthly report	Maintain a 30% reduction in potable water use to 2017
Flood mitigation & prevention program	MI 31	Implementation of Integrated Flood Management & Drainage Strategy	Monthly Report	90% completion annual program
Community education programs	MI 32	Education programs delivered at Eco Living Display Centre	Monthly Report	Increased participation number annually
Climate change adaptation	MI 33	Partner with agencies and stakeholders in future climate change adaptation planning	Annual Report	Inclusion in Annual Report
Fire Management	MI 34	Implement Annual Program - Fire Management Plans	Annual Report	100% completion of adopted annual works program
Carbon neutrality	MI 35	Adopt Carbon Neutral Policy and Implementation Plan	Report to Council	July 2017

Initiatives

- 11) Carbon Neutrality Communications
- 12) Eco Living Display Centre community engagement programs
- 13) Eco Living Display Centre innovations
- 14) Kerbside bins – changeover of bin lid to Australian Standards
- 15) Resource Recovery Centres – Asset Management Plan
- 16) Waste education campaigns
- 17) Support 8 Shire Green Army teams

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins]

2.5 Goal 5: Enhancing the Coastal Experience

The Mornington Peninsula has over 190 kilometres of coastline, representing more than 10% of Victoria's coast.

Planning and caring for our coastline, while facilitating public use and enjoyment of our coast continues to be a key challenge. In this context, Council is committed to providing a high quality coastal experience for both its residents and visitors, while also having regard to the environmental, cultural and economic values of the coast and bays.

The activities and major initiatives for each Unit that contribute to this goal are described below.

Services

Service areas	Description of services provided	Net Cost \$'000
Strategic Planning - Coastal Planning	Facilitating the strategic land use planning requirements for the Shire, including Coastal planning - including the development and review of Coastal Management Plans for specific areas of the coast.	(232) 6 (226)
Buildings and Facilities – Foreshore Camping	Foreshore Camping is provided in Rosebud, Rye & Sorrento from the end of October through to end of April to provide an affordable holiday and support the local economy.	(2,183) 2,746 563

Major Initiatives

Key Strategic Activity	Council Plan Reference	Performance Measure	How is data reported	Performance Target
Integrated coastal planning	MI 36	Complete Hastings Coastal Management Plan and Mornington Harbour Precinct Plan	Report to Council	July 2017

Diverse coastal experience	MI 37	Advocate for completion of Bay Trail	Annual Report	July 2017
Recreational boating	MI 38	Complete Boating Capacity and Facilities Review, and Rye Recreational Boating Precinct Plan	Annual Report	July 2017
Foreshore camping	MI 39	Camping occupancy	Annual Report	Increased occupancy p.a.
Equitable coastal funding	MI 40	Advocate for increased coastal funding	Monthly and Annual reports	Applications to Victorian Government funding programs and support for Association of Bayside Municipalities and Sea Change Task Force submissions as appropriate

2.6 Goal 6: Healthy, Safe and Connected Communities

Improving the health and wellbeing of communities across the peninsula extends beyond service delivery to providing infrastructure and environments that maximise participation and encourage inclusive and resilient communities.

A challenge for the Shire over the next few years will be to provide relevant services and infrastructure, in response to changing community expectations. The Shire will continue to meet expectations, either directly or in partnership with others, with reduced costs yet maintaining high quality service levels and standards.

The activities and major initiatives for each Unit that contribute to this goal are described below.

Services

Service areas	Description of services provided	Net Cost \$'000
Environment Protection (excluding Fire Management)	Provision of a range of services that protect the amenity of the Peninsula and maintain harmony within neighbourhoods. This is achieved primarily through the application of local laws and various other Acts and Regulations promulgated by the State Government. Services include - <ul style="list-style-type: none"> • Shire Rangers • Animal Management • Traffic and Parking Management • School Crossings • Environmental Health 	(8,692) <u>3,124</u> (5,568)

Service areas	Description of services provided	Net Cost \$'000
Planning Compliance	Ensuring that the use and development of land within the Peninsula is carried out in accordance with the provisions of the Mornington Peninsula Planning Scheme and the Planning and Environment Act approved Planning Permits and section 173 Agreements.	(1,033) <u>167</u> (865)
Statutory Building	Committed to ensuring that the amenity and safety of the community is maintained when using buildings and places of public entertainment, by undertaking statutory compliance of the Building Act.	(1,427) <u>802</u> (626)
Child, Youth and Family Care	Provision of a number of community health services designed to increase the health and wellbeing of residents, including - <ul style="list-style-type: none"> • Communities that Care • Maternal and Child Health services • Family Day Care • Youth Services • Immunisation • Social Planning 	(10,361) <u>3,264</u> (7,097)
Aged and Disability Services	Provision of a range of services to enable older people and people with disabilities to remain living as independently as possible in their own home, including - <ul style="list-style-type: none"> • Information, Assessment & Referral • General Home Care • Personal Care • Respite Care • Delivered Meals • Home Maintenance • Access and Mobility (Community Transport and Activity Program) • Senior Citizens Centre's 	(17,063) <u>10,234</u> (6,829)
Communications and Events	Provision of a range of recreation and leisure services which develop, deliver and facilitate passive and active recreation opportunities and experiences for the community and promote health and wellbeing, including: <ul style="list-style-type: none"> • Community and Special Events 	(1,075) <u>115</u> (960)
Libraries	Provision of free access to books, information resources and services, audio visual materials and computer technology via four branch libraries and a mobile library service which visits 16 sites across the Peninsula each week.	(5,570) <u>1,037</u> (4,533)
Arts and Culture	Mornington Peninsula Regional Gallery offers a dynamic program of nationally significant exhibitions of contemporary and historical art by Australia's leading artists, together with highly acclaimed exhibitions that focus on the Mornington Peninsula's rich cultural life. Local History Services are focused upon increasing community access to, and preservation of the documented cultural heritage of the Mornington Peninsula.	(1,839) <u>254</u> (1,585)

Major Initiatives

Key Strategic Activity	Council Plan Reference	Performance Measure	How is data reported	Performance Target
Health and Wellbeing	MI 41	Develop and implement the Health and Wellbeing Plan 2013-2017	Annual Report	Launch and promotion of MPS Health and Wellbeing Action Plan in 2013 with key stakeholders through the MPS Health and Wellbeing Committee (monitored through quarterly meetings)
Assisting older people	MI 42	Implement Positive Ageing Strategy	Annual Report	Annual Community Summit
Increased community accessibility and mobility	MI 43	Increased mobility within key activity centres	Annual Report	Three mobility maps in 2013 followed by 1 mobility map per year for secondary activity centres
Community development	MI 44	Integrated community agency response to identified disadvantaged communities/townships to ensure social inclusion and promote and social justice	Annual Report	Four annual service provider forums per annum
Fostering a culturally enriched community	MI 45	Implementation of Arts and Culture Strategy	Annual Report	Increased participation in arts and cultural events and programs
Safe events	MI 47	All community and special events to comply with legislative, local laws and community safety requirements	Annual Report	100% events to complete process
Healthy communities	MI 48	Implement Food Access Plan 2013	Annual Report	4 x Food Access Network meetings per annum (including Annual Food Forum)
Safer community	MI 49	Proactive fire prevention inspection program as set out in the Municipal Fire Management Plan	Annual report	Greater than 90% of initial inspections completed before the commencement of the Declared Fire Danger Period.

Emergency management	MI 50	Proactive Municipal Emergency Management Planning & Coordination	Annual Report	Quarterly Municipal Emergency Management Planning Committee Two emergency management planning exercises each year with at least one annual exercise being a multi-agency exercise involving the set-up and operation of the Municipal Emergency Co-ordination Centre
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Initiatives

- 18) Review and update of the Domestic Animal Management Plan
- 19) Privately owned CCTV rebates (Rye)
- 20) Rosebud Youth Hub
- 21) Tennis Australia – Pro Tour contribution
- 22) Home library service
- 23) Peninsula Reads
- 24) Creative Peninsula Program
- 25) Music Program
- 26) Peninsula Short Film Festival contribution
- 27) Performing Arts Program
- 28) Southern Peninsula Arts Program
- 29) Local History Digitisation
- 30) Warringine Precinct Plan kick start – place based project
- 31) Aboriginal Community Development Symposium
- 32) Aboriginal cultural awareness workshops
- 33) Archaeology Literacy Village project – place based project
- 34) Community gardens
- 35) Family violence project
- 36) Men's Sheds

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population that receive a HACC service)	Number of people that received a HACC service / Municipal target population for HACC services
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people that receive a HACC service)	Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service
		Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	Number of active library members / municipal population
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises

2.7 Goal 7: Supporting Our Economy

The Mornington Peninsula has a strong economy with \$6.3 billion in Gross Regional Product. One of its key strengths is the diversity of industries it represents.

On the whole, Council will support businesses to be innovative, resilient and adaptive to changing economic conditions, creating employment opportunities for residents. The Shire's approach will focus on helping to grow established industries and enhance emerging sectors.

The activities and major initiatives for each Unit that contribute to this goal are described below.

Services

Unit	Description	Net Cost \$'000
Economic Development and Tourism	Facilitates economic activity that is compatible with the Peninsula's special character and fits within the strategic vision developed by Council and the community, including support for Mornington Peninsula Tourism.	(1,714)
		257
		(1,456)

Major Initiatives

Key Strategic Activity	Council Plan Reference	Performance Measure	How is data reported	Performance Target
Port of Hastings	MI 51	Advocating for a world class green port in Hastings and for early provision of upgraded infrastructure to service the port	Formal submission and report to Council on Port planning process	Inclusion in Annual Report
Agricultural industry support	MI 52	Implement Mornington Peninsula Regional Food Strategy	Annual Report	Formation of an industry reference group Implementation of two awareness raising activities through the industry reference group
Business excellence	MI 54	Implement a program of Tourism Excellence workshops	Annual Report	Conduct a series of excellence workshops and business audits to at least 60 businesses per annum
Business development	MI 55	Business Survey	Report to Council	Minimum of 300 businesses to complete survey per annum
High quality tourism industry	MI 55	Tourism Customer Survey	Annual Report	75% + positive response rate per annum
Advocacy for agricultural industry	MI 57	Advocate to Federal/State Government for funding for recycled water	Annual Report	July 2017
Employment Land	MI 58	Activity Centre and Industry Estate Survey	Report to Council to identify available supply of employment-related land	July 2017

Initiatives

- 37) Marine Industrial Precinct Zone
- 38) Visitor Information Centre operating and staff contribution

2.7 Goal 8: Innovative, Responsive, Value for Money Service Delivery

With the state government imposed 'fairer rating system' policy imminent, now more than ever, local government needs to find innovative ways to maximise service delivery and efficiency. With constrained revenue opportunities, our primary goal is to look for better ways to deliver high quality services as efficiently as possible and to extract the best value for our community. The Shire will continue to meet community expectations, either directly or in partnership with others, with reduced costs yet maintaining high quality service levels and standards. Delivering value to our community is our priority focus.

The Shire has also embraced SeeChange; an ethos that puts our customers' needs and expectations at the centre of our daily work. Our goal is excellent customer service; every person, every time.

The activities and major initiatives for each Unit that contribute to this goal are described below.

Services

Unit	Description	Net Cost \$'000
CEO's Office	The CEO's focus is predominantly long term/strategic in nature, ensuring that the organisation is focused on and resourced to respond effectively to the community's needs as expressed through Council. The area undertakes significant advocacy with other levels of Government and peak bodies.	(647) 0 (647)
Communications (excluding Events)	Responsible for co-ordinating effective and timely communication between Council and the community. This involves managing media relations for the Shire, including preparation of media releases, press conferences and on-going communication and liaison with local journalists.	(1,454) 0 (1,454)
Human Resources	Ensuring that the Shire has the human resources and skills necessary to deliver its services. This includes <ul style="list-style-type: none"> Recruitment and Selection Employee Relations Industrial relations Learning and Development Occupational Health and Safety The development of long term strategies for staff attraction, development and retention. Customer Service 	(5,961) 2,164 (3,797)
Program and Process Review	Facilitates improving performance at the group and organisational levels. The Units role is to improve the organisation's ability to effectively respond to changes in its external environment and support the Organisation in increasing internal capabilities through ensuring the organisational structures, human resources systems, job designs, communication systems and leadership/managerial processes fully harness human motivation and help people function to their full potential.	(410) 0 (410)
Corporate Planning	Key responsibilities are: <ul style="list-style-type: none"> Development and ongoing review of the Council Plan. Coordination of linked business planning and 	(441) 0 (441)

Unit	Description	Net Cost \$'000
	corporate performance reporting across the organisation.	
	<ul style="list-style-type: none"> Supporting Council's advocacy priorities. 	
Governance	Ensuring that Council satisfies all its legislative requirements in relations to the function of the Council, including Council meeting arrangements, agendas and minutes for meetings, and all aspects of dealing with the Council, and also including: <ul style="list-style-type: none"> Risk Management and Insurances Purchasing (as part of customer services) Internal Audit 	(3,157) 9 (3,148)
Information Services	Provision of an efficient and effective technology and information services base for Shire operations.	(8,308) 4,129 (4,179)
Finance	Responsible for all budgeting, accounting, payroll and revenue collection functions of the Shire, including: <ul style="list-style-type: none"> Financial Accounting (ie Fin Stats and Audit) Management Accounting (ie budget and internal financial reporting) Payroll Revenue Management Procurement and Contracts Management 	(8,823) 7,727 (1,096)
Property and Valuations	The Property area facilitates management of the Shire's property portfolio including disposal of property.	(1,456) 697 (759)
	The Valuations area is responsible for all aspects of property valuation, including General revaluation, supplementary valuations, valuation objections, asset valuations and any other valuation requirements.	
Various Directorate budgets	Each Group have a Director and small staff whose role is to provide leadership and direction to the Group. This includes advocacy to other levels of government and peak bodies, establishing and communicating strategic direction, and generally steering the operating environment.	(1,843) 0 (1,843)
	Planning - Net Cost = 257	
	Infrastructure - Net Cost = 587	
	Communities - Net Cost = 462	
	Corporate Services - Net Cost = 537	

Major Initiatives

Key Strategic Activity	Council Plan Reference	Performance Measure	How is data reported	Performance Target
Quality Service	MI 59	Percentage of Merit Customer Request System action requests completed within Service Charter timeframes	Monthly Report	95%
Capital Works Program	MI 60	Percentage Completion Capital Works Budget	Quarterly reports to Council	90% completion annual committed program
Competent, safe and healthy workplace	MI 61	Implementation of Learning and Development Program for staff	Annual Report	Program published prior to June and delivered as published
Appropriate rates	MI 62	Adopt Rating Strategy	Report to Council	June 2016
Unified Communications	MI 63	Complete implementation program	Annual Report	July 2017
Long term infrastructure and financial planning	MI 64	Develop Long-Term Financial Plan and Capital Works Plan	Report to Council	July 2017

Initiatives

- 39) Councillor Elections
- 40) Induction training for Councillors
- 41) Tools and equipment replacement (all Councillors)
- 42) Corporate Strategy
- 43) Council Plan 2017-2021
- 44) Development of Risk, OH&S and Compliance Framework
- 45) Media training – Councillors election year
- 46) Matching grant funding

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2016/17 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 8) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.8 Reconciliation with budgeted operating result

Shire Strategic Plan - Goals	Net Cost \$'000	Expenditure \$'000	Revenue \$'000
Liveable Peninsula	(7,075)	(8,692)	1,617
Enhancing Public Places & Spaces	(39,898)	(40,681)	783
Improving Community Facilities	(6,429)	(21,083)	14,655
Leading Change on Climate change	(19,269)	(39,935)	20,666
Enhancing the Coastal Experience	337	(2,416)	2,753
Healthy Safe & Connected Communities	(28,063)	(47,060)	18,997
Supporting a Sustainable Economy	(1,456)	(1,714)	257
Innovative, Responsive, Value for Money Service Delivery	(17,775)	(32,501)	14,726
Total services and initiatives	(119,628)	(194,081)	74,453
Other non-attributable items			
Priority Works	(1,561)		
Priority Projects	(2,785)		
Reserve Transfers	275		
Deficit before funding sources	(123,698)		
Funding sources			
Rates	152,142		
Grants Commission	6,116		
Contributions - non-monetary	3,000		
Priority Projects income	250		
Capital Income	6,233		
Depreciation	(27,556)		
Interest (Net)	(289)		
Surplus for the year (as per Income Statement)	16,198		

3. Financial Statements

3.1 Corporate Performance Statement

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan Projections		
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Income					
Rates	150,075	155,549	159,228	163,208	167,288
Grants and subsidies	12,650	13,019	13,214	13,412	13,614
User charges	29,276	28,984	29,845	30,736	31,656
Grants Commission	3,168	6,116	6,442	6,571	6,703
Interest income	1,045	1,163	1,101	1,129	1,157
Total income	196,214	204,830	209,830	215,056	220,418
Expenses					
Employee Costs	(67,027)	(70,094)	(72,898)	(75,814)	(78,846)
Materials and Services	(86,329)	(89,221)	(92,097)	(95,211)	(98,454)
Other Expenses	(5,678)	(5,721)	(5,618)	(5,674)	(5,731)
Interest expense	(1,609)	(1,452)	(998)	(668)	(509)
Total expenses	(160,644)	(166,489)	(171,611)	(177,367)	(183,540)
Funds Available	35,571	38,341	38,219	37,689	36,878
Other Income/ Expense					
Debt servicing principal	(7,424)	(7,595)	(7,430)	(3,004)	(3,046)
Priority projects	(4,377)	(2,535)	(2,000)	(2,000)	(2,000)
Priority works	(6,573)	(1,561)	(1,500)	(1,500)	(1,500)
Capital expenditure	(46,825)	(32,864)	(29,250)	(33,150)	(32,300)
Capital carry forward expenditure	(9,966)	-	-	-	-
Capital grants	13,150	3,960	-	-	-
Capital contributions	2,946	2,273	2,000	2,000	2,000
Special Charge Schemes	1,016	-	-	-	-
Transfers from reserves	150	-	-	-	-
Total other income/ expense	57,903	38,321	38,180	37,654	36,846
Operating Result	(22,333)	20	39	35	32
Non-Operating					
Asset Sales	5,489	-	-	-	-
Result	(16,843)	20	39	35	32

3.2 Comprehensive Income Statement

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan Projections		
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Income					
Rates and charges	151,092	155,549	159,228	163,208	167,288
Statutory fees and fines	5,178	4,806	4,878	4,951	5,026
User fees	22,313	21,943	22,713	23,508	24,331
Grants - Operating	16,879	19,135	19,657	19,984	20,316
Grants - Capital	13,150	3,960	-	-	-
Contributions - monetary	3,546	2,525	2,000	2,000	2,000
Contributions - non-monetary	6,500	3,000	3,000	3,000	3,000
Interest income	1,045	1,163	1,101	1,129	1,157
Other income	2,093	2,232	2,254	2,277	2,300
Total income	221,795	214,314	214,831	220,057	225,418
Expenses					
Employee costs	67,214	70,094	72,898	75,814	78,846
Materials and services	98,787	93,292	95,597	98,711	101,954
Depreciation and amortisation	28,041	27,556	28,383	29,234	30,034
Borrowing costs	1,609	1,452	998	668	509
Other expenses	5,678	5,721	5,618	5,674	5,731
Total expenses	201,329	198,116	203,494	210,101	217,074
Surplus/(deficit) for the year	20,466	16,198	11,337	9,956	8,344
Other comprehensive income					
Items that will not be reclassified to surplus or deficit in future periods:					
Net asset revaluation increment	-	-	-	-	-
Total comprehensive result	20,466	16,198	11,337	9,956	8,344

3.3 Balance Sheet

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Assets					
Current assets					
Cash and cash equivalents	21,821	24,708	27,702	32,057	35,356
Trade and other receivables	16,981	18,467	18,665	19,098	22,561
Inventories	128	132	144	136	149
Other assets	2,524	2,524	1,693	2,524	1,693
Total current assets	41,454	45,831	48,204	53,814	59,758
Non-current assets					
Trade and other receivables	821	1,175	1,210	1,247	1,284
Property, infrastructure, plant & equipment	2,053,703	2,059,012	2,059,766	2,062,815	2,062,033
Other financial assets	8	8	8	8	8
Intangible assets	1,272	1,272	1,317	1,314	1,325
Total non-current assets	2,055,804	2,061,467	2,062,302	2,065,384	2,064,650
Total assets	2,097,258	2,107,298	2,110,507	2,119,198	2,124,409
Liabilities					
Current liabilities					
Trade and other payables	14,748	15,626	14,734	15,891	15,214
Trust funds and deposits	3,662	3,662	3,621	3,629	3,629
Provisions	13,001	13,430	13,545	13,992	14,454
Interest-bearing loans and borrowings	7,595	7,430	3,003	3,046	2,305
Total current liabilities	39,006	40,148	34,903	36,558	35,602
Non-current liabilities					
Provisions	3,917	4,046	4,167	4,292	4,421
Interest-bearing loans and borrowings	19,344	11,915	8,910	5,865	3,559
Total non-current liabilities	23,261	15,961	13,077	10,157	7,980
Total liabilities	62,267	56,109	47,980	46,715	43,582
Net assets	2,034,991	2,051,189	2,062,527	2,072,483	2,080,827
Equity					
Accumulated surplus	969,357	985,554	996,891	1,006,848	1,015,191
Reserves	1,065,635	1,065,635	1,065,635	1,065,635	1,065,635
Total equity	2,034,991	2,051,189	2,062,526	2,072,483	2,080,826

3.4 Statement of Changes in Equity

For the four years ending 30 June 2020

	Total \$'000	Accum Surplus \$'000	Reval Reserve \$'000	Other Reserves \$'000
2017				
Balance at beginning of the financial year	2,034,991	969,357	1,064,932	703
Surplus/(deficit) for the year	16,198	16,198	0	0
Net asset revaluation increment/(decrement)	0	0	0	0
Transfer to other reserves	0	0	0	0
Transfer from other reserves	0	0	0	0
Balance at end of the financial year	2,051,189	985,555	1,064,932	703
2018				
Balance at beginning of the financial year	2,051,189	985,555	1,064,932	703
Surplus/(deficit) for the year	11,337	11,337	0	0
Net asset revaluation	0	0	0	0
Transfer to other reserves	0	0	0	0
Transfer from other reserves	0	0	0	0
Balance at end of the financial year	2,062,526	996,892	1,064,932	703
2019				
Balance at beginning of the financial year	2,062,526	996,892	1,064,932	703
Surplus/(deficit) for the year	9,956	9,956	0	0
Net asset revaluation	0	0	0	0
Transfer to other reserves	0	0	0	0
Transfer from other reserves	0	0	0	0
Balance at end of the financial year	2,072,482	1,006,848	1,064,932	703
2020				
Balance at beginning of the financial year	2,072,482	1,006,848	1,064,932	703
Surplus/(deficit) for the year	8,344	8,344	0	0
Net asset revaluation	0	0	0	0
Transfer to other reserves	0	0	0	0
Transfer from other reserves	0	0	0	0
Balance at end of the financial year	2,080,826	1,015,192	1,064,932	703

3.5 Statement of Cash Flows

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan Projections		
	2015/16	2016/17	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
	Inflows/ (Outflows)	Inflows/ (Outflows)	Inflows/ (Outflows)	Inflows/ (Outflows)	Inflows/ (Outflows)
Cash flows from operating activities					
Rates and charges	151,092	155,549	159,228	163,208	167,288
Statutory fees and fines	5,178	4,806	4,878	4,951	5,026
User fees	22,313	21,943	22,715	23,510	24,330
Grants - operating	16,879	19,135	19,657	19,984	20,316
Grants - capital	13,150	3,960	0	0	0
Contributions - monetary	3,546	2,525	2,000	2,000	2,000
Interest received	1,045	1,163	1,101	1,129	1,157
Other receipts	2,093	2,232	2,254	2,277	2,300
Net GST refund / payment	9,331	8,843	8,400	8,500	8,501
Employee costs	(67,214)	(70,094)	(72,898)	(75,814)	(78,846)
Materials and services	(108,118)	(99,545)	(102,995)	(108,794)	(107,236)
Other payments	(5,678)	(5,719)	(5,618)	(5,674)	(5,731)
Net cash provided by/(used in) operating activities	43,617	44,798	38,722	35,277	39,105
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(54,178)	(32,864)	(27,300)	(27,250)	(32,250)
Proceeds from sale of investments	5,489	0	0	0	0
Net cash provided by/ (used in) investing activities	(48,689)	(32,864)	(27,300)	(27,250)	(32,250)
Cash flows from financing activities					
Finance costs	(1,609)	(1,452)	(998)	(668)	(509)
Repayment of borrowings	(7,425)	(7,595)	(7,430)	(3,004)	(3,046)
Net cash provided by/(used in) financing activities	(9,034)	(9,047)	(8,428)	(3,672)	(3,555)
Net increase/(decrease) in cash & cash equivalents	(14,106)	2,887	2,994	4,355	3,300
Cash and cash equivalents at the beginning of the financial year	35,927	21,821	24,708	27,702	32,057
Cash and cash equivalents at the end of the financial year	21,821	24,708	27,702	32,057	35,356

3.6 Statement of Capital Works

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan Projections		
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Property					
Land	2,183	125	111	126	123
Total land	2,183	125	111	126	123
Buildings	8,489	8,261	7,353	8,333	8,119
Total buildings	8,489	8,261	7,353	8,333	8,119
Total property	10,672	8,386	7,464	8,459	8,242
Plant and equipment					
Artworks	30	45	40	45	44
Plant, machinery and equipment	1,121	137	122	138	135
Fixtures, fittings and furniture	56	50	45	50	49
Library books	1,843	1,100	979	1,110	1,081
Total plant and equipment	3,050	1,332	1,186	1,344	1,309
Infrastructure					
Roads	25,120	10,231	9,106	10,320	10,055
Bridges	0	40	36	40	39
Footpaths and cycleways	0	3,460	3,080	3,490	3,401
Drainage	3,309	3,585	3,191	3,616	3,523
Recreational, leisure and community	0	1,582	1,408	1,596	1,555
Parks, open space and streetscapes	0	3,444	3,065	3,474	3,385
Marine structures	0	779	693	786	766
Other infrastructure	14,640	25	22	25	25
Total infrastructure	43,069	23,146	20,601	23,347	22,749
Total capital works expenditure	56,791	32,864	29,250	33,150	32,300
Represented by:					
New asset expenditure	14,157	6,797	6,050	6,857	6,681
Asset renewal expenditure	35,058	17,990	16,012	18,147	17,681
Asset expansion expenditure	0	0	0	0	0
Asset upgrade expenditure	7,576	8,077	7,188	8,147	7,938
Total capital works expenditure	56,791	32,864	29,250	33,150	32,300

3.7 Statement of Human Resources

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan Projections		
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Staff expenditure					
Employee costs - operating	65,066	67,801	72,898	75,814	78,846
Employee costs - capital	2,148	2,293	0	0	0
Total staff expenditure	67,214	70,094	72,898	75,814	78,846
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Permanent Employees	669.46	674.09	674.09	674.09	674.09
Total staff numbers	669.46	674.09	674.09	674.09	674.09

A summary of human resources expenditure categorised according to the organisational structure of Council is included in Section 10 (10.3.1 Employee Costs).

4. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast		Budget 2016/17	Strategic Resource Plan Projections			Trend +/-
			Actual 2014/15	Actual 2015/16		2017/18	2018/19	2019/20	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	1.6%	0.3%	5.0%	3.0%	2.3%	1.5%	-
Liquidity									
Working Capital	Current assets / current liabilities	2	151.9%	106.3%	114.2%	138.1%	147.2%	167.9%	+
Unrestricted cash	Unrestricted cash / current liabilities		94.8%	72.1%	61.5%	79.4%	87.7%	99.3%	+
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	23.9%	17.8%	12.4%	7.5%	5.5%	3.5%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		12.3%	6.0%	5.8%	5.3%	2.2%	2.1%	-
Indebtedness	Non-current liabilities / own source revenue		17.4%	21.5%	21.6%	18.4%	18.7%	17.8%	-
Asset renewal	Asset renewal expenditure / depreciation	4	73.0%	125.0%	65.3%	56.4%	62.1%	58.9%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	71.4%	74.8%	74.6%	75.9%	75.9%	75.9%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	o
Efficiency									
Expenditure level	Total expenditure / no. of property assessments		\$2,023	\$2,030	\$1,998	\$2,030	\$2,074	\$2,120	+
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,129	\$1,280	\$1,326	\$1,295	\$1,264	\$1,234	-
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		22.3%	22.1%	22.0%	22.0%	22.0%	22.0%	-

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

2 Working Capital - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease significantly in 2016/17 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

5. Other budget information (required by the Regulations)

This section presents other budget related information required by the Regulations.

This section includes the following statements and reports:

- 5.1 Grants operating
- 5.2 Grants capital
- 5.3 Statement of borrowings

5.1 Grants operating (\$2.255 million increase)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by 13% or \$2.255 million compared to 2015/16. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Grants - operating	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Recurrent - Commonwealth Government			
Victoria Grants Commission	3,168	6,116	2,948
Family day care	600	600	0
Recurrent - State Government			
Aged and Disability Services	374	374	0
Arts and Culture	90	90	0
Child Youth and Family Care	493	449	(43)
Environment Protection	21	99	78
Infrastructure Services	110	110	0
Libraries	940	915	(24)
Fire prevention	120	120	0
Other	45	41	(4)
School crossing supervisors	263	266	4
Maternal and child health	1,196	1,205	10
School holiday program	175	171	(4)
Immunisation	111	83	(27)
Indigenous access program	167	167	0
Delivered Meals	388	388	0
Home and Community Care	7,430	7,810	380
Fire Services Property Levy administration	130	130	0
Total recurrent grants	15,818	19,135	3,317
Non-recurrent - State Government			
Buildings and Facilities	18	0	(18)
Child Youth and Family Care	106	0	(106)
Climate Change Energy and Water	91	0	(91)
Economic Development & Tourism	275	0	(275)
Environment Protection	150	0	(150)
Infrastructure Services	214	0	(214)
Infrastructure Strategy	40	0	(40)
Strategic Planning	138	0	(138)
Other	29	0	(29)
Total non-recurrent grants	1,061	0	(1,061)
Total operating grants	16,879	19,135	2,255

Increases in specific operating grant funding reflect expected increased demand for these services. The increase in Victoria Grants Commission (VGC) funding results from changes to the cash payments of the grant as 50% of the allocation for the 2015/16 financial year was received in the prior year.

Non-recurrent grants have not been included as formal advice regarding these for the 2016/17 financial year had not been received at the time of drafting this document.

5.2 Grants capital (\$9.190 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by \$9.2 million compared to 2015/16 as grant funding can vary significantly from year to year, depending on the projects and programs funded. Council does not normally receive advance notification until grants have been approved, which will be during the 2016/17 financial year and reflected in the quarterly reviews.

Section 6 includes a more detailed analysis of the grants and contributions expected to be received during the 2016/17 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

Grants - capital	Forecast		Variance
	Actual 2015/16 \$'000	Budget 2016/17 \$'000	
Recurrent - Commonwealth Government			
Roads to Recovery	3,357	3,800	443
Total recurrent grants	3,357	3,800	443
Non-recurrent - Commonwealth Government			
Roads	3,514	0	(3,514)
Buildings	400	0	(400)
Infrastructure - Other	187	0	(187)
Parks, open space and streetscape	4,206	0	(4,206)
Plant and equipment	280	0	(280)
Recreation, leisure and community facilities	494	160	(334)
Marine structures	712	0	(712)
Total non-recurrent grants	9,793	160	(9,633)
Total capital grants	13,150	3,960	(9,190)

5.3 Statement of Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2015/16 \$'000	2016/17 \$'000
Total amount borrowed as at 30 June of the prior year	34,364	26,939
Total amount proposed to be borrowed	0	0
Total amount projected to be repaid	(7,425)	(7,595)
Total amount of borrowings as at 30 June	26,939	19,345

6. Capital works program

For the year ending 30 June 2017

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib'n \$'000	Council Cash \$'000	Borrow's \$'000
PROPERTY									
Land									
Land Acquisitions	125	95	30	0	0	0	0	125	0
Buildings									
Community facilities	2,880	211	2,283	386	0	0	50	2,830	0
Pavilion Strategy	3,655	957	1,988	710	0	0	0	3,550	0
Public Toilet Strategy	1,000	150	700	150	0	0	0	1,000	0
Sports facilities - safety rails	40	40	0	0	0	0	0	40	0
Municipal Offices	250	0	150	100	0	0	0	250	0
Other Buildings	436	10	244	182	0	0	119	317	0
Total Buildings	8,261	1,368	5,365	1,528	0	0	169	7,987	0
TOTAL PROPERTY	8,386	1,463	5,395	1,528	0	0	169	8,112	0
PLANT and EQUIPMENT									
Plant machinery and equipment									
Plant and equipment renewal	137	0	137	0	0	0	0	137	0
Furniture and fittings									
MP Regional Gallery	50	0	50	0	0	0	0	50	0
Artworks									
Artworks	45	45	0	0	0	0	15	30	0
Library Books									
Books: Product purchases	1,100	704	396	0	0	0	0	1,100	0
TOTAL PLANT AND EQUIPMENT	1,332	749	583	0	0	0	15	1,317	0

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib'n \$'000	Council Cash \$'000	Borrow's \$'000
INFRASTRUCTURE									
Roads									
Safer local roads	4,000	0	4,000	0	0	0	0	4,000	0
Roads to recovery	3,800	0	1,900	1,900	0	3,800	0	0	0
Black Spot Program	150	15	0	135	0	0	0	150	0
Local Area Traffic Management	210	168	0	42	0	0	0	210	0
Traffic and Transport Strategy	130	39	0	91	0	0	0	130	0
Entry Treatment Works Balnarring Reserve	330	66	0	264	0	0	0	330	0
Unmade car park strategy	120	0	0	120	0	0	0	120	0
Pedestrian Safety	510	212	102	197	0	0	0	510	0
Kerb and channel renewal	681	0	681	0	0	0	0	681	0
Program Works	300	88	0	212	0	0	0	300	0
Total Roads	10,231	588	6,683	2,961	0	3,800	0	6,431	0
Bridges									
Bridges and culverts	40	0	40	0	0	0	0	40	0
Footpaths and cycleways									
Footpath renewal program	1,500	0	1,500	0	0	0	0	1,500	0
Footpath construction strategy	1,460	1,460	0	0	0	60	0	1,400	0
Eastern sister headland path	500	500	0	0	0	0	0	500	0
Total Footpaths and cycleways	3,460	1,960	1,500	0	0	60	0	3,400	0
Drainage									
Drainage rehabilitation	1,050	40	538	473	0	0	0	1,050	0
Local integrated drainage strategy	2,500	500	250	1,750	0	0	0	2,500	0
Development works	35	35	0	0	0	0	0	35	0
Total Drainage	3,585	575	788	2,223	0	0	0	3,585	0

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib'n \$'000	Council Cash \$'000	Borrow's \$'000
Recreational, leisure & community facilities									
Recreation masterplan implementation	625	53	412	160	0	100	50	580	0
Active Sports Strategies	278	15	246	17	0	0	0	278	0
Fire Brigade Competition Track Mornington	25	0	0	25	0	0	0	25	0
Playground facilities	414	153	261	0	0	0	14	400	0
Equestrian and mountain bike strategy	50	30	0	20	0	0	0	50	0
Foreshore works	190	85	53	53	0	0	0	190	0
Total recreational, leisure & community facilities	1,582	336	971	275	0	100	64	1,523	0
Parks, open space and streetscapes									
Parks	644	52	150	442	0	0	0	644	0
Streetscapes	1,240	351	549	340	0	0	0	1,240	0
Place making	240	14	106	120	0	0	0	240	0
Timber structures renewal	300	0	300	0	0	0	0	300	0
Street lighting	100	70	20	10	0	0	0	100	0
Sorrento seawall stage 2	30	30	0	0	0	0	0	30	0
Foreshore camping fire mitigation	400	400	0	0	0	0	0	400	0
Signage	70	35	0	35	0	0	0	70	0
Gateway signage - Mt Eliza township	40	40	0	0	0	0	0	40	0
SIMS2 parks & roadsides	115	6	66	44	0	0	0	115	0
SIMS2 furniture & signs	265	0	249	16	0	0	0	265	0
Total Parks, open space and streetscapes	3,444	998	1,439	1,007	0	0	0	3,444	0
Marine Structures									
Marine structures	779	120	592	67	0	0	0	779	0
Other Infrastructure									
Resource recovery centre upgrades	25	8	0	18	0	0	0	25	0
Total other Infrastructure	25	8	0	18	0	0	0	25	0
TOTAL INFRASTRUCTURE	23,146	4,585	12,012	6,549	0	3,960	64	19,227	0
TOTAL NEW CAPITAL WORKS 2016/17	32,864	6,797	17,990	8,077	0	3,960	248	28,656	0

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib'n \$'000	Council Cash \$'000	Borrow's \$'000
6.3 Summary									
PROPERTY	8,386	1,463	5,395	1,528	0	0	169	8,112	0
PLANT AND EQUIPMENT	1,332	749	583	0	0	0	15	1,317	0
INFRASTRUCTURE	23,146	4,585	12,012	6,549	0	3,960	64	19,227	0
Developer Contributions (not project aligned)							2,025	(2,025)	
TOTAL CAPITAL WORKS	32,864	6,797	17,990	8,077	0	3,960	2,273	26,631	0
6.4 Funding Sources									
Grants	3,960								
Contributions	248								
Developer contributions (not project aligned)	2,025								
Council cash	26,631								
TOTAL CAPITAL WORKS	32,864								

7. Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget

In developing the Strategic Resource Plan (referred to in Section 14), rates and charges were identified as an important source of revenue, accounting for 72.6% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The State Government have introduced the Fair Go Rates System (FGRS) which sets out the maximum amount councils may increase rates in a year. For 2016/17 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Mornington Peninsula Shire community.

It is predicted that the 2016/17 operating position will be significantly impacted by wages growth and reductions in government funding. It will therefore be necessary to achieve future revenue growth while continuing to contain costs in order to achieve the proposed \$8.3 million operating position by 2019/20, as set out in the Strategic Resource Plan. The \$29.3 million contribution from operations toward capital investment for the 2017/18 year is also less than the preceding and succeeding years' expenditure levels of \$32-33 million and therefore, unless it can be increased, it will be challenging to maintain robust capital works programs in the future.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.5% in line with the rate cap. This will occur in conjunction with the abolition of the municipal charge and the introduction of a waste service charge; all remaining within the rate cap. This will raise total rates and charges for 2016/17 of \$155.5 million, including \$0.9 million generated from supplementary rates. Council's municipal charge has been abolished. A waste service charge has been introduced intended to recoup the full cost of waste services (\$19.14 million) including collection, disposal, street sweeping, footpath sweeping plus street and drain litter collection. Council's rating strategy has been revised and a redistribution of the rate burden has occurred as a result of the abolition of the broad-based but regressive municipal charge, the introduction of a waste service charge and an increased weighting for vacant commercial and vacant industrial properties. In combination with the general revaluation (to take effect from 1 July 2016) these changes have resulted in percentage changes to three (of the five) of rate differentials that are well below (in fact negative) the rate cap of 2.5%. There is a sizeable percentage increase (9.8%) to the rate-in-the-dollar for two vacant land differentials (vacant commercial and vacant industrial).

The provisions of the *Valuation Land Act* 1960 specify that all Victorian councils are required to separately rate each part of a property that is able to be separately occupied, which results in you receiving more than one rate notice for a single property. However, Council is also able to combine multiple titles onto one rate notice where the titles are occupied by the same person. This is known as **contiguous rating**. Having your properties rated together is a financial benefit as you will only be charged one Waste Service Charge. In some circumstances combining multiple titles onto one rate notice can change the rating category, resulting in further savings eg. when residential vacant land is combined with an adjoining residential dwelling the rate notice will be levied at the General Rate. The rate in the dollar for the General rate is currently 20% less than the Residential Vacant Land Rate and 40% less than the Vacant Industrial and Vacant Commercial Land Rates. Properties can be abutting or may be separated by a public purpose open reserve or open space, street, road, lane, footway, court, railway, thoroughfare or travelling route.

Note: Mornington Peninsula Shire's policy is to regularly review all contiguously rated properties. Should you sell one or all of your properties the contiguous rating will be cancelled.

To apply, you are required to complete and submit the Application for Contiguous Rating Form, or contact our Property and Valuation team on 5950 1090. Applications will be assessed in accordance with the provisions of the *Valuation of Land Act* 1960.

Please note - as at 1 January 2016 (and effective from 1 July 2016), a revaluation of all properties within the municipality was conducted as required under legislation and will apply from 1 July 2016 for the 2016/17 year.

The biennial general revaluation was completed after the Proposed Budget was on public exhibition (7 April 2016 to 12 May 2016) and was submitted to the Valuer General on 27 May 2016. As a result of the significant overall increase in the CIV of the entire municipality the general rate in the dollar of CIV for all rate differentials has reduced by 7.5% compared to the rates exhibited in the Proposed Budget document.

7.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2015/16 cents/\$CIV	2016/17 cents/\$CIV	Change
General rate for rateable general properties	0.22278	0.20964	-5.9%
General rate for rateable vacant residential properties	0.26734	0.25157	-5.9%
General rate for rateable vacant commercial properties	0.26734	0.29350	9.8%
General rate for vacant industrial properties	0.26734	0.29350	9.8%
General rate for rateable MP Ag Rate properties	0.07797	0.07337	-5.9%

7.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2015/16 \$	2016/17 \$	Change
General land	120,110,380	124,335,138	3.5%
Vacant residential land	4,759,449	5,084,559	6.8%
Vacant commercial land	85,032	116,071	36.5%
Vacant industrial land	217,327	233,323	7.4%
MP Agricultural rate land	2,007,406	1,870,844	-6.8%
Cerberus land	45,562	45,497	-0.1%
Steel works	840,000	840,000	0.0%
Cultural and recreational land	151,274	151,274	0.0%
Supplementary Rates	800,000	900,000	12.5%
Land Sustainability Rebate	(400,000)	(400,000)	0.0%
Heritage Rebate	(70,000)	(70,000)	0.0%
Valuations objections	(100,000)	(100,000)	0.0%
Total amount to be raised by general rates	128,446,430	133,006,706	3.6%

7.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2015/16	2016/17	Change
General land	92,510	93,524	1.1%
Vacant residential land	4,024	4,056	0.8%
Vacant commercial land	57	60	5.3%
Vacant industrial land	241	214	-11.2%
MP Agricultural rate land	1,199	1,182	-1.4%
Cerberus land	111	111	0.0%
Steel works	1	1	0.0%
Cultural and recreational land	27	27	0.0%
	98,170	99,175	1.0%

7.4 The basis of valuation to be used is the Capital Improved Value (CIV)

7.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2015/16 \$	2016/17 \$	Change
General land	53,758,776,052	59,309,050,500	10.3%
Vacant residential land	1,780,310,000	2,053,437,000	15.3%
Vacant commercial land	31,807,000	39,548,000	24.3%
Vacant industrial land	81,293,000	79,498,000	-2.2%
MP Agricultural rate land	2,574,467,000	2,549,744,000	-1.0%
Cerberus land	40,903,000	43,405,000	6.1%
Steel works	133,670,000	126,400,000	-5.4%
Cultural and recreational land	155,126,500	153,220,000	-1.2%
Total value of land	58,556,352,552	64,354,302,500	9.9%

7.6 The municipal charge under section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2015/16 \$	Per Rateable Property 2016/17 \$	Change
Municipal	180	0	-100.0%

7.7 The estimated total amount to be raised by municipal charges compared with the previous financial year

Municipal Charge by Type or Class of Land	2015/16	2016/17	Change
	\$	\$	
Residential - Improved land	15,568,200	0	N/A
Commercial - Improved land	567,900	0	N/A
Industrial - Improved land	277,920	0	N/A
Boatsheds/Berths	235,260	0	N/A
Vacant residential land	724,320	0	N/A
Vacant commercial land	10,260	0	N/A
Vacant industrial land	43,380	0	N/A
MP Agricultural rate land	215,820	0	N/A
Cerberus land	19,980	0	N/A
Steel works	0	0	0.0%
Cultural and recreational land	0	0	0.0%
Total	17,663,040	0	-100.0%

7.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2015/16	Per Rateable Property 2016/17	Change
	\$	\$	
Waste Service Charge	0	193	100.0%

7.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type or Class of Land	2015/16	2016/17	Change
	\$	\$	
Waste Service Charge by type or class of land:			
Residential - Improved land	0	16,817,441	N/A
Commercial - Improved land	0	613,354	N/A
Industrial - Improved land	0	312,660	N/A
Boatsheds/Berths	0	306,677	N/A
Vacant residential land	0	782,808	N/A
Vacant commercial land	0	11,580	N/A
Vacant industrial land	0	41,302	N/A
MP Agricultural land	0	228,126	N/A
Cerberus land	0	21,423	N/A
Steel works land	0	0	N/A
Cultural and recreational land	0	0	N/A
Sub-total Waste Service Charge	0	19,135,371	N/A
Green waste charge (optional)	2,953,328	3,407,005	15.4%
Total	2,953,328	22,542,376	663.3%

7.10 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type or Class of Land	2015/16 Municipal Charge \$	2016/17 Waste Charge \$	Change
Residential - Improved land	15,568,200	16,817,441	8.0%
Industrial - Improved land	277,920	312,660	12.5%
Boatsheds/Berths	235,260	306,677	30.4%
Vacant residential land	724,320	782,808	8.1%
Vacant commercial land	10,260	11,580	12.9%
Vacant industrial land	43,380	41,302	-4.8%
MP Agricultural land	215,820	228,126	5.7%
Cerberus land	19,980	21,423	7.2%
Steel works land	0	0	N/A
Cultural and recreational land	0	0	N/A
Sub-total Service Charge	17,663,040	19,135,371	8.3%
Green waste charge (optional)	2,953,328	3,407,005	15.4%
Sub-total Service Charge	20,616,368	22,542,376	9.3%

7.11 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2015/16 \$	2016/17 \$	Change
General rates	127,646,430	132,106,706	3.5%
Supplementary rates	800,000	900,000	12.5%
Municipal charge	17,663,040	0	-100.0%
Waste service charge	0	19,135,371	N/A
Subtotal	146,109,470	152,142,077	4.1%
Green waste charge (optional)	2,953,328	3,407,005	15.4%
Total rates and charges	149,062,798	155,549,082	4.4%

7.12 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated total amounts to be raised by rates and charges. However, the total amount that will actually be raised by rates and charges over the course of the 2016/17 year may be affected by:

- The making of supplementary valuations (2016/17: estimated \$900,000 and 2015/16: \$800,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes business land and vice versa.

Readers are also advised to refer to Section 15.4 for commentary with respect to the impact of the biennial general revaluation. It is important to note that the general valuation data submitted to the Valuer General on 27th May 2016 (after the exhibition period for the Proposed Budget) demonstrated a significant (7.8%) increase in the aggregate CIV of the entire municipality (compared to the 2014 general valuation).

7.13 Differential Rates

The rate payable in relation to land in each category of differential are:

- A general rate of 0.20964% (0.20964 cents in the dollar of CIV) for all general rateable properties
- A differential rate of 0.25157% (0.25157 cents in the dollar of CIV) for all rateable vacant residential and vacant rural properties
- A differential rate of 0.29350% (0.29350 cents in the dollar of CIV) for all rateable vacant commercial and vacant industrial properties
- A differential rate of 0.07337% (0.07337 cents in the dollar of CIV) for all rateable Mornington Peninsula Agricultural properties (this excludes any associated house and curtilage).

The amount of each differential rate will be determined by multiplying the Capital Improved Value of the relevant rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

7.13.1 Residential - Vacant land

Residential Vacant Land is land:

- (a) on which there is no dwelling or like building designed or adapted for human habitation; and
- (b) which is located within any of the following zones under the Mornington Peninsula Planning Scheme –
 - Residential Zone 1
 - Low Density Residential Zone
 - Comprehensive Development Zone 1
 - Green Wedge Zone 4 (property less than 4,000m²)
 - Special Use Zone 4.

Objective

The objective of this differential rate is to ensure that owners of vacant residential land make an equitable financial contribution to the cost of carrying out the functions of Council, noting that Council incurs the cost of carrying out a range of functions irrespective of whether land is vacant or occupied.

Types and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Not applicable.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

None

7.13.2 Commercial - Vacant land

Commercial Vacant Land is land:

- (a) on which there is no building designed or adapted for commercial or like use; and
- (b) which is located within any of the following zones under the Mornington Peninsula Planning Scheme –
 - Business Use Zone 1
 - Business Use Zone 4
 - Business Use Zone 5

Objective

To ensure that owners of vacant commercial land make an equitable financial contribution to the cost of carrying out the functions of Council, noting that Council incurs the costs of carrying out a range of functions irrespective of whether land is vacant or occupied.

Types and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Not applicable.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

None

7.13.3 Industrial - Vacant land

Industrial Vacant Land is land:

- (a) on which there is no building designed or adapted for industrial or like use; and
- (b) which is located within any of the following zones under the Mornington Peninsula Planning Scheme –
 - Industrial Zone 3
 - Special Use Zone 1
 - Special Use Zone 3

Objective

To ensure that owners of vacant industrial land make an equitable financial contribution to the cost of carrying out the functions of Council, noting that Council incurs the costs of carrying out a range of functions irrespective of whether land is vacant or occupied

Types and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Not applicable.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

None

7.13.4 Mornington Peninsula Agricultural land (Farm land)

Mornington Peninsula Agricultural Land is land:

which is 'farm land' within the meaning of section 2(1) of the *Valuation of Land Act 1960* but excluding any portion containing a residential, commercial or industrial building (or buildings) or an outbuilding or other similar form of improvement (including the curtilage to any principal residential or commercial building whether the curtilage is fenced off or not).

For the purposes of this definition:

- (a) 'curtilage' means an area of land measuring 2,000 square metres around the principal residential building or commercial building or industrial building. If there is both a principal residential building and a principal commercial or industrial building on such land, the curtilage will be the area around the residential building alone;
- (b) 'residential building' means a building used or designed or adapted for residential purposes; and
- (c) 'commercial building' means a building used or designed or adapted for commercial purposes; and
- (d) 'industrial building' means a building used or designed or adapted for industrial purposes.

Objective

- To support the planning objectives of Melbourne 2030 as they relate to urban containment.
- To preserve the rural amenity of the Mornington Peninsula and ensure the wider community can continue to enjoy those benefits.
- To preserve and protect agricultural land as a productive resource.
- To ensure that eligible land is managed in a responsible way.

Types and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Any use corresponding with the relevant characteristics described in the Declaration.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

Not applicable.

MPSC currently uses its agricultural differential rate to protect areas which are suited to agriculture and to ensure that eligible land is managed in a responsible way.

Following adoption of the Interim Green Wedge Management Plan (24 September 2012), Council

has ensured that the Mornington Peninsula Agricultural Rate and its objectives are consistent with the aspirations for the Green Wedge.

The Interim Green Wedge Management Plan supports the continuation of a farm rate differential.

Action 27 under Green Wedge Action Plan No. 2 specifically says –

‘Continue to offer a farm rate over land areas actively used for agriculture, excluding the dwelling curtilage, and explore opportunities to better promote productive use of rural land’

It should be noted that the current Council Strategic Plan has a strong commitment to agriculture, as evidenced by:

Outcome 7.2 Prosperous rural economy

Strategy 7.2.1 To foster and encourage agriculture and promote the Peninsula’s rural sector

This provides a sound ‘policy anchor’ for the Mornington Peninsula Agricultural rate and the differential offered to eligible recipients.

The Green Wedge Management Plan is an important policy platform for this rating differential.

As one of the 12 Green Wedge areas around Melbourne, the Mornington Peninsula is intended to retain a substantial non-urban area which provides for environmental conservation, landscape protection, informal outdoor recreation and productive agricultural use. These may be regarded as the ‘core’ policy objectives and define the long term role of the Mornington Peninsula Green Wedge. There are also ‘secondary’ opportunities for tourism which is complementary to these core objectives.

The differential operates as follows -

- 35% of the general rate is applied to farmland component of property only
- Farmhouse (plus curtilage) currently bears the full general rate
- Commercial or industrial components are separately rated

Mornington Peninsula Shire is unique in that only the farm land portion of a rural property is eligible for the differential farm rate; the ‘house and curtilage’ attracts the general rate.

7.14 Rebates

7.14.1 Land Sustainability Rebate

The purpose of the Land Sustainability rebate is to encourage best practice in land management and the protection and enhancement of the natural environment and biodiversity of the peninsula.

Some 700 properties utilise the rebate on an annual basis, at an estimated cost of \$400k.

The current rebate for Land Sustainability has been in place for a decade, and no change is proposed at this time. When Council reconsiders the many issues associated with the Green Wedge Management Plan at some stage in the future, it will be an opportunity to reassess the approach.

7.14.2 Heritage Rebate

The purpose of the Heritage rebate is to recognise the cultural values of heritage properties on the Mornington Peninsula, and particularly the cost of preservation and maintenance of properties with heritage value.

Council introduced a rebate for heritage listed properties in 2003/04. Council's motive was to

assist in ensuring that places of heritage significance to the Peninsula would not be slowly lost for future generations.

A distinction was drawn for properties in a Heritage Precinct because whilst the heritage controls in the Planning Scheme are the same, the exercise of discretion for the individual heritage place is more rigorous than in the case of a property in a heritage precinct (where the focus is on the heritage values of the precinct rather than those of the individual building).

A previous desk top review of the rebate indicated that the major benefit is not in the financial benefit provided to eligible property owners, but more the recognition and support for owners of heritage properties. In fact, the rebate is considered a small financial benefit having regard for the cost of maintaining a heritage listed property.

It does however continue to recognise in a small way the regard the community has for its past heritage, and to the extent that it entices owners of heritage listed property to continue to maintain the property, it is seen as beneficial.

No change to the heritage rebate is proposed at this time and the 2016/17 provision is \$70k.

7.15 Properties rated under the Cultural and Recreation Lands Act

Council has 27 properties in the municipality (primarily yacht and sailing clubs, and golf clubs) rated under the Cultural & Recreational Lands Act 1963 (CRLA). Under the CRLA, (Section 4 (1), a Council may levy rates

‘in each year such amount as the Municipal Council thinks reasonable having regard to the services provided by the Municipal Council in relation to such lands and having regard to the benefit to the community derived from such recreational lands’.

The CRLA was enacted to provide for a rating regime for those properties that are defined as being eligible to be rated under the CRLA. Section 2 of the CRLA defines this type of land as:

(a) *lands which are—*

(i) *vested in or occupied by any body corporate or unincorporate which exists for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objectives and prohibits the payment of any dividend or amount to its members; and*

(ii) *used for out-door sporting recreational or cultural purposes or similar out-door activities.*

In simple terms, to be eligible a club must comply with the following criteria:

- The lands must be vested in or occupied by any body corporate or unincorporated
- The body must exist for promoting cultural or sporting recreational facilities
- The body must apply its profits in promoting its objectives, and prohibit payment of any dividend or amount to its members.
- The land must be “used” ie. not dormant
- The land must be used for “outdoor” sporting, recreational or cultural activity

Clearly the definition does not include an entity which is in private ownership, or operate to generate a profit distributable to club members; as such, a number of private golf clubs are not eligible.

In 2012/13 a review was conducted and concluded that there was no material change required to the current calculation method. In light of the change to the general rate being negative predominantly due to an overall increase in the aggregate Shire CIV the amount determined for 2016/17 remains the previous year amount without any increment.

No Municipal Charge or Waste Service Charge is levied against these properties.

7.16 Municipal Charge

Under section 159 of the *Local Government Act 1989*, Council may declare a municipal charge to cover some of the administrative costs of the Council. The legislation is not definitive on what comprises administrative costs and does not require Council to specify what is covered by the charge.

Council has abolished the municipal charge with effect from 1st July 2016.

7.17 Waste Service Charge

Under section 162 (b) of the *Local Government Act 1989*, Council may raise a service charge for “the collection and disposal of refuse.”

Council has introduced a waste service charge designed and intended to fully recover the costs of the collection and disposal of refuse including:

- Collection of waste and refuse – including:
 - Kerbside waste collection
 - Kerbside recyclables collection
 - Kerbside hard waste collection
 - Street sweeping
 - Footpath sweeping and cleaning
 - Street litter bin collection
 - Drain litter collection
 - Beach cleaning
- Disposal of waste and refuse – including:
 - Waste disposal contract costs
 - Green waste process costs EPA audit recommendations implementation at the Rye Landfill
 - Risk management initiatives at former Shire Landfills
 - Rye Landfill capping provision
 - Waste management leachate treatment
 - Ground water and surface water monitoring
 - Landfill facility for solid waste
 - State Government Landfill levy

The Waste Services Charge will be applied to assessments for all property types with the only exceptions being:

- Properties rated under the Cultural and Recreational Lands Act 1963
- Properties subject to the Western Port (Steel Works Rating) Act 1971

Budget Analysis

The following reports provide detailed analysis to support and explain the budget reports in the previous section.

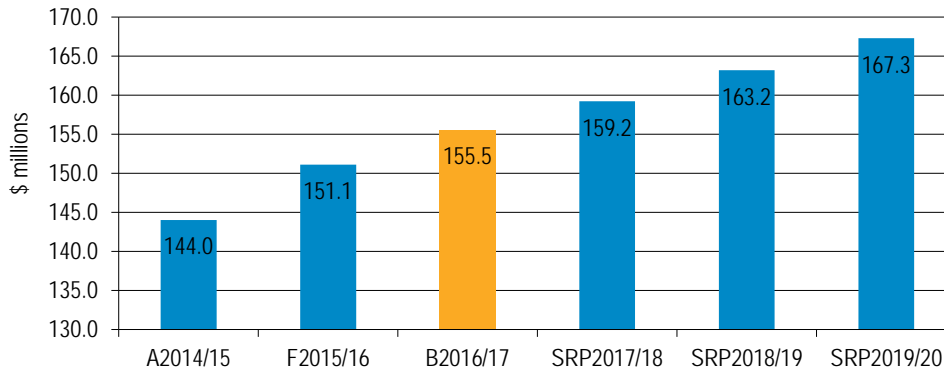
This section includes the following analysis and information.

- 8 Summary of financial position
- 9 Budget influences
- 10 Analysis of operating budget
- 11 Analysis of budgeted cash position
- 12 Analysis of capital budget
- 13 Analysis of budgeted financial position

8. Summary of financial position

Council has prepared a Budget for the 2016/17 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

8.1 Rates and charges



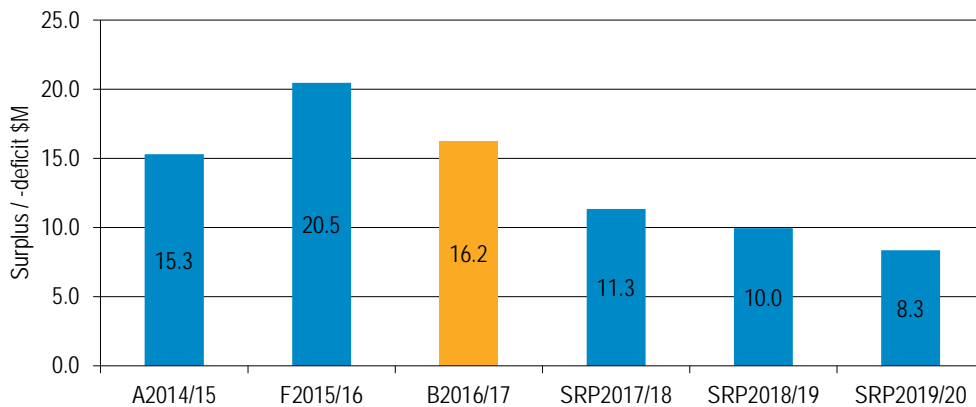
A = Actual F = Forecast B = Budget SRP = Strategic Resource Plan estimates

Income raised by all rates and charges has increased by \$4.4 million over 2015/16 to \$155.5 million. The average general rate will increase by slightly less than 2.5% in line with the Fair Go Rates System rate cap. This will occur in conjunction with the abolition of the municipal charge and the introduction of a waste service charge; all remaining within the allowable increase. This will raise total rates and charges for 2016/17 of \$155.5 million, including \$0.9 million generated from supplementary rates.

Council's rating strategy has been revised and a redistribution of the rate burden has occurred as a result of the abolition of the broad-based but regressive municipal charge, the introduction of a waste service charge (\$193 per applicable property) and an increased weighting for vacant commercial and vacant industrial properties. Under section 162 (b) of the *Local Government Act 1989*, Council may raise a service charge for "the collection and disposal of refuse". The introduction of this charge is to recoup the full cost of waste services (\$19.14 million) including kerbside collection, beach cleaning, disposal, street sweeping, footpath sweeping plus street and drain litter collection.

Refer Sections 7 and 15 for more information.

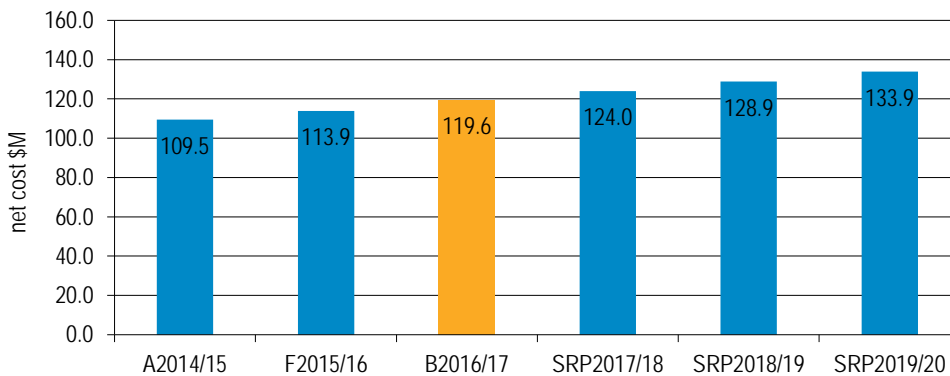
8.2 Operating result



According to the Corporate Performance Statement, the budget is fundamentally balanced. As per the Comprehensive Income Statement though, the expected operating result for the 2016/17 year is a surplus of \$16.2 million, which is a decrease of \$4.3 million over 2015/16 forecast. This is mainly due to reduced external grant funding for capital works which is forecast to decrease to \$3.9 million (2015/16 forecast is \$13.2 million). Grants can vary significantly from year to year, depending on the projects and programs funded. Councils do not normally receive advance notification until grants have been approved, which will be during the 2016/17 financial year and reflected in the various forecast reviews throughout the year.

The adjusted underlying result excludes items such as non-recurrent capital grants and non-cash contributions and is reported in section 10 of this document for further information.

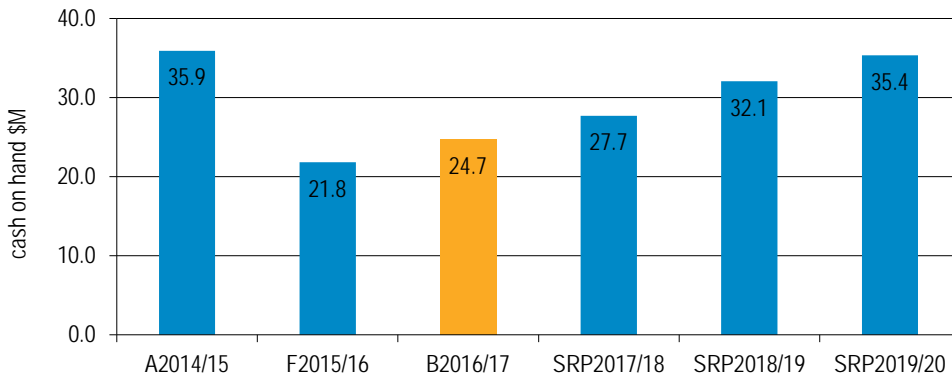
8.3 Services



The net cost of services delivered to the community for the 2016/17 year is budgeted to be \$119.6 million which is an increase of \$5.7 million over 2015/16. The increase includes year-on-year cost increases and proposed enhancements.

Refer Section 2 for a list of services.

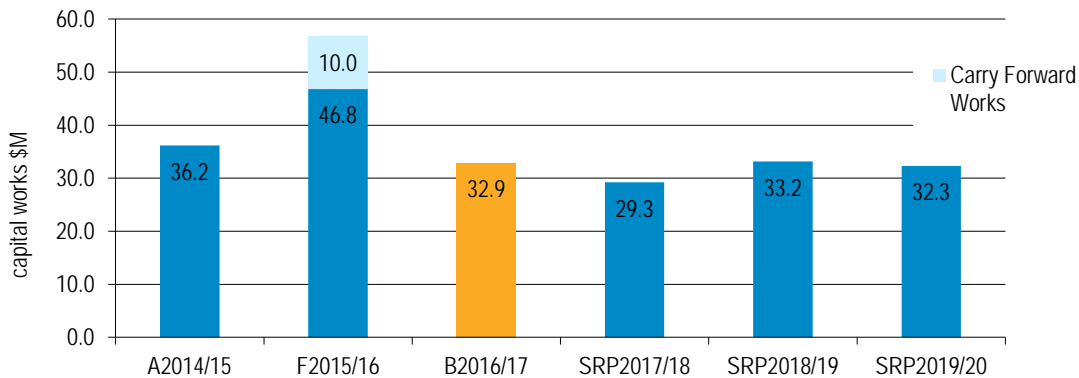
8.4 Cash and investments



Cash and investments are expected to increase by \$2.9 million during the year to \$24.7 million as at 30 June 2017.

Refer also Section 3 for the Statement of Cash Flows and Section 11 for an analysis of the cash position.

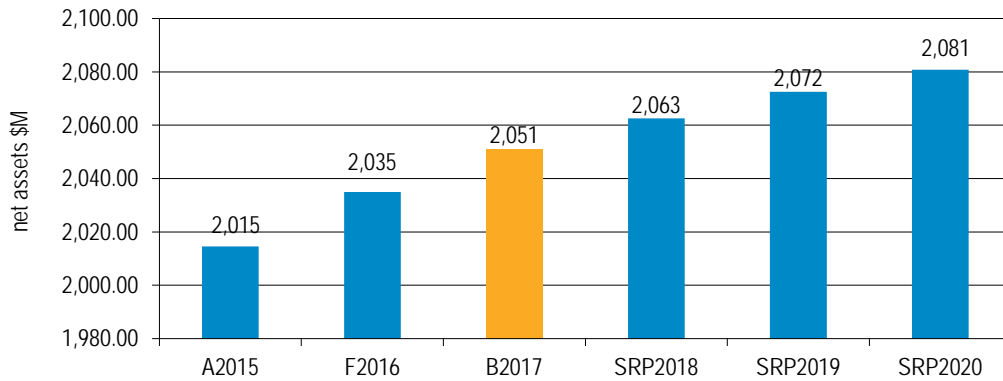
8.5 Capital works



The capital works program for the 2016/17 year is expected to be \$32.9 million. Of the \$32.86 million of capital funding required, \$3.9 million will come from external grants, \$2.3 from contributions and the balance of \$26.6 million from Council cash. The Council cash amount comprises cash held at the start of the year (\$21.8 million) and cash generated through operations in the 2016/17 financial year (\$44.8 million). The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

Refer also Section 3 for the Statement of Capital Works and Section 12 for an analysis of the capital budget.

8.6 Financial position

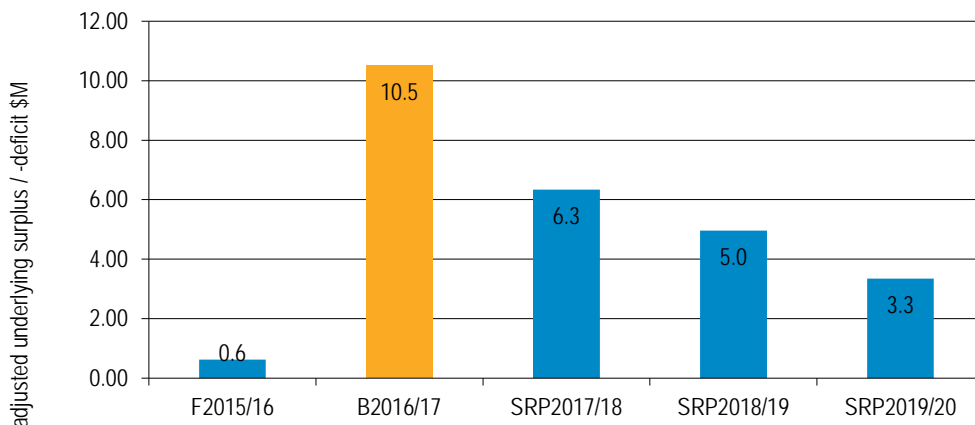


The financial position is expected to improve with net assets (net worth) to increase by \$16.2 million to \$2.051 billion.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all land, buildings, roads, vehicles, equipment etc. which has been accumulated by Council over many years.

Refer also Section 3 for the Balance Sheet and Section 13 for an analysis of the budgeted financial position.

8.7 Financial sustainability

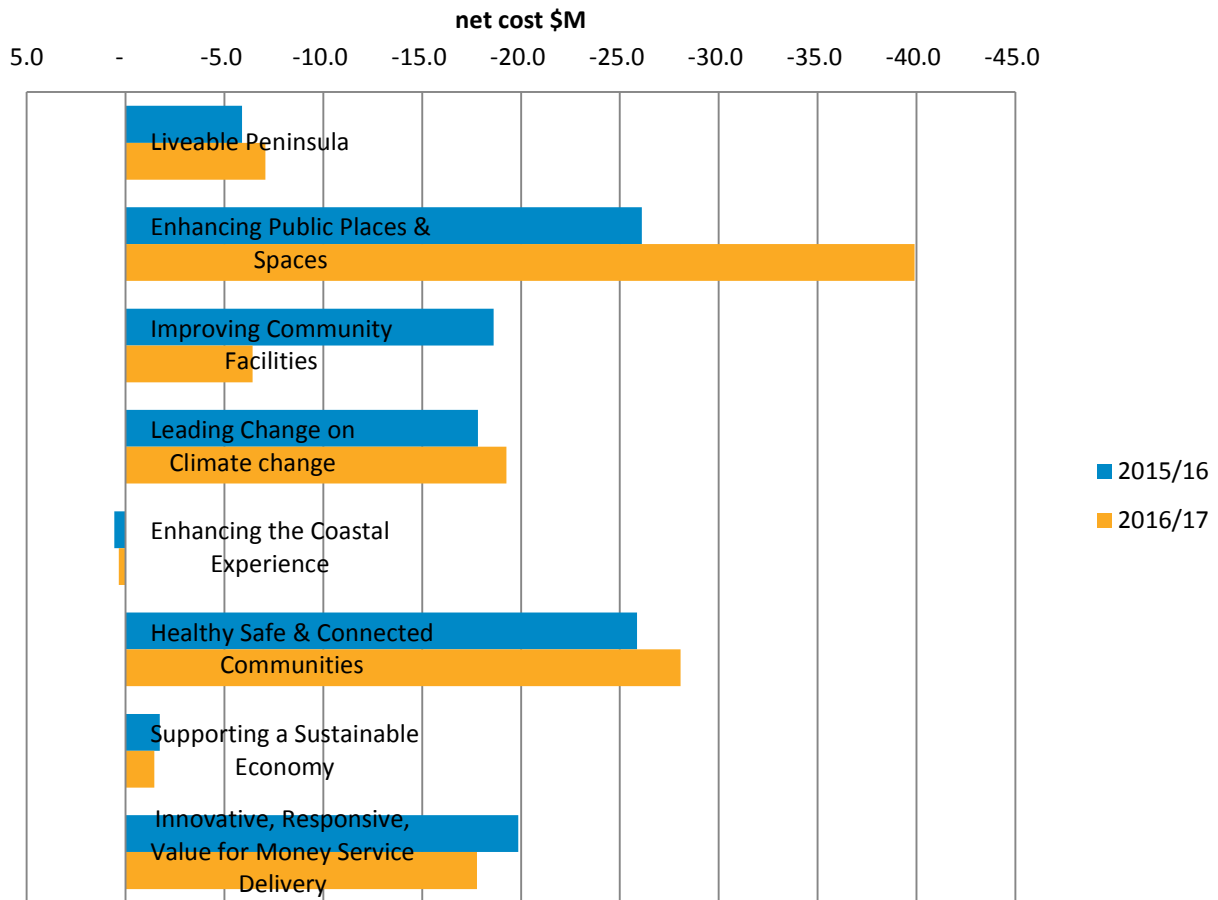


A high level Strategic Resource Plan for the years 2016/17 to 2019/20 has been developed to assist Council in adopting the budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan.

The adjusted underlying result, which is a measure of financial sustainability, shows a declining surplus over the four year period. This is due to Council's forecast revenue not keeping pace with the expected rising cost of operations, in particular the cumulative impacts of the Fair Go Rates System, cost shifting from other levels of government, operating grants not keeping pace with inflation and employee costs.

Refer Section 14 for more information on the Strategic Resource Plan.

8.8 Goals as per Council Plan



The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan.

The services that contribute to these objectives are set out in Section 2.

9. Budget Influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

9.1 Snapshot of Mornington Peninsula Shire

Our Place

Mornington Peninsula Shire covers approximately 720 square kilometres of land with a coastline that extends over 190 kilometres and encompasses approximately 10 per cent of Victoria's coastline. The region is one of Melbourne's premier holiday and retirement destinations and has magnificent landscapes, coasts and beaches that are of state significance and attract millions of visitors every year.



Our Community

The Shire has 40 towns and villages spread across the peninsula, with the majority of the residential population living along the coastline. The Shire has an estimated permanent resident population of 153,800 (as per the *Council Plan 2013-17*), as well as a non-resident population who spend part of the week, or their holidays, on the peninsula. Many beach holiday houses are based along the Port Phillip coastline, with the population swelling by up to 30 per cent in the summer months. By 2017 the population of the peninsula is forecast to reach 159,710 permanent residents.



Our Environment

Approximately 70 per cent of the Shire is retained as rural land within the Green Wedge planning zone, whilst the other 30 per cent is taken up by towns and villages. Within the Green Wedge, there are areas of highly productive farmland as well as highly significant landscapes and ecosystems. The Mornington Peninsula and Western Port has become part of the world-wide network of biosphere reserves recognised by the United Nations. The region has been recognised for its: great biological diversity; many significant, rare native plants and vegetation; wetlands; sites of geomorphological significance; remnant indigenous vegetation; highly scenic landscape values; and sites of historic importance.



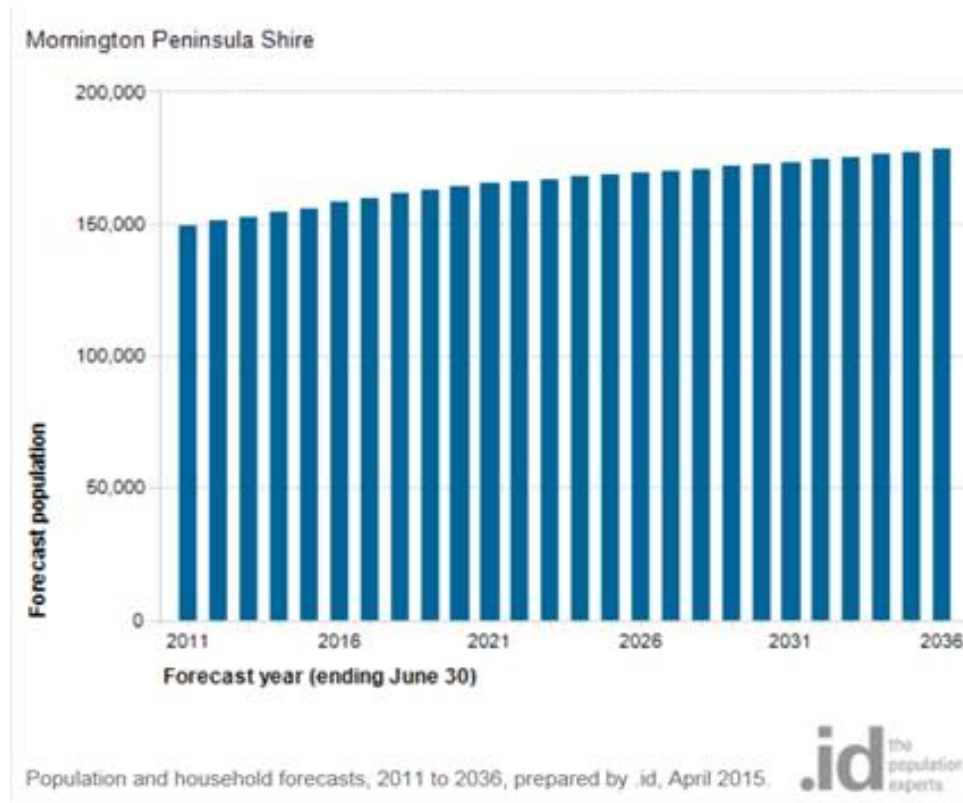
Our Economy

The Shire has a strong \$11.3 billion local economy, with \$6.3 billion in gross regional product. There are more than 13,000 businesses from a diverse range of industries including retail, manufacturing, construction and business services. The region also has a distinguished agricultural history, including beef, viticulture (grapes) and horticulture (fruit, vegetables and flowers), with the existing food and wine producers being recognised as world class and industry leaders in their respective fields. Tourism is another significant contributor to the local economy (contributing 11% to our Gross Regional Product).



Our Population

The Mornington Peninsula Shire population is 153,823 (in 2014) (as per the *Council Plan 2013-17*), with projections it will expand to around 178,000 people by 2036. The Peninsula has a stable population growth rate at around 1.1% p.a. This growth rate is expected to continue to approximately 2021; after which time the average annual growth rate is expected to gradually decrease through 2036.



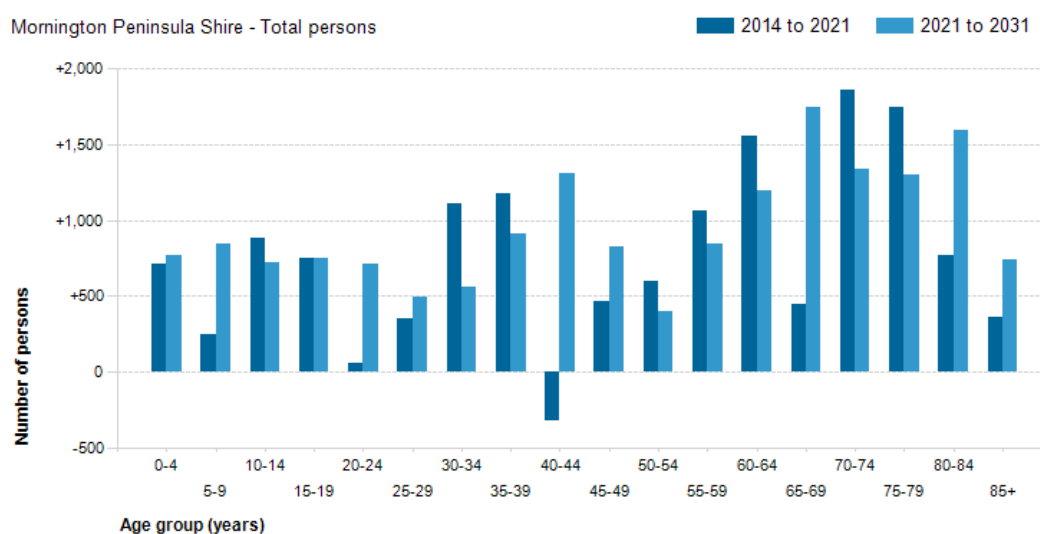
The age structure of Mornington Peninsula Shire provides key insights into the level of demand for age based services and facilities such as senior services and child care.

Birth rates (called fertility rates per 1000 population) have been steady at 2% (averaging 1550 births per annum).

The Mornington Peninsula Shire has a significantly ageing population compared with the Melbourne Metropolitan average. In 2014, the number of people aged 60 years and older comprised 28.5% our population; by 2031 this is expected to increase to 31.7%, so approximately one of every three people residing within Mornington Peninsula will be aged over 60 years.

The graph below demonstrates the current and projected population age structure for the Mornington Peninsula Shire and how it is expected to change over time.

Forecast change in age structure - 5 year age groups



Source: Forecast id – population forecasts Mornington Peninsula Shire <http://forecast.id.com.au/mornington-peninsula>

Cultural Diversity

The ethnic demographics of the Shire continue to be less diverse than the Greater Melbourne average, but interestingly show:

- 18.1% of residents were born overseas. Of these 5.9% were born in non-English-speaking countries and 12.2% were born in English-speaking countries
- 6% of people in Mornington Peninsula Shire, came from countries where English was not their first language.
- 5% of residents speak a language other than English at home
- English, Australian, and Irish are the three largest ancestries in Mornington Peninsula Shire
- 58.8% of the community recorded their religion as Christian, while 38.6% stated they did not have a religion or did not answer

Household Structure

Mornington Peninsula Shire's household, family structure and dwelling type are some of the most important demographic indicators. It reveals the area's residential role and function, era of settlement and provides key insights into the level of demand for services and facilities as most are related to age and household types.

The number of dwellings in Mornington Peninsula Shire is forecast to grow from 83,623 in 2011 to 96,625 in 2021, with the average household size falling from 2.42 to 2.37 by 2021.

The 2011 Census shows that the Peninsula's overall rate of 'unoccupied dwellings' has remained relatively unchanged since 2006, with the split between occupied/unoccupied varying only very slightly, from 67.8%/32.1% (2006) to 67.6%/32.3% (2011).

Household types within the Shire are predominantly couples without children (29%), couples with children (28.3%) and lone person households (25.1%).

9.2 External influences

Cost shifting

Cost shifting describes a situation where the responsibility for, or merely the costs of, providing a certain service, concession, asset or regulatory function are 'shifted' from a higher level of government on to a lower level of government without providing corresponding funding or the conferral of corresponding and adequate revenue raising capacity.

In November 2003, the House Standing Committee on Economics, Finance and Public Administration tabled its report on the inquiry into Local Government and Cost Shifting. In the report it was found that cost shifting occurs where:

- Local government is required to provide services that had been previously provided by other spheres of government;
- Other spheres of government require provision of concessions and rebates with no compensation payment;
- Services are formally referred to, and /or assigned to local government through legislative and other State and/or Federal instruments without corresponding funding;
- Local government is required to be the sole provider of essential/important local services clearly contributing to local, regional, state and national public good;
- Local government is required to be the sole provider of new and innovative services that have no historical funding precedent;
- Local government is required to 'pick up' services as a result of the direct transfer of 'ownership' of infrastructure from another sphere of government;
- Government policies are imposed that require local government to undertake costly compliance activity (and increased regulations); and
- Fees and charges that local government is permitted to apply, for services prescribed under state legislation or regulation, are not indexed (or related to increase in costs of provision).

The Committee was not of the opinion that cost shifting occurred where local government voluntarily extended its activities beyond its current responsibilities.

Grant funding

Subject to the State and Federal budgets, the broader State and Federal Government financial positions may still possibly put further pressures on local government through reduced or withdrawn funding arrangements.

Home and Community Care

The Commonwealth Aged Care Reforms will take effect for Victoria on 1 July 2016, with current HACC funding transitioning to a Commonwealth service agreement for clients over 65 and a State service agreement for clients under 65. The Commonwealth has guaranteed secure recurrent funding for a three year transition period from 1 July 2016 to 30 June 2019.

Other issues

- Climate change issues continue to be high on the Shire agenda, and the 2016/17 budget continues the Shire's commitment to the issues of Integrated Flood Management and Drainage, and continues to place great importance on matters of energy management, fire management, water re-use, waste management and the 'physical' impacts of climate change.
- Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than

30% of all the Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.

- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Property Levy Act 2012.

9.3 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the 2016/17 financial result. These matters and their financial impact are set out below:

- Additional expenditure for the introduction of food in the green waste collection service (\$100k) and an additional no-charge green waste weekend (\$120k)
- Increased funding allowed for fire reduction works (\$450k)
- Increased funding for crushed rock for roadworks (\$300k)
- Additional recycling service over the summer months as per the Shire's Municipal Waste and Resource Recovery Services Strategy (\$350k)
- EBA increase of 3.3% in line with the current agreement which expires on 31 December 2016
- Full Time Equivalent number of employees budgeted to increase by 4.63 which is offset by the savings in casual wages of \$0.9M.

9.4 Risk management and its influence on the 2016/17 Budget

Within the Shire Strategic Plan, the Shire places particular emphasis and attention on managing its risk exposures.

This is visible in all aspects of operations, where Units regularly monitor their operating activities and where necessary, develop strategies for 'treating' exposures in public risk, employee (occupational health and safety) risk, and a range of other corporate risks such as financial and compliance risk.

Specific examples of management of operational risk within the 2016/17 budget include –

- Independent inspections of risk exposures within specific facilities
- The continuing use of legislative compliance software
- The continuation of targeted training programs such as 'Ethics and Integrity' training across the organisation
- Council's Audit Committee will continue its emphasis on the review and monitoring of a range of strategic and operational risk management issues and reports
- Strategic and Operational Risk reviews will be held with senior managers and 'risk owners' throughout the year. In addition, fraud awareness training and workshops will be conducted to raise awareness of the approved fraud management plan
- The continuing refinement and testing of the Shire's Business Continuity Plan.

Other teams across the Shire will focus on:

- A range of Occupational Health and Safety audits (Human Resources, Risk and Safety Team)

- An annual inspection of trees in the areas declared under the Electrical Lines Act 2010 (Infrastructure Services)
- Coastal geotechnical risk assessments (Priority Projects)
- Planning and preparing our communities for potential emergencies (Environment Protection)
- Development of an Events strategy, including providing training and development programs for community volunteers and event organisers (Sport and Leisure)
- The development of a community harms prevention strategy, addressing the leading causes of harm on the Mornington Peninsula and raising the profile of community safety (Priority Projects)
- Risk management initiatives relating to former land fill sites (Priority Works)
- A dedicated Road Safety program (Priority Projects)
- Developing a Shire Voluntary Workers Management Policy and Guidelines (Human Resources, Risk and Safety Team)

The above are all in addition to the Shire's significant ongoing programs relating to key risk areas such as fire management, drainage etc. And as a matter of course such tasks and activities as Business Continuity testing for IT services and education programs on risk identification will continue.

*Most importantly however, our assessment of our **strategic risk** exposures have influenced the development of both the Shire Strategic Plan and 2016/17 budget.*

Within the Shire's Strategic Risk Register, the high and moderately rated risks include –

- Future issues in waste management
- Reduction in grants from the State Government
- The potential for loss of township character
- The potential for spread of pandemic and communicable diseases
- Roles and responsibilities for managing coastal infrastructure not clearly defined
- Over development of coastal and rural landscapes
- Inability to keep 70% of Peninsula as a Green Wedge Zone
- Insufficient funding to meet increasing requirements for delivery of HACC services
- Inability to protect heritage listed sites
- Overuse of ground water availability impacting on water quality

As can be seen, a number of these strategic issues rely on Council advocating to, or working in partnership with, other levels of government. Council will often not be able to respond on its own to the risk. However, within the 2016/17 budget, the Shire's response to these issues is summarised as follows –

Observed Strategic Risk	Shire response within the 2016/17 Budget
Future issues in waste management	<ul style="list-style-type: none"> • Continued implementation of revised Waste Management Strategy (including education projects) including additional recycling service over summer months • Continued implementation of the opt-in green waste service incorporating the inclusion of food waste • Risk management initiatives at former tip sites • Infrastructure upgrades at Landfills and Transfer Stations • Landfill cell capping provision • Restructuring of pricing to recognize non-resident usage
Reduction in grants from the State Government and cost shifting to Council	<ul style="list-style-type: none"> • Development of a 10 year financial plan that will be presented following the 2016/2017 budget process
The potential for loss of township character	<ul style="list-style-type: none"> • Completion of a Rye Landscape Concept Plan • Completion of the Hastings Structure Plan • Completion of Context analysis and design response guidelines • Additional work on residential zone conversion
The potential for spread of pandemic and communicable diseases	<ul style="list-style-type: none"> • Municipal emergency management plan in place • Heatwave plan in place and reviewed annually • Business continuity plan in place (including development of a pandemic sub-plan) • Continued development of plans and strategies for the management of pandemics and communicable diseases • Communicable diseases policy and food safety management in place
Roles and responsibilities for managing coastal infrastructure not clearly defined	<ul style="list-style-type: none"> • Seeking funding from State Government to conduct an assessment of Coastal assets to determine ownership • Completion of the infield asset identification of coastal infrastructure report for discussion with DELWP
Over development of coastal and rural landscapes	<ul style="list-style-type: none"> • Planning scheme inclusion of policies, objectives and overlays to protect the Green Wedge Zone • Strategic framework in place in accordance with the Coastal Management Act that includes the State Government's Victorian Coastal Strategy and Council's Coastal Action Plans, Coastal Management Plans and Coastal Precinct Plans • Finalisation of a Green Wedge Management Plan • Mornington Peninsula planning statement finalisation • Permit application system in place to control development in the municipality • Enforcement and compliance protocol in place that applies to planning permits

Observed Strategic Risk	Shire response within the 2016/17 Budget
Inability to keep 70% of Peninsula as a Green Wedge Zone	<ul style="list-style-type: none"> • State Government urban growth boundary and policy governs the development and expansion of urban areas in Melbourne • The current 30% urban and 70% rural policy for the Mornington Peninsula can only be changed with the agreement of both houses of parliament • Advocacy to State Government to remove loopholes in current planning scheme • Developing a submission for the State Government's Peninsula Planning Statement to address apparent relaxing of land use controls through the state government's review of the Green Wedge Zone • The Planning Scheme includes strong subdivision controls for the Green Wedge Zone
Insufficient funding to meet increasing requirements for delivery of HACC services	<ul style="list-style-type: none"> • Continued advocacy through local MPs and the MAV for long term funding solutions • Close monitoring of aged care reform and planning for opportunities to increase external funding ratio • Monitor controls related to current policy of no waiting lists
Inability to protect heritage listed sites	<ul style="list-style-type: none"> • Approval of Municipal Heritage Strategy in place • Review of Heritage Local Policy • Completion of the review of heritage studies • Development of a new listing of heritage sites • Heritage Planner and Advisor positions
Overuse of ground water availability impacting on water quality	<ul style="list-style-type: none"> • Finalisation of the Smart Water Strategy • Environmental Health Officers reactively respond to reported incidents and conduct an assessment of potential pollutant sources • Continue to work in partnership with key agencies to set targets to reduce ground water use

9.5 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council Officers with budget responsibilities. The guidelines set out the key budget principles upon which the Officers were to prepare their budgets. The principles included:

- Council set fees and charges (excluding rates) to rise by approximately 3%.
- Grants to be based on known increases.
- New revenue sources to be identified where possible.
- Service levels to be maintained at least at previous year's levels, with an emphasis on innovation and efficiency.
- New staff proposals to be justified through a business case (including new positions externally funded and conversions of positions from casual to permanent part time in accordance with Award requirements).
- Real savings in expenditure and increases in revenue identified in 2015/16 to be preserved. Savings have been sourced and incorporated into the budget throughout the Organisation.
- Input price inflation to be set at the Department of Treasury and Finance forward estimate for CPI of 2.5%

10. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2016/17 year.

10.1 Budgeted income statement

	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Total income	10.2	221,795	214,314	(7,482)
Total expenses	10.3	(201,329)	(198,116)	3,213
Surplus (deficit) for the year		20,466	16,198	(4,269)
Grants – non-recurrent capital*	10.2.6	(9,793)	(161)	9,632
Contributions - non-monetary assets		(6,500)	(3,000)	3,500
Contributions - monetary assets	10.2.4	(3,546)	(2,525)	1,021
Adjusted underlying surplus (deficit)		627	10,512	9,884

*Only non-recurrent grants are included as per capital grant disclosure 5.2

10.1.1 Adjusted underlying surplus \$10.5 million (\$9.885 million increase)

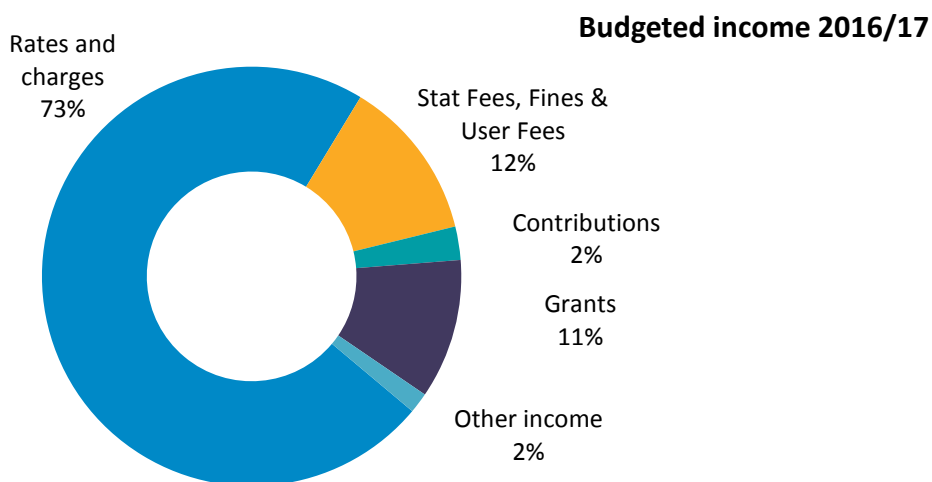
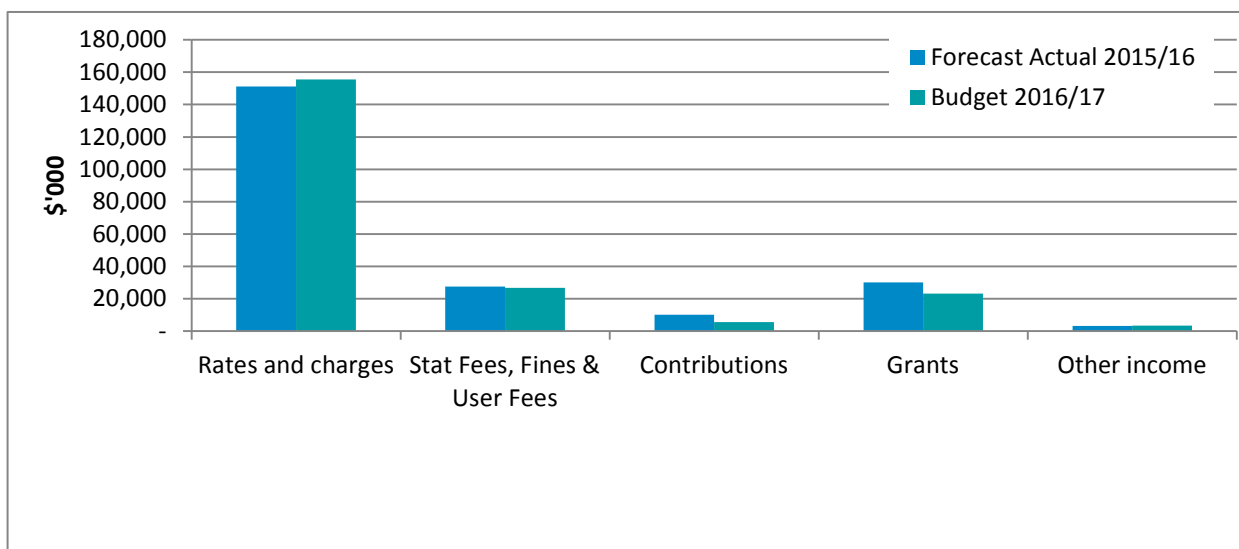
The adjusted underlying result is the net surplus for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items.

The budgeted adjusted underlying surplus result for the 2016/17 year is a surplus of \$10.5 million which is an increase of \$9.9 million over the 2015/16 forecast. The major reasons for this difference are:

- Lower expenditure in 2016/17 on Priority Works and Projects as the 2015/16 approved forecast includes carry forward amounts for the prior year and once-off externally funded projects that are not expected to continue in 2016/17 (\$6.9 million).
- Increased income for Rates and Charges (\$4.4 million)
- Increased Victoria Grants Commission allocation in 2016/17 (\$2.9 million) from the 2015/16 forecast as 50% of the annual allocation was paid in the 2014/15 financial year.

10.2 Income

Income Types	Ref	Forecast	Budget	Variance
		Actual 2015/16 \$'000	2016/17 \$'000	\$'000
Rates and charges	10.2.1	151,092	155,549	4,458
Statutory fees and fines	10.2.2	5,178	4,806	(372)
User fees	10.2.3	22,313	21,943	(369)
Contributions - monetary	10.2.4	3,546	2,525	(1,021)
Contributions - non-monetary		6,500	3,000	(3,500)
Grants - operating	5.1.1	16,879	19,135	2,255
Grants - capital	5.1.2	13,150	3,960	(9,190)
Interest income		1,045	1,163	118
Other income	10.2.6	2,093	2,232	139
Total income		221,795	214,314	(7,482)



Source: Section 3

10.2.1 Rates and charges - \$155.549 million (\$4.458 million increase)

Rates and charges are Council's major source of income (73%) and is used to fund costs of services and capital works etc. These elements of expenditure do not necessarily move in line with CPI (Consumer Price Index) and therefore require a matched increase in funding levels. For example, elements of materials and services and contracts move with the Construction Price Index which is significantly higher than CPI. Rates income also general funds the service enhancements outlined in the budget.

Income raised by all rates and charges has increased by \$4.4 million over 2016/17 to \$155.5 million. The average general rate will increase by 2.5% in line with the rate cap. This will occur in conjunction with the abolition of the municipal charge and the introduction of a waste service charge (\$193); all remaining within the rate cap. This will raise total rates and charges for 2016/17 of \$155.5 million, including \$0.9 million generated from supplementary rates. Council's municipal charge has been abolished.

A waste service charge has been introduced intended to recoup the full cost of waste services including collection, disposal, street sweeping, footpath sweeping plus street and drain litter collection. Council's rating strategy has been revised and a redistribution of the rate burden has occurred as a result of the abolition of the broad-based but regressive municipal charge, the introduction of a waste service charge and an increased weighting for vacant commercial and vacant industrial properties.

Please refer to Section 7. Rates and Charges for a more detailed analysis of the rates and charges to be levied for 2016/17 and the rates and charges specifically required by the Regulations.

10.2.2 Statutory fees and fines - \$4.806 million (\$0.372 million decrease)

Statutory fees are forecast to decrease by 7.1% or \$0.4 million compared to 2015/16.

In particular, Statutory Building fees will decrease by \$0.2 million due to the decreased activity in the building sector and Statutory Planning fees will also decrease by \$0.14 million due to an adjustment to legal recovery which has been raised during 2015/16 for a one-off case. Environmental Health fees will increase by \$0.04 million as a result of a review of Council fees and charges.

A detailed listing of statutory fees is included in Appendix A.

10.2.3 User fees - \$21.943 million (\$0.369 million decrease)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These included separate rating schemes, use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, user fees were budgeted to increase by 3% in most cases.

User charges are projected to decrease by 1.6% or \$0.4 million during 2016/17. Unfavourable variances include:

- Income at Shire's transfer centres is budgeted to decrease in 2016/17 as volumes have declined with the opening of the tip in Frankston (\$0.2 million)
- Income for Delivered Meals has reduced with Council receiving a greater number of hardship claims from residents

A detailed listing of fees and charges is included in Appendix A.

10.2.4 Contributions - monetary - \$2.525 million (\$1.021 million decrease)

Cash contributions are from two sources - cash contributions from developers and specific contributions towards capital and priority works.

Cash contributions from developers are contributions to the development of infrastructure and services at the time of development, and typically involve contributions towards the purchase of future open space and infrastructure etc.

Contributions are projected to decrease by \$1.0 million or 28.7% compared to 2015/16 due mainly to differences in budgeted contributions towards capital works which vary greatly from year to year. A detailed listing of contributions for projects is included in Section 6.

The major source of revenue budgeted in 2016/17 is for developer contributions (Recreation Land Developer Contributions) non-project aligned of \$2.0 million. There is also \$0.25 million budgeted for contributions in Priority Projects for the upcoming election.

10.2.5 Contributions - non-monetary - \$3.000 million (\$3.500 million decrease)

New subdivisions income is a non-cash transaction and represents the value of transferred infrastructure assets within a subdivision handed over to Council for future care and maintenance. New subdivision contributions have decreased by \$3.5 million due to a slowing in subdivision development.

10.2.6 Grants - operating - \$19.135 million (\$2.255 million increase)

Operating grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has increased by \$2.3 million compared to 2015/16. The main variation is the \$2.9 million increase in Victoria Grants Commission funding included in the 2016/17 budget due to the early receipt of the 2015/16 allocation in the 2014/15 financial year.

Refer to section 5.1.1 for further details.

10.2.7 Grants - capital - \$3.960 million (\$9.190 million decrease)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. The amount of capital grants received each year can vary significantly depending on the types of works included in the capital works program each year. The major grant funding budgeted to be received during the 2016/17 financial year is for Roads to Recovery (\$3.8 million).

Refer to section 5.1.2 for further details.

10.2.8 Interest income - \$1.163 million (\$0.118 million increase)

Interest income includes interest on investments and penalty interest on rates and charges.

Interest on investments is budgeted to increase in 2016/17 due to estimated cash balances in line with the projected carry forward capital works in the 2015/16 financial year and interest rates. Interest earned on rates and charges (based on the level of rates and charges debtors) is expected to remain constant with the level for 2015/16.

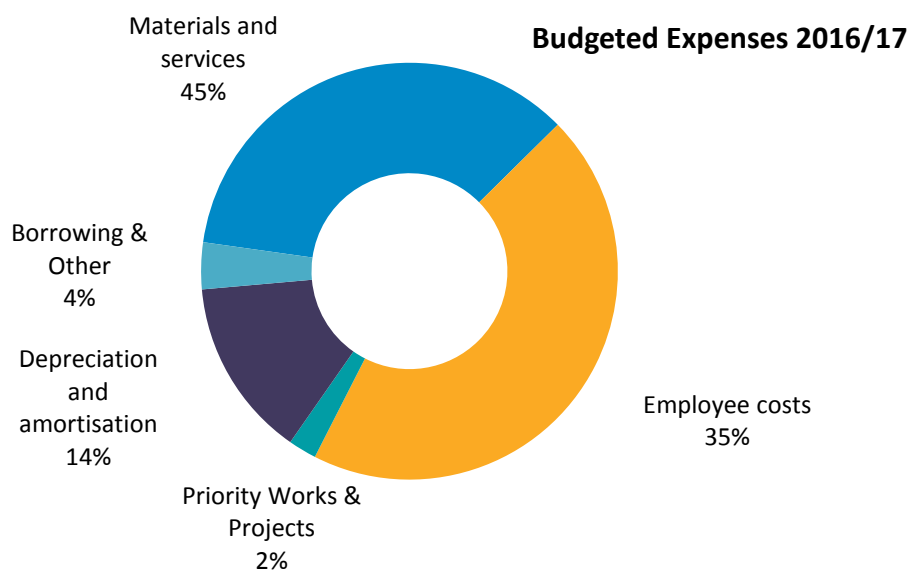
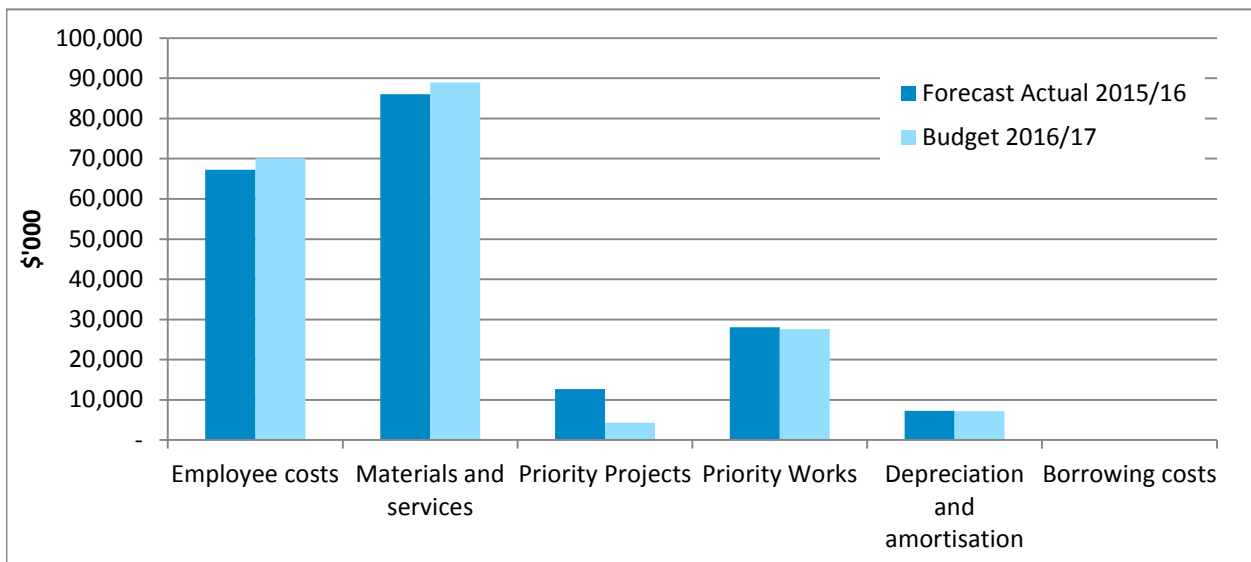
10.2.9 Other income - \$2.232 million (\$0.139 million increase)

Other income relates to mainly property rental income for council owned properties which have increased in line with the individual rental agreements.

10.3 Expenses

Expense Types	Ref	Forecast	Budget	Variance
		Actual 2015/16 \$'000	2016/17 \$'000	\$'000
Employee costs	10.3.1	67,214	70,094	(2,881)
Materials and services	10.3.2	86,054	88,946	(2,892)
Priority Projects	10.3.3	5,764	2,785	2,979
Priority Works	10.3.3	6,969	1,561	5,408
Depreciation and amortisation	10.3.4	28,041	27,556	485
Borrowing costs	10.3.5	1,609	1,452	157
Other expenses	10.3.6	5,678	5,721	(43)
Total expenses		201,329	198,116	3,213

* Please note that Priority Works and Projects expenditure is included in 'Materials and Services' in the Budgeted Comprehensive Income Statement (Section 3.2) and has been separated out above in the interest of providing more detailed commentary.



Source: Section 3

10.3.1 Employee costs - \$70.094 million (\$2.881 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements and employer superannuation, etc.

Employee costs are forecast to increase by 4.2% or \$2.9 million compared to 2015/16. This increase relates to the following:

- Council's Enterprise Bargaining Agreement (EBA) increments of 3.3%; and
- Individual employee progression within bands levels.

A summary of FTE categorised according to the organisational structure of Council is included below:

Unit	Budget FTE	Comprises	
		Permanent Full time	Permanent Part time
Planning			
Executive Manager Planning Services	1.00	1.00	0.00
Strategic Planning	13.00	11.00	2.00
Statutory Planning	41.20	36.00	5.20
Planning Compliance	6.00	6.00	0.00
Statutory Building	10.00	10.00	0.00
Total	71.20	64.00	7.20
Infrastructure			
Chief Operating Officer	2.00	2.00	0.00
Infrastructure Strategy	23.90	22.00	1.90
Infrastructure Services	41.08	31.00	10.08
Project Delivery	31.00	31.00	0.00
Climate Change Energy and Buildings and Facilities	5.00	2.00	3.00
	48.28	18.55	29.73
Total	151.26	106.55	44.71
Communities			
Director Communities	2.00	2.00	0.00
Child Youth and Family Care	55.06	20.00	35.06
Aged and Disability Services	137.16	34.00	103.16
Libraries	37.63	16.00	21.63
Arts and Culture	9.30	4.00	5.30
Total	241.15	76.00	165.15
Corporate			
Chief Financial Officer	2.00	2.00	0.00
Environment Protection	69.00	38.00	31.00
Property and Valuations	14.80	13.00	1.80
Information Services	29.40	26.00	3.40
Finance	31.58	19.00	12.58
Communications and Events	11.60	11.00	0.60
Human Resources	23.80	14.00	9.80
Program and Process Review	2.00	2.00	0.00
Total	184.18	125.00	59.18
Chief Executive Office			
Chief Executive Office	2.00	2.00	0.00
Economic Development & Governance	10.10	9.00	1.10
	12.20	8.00	4.20
Corporate Planning	2.00	2.00	0.00
Total	26.30	21.00	5.30
Totals	674.09	392.55	281.54
Casuals FTE	74.92	0.00	0.00
Total	749.01	0.00	0.00

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Unit	Perm't (\$ '000)	Casual (\$ '000)	O/time (\$ '000)	Other (\$ '000)	Total (\$ '000)
Planning					
Executive Manager Planning					
Services	221	0	0	4	225
Strategic Planning	1,465	30	10	16	1,520
Statutory Planning	3,876	85	7	95	4,064
Planning Compliance	614	12	0	7	634
Statutory Building	1,023	7	9	8	1,047
Total	7,199	134	27	130	7,490
Infrastructure					
Chief Operating Officer	381	0	0	5	387
Infrastructure Strategy	2,196	96	0	25	2,318
Infrastructure Services	4,039	6	0	51	4,096
Project Delivery	1,707	125	0	32	1,865
Climate Change Energy and Water	528	0	0	7	535
Buildings and Facilities	4,248	1,523	31	80	5,882
Total	13,100	1,751	31	200	15,082
Communities					
Director Communities	348	0	0	4	352
Child Youth and Family Care	5,836	350	25	85	6,296
Aged and Disability Services	11,683	385	454	778	13,301
Libraries	2,889	574	160	49	3,672
Arts and Culture	854	5	46	48	953
Total	21,611	1,314	686	964	24,575
Corporate					
Chief Financial Officer	342	0	0	5	347
Environment Protection	6,189	706	108	84	7,087
Property and Valuations	1,555	0	0	17	1,572
Information Services	2,845	14	0	41	2,900
Finance	3,120	7	0	749	3,876
Communications and Events	1,082	0	0	12	1,093
Human Resources	2,174	100	20	349	2,643
Program and Process Review	336	0	0	2	338
Total	17,644	827	128	1,257	19,856
Chief Executive Office					
Chief Executive Office	522	0	0	4	525
Economic Development & Governance	984	27	0	21	1,032
Corporate Planning	1,169	77	33	29	1,308
	221	0	0	5	226
Total	2,896	104	33	58	3,091
Totals	62,450	4,130	904	2,610	70,094

Other expenditure includes WorkCover, Agency labour, FBT, HACC Travel Time, Councillor superannuation and parental leave.

10.3.2 Materials and services - \$88.946 million (\$2.892 million increase)

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are budgeted to increase by \$2.9 million or 6.8% as compared to the 2015/16 Forecast.

The major reason for the increase is due to anticipated annual contract indexation for infrastructure services (\$2.3 million). Other increases include additional funding for Fire Management Works (\$0.5 million) and an additional recycling service over the summer months.

10.3.3 Priority Projects - \$2.785 million & Priority Works - \$ 1.561 million (\$8.387 million decrease)

Priority Works are similar in nature to capital works, however, they are not individually material in value or do not add to the capitalised value of an asset, or may be a contribution to another entity's asset.

Priority Projects are generally "one-off" or at least not recurring costs. Examples are strategy development or specific consultant's costs.

The level of expenditure on both Priority Works and Projects is at the discretion of Council and is determined by assessing a project's benefit to the community. The decrease in the 2016/17 year as from the 2015/16 forecast is due to the fact that the forecast figures include carry forward projects from the previous year as well as fully funded projects which started during the 2015/16 year.

A detailed summary of both programs is included in Appendix C and D of this report.

10.3.4 Depreciation and amortisation - \$27.556 million (\$0.485 million decrease)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains.

Refer to Section 6 for a detailed analysis of Council's capital works program for the 2016/17 year.

10.3.4 Borrowing costs - \$1.452 million (\$0.157 million decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The reduction in borrowing costs results from the planned reduction in borrowings due to repayment of principal in accordance with loan agreements.

10.3.5 Other expenses - \$5.721 million (\$0.043 million increase)

Other expenses relate to a range of unclassified items including contributions to community groups, insurances, motor vehicle registrations and other miscellaneous expenditure items.

11. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2016/17 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

11.1 Budgeted cash flow statement

	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Cash flows from operating activities	11.1.1			
Receipts				
Rates and charges		151,092	155,549	4,457
User fees and fines		27,491	26,749	(742)
Grants - operating and capital		30,029	23,095	(6,934)
Contributions - monetary		3,546	2,525	(1,021)
Interest and other receipts		3,138	3,395	257
Net GST refund/ payment		9,331	8,843	(488)
		224,627	220,156	(4,471)
Payments				
Employee costs		(67,214)	(70,094)	(2,880)
Materials and services		(108,118)	(99,545)	8,573
Other payments		(5,678)	(5,719)	(41)
		(181,010)	(175,358)	5,652
Net cash provided by operating activities		43,617	44,798	1,181
Cash flows from investing activities	11.1.2			
Payments for property, infrastructure, plant & equip.		(54,178)	(32,864)	21,314
Proceeds from investments		5,489	0	(5,489)
Net cash used in investing activities		(48,689)	(32,864)	15,825
Cash flows from financing activities	11.1.3			
Finance costs		(1,609)	(1,452)	157
Repayment of borrowings		(7,425)	(7,595)	(170)
Net cash used in financing activities		(9,034)	(9,047)	(13)
Net decrease in cash and cash equivalents		(14,106)	2,887	16,993
Cash and cash equivalents at the beginning of the year		35,927	21,821	(14,106)
Cash and cash equivalents at end of the year	11.1.4	21,821	24,708	2,887

11.1.1 Operating activities (\$1.181 million increase)

The reduction in expenditure on materials and services is due to lower expenditure on Priority Works and Projects in the 2016/17 year as it is assumed that carry forward works included in the 2015/16 forecast will be completed in that financial year. The increased revenue to be received from Rates and Charges income has been partially offset by reduced grants to be received for capital projects in the 2016/17 budget. The net impact is an increase of \$1.181 million.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Cash flows available from operating activities	43,617	44,798	1,181

11.1.2 Investing activities (\$15.825 million decrease)

The large decrease in payments for investing activities represents the completion of carry forward capital works in the 2015/16 financial year. No asset sales have been budgeted for the 2016/17 year.

11.1.3 Financing activities (\$0.013 million decrease)

For 2016/17 the total of principal repayments is \$7.6 million and finance charges is \$1.4 million.

11.1.4 Cash and cash equivalents at end of the year (\$2.887 million increase)

Overall, total cash and investments is forecast to increase by \$2.9 million to \$24.7 million as at 30 June 2016.

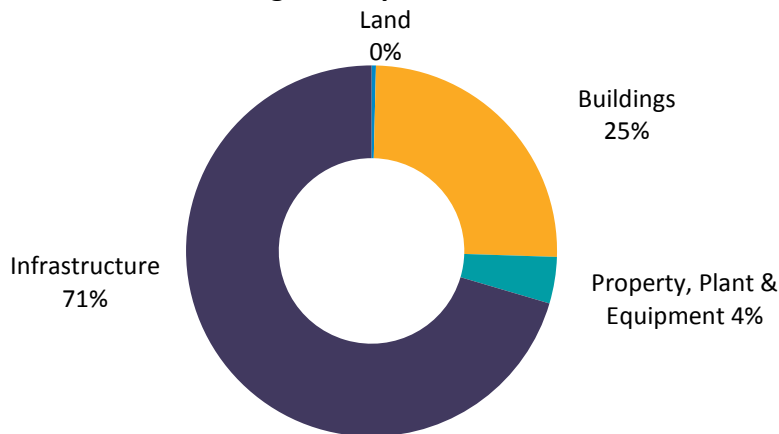
12. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2016/17 year and the sources of funding for the capital budget.

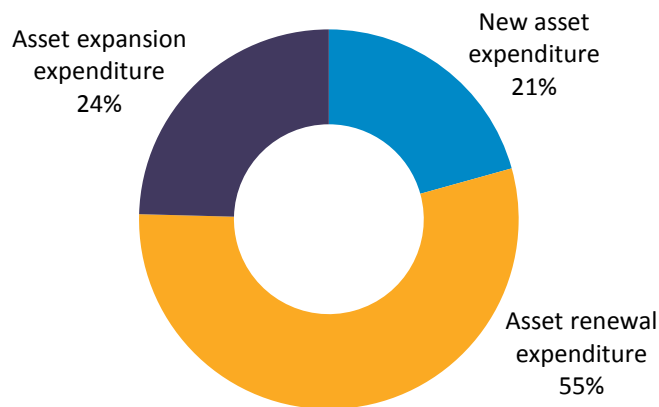
12.1 Capital works

Capital Works Areas	Ref	Forecast		
		Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Works carried forward		0	0	0
New works				
Property	12.1.2			
Land		2,183	125	(2,058)
Land improvements		0	0	0
Total land		2,183	125	(2,058)
Buildings		8,489	8,261	(228)
Total buildings		8,489	8,261	(228)
Total property		10,672	8,386	(2,286)
Plant and equipment	12.1.3			
Artworks		30	45	15
Plant, machinery and equipment		1,121	137	(984)
Fixtures, fittings and furniture		56	50	(6)
Library books		1,843	1,100	(743)
Total plant and equipment		3,050	1,332	(1,718)
Infrastructure	12.1.4			
Roads		25,120	10,231	(14,889)
Bridges		0	40	40
Footpaths and cycleways		0	3,460	3,460
Drainage		3,309	3,585	276
Recreational, leisure and community facilities		0	1,582	1,582
Parks, open space and streetscapes		0	3,444	3,444
Marine structures		0	779	779
Other infrastructure		14,640	25	(14,615)
Total infrastructure		43,069	23,146	(19,923)
Total new works		56,791	32,864	(23,927)
Total capital works expenditure		56,791	32,864	(23,927)
Represented by:				
New asset expenditure	12.1.5	14,157	6,797	(7,360)
Asset renewal expenditure	12.1.5	35,058	17,990	(17,068)
Asset upgrade expenditure	12.1.5	0	0	0
Asset expansion expenditure	12.1.5	7,576	8,077	501
Total capital works expenditure		56,791	32,864	(23,927)

Areas of budgeted capital works 2016/17



Budgeted capital works 2016/17



Source: Section 3. A more detailed listing of capital works is included in Section 6.

12.1.1 Carried forward works (0)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. This will be included in the July 2016 monthly financial report.

12.1.2 Property (\$8.386 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

For the 2016/17 year, \$8.261 million will be expended on building and building improvement projects. The more significant projects include Pavilions Upgrade (\$3.6 million), Community Facilities Renewal (\$1.8 million) and the Public Toilet Strategy (\$1.0 million).

12.1.3 Plant and equipment (\$1.332 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, and library books.

For the 2016/17 year, \$1.3 million will be expended on plant, equipment and other projects. The more significant projects include library material purchases (\$1.1 million), Plant replacement Mornington Office (\$0.1 million) and Meals on Wheels replacement (\$0.1 million).

12.1.4 Infrastructure (\$23.146 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

For the 2016/17 year, \$10.2 million will be expended on road projects. The more significant projects include Roads to Recovery (\$3.8 million), Safer Local Roads (\$4.0 million) and Kerb and Channel renewal (\$0.7 million).

\$3.5 million will be expended on drainage projects. The more significant of these include LIDS program expenditure (\$2.5 million) and Emergency Drainage works (\$0.6 million).

\$3.4 million will be expended on parks, open space and streetscapes, including Ocean beach Road Streetscape (\$0.5 million), Recreation Masterplan Implementation (\$0.7 million), Hastings Streetscape (\$0.4 million) and Foreshore Camping Fire Mitigation Works (\$0.4 million).

\$3.4 million will be expended on footpaths and cycleways including Footpath Access network renewal (\$1.5 million), Footpath Construction Strategy (\$1.5 million) and Eastern Sisters Headland Path (\$0.5 million).

\$1.6 million will be expended on recreational, leisure and community facilities including Netball Strategy Implementation (\$0.5 million) and Playspace Strategy Implementation (\$0.4 million).

Other expenditure includes \$779k for marine structures, \$40k for bridges and \$25k for other works.

12.1.5 Asset renewal (\$17.990 million), new assets (\$6.797 million), upgrade (\$0 million) and expansion (\$8.077 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets include:

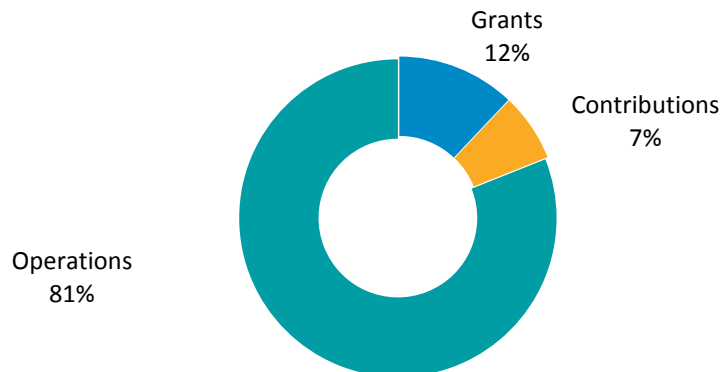
Pavilion Strategy	\$0.9 m
Footpath Construction	\$1.5 m
Library Materials	\$0.7 m
LIDS	\$0.5 m
Eastern Sister Headland Path	\$0.5 m
Foreshore Camping Fire Mitigation	\$0.4 m

Further information is provided in the detailed Capital Works program listing in Section 6.

12.2 Funding sources

Sources of funding	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Works carried forward				
<i>Current year funding</i>				
Total works carried forward	12.2.1	0	0	0
New works				
<i>Current year funding</i>				
Grants	12.2.2	13,150	3,960	(9,190)
Contributions	12.2.3	3,962	2,273	(1,689)
Borrowings		0	0	0
Council cash				
- operations	12.2.4	44,156	26,631	(17,525)
- proceeds on sale of assets		5,489	0	(5,489)
- reserve cash and investments		0	0	0
- unrestricted cash and investments		(9,966)	0	9,966
Total new works		56,791	32,864	(23,927)
Total funding sources		56,791	32,864	(23,927)

Budgeted total funding sources 2016/17



Source: Section 6

12.2.1 Carried forward works (\$0 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. This will be reported in July 2016.

12.2.2 Grants - Capital (\$3.960 million)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. The majority of grants budgeted are to be received for the Roads to Recovery program (\$3.8 million).

12.2.3 Contributions (\$2.273 million)

Contributions are two types - specific contributions for works or developer contributions generated out of planning requirements.

The majority to be received is expected from developer contributions (\$2.0 million) and are not specifically aligned to particular projects. There are also \$0.2 million budgeted for contributions towards specific projects (see detailed listing in Section 6.1.)

12.2.4 Council cash - operations (\$26.631 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$26.426 million will be generated from operations to fund the 2016/17 capital works program.

13. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2015/16 and 2016/17. It also considers a number of key financial performance indicators.

13.1 Budgeted balance sheet

	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Current assets	13.1.1			
Cash and cash equivalents		21,821	24,708	2,887
Trade and other receivables		16,981	18,467	1,486
Other assets		2,652	2,656	4
Total current assets		41,454	45,831	4,377
Non-current assets	13.1.1			
Trade and other receivables		821	1,175	354
Other financial assets		8	8	0
Intangible assets		1,272	1,272	0
Property, infrastructure, plant and equipment		2,053,704	2,059,012	5,308
Total non-current assets		2,055,805	2,061,467	5,662
Total assets		2,097,259	2,107,298	10,039
Current liabilities	13.1.2			
Trade and other payables		14,748	15,626	(878)
Trust funds and deposits		3,662	3,662	0
Provisions		13,001	13,430	(429)
Interest-bearing loans and borrowings		7,595	7,430	165
Total current liabilities		39,006	40,148	(1,142)
Non-current liabilities	13.1.2			
Provisions		3,917	4,046	(129)
Interest-bearing loans and borrowings		19,344	11,915	7,429
Total non-current liabilities		23,261	15,961	7,300
Total liabilities		62,267	56,109	6,158
Net assets		2,034,992	2,051,189	16,197
Equity	13.1.4			
Accumulated surplus		969,357	985,554	16,197
Reserves		1,065,635	1,065,635	0
Total equity		2,034,992	2,051,189	16,197

Source: Section 3

13.1.1 Current Assets (\$4.377 million increase) and Non-Current Assets (\$5.662 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to increase by \$2.9 million during the year mainly due to the projected operating result.

Trade and other receivables are monies owed to Council by ratepayers and others. Debtors are not expected to change significantly in the budget.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The \$5.3 million increase in this balance is attributable to the net result of the capital works program and depreciation of assets.

13.1.2 Current Liabilities (\$1.142 million increase) and Non Current Liabilities (\$7.3 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2015/16 levels.

Provisions include accrued long service leave and annual leave owing to employees. These employee entitlements are only expected to increase marginally.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of \$7.6 million over the year.

13.1.3 Working Capital (\$3.235 million increase)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

The increase is mainly due to a projected increase in cash and receivables expected to be settled within 12 months.

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Current assets	41,454	45,831	4,377
Current liabilities	39,006	40,148	(1,142)
Working capital	2,448	5,683	3,235

13.1.4 Equity (\$16.197 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$15.1 million results directly from the operating surplus for the year.

13.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2017 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 96% of total rates and charges raised will be collected in the 2016/17 year
- Trade creditors to be based a payment cycle is 30 days and receivables on a 20 day average collection
- Other debtors and creditors to remain consistent with 2015/16 levels
- Employee entitlements to be increased by the current Enterprise Agreement (3.3%)
- Repayment of loan principal to be \$7.595 million
- Total capital expenditure to be \$32.864 million

Long Term Strategies

This section includes the following analysis and information.

- 14 Strategic resource plan
- 15 Rating information
- 16 Other long term strategies

14. Strategic resource plan

This section includes an extract of the adopted Strategic Resource Plan (as contained in the Council Plan 2013-17) with rolling updates (disclosed in this document) for financial years 2017/18 to 2019/20 to provide information on the long term financial projections of the Council.

14.1 Plan development

The Act requires a Strategic Resource Plan (SRP) to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan. In preparing the SRP, Council must take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the period of the SRP.

Council has prepared an SRP for the four years (as contained in the Council Plan 2013-17 and updated annually) as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain or improve on existing service levels
- Achieving an operating and underlying surplus
- Maintain a capital expenditure program which continues to meet the asset renewal needs of the Shire as well as providing for new assets
- Achieve a balanced budget on a cash basis.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

14.2 Financial resources

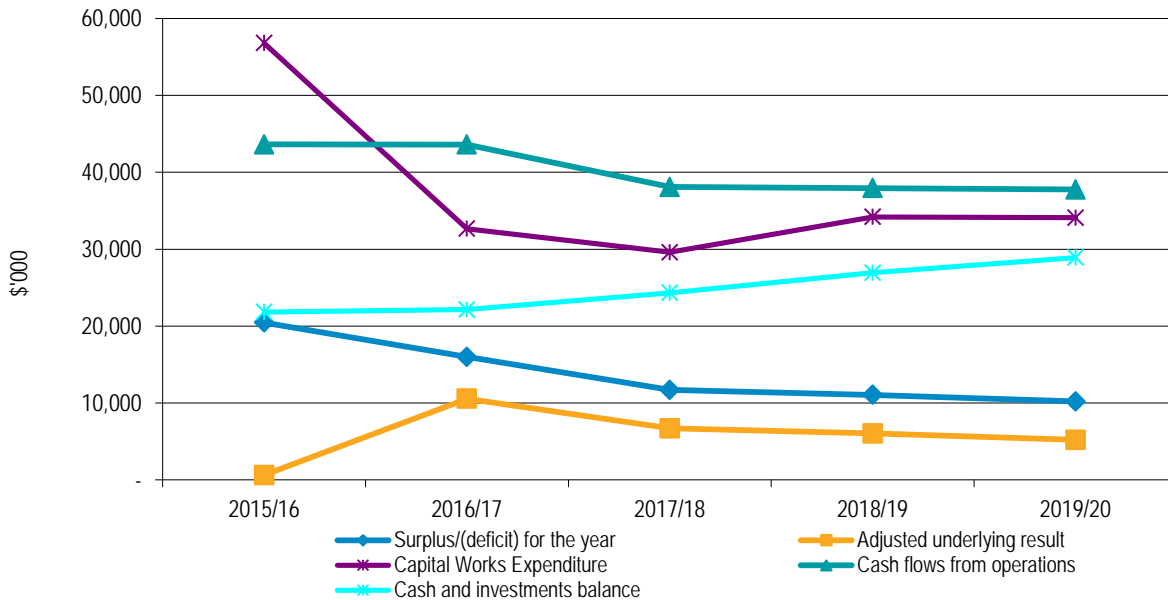
The following table summarises the key financial results for the next four years as set out in the SRP for years 2016/17 to 2019/20.

Indicator	Forecast	Budget	Strategic Resource Plan			Trend
	Actual	2016/17	Projections			
	2015/16	2016/17	2017/18	2018/19	2019/20	+/-
	\$'000	\$'000	\$'000	\$'000	\$'000	
Surplus/(deficit) for the year	20,466	16,198	11,337	9,956	8,344	-
Adjusted underlying result	627	10,511	6,337	4,956	3,344	-
Cash and investments balance	21,821	24,708	27,702	32,057	35,356	+
Cash flows from operations	43,617	44,798	38,722	35,277	39,105	o
Capital works expenditure	56,791	32,864	29,250	33,150	32,300	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the Plan are as follows:

- **Financial sustainability (Section 14)** - The following financial outcomes are forecast for the four years:
 - The operating result is positive, however declining due to the combined effects of rate capping and inflation;
 - The underlying result has a similar trend;
 - Cash and investments are forecast to grow once the accelerated debt repayment program commenced in 2015/16 and concludes in 2017/18; and
 - Cash from operations is forecast to decline consistent with the annual projected budget surplus.
- **Rating levels (Section 15)** – Rate income is projected to rise by less than 2.5% per annum in line with the Fair Go Rates system.
- **Borrowing strategy (Section 16)** – Borrowings are forecast to reduce from \$26.9 million to \$5.8 million over the four years.
- **Infrastructure strategy (Section 3.6)** - Capital expenditure over the four year period will total \$127.6 million at an average of \$31.891 million.

15. Rating information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations.

15.1 Rating context

In developing the Strategic Resource Plan (referred to in Section 14), rates and charges were identified as an important source of revenue, accounting for 72.6% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The State Government have introduced the Fair Go Rates System (FGRS) which sets out the maximum amount councils may increase rates in a year. For 2016/17 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Mornington Peninsula Shire community. However, it has also been necessary to balance the importance of rate revenue as a funding source with community expectations about service provision and also community sensitivity to increases, particularly when they may result from recent changes in property valuations and subsequently rates for some properties in the Shire.

15.2 Current year rates and charges

The following table sets out future proposed increases in revenue from rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2016.

Year	General Rate Increase \$'000	Municipal Charge Increase \$'000	Waste Service Charge Increase* \$'000	Opt-in Greenwaste Increase \$'000	Total Rates Raised \$'000
2015/16	8,311	199	N/A	428	149,063
2016/17	4,560	(17,663)	19,135	454	155,549
2017/18	3,325	N/A	478	630	159,983
2018/19	3,408	N/A	490	747	164,628
2019/20	3,494	N/A	503	885	169,510

**It is the intention of Council that the Waste Service Charge will fully recoup the costs associated with the collection and disposal of refuse. If those costs increase at a rate that is in excess of the annual rate cap the Waste Service Charge (which is not subject to the rate capping mechanism) may need to be increased at a rate in excess of that indicated.*

15.3 Rating structure

Council has established a rating structure which is comprised of three key elements. These are:

- Property values, which form the central basis of rating under the *Local Government Act 1989*
- A user pays component to reflect usage of certain services provided by Council
- A fixed waste service charge per applicable property to fully recover the costs of the collection and disposal of refuse.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used, that is, whether the property is actively utilised for residential, commercial, industrial or agricultural purposes. This distinction is based on the concept of promoting

agriculture on the Mornington Peninsula, protection of the valuable Green Wedge and encouraging utilisation of land.

Having reviewed the various valuation bases for determining the property value component of rates, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis. Council has recently reviewed its rating strategy.

The rating structure comprises four differential rates (general, agricultural, vacant – residential and vacant – commercial or industrial) and rate concessions for recreational land, naval land, steel works land, sustainable land use and some heritage properties. These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Further information on these concessions and the applicable differential rates can be found at sections 7.13 to 7.15. The vacant rate for residential land is set at 120% of the general rate. The vacant rate for commercial or industrial land is set at 140% of the general rate. The general rate (100%) is applicable to residential – improved, commercial – improved, industrial – improved, and farm house (including curtilage) land. The rate for MP Agricultural Land is set at 35% of the general rate (and is applied to the farm excluding the farm house plus associated curtilage). Council proposes to also levy a waste service charge as allowed under the Act.

The following table summarises the rates to be determined for the 2016/17 year. A more detailed analysis of the rates to be raised is contained in Section 7.

Rate type	How applied	2015/16	2016/17	Total Raised \$000's	Change
General rates	Cents/\$ CIV	0.2228	0.2096	125,702	-5.9%
Vacant residential rates	Cents/\$ CIV	0.2673	0.2516	5,085	-5.9%
Vacant commercial rates	Cents/\$ CIV	0.2673	0.2935	116	9.8%
Vacant industrial rates	Cents/\$ CIV	0.2673	0.2935	233	9.8%
MP Agricultural land rates	Cents/\$ CIV	\$0	0.0734	1,871	-5.9%
Municipal charge	\$/ property	180	\$0	-	-100.0%
Waste service charge	\$/ property	0	\$193	19,135	100.0%
Opt-in green waste charge	\$/ property	\$135	\$135	3,407	0.0%

Council has adopted a formal *Rating Strategy* that contains expanded information on Council's rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

The following table sets out the proposed rate increase and total rates to be raised.

Property Type	Rates and Charges			
	Rates	Charges	Total	%
Residential - Improved land	\$ 114,656,833	\$ 16,817,441	\$ 131,474,274	84.5%
Commercial - Improved land	\$ 6,105,278	\$ 613,354	\$ 6,718,632	4.3%
Industrial - Improved land	\$ 1,956,128	\$ 312,660	\$ 2,268,788	1.5%
Farm House (Curtilage)	\$ 1,101,980	\$ -	\$ 1,101,980	0.7%
Rural - Vacant	\$ 406,084	\$ 50,180	\$ 456,264	0.3%
Boatsheds/Berths	\$ 514,918	\$ 306,677	\$ 821,595	0.5%
Sub-total (General Rated properties)	\$ 124,741,222	\$ 18,100,312	\$ 142,841,534	91.8%
Vacant residential land	\$ 4,678,475	\$ 732,628	\$ 5,411,103	3.5%
Vacant commercial land	\$ 116,071	\$ 11,580	\$ 127,651	0.1%
Vacant industrial land	\$ 233,323	\$ 41,302	\$ 274,625	0.2%
Cerberus land	\$ 45,497	\$ 21,423	\$ 66,920	0.0%
Steel works land	\$ 840,000	\$ -	\$ 840,000	0.5%
Cultural and recreational land	\$ 151,274	\$ -	\$ 151,274	0.1%
MP Agricultural land	\$ 1,870,844	\$ 228,126	\$ 2,098,970	1.3%
Sub-total (Differential Rated properties)	\$ 7,935,484	\$ 1,035,059	\$ 8,970,543	5.8%
Supplementary Rates for year	\$ 900,000		\$ 900,000	0.6%
Land Sustainability Rebate	(\$400,000)		(\$400,000)	-0.3%
Heritage Rebate	(\$70,000)		(\$70,000)	0.0%
Valuations Objections for year	(\$100,000)		(\$100,000)	-0.1%
Sub-total	\$ 330,000	\$ -	\$ 330,000	0.2%
Green waste charge (optional)		\$ 3,407,005	\$ 3,407,005	2.2%
Total	\$ 133,006,706	\$ 22,542,376	\$ 155,549,082	100.0%

15.4 General revaluation of properties

During the 2015/16 year, a revaluation of all properties within the Shire was conducted and will apply from 1 July 2016 for the 2016/17 year. The outcome of the general revaluation has been a significant change in property valuations throughout the municipality. Overall, property valuations across the Shire have increased (CIV) by approx. 7.8%. Within this increase, residential properties have increased by 8.2%, commercial properties by 7.3%, industrial properties by 12.1%, MP Agricultural land by 0.9% and rural residential properties by 7.9%.

The following table summarises the valuation changes between the 2014 and 2016 general revaluations for residential properties by major township, together with the rating changes between the 2015/16 and 2016/17 years based on a 2.5% average rate increase and the valuation movements listed.

Township	Valuation Change	Rating Change
Cape Schanck	2.3%	-2.7%
Red Hill South	2.7%	-2.4%
Somers	4.1%	-1.0%
Rosebud West	4.2%	-0.9%
Red Hill	5.0%	-0.2%
Arthurs Seat	5.4%	0.2%
HMAS Cerberus	6.1%	0.9%
Sorrento	6.2%	1.0%
Dromana	6.3%	1.0%
Tootgarook	6.3%	1.0%
Crib Point	6.3%	1.1%
Rosebud	6.5%	1.2%
Balnarring Beach	6.5%	1.3%
Blairgowrie	6.6%	1.3%
Safety Beach	6.7%	1.5%
Mount Martha	7.6%	2.2%
Hastings	7.8%	2.5%
Portsea	7.8%	2.5%
St Andrews Beach	8.0%	2.7%
Bittern	8.1%	2.7%
Flinders	8.1%	2.8%
McCrae	8.3%	2.9%
Mornington	8.4%	3.1%
Rye	9.2%	3.8%
Tyabb	9.5%	4.1%
Shoreham	9.6%	4.2%
Balnarring	9.6%	4.2%
Fingal	10.0%	4.5%
Point Leo	10.3%	4.9%
Baxter	10.8%	5.3%
Somerville	11.1%	5.6%
Merricks Beach	11.3%	5.8%
Mount Eliza	13.1%	7.5%
Average residential	8.2%	2.9%
Average commercial	7.3%	2.0%
Average industrial	12.1%	6.6%
Average farmland	0.9%	-4.1%
Average rural residential	7.9%	2.6%

In deliberating over the setting of the differential rate structure for the 2016/17 year, Council has been mindful of the differing increases in property valuations between the various classes.

In aggregate, total rates and charges (including the Opt-in Green Waste Charge which is forecast to increase by \$454k just due to increase in uptake) will increase by 4.4% compared to 2015/16. Excluding the Opt-in Green Waste Charge (\$3.4M) total rates and charges will increase by 4.1%. This will be achieved by reducing the rate in the dollar to offset the 7.88% increase in property valuations across the Shire following the general revaluation.

16. Summary of other strategies

This section sets out summaries of the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings, infrastructure and service delivery.

16.1 Borrowings

In developing the Strategic Resource Plan, Council has recognised that it was previously both appropriate and necessary to borrow to fund the provision of major infrastructure assets. Council has the capacity in the future to borrow for major projects because the various prudential ratios are all low risk.

Council has however recognised that it is necessary to pay down significant old debt and to improve our capacity for capital works through increased rate income and thus shift our reliance on loan funds to major projects only.

16.1.1 Establishing Prudential Debt Limits

Utilisation of debt funding is an appropriate means of funding capital projects. It is crucial that Council remain within prudential debt limits.

The maximum levels of indebtedness are prescribed for Council by way of prudential limits established by the State Government. The three main prudential limits are:

- Debt Servicing (interest repayments) as a percentage of total revenue should not exceed 5%.
- Total Indebtedness as a percentage of rate revenue should not exceed 80% (with this latter prudential limit – where ratios exceed 60%, Councils are required to demonstrate long-term strategies to reduce indebtedness prior to undertaking further borrowings).
- Working capital ratio (current assets/current liabilities) to remain in excess of 1.0.

For the 2016/17 year, there are no new borrowings and therefore, after making loan repayments of \$7.595 million, Council will reduce its total borrowings to \$19.344 million as at 30 June 2017. The following table sets out future proposed borrowing levels, based on the forecast financial position of Council as at 30 June 2016.

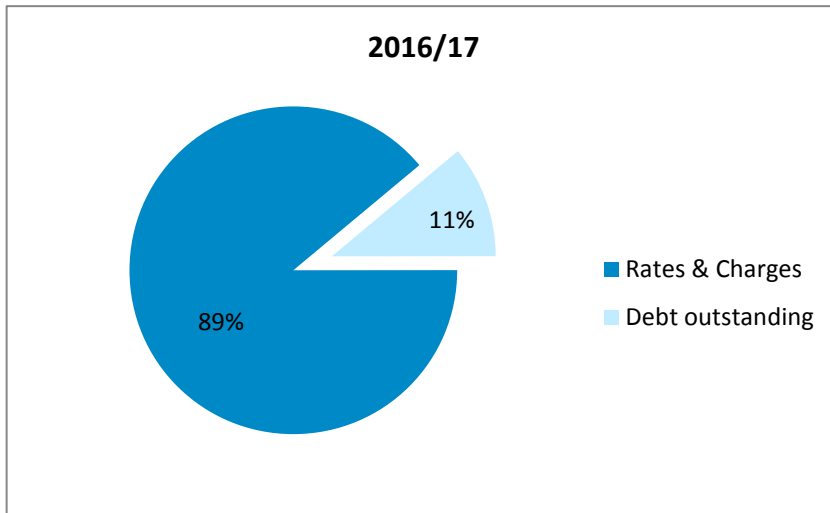
Year	New \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance \$'000
2015/16	0	(7,424)	1,609	26,939
2016/17	0	(7,595)	1,452	19,344
2017/18	0	(7,430)	998	11,914
2018/19	0	(3,004)	668	8,910
2019/20	0	(3,046)	509	5,864

The table below shows information on borrowings specifically required by the Regulations.

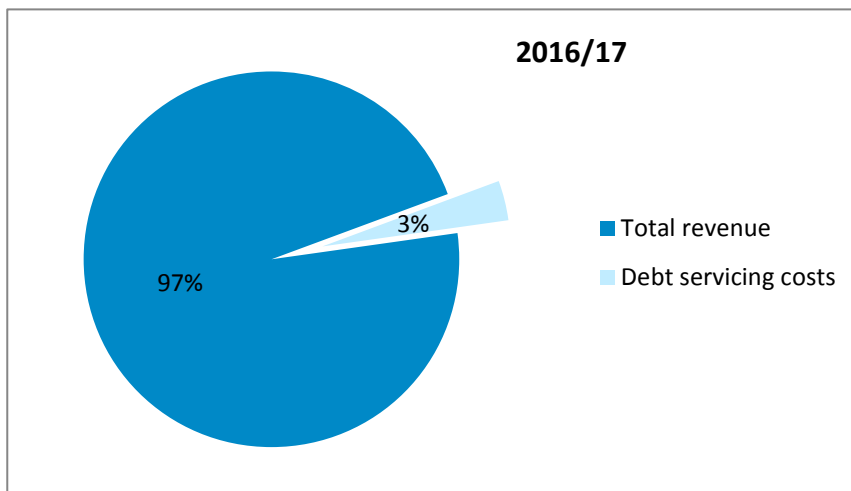
	2015/16 \$	2016/17 \$
Total amount borrowed as at 30 June of the prior year	34,364,000	26,939,000
Total amount proposed to be borrowed	0	0
Total amount projected to be redeemed	(7,425,000)	(7,595,000)
Total amount of borrowings as at 30 June	26,939,000	19,344,000

The Strategic Resource Plan includes analysis of prudential ratios used by the Victorian State Government to assess the loan capacity of local governments. The analysis indicates that all of the ratios used to assess loan borrowing capacity are comfortably accommodated.

The following chart shows the amount of Total Debt outstanding as compared to budgeted Rate and Charges revenue for 2016/17.



The chart below shows the amount of debt servicing costs budgeted for 2016/17 (interest plus principal repayments) and total budgeted revenue.



It should be noted that there are no new future borrowings budgeted.

Appendix A: Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2016/17 year.

In terms of fees and charges, Council's approach requires a periodic review of each fee and charge to confirm that there is –

- Transparency in the pricing decisions
- Equity of access to Council services, facilities and programs regardless of income of the recipient
- An appropriate recovery of costs associated with the supply of services
- Compliance with other Council policies affecting the service in question

Items of significant change are detailed below:

• **Aged and Disability Services**

In line with employee related cost increases and to bring fees in line with the recommended HACC fee schedule and other Councils in the Southern Metro Region, 4% fee increases across the range of services will be applied from 1 July 2016 with the exception of delivered meals which will be increased by 6% in line with additional anticipated food cost increases. These increases are based on actual increases in service delivery costs, whilst having regard for impact on clients and adherence to the HACC fees policy. Clients who are financially disadvantaged can apply for fee reduction or waiver. As a result the Register of Fees and Charges has been updated to reflect these changes.

• **Community Halls**

A simplified fee structure has been implemented to improve efficiency for the booking of community halls.

• **The Briars**

Fees for venue hire have been revised to cover costs incurred and are in line with other similar not-for-profit organisations.

Appendix A: Register of Fees and Charges 2016/17 (includes GST)

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Strategic Planning							
Strategic Planning	Planning Scheme Amendment Fees	Consider request to adopt a Planning Scheme	Statutory	free	524.00	539.98	3%
Strategic Planning	Planning Scheme Amendment Fees	Consider request to amend a Planning Scheme	Statutory	free	798.00	822.34	3%
Strategic Planning	Planning Scheme Amendment Fees	Consider request to approve an amendment	Statutory	free	798.00	822.34	3%
Strategic Planning	Planning Scheme Amendment Fees	Consider submissions to change amendment	Statutory	free	798.00	822.34	3%
Strategic Planning	Demolition Heritage Checks	Processing of Section 29A Application for Report and Consent for Demolition	Council	free	59.64	59.64	0%
Statutory Planning							
Statutory Planning	Planning Permit Amendment Fee	Amend description of permit or conditions	Statutory	free	102.00	102.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development & use amend description of permit or conditions or amend the permit in any other	Statutory	free	502.00	502.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other Development & use costing \$0 to \$10000	Statutory	free	102.00	102.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development & use costing \$10001 to \$250000	Statutory	free	604.00	604.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development & use costing \$250001 to \$500000	Statutory	free	707.00	707.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development & use costing \$500001+	Statutory	free	815.00	815.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development (including 2 or more dwellings) costing \$0 to \$10000	Statutory	free	102.00	102.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development (including 2 or more dwellings) costing \$1.0m to \$7m	Statutory	free	1,153.00	1,153.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development (including 2 or more dwellings) costing \$1000001m to \$50m	Statutory	free	8,064.00	8,064.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development (including 2 or more dwellings) costing \$10001 to \$250000	Statutory	free	604.00	604.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development (including 2 or more dwellings) costing \$250001 to \$500000	Statutory	free	707.00	707.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development (including 2 or more dwellings) costing \$500001 to \$1.0m	Statutory	free	815.00	815.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other development (including 2 or more dwellings) costing \$7.0m to \$10m	Statutory	free	4,837.00	4,837.00	0%
Statutory Planning	Planning Permit Amendment Fee	Any other developments(including 2 or more dwellings) costing \$50000001+	Statutory	free	16,130.00	16,130.00	0%
Statutory Planning	Planning Permit Amendment Fee	Change of use permit	Statutory	free	502.00	502.00	0%
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$0 to \$10000	Statutory	free	102.00	102.00	0%
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$100000 +	Statutory	free	490.00	490.00	0%
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing \$10001 to \$100000	Statutory	free	239.00	239.00	0%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - Certificates of Compliance	Statutory	free	147.00	147.00	0%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To create, vary or remove a restriction within the meaning of the	Statutory	free	541.00	541.00	0%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To create, vary or remove an easement other than a right of wa	Statutory	free	404.00	404.00	0%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To remove a restriction (within the meaning of the Subdivision #	Statutory	free	249.00	249.00	0%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Amend description of permit or conditions	Statutory	free	502.00	502.00	0%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Boundary Realignment and Consolidations	Statutory	free	386.00	386.00	0%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Boundary realignments	Statutory	free	386.00	386.00	0%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Other (including 3 or more lots)	Statutory	free	1,283.00	1,283.00	0%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision into two lots only	Statutory	free	772.00	772.00	0%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision of an existing Building	Statutory	free	386.00	386.00	0%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision of existing building	Statutory	free	386.00	386.00	0%
Statutory Planning	Planning Permit Amendment Fee	Vegetation Removal	Statutory	free	102.00	102.00	0%
Environmental Health							
Environmental Health	Caravan Parks Registration	Caravan Parks	Statutory	free	1,000.00	1,000.00	0%
Environmental Health	Fines and Prosecutions	Food Act Infringement Level 5 Infringement (5 Penalty Units)	Statutory	free	758.00	771.00	2%
Environmental Health	Fines and Prosecutions	Food Act Infringement Level 6 Infringement (10 Penalty Units)	Statutory	free	1,517.00	1,544.00	2%
Environmental Health	Fines and Prosecutions	Tobacco Act Infringement Level 4 Infringement (4 Penalty Units)	Statutory	free	607.00	618.00	2%
Environmental Health	Food Premises Registration	Application for Transfer of Registration of Food Premises	Council	free	156.00	167.00	7%
Environmental Health	Food Premises Registration	Class 1 High Risk Food Premises	Council	free	343.00	367.00	7%
Environmental Health	Food Premises Registration	Class 2 Bed and Breakfast serving less than 6 Guest at breakfast only	Council	free	333.00	356.00	7%
Environmental Health	Food Premises Registration	Class 2 Medium Risk Food Premises	Council	free	452.00	484.00	7%
Environmental Health	Food Premises Registration	Class 3 Low Risk Food Premises	Council	free	312.00	334.00	7%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 1 High Risk Food Premises	Council	free	514.00	550.00	7%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 2 Bed & Breakfast serving less than 6 guests at breakfast only	Council	free	500.00	535.00	7%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Environmental Health	Food Premises Registration	New Premises Application Fee Class 2 Medium Risk Food Premises	Council	free	678.00	725.00	7%
Environmental Health	Food Premises Registration	New premises Application Fee Class 3 Low Risk Food Premises	Council	free	468.00	501.00	7%
Environmental Health	Health Premises Registration	Application for a Pre-Purchase Inspection	Council	free	436.00	468.00	7%
Environmental Health	Health Premises Registration	Application for Transfer of Registration of Health Premises	Council	free	100.00	107.00	7%
Environmental Health	Health Premises Registration	Beautician	Council	free	190.00	209.00	10%
Environmental Health	Health Premises Registration	Ear Piercing	Council	free	195.00	209.00	7%
Environmental Health	Health Premises Registration	Hairdresser	Council	free	185.00	250.00	35%
Environmental Health	Health Premises Registration	Registration of a Health Premises - Accommodation	Council	free	302.00	323.00	7%
Environmental Health	Health Premises Registration	Registration of a Health Premises - Tattooist	Council	free	224.00	240.00	7%
Environmental Health	Health Premises Registration	Registration of a Health Premises (other than accommodation or Tattooist)	Council	free	198.00	212.00	7%
Environmental Health	Prescribed Accommodation Registration	Accommodation	Council	free	300.00	321.00	7%
Environmental Health	Septic Tank Application	Septic Installations - Application to Alter	Council	free	166.00	178.00	7%
Environmental Health	Septic Tank Application	Septic Installations - Application to Install	Council	free	634.00	678.00	7%
Environmental Health	Septic Tank Application	Septic Tank Search Application	Council	free	166.00	178.00	7%
Environmental Health	Solicitors Inquiries	Solicitors Enquiries - Information GST exempt	Council	free	437.00	468.00	7%
Planning Compliance							
Planning Enforcement	Fines and Prosecutions	Planning Infringement Notice (10 Penalty Units)	Statutory	free	1,517.00	1,544.00	2%
Planning Enforcement	Fines and Prosecutions	Planning Infringement Notice (5 Penalty Units)	Statutory	free	758.00	771.00	2%
Shire Rangers							
Traffic Control	Parking Infringement	Parking Infringement Level 1 (.5 Penalty Unit)	Statutory	free	76.00	77.00	1%
Traffic Control	Parking Infringement	Parking Infringement Level 2 (.6 Penalty Unit)	Statutory	free	91.00	91.00	0%
Traffic Control	Parking Infringement	Parking Infringement Level 3 (1 Penalty Unit)	Statutory	free	152.00	152.00	0%
Animal Management							
Rangers	Domestic Animal Business	Domestic Animal Business annual licence fee	Council	free	230.00	237.00	3%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 1 (.5 Penalty Units)	Statutory	free	76.00	77.00	1%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 2 (1 Penalty Units)	Statutory	free	152.00	155.00	2%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 3 (1.5 Penalty Units)	Statutory	free	227.00	232.00	2%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 4 (2 Penalty Units)	Statutory	free	303.00	308.00	2%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 5 (2.5 Penalty Units)	Statutory	free	379.00	386.00	2%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 8 (4 Penalty Units)	Statutory	free	607.00	618.00	2%
Local Laws Permits and Fees							
Bulk Rubbish Containers	Local Laws	Bulk Bin - Annual Fee	Council	free	312.00	312.00	0%
Bulk Rubbish Containers	Local Laws	Bulk Bin - One Off Fee	Council	free	50.00	50.00	0%
Bulk Rubbish Containers	Local Laws	Permit fee \$50 - Bulk Bin Placement	Council	free	50.00	50.00	0%
Local Laws	Local Laws	Permits - Application for Local Law Permit (General)	Council	free	50.00	50.00	0%
Local Laws	Local Laws Prosecutions	Local Law Infringement	Council	free	100.00	100.00	0%
Traffic Control	Vehicle Impound	Release fees from impounded vehicles	Council	taxable	274.00	285.00	4%
Parking and Launching							
Boat Ramp Parking/launching	Launch a boat and park boat & trailer	Annual Pass	Council	taxable	125.00	125.00	0%
Boat Ramp Parking/launching	Launch a boat and park boat & trailer	Casual Day Pass	Council	taxable	12.00	12.00	0%
Fire Prevention							
Fire Prevention	Fire Prevention	Infringement Notice (10 Penalty Units)	Statutory	free	1,517.00	1,544.00	2%
Fire Prevention	Fire Prevention	Permit to Burn	Council	free	50.00	50.00	0%
Animal Shelter Mornington							
Animal Management	Animal Surrender	Surrender fee	Council	free	50.00	50.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Animal Management	Impound Release - Dog /Cat	Animal Accommodation Cost per day	Council	taxable	37.00	38.00	3%
Other Impound	Other Impound	Impound Release Fee - Large Goods (eg. shipping container)	Council	taxable	326.00	336.00	3%
Other Impound	Other Impound	Impound Release Fee - Medium Goods	Council	taxable	87.00	90.00	3%
Other Impound	Other Impound	Impound Release Fee - Small Goods (eg. street furniture, alcohol)	Council	taxable	27.00	28.00	4%
Signage	Signage	Signage release fee	Council	taxable	72.00	74.00	3%
Animal Management	Stock Release	Stock Large Multiple (cows horses)	Council	taxable	314.00	324.00	3%
Animal Management	Stock Release	Stock Large Single (cow horse)	Council	taxable	213.00	219.00	3%
Animal Management	Stock Release	Stock Small Multiple (sheep goat)	Council	taxable	123.00	127.00	3%
Animal Management	Stock Release	Stock Small Single (sheep goat)	Council	taxable	55.00	57.00	4%
Statutory Building							
Statutory Building	Building Regulations 2006 Part 4	Report and Consent each additional Regulation	Statutory	free	112.00	89.00	-21%
Statutory Building	Building Regulations Part 11 (POPE)	Charge per hour for officer time assessing place of public entertainment applications	Council	taxable	129.00	133.00	3%
Statutory Building	Building Regulations Part 11 (POPE)	POPE Category 2	Council	taxable	387.00	399.00	3%
Statutory Building	Building Regulations Part 11 (POPE)	POPE Category 3 (Major Event)	Council	taxable	1,676.00	1,727.00	3%
Statutory Building	Flood Prone Approval	Report and Consent (Flood)	Statutory	free	248.00	255.00	3%
Statutory Building	Information Request Copy of Commercial Plans	Information Request Copy of Commercial plans	Council	free	250.00	201.00	-20%
Statutory Building	Information Request Copy of House Plans	Information Request Copy of Residential plans	Council	taxable	96.00	97.00	1%
Statutory Building	Information request - Regulation 326	Reg 326 Certificates (permit information)	Statutory	free	49.00	51.00	4%
Statutory Building	Occupancy Permit/Final Inspections	Occupancy Permit/Final Inspections when permit lapsed	Council	free	174.00	169.00	-3%
Statutory Building	Section 30 (permit notification)	External building permit document lodgement with Council	Statutory	free	37.00	38.00	3%
Env Protection Special Projects							
Trolley Impound	Trolley Impound	Trolley release fee	Council	taxable	68.00	68.00	0%
Economic Development							
Commercial Activities on Footpaths	Footpath Licence/Lease	Footpath Licence/Lease	Council	free	1,517.00	1,517.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Alternating between a single Display of Goods unit and an A-frame Sign - Sign Size - 0.9 metres x 0.6 m	Council	free	78.00	78.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Alternating between a single Display of Goods unit and an A-frame Sign - Sign Size - 1.2 metres x 0.9 m	Council	free	130.00	130.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Bulky goods - first 2 metres x 2 metres	Council	free	52.00	52.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Bulky goods - subsequent or part thereof 2 metres x 2 metres	Council	free	156.00	156.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Display of A-frame signs - Sign Size - 0.9 metres x 0.6 metres	Council	free	52.00	52.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Display of A-frame signs - Sign Size - 1.2 metres x 0.9 metres	Council	free	104.00	104.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Display of Goods - first display unit	Council	free	52.00	52.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Display of Goods - Subsequent display unit	Council	free	156.00	156.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Outdoor Dining Facilities (no liquor licence or infrastructure) - first eight chairs	Council	free	260.00	260.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Outdoor Dining Facilities (no liquor licence or infrastructure) - fixed screens - price per screen	Council	free	104.00	104.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Outdoor Dining Facilities (no liquor licence or infrastructure) - per chair thereafter	Council	free	52.00	52.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Outdoor dining (with liquor licence or infrastructure) - minimum price	Council	free	1,040.00	1,040.00	0%
Commercial Activities on Footpaths	Footpath Trading Permit	Planter Boxes	Council	free	52.00	52.00	0%
Commercial Activities on Footpaths	Footpath Trading Permits	Footpath Trading Permits	Council	free	105.00	105.00	0%
Business Support Economic Planning	Itinerant Traders	Residential Annual Fee	Council	free	1,560.00	1,560.00	0%
Business Support Economic Planning	Itinerant Traders	Site Annual Fee - minimum (depending on site)	Council	free	2,080.00	2,080.00	0%
Business Support Economic Planning	Itinerant Traders	Site Annual Fee maximum (depending on site)	Council	free	3,120.00	3,120.00	0%
Traffic and Transport							
Directional Signage Applications	Directional Signage Applications	Directional Signage Applications - for one sign	Council	free	75.00	75.00	0%
Directional Signage Applications	Directional Signage Applications	Directional Signage Applications - for two or more signs	Council	free	125.00	125.00	0%
The Briars							
The Briars	Function Hire	Barn Hire - Weddings	Council	taxable	488.00	1,200.00	146%
The Briars	Function Hire	Commercial Hire - Barn	Council	taxable	822.00	1,200.00	46%
The Briars	Function Hire	Commercial Hire - Garden	Council	taxable	1,040.00	1,200.00	15%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
The Briars	Function Hire	Commercial Photography	Council	taxable	280.00	315.00	13%
The Briars	Function Hire	Edwardian Room Hire	Council	taxable	488.00	512.00	5%
The Briars	Function Hire	Grounds Wedding	Council	taxable	426.00	512.00	20%
The Briars	Function Hire	Homestead kitchen hire	Council	taxable	218.00	380.00	74%
The Briars	Function Hire	Theatre - Performance	Council	taxable	140.00	155.00	11%
The Briars	Function Hire	Theatre - Rehearsal	Council	taxable	73.00	155.00	112%
The Briars	Function Hire	Theatrette Hire	Council	taxable	146.00	155.00	6%
The Briars Park	Homestead Entry - Adult	Homestead Entry - Adult	Council	taxable	7.00	10.00	43%
The Briars Park	Homestead Entry - Children	Homestead Entry - Children	Council	taxable	3.00	5.00	67%
The Briars Park	Homestead Entry - Concession	Homestead Entry - Concession	Council	taxable	5.00	5.00	0%
The Briars Park	Homestead Entry - Families	Homestead Entry - Families	Council	taxable	14.00	15.00	7%
The Briars Park	Homestead Entry - School Children	Homestead Entry - School Children	Council	taxable	2.00	5.00	150%
The Briars Park	Ponding	Ponding (Ranger led dip netting per head)	Council	taxable	2.00	6.00	200%
The Briars Park	Ranger Talk	Ranger Talk (per head)	Council	taxable	3.00	6.00	100%
Drainage & Geotechnical							
Asset Construction and Protection	Build over easement	Build over easement	Council	free	66.00	66.00	0%
Asset Construction and Protection	Drainage Information Certificates	Drainage Point of Discharge	Statutory	free	60.00	60.00	0%
Asset Construction and Protection	Drainage Information Certificates	To Build over easement	Statutory	free	66.00	66.00	0%
Asset Construction and Protection	Drainage Information Certificates	Underground Drainage Pipe Information	Statutory	free	60.00	60.00	0%
Asset Protection							
Asset Construction and Protection	Non-Utility Minor Works in Road Reserves	Consent to undertake works within a road reserve (Minor Works)	Statutory	free	62.00	64.00	3%
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Consent to undertake works within a road reserve (incl Vehicle Crossings)	Statutory	free	144.00	148.00	3%
Asset Construction and Protection	Non-Utility Major Works in Road Reserves	Permit application to erect a hoarding or overhead protective awning	Council	free	286.00	293.00	2%
Asset Construction and Protection	Private Building Works	Private Building Works (Council Assets)	Council	free	156.00	160.00	3%
Waste Collection							
Garbage Collection	Extra Capacity Garbage Bins (per litre)	Extra Capacity Garbage Bins (per litre)	Council	free	3.50	3.60	3%
Recycling Collection	Extra Capacity 240 litre	extra capacity 240 litre recycling bin	Council	free	62.00	62.00	0%
Waste Disposal							
Waste Disposal Centres	Car Body	Car Body with tank tyres and rims	Council	taxable	97.00	100.00	3%
Waste Disposal Centres	Commercial Vehicles	0.5m3 Asbestos of Domestic Origin Only	Council	taxable	95.00	97.00	2%
Waste Disposal Centres	Commercial Vehicles	Base Rate per cubic metre - landfill - commercial	Council	taxable	111.00	113.00	2%
Waste Disposal Centres	Commercial Vehicles	Base rate per tonne - tonne	Council	taxable	221.00	226.00	2%
Waste Disposal Centres	Dead Animals	Animals (single animal-no larger than a dog)	Council	taxable	6.50	6.50	0%
Waste Disposal Centres	Dead Animals	Chickens (car boot-240 litres)	Council	taxable	26.00	26.50	2%
Waste Disposal Centres	Dead Animals	Chickens/Animals (per cubic metre)	Council	taxable	102.00	104.00	2%
Waste Disposal Centres	Fridges	Not degassed Fridge, Freezer or Air Conditioner	Council	taxable	20.00	21.00	5%
Waste Disposal Centres	Garbage	Bag (40 Litres) - commercial	Council	taxable	8.00	8.50	6%
Waste Disposal Centres	Garbage	Bag (40 Litres) - non-resident	Council	taxable	8.50	9.00	6%
Waste Disposal Centres	Garbage	Bag (40 litres) - resident	Council	taxable	5.50	5.50	0%
Waste Disposal Centres	Garbage	Base Rate Per Cubic Metre - commercial	Council	taxable	95.00	96.00	1%
Waste Disposal Centres	Garbage	Base Rate Per Cubic Metre - non-resident	Council	taxable	111.00	113.00	2%
Waste Disposal Centres	Garbage	Base Rate per cubic metre - resident	Council	taxable	75.00	76.00	1%
Waste Disposal Centres	Garbage	Car Boot (240 litres) - non-resident	Council	taxable	28.00	28.50	2%
Waste Disposal Centres	Garbage	Car Boot (240 litres) - resident	Council	taxable	18.50	19.00	3%
Waste Disposal Centres	Garbage	Car Boot (240 litres)- commercial	Council	taxable	23.00	23.50	2%
Waste Disposal Centres	Garbage	Garbage (Soil/Bricks/Concrete/Rubble)	Council	taxable	125.00	127.00	2%
Waste Disposal Centres	Green Waste	Bag (40 Litre) - non-resident	Council	taxable	4.50	4.50	0%
Waste Disposal Centres	Green Waste	Bag (40 Litre) - resident	Council	taxable	4.50	4.50	0%
Waste Disposal Centres	Green Waste	Bag (40) litre - commercial	Council	taxable	5.00	5.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Waste Disposal Centres	Green Waste	Base Rate Per Cubic Metre - commercial	Council	taxable	37.00	38.00	3%
Waste Disposal Centres	Green Waste	Base Rate Per Cubic Metre - non-resident	Council	taxable	32.00	33.00	3%
Waste Disposal Centres	Green Waste	Base Rate per cubic Metre - resident	Council	taxable	32.00	33.00	3%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - commercial.	Council	taxable	8.50	9.00	6%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - non-resident	Council	taxable	8.00	8.00	0%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - resident	Council	taxable	8.00	8.00	0%
Waste Disposal Centres	Mattress	Mattress Double	Council	taxable	23.00	24.00	4%
Waste Disposal Centres	Mattress	Mattress Single	Council	taxable	18.00	19.00	6%
Waste Disposal Centres	Monitor Products	CRT/LCD/Plasma/TV's	Council	taxable	8.50	9.00	6%
Waste Disposal Centres	Tyres	Car.	Council	taxable	9.00	9.00	0%
Waste Disposal Centres	Tyres	Heavy Truck or Car Tyre on Rim.	Council	taxable	17.00	17.00	0%
Waste Disposal Centres	Tyres	Light Truck.	Council	taxable	12.00	12.00	0%
Waste Disposal Hoppers	Garbage	Bag (40 litres) - Commercial.	Council	taxable	8.00	8.50	6%
Waste Disposal Hoppers	Garbage	Bag (40 litres) - non-resident	Council	taxable	8.50	9.00	6%
Waste Disposal Hoppers	Garbage	Base Rate per Cubic Metre - commercial	Council	taxable	95.00	96.00	1%
Waste Disposal Hoppers	Garbage	Base Rate per Cubic Metre - non-resident	Council	taxable	111.00	113.00	2%
Waste Disposal Hoppers	Garbage	Car Boot (240 litres) - commercial	Council	taxable	23.00	23.50	2%
Waste Disposal Hoppers	Garbage	Car Boot (240 litres) - non-resident	Council	taxable	28.00	28.50	2%
Waste Disposal Hoppers	Garbage (Hoppers)	Bag (40 litres) - resident	Council	taxable	5.50	5.50	0%
Waste Disposal Hoppers	Garbage (Hoppers)	Base Rate per Cubic Metre - resident	Council	taxable	75.00	76.00	1%
Waste Disposal Hoppers	Garbage (Hoppers)	Car Boot (240 litres) - resident	Council	taxable	18.50	19.00	3%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40) litres - Commercial	Council	taxable	5.00	5.50	10%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40) litres - non- resident	Council	taxable	4.50	4.50	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40) litres - resident	Council	taxable	4.50	4.50	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - commercial	Council	taxable	37.00	38.00	3%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - non-resident	Council	taxable	32.00	33.00	3%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - resident	Council	taxable	32.00	33.00	3%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - commercial	Council	taxable	8.50	9.00	6%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - non-resident	Council	taxable	8.00	8.00	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - resident	Council	taxable	8.00	8.00	0%
School Holiday Program							
School Holiday Program	Registration fee	Bentons SHP	Council	free	54.00	56.00	4%
School Holiday Program	Registration fee	Hastings SHP	Council	free	54.00	56.00	4%
School Holiday Program	Registration fee	Mornington SHP	Council	free	54.00	56.00	4%
Kindergartens							
Preschool Central Enrolment Program	Preschool Central Enrolment Program		Council	free	6.00	10.00	67%
Home Care General							
General Home Care	Home and Community	Home Care Standard Rate	Other	free	-	6.20	New
Home Care	Home and Community	Personal Care Standard Rate	Other	free	-	4.60	New
Home Care	Home and Community	Respite Care Standard Rate	Other	free	-	3.10	New
Home Care Specific							
Specific Home Care	Sliding Scale	Home Care Standard Rate	Other	free	-	6.20	New
Specific Home Care	Sliding Scale	Personal Care Standard Rate	Other	free	-	4.60	New
Specific Home Care	Sliding Scale	Respite Care Standard Rate	Other	free	-	3.10	New
Brokerage Program							
Home Care Brokerage	Brokerage - Community Aged Care Package Rate	Home Care, Personal Care & Respite Care 7am-7pm	Other	taxable	-	50.00	New
Home Care Brokerage	Brokerage - Community Aged Care Package Rate	Home Care, Personal Care & Respite Care out of normal hours	Other	taxable	-	66.50	New

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Home Maintenance							
Home Maintenance - Linkages	Home Maintenance - Brokerage	Home Maintenance - brokerage	Other	taxable	44.00	47.60	8%
Home Maintenance	Property Maintenance	Standard Rate (plus the cost of materials)	Other	free	-	12.50	New
Access and Mobility							
Adult Day Care	Adult Day Care - Linkages (CCP)	Access & Mobility Activity Program - Brokerage Full Cost Recovery Rate	Other	free	17.40	53.25	206%
Dial A Bus	Community Transport	Dial-A-Bus	Other	taxable	1.00	1.00	0%
Adult Day Care	Social Support	Access & Mobility Activity Program - Low Fee	Other	free	6.00	7.60	27%
Activity Program	Social Support	Access & Mobility Activity Program - Standard Fee - CORE	Other	free	13.30	13.30	0%
Activity Program	Social Support	Access & Mobility Activity Program - Standard Fee - HIGH	Other	free	7.60	18.75	147%
Delivered Meals							
Delivered Meals	Brokerage Meals	Meals on Wheel Brokerage Full Cost Recovery	Other	taxable	14.50	15.40	6%
Delivered Meals	HACC Meals - Standard Fee	Meals on Wheels Low Fee	Other	free	7.65	8.10	6%
Community & Special Events							
Events	Event Application	Application Fee - Wedding Permit	Council	free	60.00	60.00	0%
Events	Event Application	Category 1 Events - Charity	Council	free	60.00	60.00	0%
Events	Event Application	Category 1 Events - Commercial	Council	free	282.00	282.00	0%
Events	Event Application	Category 1 Events - Community	Council	free	120.00	120.00	0%
Events	Event Application	Category 2 Events - Charity	Council	free	70.00	70.00	0%
Events	Event Application	Category 2 Events - Commercial	Council	free	315.00	315.00	0%
Events	Event Application	Category 2 Events - Community	Council	free	140.00	140.00	0%
Events	Event Application	Category 3 Events - General	Council	free	445.00	445.00	0%
Events	Hire & Set-up Fee Marquee	Commercial rate	Council	taxable	1,144.00	1,144.00	0%
Events	Hire & Set-up Fee Soundshell	24 Hour Hire - Soundshell	Council	taxable	598.00	598.00	0%
Events	Hire & Set-up Fee Soundshell	Commercial rate	Council	taxable	1,144.00	1,144.00	0%
Events	Hire & Set-up Marquee	Weekend 24 Hr Hire	Council	taxable	702.00	702.00	0%
Events	Hire Caravan	Small (4 day period)	Council	taxable	88.40	88.40	0%
Events	Signage	Inserts for notice boards	Council	taxable	5,200.00	5,000.00	-4%
Recreation Facilities							
Recreation Facilities	(per event)- Adults	Athletics - Summer	Council	taxable	1,415.00	1,472.00	4%
Recreation Facilities	(per event)- Adults	Baseball - Winter	Council	taxable	1,208.00	1,256.00	4%
Recreation Facilities	(per event)- Adults	Netball - Winter	Council	taxable	4,486.00	4,665.00	4%
Recreation Facilities	(per event)- Adults	Soccer - Winter	Council	taxable	7,730.00	8,039.00	4%
Recreation Facilities	(per event)- Adults	Township Reserve - Winter	Council	taxable	2,899.00	3,015.00	4%
Recreation Facilities	Active Sports Reserves	AFL Junior - Winter	Council	taxable	1,056.00	1,098.00	4%
Recreation Facilities	Active Sports Reserves	AFL Senior - Winter	Council	taxable	2,534.00	2,635.00	4%
Recreation Facilities	Active Sports Reserves	Minor Reserve - Summer	Council	taxable	604.00	628.00	4%
Recreation Facilities	Active Sports Reserves	Secondary Reserve - Summer	Council	taxable	967.00	1,006.00	4%
Recreation Facilities	Active Sports Reserves	Township Reserve - Summer	Council	taxable	2,416.00	2,513.00	4%
Recreation Facilities	Reserves & Pavilions	Schools Flat rate Full day	Council	taxable	62.00	64.00	3%
Recreation Facilities	Reserves and Pavilions	Schools - Regional Events	Council	taxable	301.99	314.00	4%
Recreation Facilities	Reserves and Pavilions	Schools Flat rate 1/2 day	Council	taxable	30.43	32.00	5%
Community Halls							
Community Halls	Day Rate (8am-4pm)	Commercial	Council	taxable	-	250.00	New
Community Halls	Day Rate (8am-4pm)	NFP / Community	Council	taxable	-	150.00	New
Community Halls	Evening Rate	Commercial	Council	taxable	-	475.00	New
Community Halls	Evening Rate	NFP / Community	Council	taxable	-	275.00	New
Community Halls	General	Cancellation Fee	Council	taxable	-	60.00	New
Community Halls	General	Cleaning Charge	Council	taxable	-	250.00	New

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Community Halls	General	Hirer Furniture Set Up / Pack Down Fee (Large)	Council	taxable	-	250.00	New
Community Halls	General	Hirer Furniture Set Up / Pack Down Fee (Small)	Council	taxable	-	150.00	New
Community Halls	Hourly	Commercial	Council	taxable	-	45.00	New
Community Halls	Hourly	NFP / Community	Council	taxable	-	25.00	New
Community Halls	Meeting Room - Commercial	Hourly	Council	taxable	-	25.00	New
Community Halls	Meeting Room - Community	Hourly	Council	taxable	-	15.00	New
Community Halls - Secondary	Day Rate (8am-4pm)	Commercial	Council	taxable	-	110.00	New
Community Halls - Secondary	Day Rate (8am-4pm)	NFP / Community	Council	taxable	-	55.00	New
Community Halls - Secondary	Evening Rate (4pm - 12am)	Commercial	Council	taxable	-	300.00	New
Community Halls - Secondary	Evening Rate (4pm - 12am)	NFP / Community	Council	taxable	-	160.00	New
Community Halls - Secondary	Hourly	Commercial	Council	taxable	-	20.00	New
Community Halls - Secondary	Hourly	NFP / Community	Council	taxable	-	10.00	New
Community Halls - Secondary	Meeting Room - Commercial	Hourly	Council	taxable	-	15.00	New
Community Halls - Secondary	Meeting Room - Community	Hourly	Council	taxable	-	10.00	New
Peninsula Community Theatre	Peninsula Community Theatre	Hourly	Council	taxable	40.00	40.00	0%
Peninsula Community Theatre	Peninsula Community Theatre	Hourly Rate	Council	taxable	30.00	30.00	0%
Peninsula Community Theatre	Theatre - Rehearsal (stage only) - Commercial	Hourly	Council	taxable	55.00	55.00	0%
Recreation Facilities	Stadium	Bittern Stadium - Competition Hourly	Council	taxable	33.00	33.00	0%
Recreation Facilities	Stadium	Bittern Stadium - Training Hourly	Council	taxable	28.00	28.00	0%
Foreshore Camping							
Foreshore Camping		Off Season - Non Powered - Weekly	Council	taxable	100.00	100.00	0%
Foreshore Camping		Off Season - Non Powered Unoccupied - Weekly	Council	taxable	75.00	75.00	0%
Foreshore Camping		Off Season - Pensioner Rate - Weekly	Council	taxable	110.00	110.00	0%
Foreshore Camping		Off Season - Post package	Council	taxable	995.00	995.00	0%
Foreshore Camping		Off Season - Powered - Weekend 1	Council	taxable	80.00	80.00	0%
Foreshore Camping		Off Season - Powered - Weekend 2	Council	taxable	70.00	70.00	0%
Foreshore Camping		Off Season - Powered - Weekend 3	Council	taxable	60.00	60.00	0%
Foreshore Camping		Off Season - Powered - Weekend 4	Council	taxable	50.00	50.00	0%
Foreshore Camping		Off Season - Powered - Weekly 1	Council	taxable	145.00	145.00	0%
Foreshore Camping		Off Season - Powered - Weekly 2	Council	taxable	135.00	135.00	0%
Foreshore Camping		Off Season - Powered - Weekly 3	Council	taxable	125.00	125.00	0%
Foreshore Camping		Off Season - Powered - Weekly 4	Council	taxable	115.00	115.00	0%
Foreshore Camping		Off Season - Powered Unoccupied - Weekly	Council	taxable	105.00	105.00	0%
Foreshore Camping		Off Season - Pre Package	Council	taxable	550.00	550.00	0%
Foreshore Camping		Off Season - Pre Package (Peak Campers)	Council	taxable	300.00	300.00	0%
Foreshore Camping		Peak Season - Non Powered - Weekly	Council	taxable	210.00	225.00	7%
Foreshore Camping		Peak Season - Powered - Weekly	Council	taxable	305.00	330.00	8%
Mt Martha Golf Course							
Mt Martha Golf Course	Golf Fees	18 Holes	Council	taxable	28.00	29.00	4%
Mt Martha Golf Course	Golf Fees	18 Holes Concession	Council	taxable	21.00	21.50	2%
Mt Martha Golf Course	Golf Fees	18 holes for price of 9 Concession	Council	taxable	-	16.50	New
Mt Martha Golf Course	Golf Fees	18 holes for the price of 9	Council	taxable	-	21.50	New
Mt Martha Golf Course	Golf Fees	2 for 1 - 18 holes	Council	taxable	-	29.00	New
Mt Martha Golf Course	Golf Fees	2 player 9 holes Inc Hire Cart	Council	taxable	-	49.00	New
Mt Martha Golf Course	Golf Fees	2 players 18 holes Inc Hire Cart	Council	taxable	-	70.00	New
Mt Martha Golf Course	Golf Fees	3 for 1 - 9 holes	Council	taxable	-	21.50	New
Mt Martha Golf Course	Golf Fees	9 Holes	Council	taxable	21.00	22.00	5%
Mt Martha Golf Course	Golf Fees	9 Holes Concession	Council	taxable	16.00	16.50	3%
Mt Martha Golf Course	Golf Fees	Ball Hire	Council	taxable	2.00	2.00	0%
Mt Martha Golf Course	Golf Fees	Big Hole Fun Golf 9 holes	Council	taxable	-	21.50	New
Mt Martha Golf Course	Golf Fees	Big Hole Fun Golf 9 holes concession	Council	taxable	-	16.50	New

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Mt Martha Golf Course	Golf Fees	Family 9 holes including hire clubs	Council	taxable	-	49.00	New
Mt Martha Golf Course	Golf Fees	Foreshore Camper Twilight Deal	Council	taxable	-	17.00	0%
Mt Martha Golf Course	Golf Fees	Promotional	Council	taxable	11.00	11.50	5%
Mt Martha Golf Course	Golf Fees	Unlimited Special	Council	taxable	18.00	18.50	3%
Mt Martha Golf Course	Junior Tag holder	Junior Tag holder	Council	taxable	100.00	105.00	5%
Mt Martha Golf Course	Lessons	Clinics	Other	taxable	-	150.00	New
Mt Martha Golf Course	Membership	10 Rounds - 18 Holes Session Pass	Council	taxable	252.00	260.00	3%
Mt Martha Golf Course	Membership	10 Rounds - 18 Holes Session Pass - Concession	Council	taxable	189.00	195.00	3%
Mt Martha Golf Course	Membership	10 Rounds - 9 Holes Session Pass	Council	taxable	189.00	195.00	3%
Mt Martha Golf Course	Membership	10 rounds - 9 Holes Session Pass - Concession	Council	taxable	144.00	147.00	2%
Mt Martha Golf Course	Membership	5 day 12 Month (Concession)	Council	taxable	482.00	497.00	3%
Mt Martha Golf Course	Membership	5 day 12 month (Full)	Council	taxable	610.00	629.00	3%
Mt Martha Golf Course	Membership	5 day 6 Month (Concession)	Council	taxable	295.00	304.00	3%
Mt Martha Golf Course	Membership	5 day 6 month (Full)	Council	taxable	367.00	378.00	3%
Mt Martha Golf Course	Membership	6 day 12 month (Concession)	Council	taxable	637.00	656.00	3%
Mt Martha Golf Course	Membership	6 day 12 month (Full)	Council	taxable	766.00	820.00	7%
Mt Martha Golf Course	Membership	6 day 6 Month (Concession)	Council	taxable	367.00	378.00	3%
Mt Martha Golf Course	Membership	6 day 6 month (Full)	Council	taxable	455.00	469.00	3%
Hastings Community Hub							
Hastings Community Hub	All Access	Group Fitness Classes	Council	taxable	47.28	47.28	0%
Hastings Community Hub	All Access	Health Hub Group Fitness Classes	Council	taxable	5.70	5.70	0%
Hastings Community Hub	Gymnastics	Birthday Parties - per child	Council	taxable	14.00	14.50	4%
Hastings Community Hub	Gymnastics	Boys L3-5	Council	taxable	19.00	19.60	3%
Hastings Community Hub	Gymnastics	BOYS Level 2	Council	taxable	10.90	11.25	3%
Hastings Community Hub	Gymnastics	GV Registration Fee	Council	taxable	-	55.00	New
Hastings Community Hub	Gymnastics	GV Registration Fee Gymstar Term 4	Council	taxable	-	40.00	New
Hastings Community Hub	Gymnastics	GV Registration Fee Kinder Gym	Council	taxable	-	45.00	New
Hastings Community Hub	Gymnastics	Gym Fun	Council	taxable	10.90	11.25	3%
Hastings Community Hub	Gymnastics	Gymnastics 1.5hr class	Council	taxable	-	15.00	New
Hastings Community Hub	Gymnastics	Gymnastics Level 2	Council	taxable	10.90	11.25	3%
Hastings Community Hub	Gymnastics	Gymnastics Level 3 -6	Council	taxable	19.00	19.60	3%
Hastings Community Hub	Gymnastics	Kinder Gym	Council	taxable	10.90	11.25	3%
Hastings Community Hub	Gymnastics	Schools Program	Council	taxable	6.00	6.20	3%
Hastings Community Hub	Room Hire	Art Space - Community	Council	taxable	22.89	22.89	0%
Hastings Community Hub	Room Hire	Foyer - Commercial	Council	taxable	23.64	23.64	0%
Hastings Community Hub	Room Hire	Foyer - Community	Council	taxable	14.18	14.18	0%
Hastings Community Hub	Room Hire	IT Hub - Commercial Rate	Council	taxable	34.35	34.35	0%
Hastings Community Hub	Room Hire	IT Hub - Community Rate	Council	taxable	25.00	25.00	0%
Hastings Community Hub	Room Hire	Meeting Room 1 - Kitchenette - Commercial	Council	taxable	28.35	28.35	0%
Hastings Community Hub	Room Hire	Meeting Room 2 - Training Room - Community	Council	taxable	14.18	14.18	0%
Hastings Community Hub	Room Hire	Multi Function Room - Commercial Rate	Council	taxable	28.35	28.35	0%
Hastings Community Hub	Room Hire	Multi Function Room - Community Rate	Council	taxable	105.00	105.00	0%
Hastings Community Hub	Room Hire	Multi Purpose Room - Commercial Rate	Council	taxable	26.00	26.00	0%
Hastings Community Hub	Room Hire	Performance Stage - Commercial	Council	taxable	23.64	23.64	0%
Hastings Community Hub	Room Hire	Performance Stage - Community	Council	taxable	14.18	14.18	0%
Hastings Community Hub	Stadium	School Holiday Program - interanl hire	Council	taxable	-	55.00	New
Hastings Community Hub	Support Services	Photocopies	Council	taxable	5.20	5.20	0%
Hastings Community Hub	Support Services	Printing IT Hub	Council	taxable	5.20	5.20	0%
Hastings Community Hub	Support Services	Vending	Council	taxable	15.60	15.60	0%
Civic Reserve Leisure Centre							
Civic Reserve Leisure Centre	ACTIV8	ACTIV8 - 2 Schools per term	Council	input	62.39	62.39	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Civic Reserve Leisure Centre	All Access	Focus Fitness	Council	taxable	-	6.70	New
Civic Reserve Leisure Centre	All Access	Living Longer Living Stronger Casual	Council	taxable	-	6.70	New
Civic Reserve Leisure Centre	All Access	Living Longer Living Stronger Session Pass	Council	taxable	-	6.03	New
Civic Reserve Leisure Centre	All Access	Plaza Walks Mornington	Council	taxable	60.00	60.00	0%
Civic Reserve Leisure Centre	All Access	Specialized Chronic Illness	Council	taxable	-	6.70	New
Civic Reserve Leisure Centre	All Access	Stay on Your Feet	Council	taxable	-	6.70	New
Civic Reserve Leisure Centre	Centre Programs	Birthday Parties	Council	taxable	14.00	16.10	15%
Civic Reserve Leisure Centre	Centre Programs	Kidz Fun Phys - 1 and 1/2 hr	Council	taxable	15.10	16.00	6%
Civic Reserve Leisure Centre	Centre Programs	Kidz Fun Phys - 1 and 1/2 hr; 2 instructors	Council	taxable	18.80	18.80	0%
Civic Reserve Leisure Centre	Centre Programs	Kidz Fun Phys - 1 hour	Council	taxable	10.40	11.00	6%
Civic Reserve Leisure Centre	Centre Programs	Kidz Fun Phys - Teen Program - 1 and 1/2 hr	Council	taxable	15.10	15.10	0%
Civic Reserve Leisure Centre	Centre Programs	KidZ Fun PhyZ Primary 1 hour	Council	taxable	-	11.00	New
Civic Reserve Leisure Centre	Child Care	Occasional Care 1st Child	Council	free	9.00	9.00	0%
Civic Reserve Leisure Centre	Child Care	Occasional Care 2nd Child	Council	free	4.70	4.70	0%
Civic Reserve Leisure Centre	Child Care	Program Childcare 1st Child	Council	free	5.20	5.20	0%
Civic Reserve Leisure Centre	Child Care	Program Childcare 2nd Child	Council	free	3.20	3.20	0%
Civic Reserve Leisure Centre	Child Care	Session Pass Additional Child (10 Session)	Council	free	-	29.70	New
Civic Reserve Leisure Centre	Child Care	Session Pass First Child (10 Session)	Council	free	-	48.20	New
Civic Reserve Leisure Centre	Child Care	Working - Staff Fee - 2nd Child	Council	free	-	4.20	New
Civic Reserve Leisure Centre	Child Care	Working - Staff Fee 1st Child	Council	free	-	6.20	New
Civic Reserve Leisure Centre	Child Care	Working - Staff Fee Session Pass	Council	free	-	55.00	New
Civic Reserve Leisure Centre	Community Room	Community Room - Commercial Rate	Council	taxable	35.50	36.50	3%
Civic Reserve Leisure Centre	Community Room	Community Room - Community Rate	Council	taxable	27.00	28.00	4%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym	Council	taxable	6.50	12.00	85%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym - All Access eligible	Council	taxable	-	6.70	New
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym 10 Session Pass	Council	taxable	55.00	100.00	82%
Civic Reserve Leisure Centre	Fitness Studio	Civic Reserve 12 Month up front Membership	Council	taxable	-	435.00	New
Civic Reserve Leisure Centre	Fitness Studio	Civic Reserve 12 Month up front Membership (conc)	Council	taxable	-	348.00	New
Civic Reserve Leisure Centre	Fitness Studio	Civic Reserve 3 Month up front Membership	Council	taxable	-	165.00	New
Civic Reserve Leisure Centre	Fitness Studio	Civic Reserve 3 Month up front Membership (conc)	Council	taxable	-	132.00	New
Civic Reserve Leisure Centre	Fitness Studio	Living Longer Living Stronger	Council	taxable	6.50	6.70	3%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1 Hour Session (Non Member) 1 on 1	Council	taxable	-	67.00	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1 Hour Session (one on one) Member	Council	taxable	-	60.00	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1 hour session (two on one) (Member)	Council	taxable	-	81.50	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1 Hour Session (two on one) (Non Member)	Council	taxable	-	91.00	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1/2 Hour Session (Member)	Council	taxable	-	31.00	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1/2 hour Session (Non Member) 1 on 1	Council	taxable	-	37.50	New
Civic Reserve Leisure Centre	Fitness Studio	Personal training 1/2 Hour Session 10 sessions (Member)	Council	taxable	-	278.50	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 10 Session 1 Hour (Non Member)	Council	taxable	-	603.00	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 10 Session 1/2 Hour (Non Member)	Council	taxable	-	334.00	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 10 Session Pass - PROMOTIONAL PASS	Council	taxable	-	500.00	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 5 Session Starter Pack 1 Hour (Member)	Council	taxable	-	237.50	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 5 session Starter Pack 1 Hour (Non Member)	Council	taxable	-	237.50	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 5 Session Starter Pack 1/2 hour (Member)	Council	taxable	-	134.00	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 5 Session Stater Pack - 30 Mins (Non Member)	Council	taxable	-	134.00	New
Civic Reserve Leisure Centre	Fitness Studio	Personal Training Session Pass (one on one) - PROMOTIONAL PASS	Council	taxable	-	50.00	New
Civic Reserve Leisure Centre	Fitness Studio	Program Orientations	Council	taxable	25.00	28.00	12%
Civic Reserve Leisure Centre	Fitness Studio	Room Hire - Commercial	Council	taxable	40.00	41.00	3%
Civic Reserve Leisure Centre	Fitness Studio	Room Hire - Community	Council	taxable	35.50	35.50	0%
Civic Reserve Leisure Centre	Fitness Studio	School Student - Group Entry	Council	taxable	-	7.50	New
Civic Reserve Leisure Centre	Group Fitness	10 Session Group Fitness pass	Council	taxable	91.00	108.00	19%
Civic Reserve Leisure Centre	Group Fitness	Casual Group Fitness Class (Freestyle)	Council	taxable	10.69	12.00	12%
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 12 month up front	Council	taxable	-	435.00	New
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 12 month up front (conc)	Council	taxable	567.00	348.00	-39%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 3 month up front	Council	taxable	-	165.00	New
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 3 month up front (conc)	Council	taxable	-	132.00	New
Civic Reserve Leisure Centre	Group Fitness	Off Peak Membership	Council	taxable	350.00	350.00	0%
Civic Reserve Leisure Centre	Group Fitness	Off Peak Membership (Concession)	Council	taxable	290.00	290.00	0%
Civic Reserve Leisure Centre	Group Fitness	Silver Membership - 12 months	Council	taxable	610.00	628.50	3%
Civic Reserve Leisure Centre	Group Fitness	Silver Membership - 12 Months (conc)	Council	taxable	435.00	448.00	3%
Civic Reserve Leisure Centre	Group Fitness	Silver Membership - 3 Months	Council	taxable	235.00	242.00	3%
Civic Reserve Leisure Centre	Group Fitness	Silver Membership - 3 Months (conc)	Council	taxable	165.00	169.95	3%
Civic Reserve Leisure Centre	Group Fitness	Small Group Training	Council	taxable	25.00	25.00	0%
Civic Reserve Leisure Centre	Multi Purpose Room Commercial Hire	Commercial Hire	Council	taxable	36.50	38.30	5%
Civic Reserve Leisure Centre	Stadium	All Access - Basketball	Council	taxable	-	4.00	New
Civic Reserve Leisure Centre	Stadium	Badminton Court	Council	taxable	-	10.30	New
Civic Reserve Leisure Centre	Stadium	Casual Use (Non Timetabled)	Council	taxable	-	5.00	New
Civic Reserve Leisure Centre	Stadium	Competition Hire - Full Court	Council	taxable	-	33.50	New
Civic Reserve Leisure Centre	Stadium	Social Badminton - Program	Council	taxable	-	6.50	New
Civic Reserve Leisure Centre	Stadium	Training Hire - Full Court	Council	taxable	28.00	28.00	0%
Somerville Leisure Centre							
Somerville Leisure Centre	All Access	All Access Prime Movers	Council	taxable	6.50	6.70	3%
Somerville Leisure Centre	All Access	All Access SOYF	Council	taxable	6.50	6.70	3%
Somerville Leisure Centre	All Access	Flinders Hall	Council	taxable	6.50	6.70	3%
Somerville Leisure Centre	ALL Access	Hastings Hall	Council	taxable	6.50	6.70	3%
Somerville Leisure Centre	All Access	SCOPE	Council	taxable	15.60	20.00	28%
Somerville Leisure Centre	All Access	SCOPE - program fee	Council	taxable	-	300.00	New
Somerville Leisure Centre	ALL Access	Somers Hall	Council	taxable	6.50	6.70	3%
Somerville Leisure Centre	Centre Programs	Soccer - Tots	Council	taxable	8.50	8.50	0%
Somerville Leisure Centre	Centre Programs	Sporty Kids	Council	taxable	8.50	8.50	0%
Somerville Leisure Centre	Child Care	1 hour parents using facility	Council	free	4.00	4.60	15%
Somerville Leisure Centre	Child Care	1 hour parents using facility extra child	Council	free	2.40	2.75	15%
Somerville Leisure Centre	Child Care	Occasional Care	Council	free	6.80	7.80	15%
Somerville Leisure Centre	Child Care	Occasional Care each child there after	Council	free	3.50	4.00	14%
Somerville Leisure Centre	Child Care	Working - Session Pass - 1st Child	Council	free	-	55.00	New
Somerville Leisure Centre	Child Care	Working - Staff Fee 1st Child	Council	free	-	6.20	New
Somerville Leisure Centre	Child Care	Working - Staff Fee 2nd Child	Council	free	-	4.20	New
Somerville Leisure Centre	Group Fitness	Adult Session - 15 session pass - PROMOTIONAL PASS	Council	taxable	166.40	166.40	0%
Somerville Leisure Centre	Group Fitness	All Access Session Pass - 15 sessions	Council	taxable	92.00	95.00	3%
Somerville Leisure Centre	Group Fitness	Concession Session - 15 session pass - PROMOTIONAL PASS	Council	taxable	114.00	114.00	0%
Somerville Leisure Centre	Group Fitness	Group Fitness Class Casual Adult	Council	taxable	16.50	16.50	0%
Somerville Leisure Centre	Group Fitness	Group Fitness Class Casual Concession	Council	taxable	11.50	11.50	0%
Somerville Leisure Centre	Group Fitness	Personal Training - 1 Hour 5 Session Starter Pack	Council	taxable	-	237.50	New
Somerville Leisure Centre	Group Fitness	Personal Training - 1/2 Hour 5 Session Starter Pack	Council	taxable	-	149.50	New
Somerville Leisure Centre	Group Fitness	Personal Training - 10 session pass - PROMOTIONAL PASS	Council	taxable	533.50	533.50	0%
Somerville Leisure Centre	Group Fitness	Personal Training ½ Hour Session (Member)	Council	taxable	31.00	31.00	0%
Somerville Leisure Centre	Group Fitness	Personal Training ½ Hour Session (Non Member)	Council	taxable	35.00	37.50	7%
Somerville Leisure Centre	Group Fitness	Personal Training 1 Hour Session (Member)	Council	taxable	58.00	60.00	3%
Somerville Leisure Centre	Group Fitness	Personal Training 1 Hour Session (Non Member)	Council	taxable	65.50	67.00	2%
Somerville Leisure Centre	Group Fitness	Small Group Training (5 Classes)	Council	taxable	60.00	100.00	67%
Somerville Leisure Centre	Membership	Joining Fee	Council	taxable	35.00	45.00	29%
Somerville Leisure Centre	Membership	Silver 13 month up front membership - PROMOTIONAL MEMBERSHIP	Council	taxable	610.00	610.00	0%
Somerville Leisure Centre	Membership	Silver 4 month Concession up front membership - PROMOTIONAL MEMBERSHIP	Council	taxable	165.00	165.00	0%
Somerville Leisure Centre	Membership	Silver 4 month up front membership - PROMOTIONAL MEMBERSHIP	Council	taxable	235.00	235.00	0%
Somerville Leisure Centre	Membership From Friends	Silver 13 month Concession up front membership - PROMOTIONAL MEMBERSHIP	Council	taxable	435.00	435.00	0%
Somerville Leisure Centre	Memberships	15 Visit Pass (Adult)	Council	taxable	220.00	220.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Somerville Leisure Centre	Memberships	15 Visit Pass (Concession)	Council	taxable	155.00	160.00	3%
Somerville Leisure Centre	Memberships	Silver - 12 month membership	Council	taxable	610.00	610.00	0%
Somerville Leisure Centre	Memberships	Silver - 3 month upfront	Council	taxable	235.00	235.00	0%
Somerville Leisure Centre	Memberships	Somerville 1 month Upfront - PROMOTIONAL MEMBERSHIP	Council	taxable	-	48.00	New
Somerville Leisure Centre	Memberships	Somerville 1 month Upfront (conc) - PROMOTIONAL MEMBERSHIP	Council	taxable	-	38.00	New
Somerville Leisure Centre	Memberships	Somerville 12 month Upfront	Council	taxable	-	435.00	New
Somerville Leisure Centre	Memberships	Somerville 12 month Upfront (conc)	Council	taxable	-	348.00	New
Somerville Leisure Centre	Memberships	Somerville 3 month Upfront	Council	taxable	-	165.00	New
Somerville Leisure Centre	Memberships	Somerville 3 month Upfront (conc)	Council	taxable	-	132.00	New
Somerville Leisure Centre	Somerville Facility and Room Hire	Community Room Hire - Commercial rate per hour	Council	taxable	32.50	32.50	0%
Somerville Leisure Centre	Somerville Facility and Room Hire	Community Room Hire - Community rate per hour	Council	taxable	27.00	27.00	0%
Somerville Leisure Centre	Somerville Facility and Room Hire	Consulting Room & Meeting Room Hire	Council	taxable	-	14.00	New
Somerville Leisure Centre	Somerville Facility and Room Hire	Multi Purpose Room Commercial Rate	Council	taxable	32.50	32.50	0%
Somerville Leisure Centre	Somerville Facility and Room Hire	Multi Purpose Room Community Rate	Council	taxable	27.00	27.00	0%
Somerville Leisure Centre	Somerville Facility and Room Hire	WPBA - Office Lease	Council	taxable	255.00	255.00	0%
Somerville Leisure Centre	Stadium	Storage - Exclusive	Council	taxable	-	50.00	New
Somerville Leisure Centre	Stadium Hire	Competition	Council	taxable	33.50	33.50	0%
Somerville Leisure Centre	Stadium Hire	Stadium Casual Hire Per Person	Council	taxable	4.70	4.80	2%
Somerville Leisure Centre	Stadium Hire	Training (1 hour)	Council	taxable	28.00	28.00	0%
Somerville Leisure Centre	Stadium Hire	Training Half Court	Council	taxable	14.00	14.00	0%
Crib Point Pool							
Crib Point Pool	Aquatics	Adult Swim Pass (15)	Council	taxable	62.39	65.00	4%
Crib Point Pool	Aquatics	Concession Swim Pass (15)	Council	taxable	43.70	45.00	3%
Crib Point Pool	Aquatics	Family Swim	Council	taxable	12.00	12.50	4%
Crib Point Pool	Aquatics	Family Swim Pass (5 visit) PROMOTIONAL PASS	Council	taxable	47.85	47.85	0%
Crib Point Pool	Entry	Adult	Council	taxable	4.70	4.90	4%
Crib Point Pool	Entry	Children	Council	taxable	3.00	3.10	3%
Crib Point Pool	Entry	Concession	Council	taxable	3.20	3.30	3%
Crib Point Pool	Entry	School Student entry (LTS program)	Council	taxable	-	7.20	New
Crib Point Pool	Entry	Spectator	Council	taxable	1.00	1.00	0%
Crib Point Pool	Entry	All access school group	Council	free	6.00	6.00	0%
Crib Point Pool	Membership	Adult Season Pass	Council	taxable	235.00	235.00	0%
Crib Point Pool	Membership	Concession Season Pass	Council	taxable	165.00	165.00	0%
Crib Point Pool	Swim Programs	Carnivals	Council	taxable	91.54	95.00	4%
Crib Point Pool	Swim Programs	Intensives	Council	free	73.00	75.00	3%
Crib Point Pool	Swim Programs	School Groups	Council	free	6.90	7.20	4%
Crib Point Pool	Swim Programs	School Groups - 45 mins	Council	free	10.30	10.60	3%
Crib Point Pool	Swim Programs	School Groups Training	Council	taxable	2.70	2.85	6%
Pelican Park							
Pelican Park	Aquatic	Birthday Party - Additional catering	Council	taxable	-	16.50	New
Pelican Park	Aquatic	Birthday Party - Additional Host	Council	taxable	-	68.00	New
Pelican Park	Aquatic	Birthday Party - Aqua	Council	taxable	-	27.00	New
Pelican Park	Aquatic	Birthday Party - Inflatable	Council	taxable	-	30.00	New
Pelican Park	Aquatic	Birthday Party - Non catered - Party host only	Council	taxable	-	16.10	New
Pelican Park	Aquatic Passes	Childrens Sessional Pass - 15 Sessions	Council	taxable	51.00	51.00	0%
Pelican Park	Aquatic Passes	Pool Passes (adult) - 15 Sessions	Council	taxable	82.00	82.00	0%
Pelican Park	Aquatic Passes	Pool Passes (concession) - 15 Sessions	Council	taxable	56.00	56.00	0%
Pelican Park	Aquatic Passes	Swim / Spa / Steam Room - 15 Session pass - PROMOTIONAL PASS	Council	taxable	150.00	150.00	0%
Pelican Park	Aquatic Passes	Swim / Spa / Steam Room Concession - 15 Session pass - PROMOTIONAL PASS	Council	taxable	90.00	99.00	10%
Pelican Park	Aquatic Programs (Other)	Carnivals/Events Per Hour	Council	taxable	95.00	95.00	0%
Pelican Park	Casual Aquatics	Adult Entry	Council	taxable	5.90	5.90	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Pelican Park	Casual Aquatics	Child Entry (Under 15)	Council	taxable	3.60	4.10	14%
Pelican Park	Casual Aquatics	Concession Entry	Council	taxable	4.10	3.60	-12%
Pelican Park	Casual Aquatics	Family entry (2 adults & 2 children)	Council	taxable	14.50	14.50	0%
Pelican Park	Casual Aquatics	Lane Hire	Council	taxable	37.00	37.00	0%
Pelican Park	Casual Aquatics	Spa/Steam Room	Council	taxable	14.00	14.00	0%
Pelican Park	Casual Aquatics	Spa/Steam Room - Concession	Council	taxable	10.00	10.00	0%
Pelican Park	Casual Aquatics	Spectator Fee	Council	taxable	1.00	1.00	0%
Pelican Park	Child Care	1 Hour - Additional Child	Council	free	3.20	3.20	0%
Pelican Park	Child Care	1 Hour - First Child	Council	free	5.20	5.20	0%
Pelican Park	Child Care	Occasional Care 1 Hour - Additional Child	Council	free	4.70	4.70	0%
Pelican Park	Child Care	Occasional Care 1 Hour - First Child	Council	free	9.00	9.00	0%
Pelican Park	Child Care	Session Pass Additional Child (10 Session)	Council	free	28.80	28.80	0%
Pelican Park	Child Care	Session Pass First Child (10 Session)	Council	free	46.78	46.78	0%
Pelican Park	Group Fitness	Adult Entry	Council	taxable	16.50	17.50	6%
Pelican Park	Group Fitness	Adult Entry - 1 hour Only - PROMOTIONAL	Council	taxable	10.00	10.00	0%
Pelican Park	Group Fitness	Adult Entry - 30mins Only - PROMOTIONAL	Council	taxable	7.00	7.00	0%
Pelican Park	Group Fitness	Adult Group Fitness - 10 Visit Pass	Council	taxable	-	155.00	0%
Pelican Park	Group Fitness	All Access - MS LIA Stroke	Council	taxable	-	6.70	0%
Pelican Park	Group Fitness	Aqua Aerobics (inc DW/R) reports to account 1461	Council	taxable	15.60	17.50	12%
Pelican Park	Group Fitness	Concession Entry	Council	taxable	11.50	12.00	4%
Pelican Park	Group Fitness	Concession Entry - 1 hour Only - PROMOTIONAL	Council	taxable	7.50	7.50	0%
Pelican Park	Group Fitness	Concession Entry - 10 Visit Pass	Council	taxable	104.00	100.00	-4%
Pelican Park	Group Fitness	Concession Entry - 30mins Only - PROMOTIONAL	Council	taxable	5.00	5.00	0%
Pelican Park	Group Fitness	GRIT 6 week program (member)	Council	taxable	215.00	215.00	0%
Pelican Park	Group Fitness	GRIT 6 week program (non member)	Council	taxable	250.00	250.00	0%
Pelican Park	Group Fitness	Room Hire Community Rate Per Hour	Council	taxable	26.00	26.00	0%
Pelican Park	Group Fitness	School Groups	Council	taxable	7.50	7.50	0%
Pelican Park	Group Fitness	SOYF - CB	Council	taxable	6.20	6.70	8%
Pelican Park	Group Fitness	Studio Hire 1 & 2 weekdays - per hour	Council	taxable	36.50	36.50	0%
Pelican Park	Group Fitness	Studio Hire 1 & 2 weekends - per hour	Council	taxable	42.00	42.00	0%
Pelican Park	Group Fitness	Studio Hire weekdays - per hour	Council	taxable	21.00	21.00	0%
Pelican Park	Group Fitness	Studio Hire weekends - per hour	Council	taxable	26.00	26.00	0%
Pelican Park	Group Fitness - All Access	All Access - Casual	Council	taxable	6.50	6.70	3%
Pelican Park	Group Fitness - All Access	ALL Access - Probus	Council	taxable	7.50	8.00	7%
Pelican Park	Group Fitness - All Access	ALL Access - Swim/Steam/Spa	Council	taxable	6.50	6.70	3%
Pelican Park	Group Fitness - All Access	All Access Casual	Council	taxable	6.50	6.70	3%
Pelican Park	Group Fitness - All Access	All Access Maintenance	Council	taxable	6.20	6.70	8%
Pelican Park	Group Fitness - All Access	Aquaeze	Council	taxable	6.20	6.70	8%
Pelican Park	Group Fitness - All Access	Blairlogie	Council	taxable	65.00	65.00	0%
Pelican Park	Group Fitness - All Access	SOYF - Entry	Council	taxable	6.20	6.70	8%
Pelican Park	Group Fitness - All Access	SOYF - M	Council	taxable	6.20	6.70	8%
Pelican Park	Group Fitness - All Access	SWEAT	Council	taxable	6.20	6.70	8%
Pelican Park	Health & Fitness	Adult Entry - Casual - Gymnasium - 15 Session pass - PROMOTIONAL PASS	Council	taxable	160.00	160.00	0%
Pelican Park	Health & Fitness	Adult Entry - Casual - Gymnasium Concession - 15 Session pass - PROMOTIONAL PASS	Council	taxable	110.00	110.00	0%
Pelican Park	Health & Fitness	Adult Entry - Casual Gym	Council	taxable	16.50	16.50	0%
Pelican Park	Health & Fitness	Boot Camp	Council	taxable	400.00	400.00	0%
Pelican Park	Health & Fitness	Concession Entry - Casual	Council	taxable	11.50	12.00	4%
Pelican Park	Health & Fitness	Fitness Assessments	Council	taxable	40.00	40.00	0%
Pelican Park	Health & Fitness	Gym and Swim	Council	taxable	20.00	20.00	0%
Pelican Park	Health & Fitness	Gym and Swim - 15 Session pass - PROMOTIONAL PASS	Council	taxable	208.00	208.00	0%
Pelican Park	Health & Fitness	Gym and Swim - Concession	Council	taxable	14.00	14.50	4%
Pelican Park	Health & Fitness	Living Longer Stronger	Council	taxable	6.50	6.70	3%
Pelican Park	Health & Fitness	Personal Training 10 Session pass - PROMOTIONAL PASS	Council	taxable	500.00	500.00	0%
Pelican Park	Health & Fitness	Personal Training Session pass (one-on one) - PROMOTIONAL PASS	Council	taxable	58.00	50.00	-14%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Pelican Park	Health & Fitness	Schools Student - Group Entry	Council	taxable	7.50	7.50	0%
Pelican Park	Health & Fitness	Spring into Spring	Council	taxable	400.00	400.00	0%
Pelican Park	Health & Fitness (Member)	Personal Training ½ Hour Session	Council	taxable	30.00	31.00	3%
Pelican Park	Health & Fitness (Member)	Personal Training ½ Hour Session 10 sessions	Council	taxable	270.00	278.50	3%
Pelican Park	Health & Fitness (Member)	Personal Training 1 Hour 10 Session	Council	taxable	522.00	538.00	3%
Pelican Park	Health & Fitness (Member)	Personal Training 1 Hour Session (one-on-one)	Council	taxable	58.00	60.00	3%
Pelican Park	Health & Fitness (Member)	Personal Training 1 hour session (two-on-one)	Council	taxable	88.00	81.50	-7%
Pelican Park	Health & Fitness (Member)	Personal Training 5 Session Starter Pack - 1 Hour	Council	taxable	230.00	237.50	3%
Pelican Park	Health & Fitness (Member)	Personal Training 5 Session Starter Pack - 30 Mins	Council	taxable	130.00	134.00	3%
Pelican Park	Health & Fitness (Non Member)	Personal Training ½ Hour Session	Council	taxable	30.00	37.50	25%
Pelican Park	Health & Fitness (Non Member)	Personal Training ½ Hour Session 10 sessions	Council	taxable	270.00	334.00	24%
Pelican Park	Health & Fitness (Non Member)	Personal Training 1 Hour 10 Session	Council	taxable	522.00	603.00	16%
Pelican Park	Health & Fitness (Non Member)	Personal Training 1 hour Session	Council	taxable	65.00	67.00	3%
Pelican Park	Health & Fitness (Non Member)	Personal Training 1 hour session (two-on-one)	Council	taxable	88.00	91.00	3%
Pelican Park	Health & Fitness (Non Member)	Personal Training 10 Session - 1/2 hour	Council	taxable	298.00	334.00	12%
Pelican Park	Health & Fitness (Non Member)	Personal Training 5 Session Starter Pack - 1 hour	Council	taxable	230.00	237.50	3%
Pelican Park	Health & Fitness (Non Member)	Personal Training 5 Session Starter Pack - 30 Mins	Council	taxable	130.00	134.00	3%
Pelican Park	Lane Hire	Lane Hire - Community Rate	Council	taxable	30.00	18.00	-40%
Pelican Park	Memberships	10 Day Gold Pass - PROMOTIONAL MEMBERSHIP	Council	taxable	17.00	17.00	0%
Pelican Park	Memberships	10 Day Platinum Pass - PROMOTIONAL MEMBERSHIP	Council	taxable	20.00	20.00	0%
Pelican Park	Memberships	ALL Access - Upfront 12 Months	Council	taxable	444.95	425.00	-4%
Pelican Park	Memberships	ALL Access - Upfront 3 Months	Council	taxable	114.96	114.00	-1%
Pelican Park	Memberships	Gold - \$/fortnight (Direct Debit, 12 Months)	Council	taxable	32.70	33.75	3%
Pelican Park	Memberships	Gold - \$/fortnight (Direct Debit, No Lock In)	Council	taxable	72.00	61.00	-15%
Pelican Park	Memberships	Gold - 12 Month Upfront	Council	taxable	785.00	808.50	3%
Pelican Park	Memberships	Gold - 12 Month Upfront concession	Council	taxable	785.00	571.65	-27%
Pelican Park	Memberships	Gold - 3 Month Upfront	Council	taxable	299.00	308.00	3%
Pelican Park	Memberships	Gold - 3 Month Upfront concession	Council	taxable	299.00	216.30	-28%
Pelican Park	Memberships - Family	Gold 13 Month upfront - PROMOTIONAL MEMBERSHIP	Council	taxable	1,570.00	1,380.15	-12%
Pelican Park	Memberships - Family	Gold 4 Month upfront - PROMOTIONAL MEMBERSHIP	Council	taxable	598.00	616.00	3%
Pelican Park	Memberships	Membership - Early Cancellation/Administration Fee	Council	taxable	99.00	99.00	0%
Pelican Park	Memberships	Membership Joining Fee (Lock In)	Council	taxable	40.00	45.00	13%
Pelican Park	Memberships	Membership Joining Fee (No Lock In)	Council	taxable	70.00	99.00	41%
Pelican Park	Memberships	Platinum - \$/fortnight (Direct Debit, 12 Months)	Council	taxable	93.00	39.50	-58%
Pelican Park	Memberships	Platinum - \$/fortnight (Direct Debit, 12 Months) concession	Council	taxable	93.00	29.00	-69%
Pelican Park	Memberships	Platinum - \$/fortnight (Direct Debit, No Lock In)	Council	taxable	60.00	72.00	20%
Pelican Park	Memberships	Platinum - 12 Month Upfront	Council	taxable	920.00	947.50	3%
Pelican Park	Memberships	Platinum - 12 Month Upfront concession	Council	taxable	920.00	664.50	-28%
Pelican Park	Memberships	Platinum - 3 Month Upfront	Council	taxable	325.00	335.00	3%
Pelican Park	Memberships	Platinum - 3 Month Upfront concession	Council	taxable	325.00	237.00	-27%
Pelican Park	Memberships	Platinum 13 Month upfront - PROMOTIONAL MEMBERSHIP	Council	taxable	920.00	947.50	3%
Pelican Park	Memberships	Platinum 13 Month upfront - PROMOTIONAL MEMBERSHIP concession	Council	taxable	920.00	664.50	-28%
Pelican Park	Memberships	Platinum 4 Month upfront - PROMOTIONAL MEMBERSHIP	Council	taxable	650.00	572.00	-12%
Pelican Park	Memberships	Platinum One Month membership (promo)	Council	taxable	99.00	99.00	0%
Pelican Park	Memberships	Platinum One Month Membership (promo) concession	Council	taxable	99.00	69.00	-30%
Pelican Park	Memberships	Silver - \$/fortnight (Direct Debit, 12 Months)	Council	taxable	25.39	26.25	3%
Pelican Park	Memberships	Silver - \$/fortnight (Direct Debit, 12 Months) concession	Council	taxable	25.39	18.60	-27%
Pelican Park	Memberships	Silver - \$/fortnight (Direct Debit, No Lock In)	Council	taxable	58.00	48.00	-14%
Pelican Park	Memberships	Silver - 12 Month Upfront	Council	taxable	610.00	628.50	3%
Pelican Park	Memberships	Silver - 12 Month Upfront concession	Council	taxable	610.00	448.00	-27%
Pelican Park	Memberships	Silver - 3 Month Upfront	Council	taxable	235.00	242.00	3%
Pelican Park	Memberships	Silver - 3 Month Upfront concession	Council	taxable	235.00	169.95	-28%
Pelican Park	Memberships	Silver 13 Month upfront - PROMOTIONAL MEMBERSHIP	Council	taxable	610.00	628.50	3%
Pelican Park	Memberships	Silver 13 Month upfront - PROMOTIONAL MEMBERSHIP concession	Council	taxable	610.00	448.00	-27%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Pelican Park	Memberships	Silver 4 Month upfront - PROMOTIONAL MEMBERSHIP	Council	taxable	235.00	242.00	3%
Pelican Park	Memberships - Concession	Gold - \$/fortnight (Direct Debit, 12 Months)	Council	taxable	32.70	23.80	-27%
Pelican Park	Memberships - Concession	Gold - \$/fortnight (Direct Debit, No Lock In) Corporate rate per fortnight	Council	taxable	25.00	25.00	0%
Pelican Park	Memberships - Concession	Silver 4 Month upfront - PROMOTIONAL MEMBERSHIP	Council	taxable	235.00	169.95	-28%
Pelican Park	Memberships - Corporate	BLUESCOPE	Council	taxable	95.00	95.00	0%
Pelican Park	Memberships - Corporate	BlueScope Gold 12month employee pay	Council	taxable	455.00	476.65	5%
Pelican Park	Memberships - Corporate	Corporate (Gold)	Council	taxable	555.00	571.65	3%
Pelican Park	Memberships - Corporate	Corporate 12 Month membership BlueScope Employee Gold	Council	taxable	455.00	455.00	0%
Pelican Park	Memberships - Corporate	Corporate 12 Month membership BlueScope Employee Platinum	Council	taxable	545.00	545.00	0%
Pelican Park	Memberships - Corporate	Corporate 12 Month membership Upfront Platinum	Council	taxable	545.00	664.50	22%
Pelican Park	Memberships - Family	Family - 3 Month Upfront	Council	taxable	235.00	465.00	98%
Pelican Park	Memberships - Family	Gold - \$/fortnight (Direct Debit, 12 Months)	Council	taxable	32.70	114.40	250%
Pelican Park	Memberships - Family	Gold - 12 Month Upfront	Council	taxable	785.00	1,150.00	46%
Pelican Park	Memberships - Family	Gold - 3 Month Upfront	Council	taxable	299.00	599.00	100%
Pelican Park	Memberships - Family	Platinum - \$/fortnight (Direct Debit, 12 Months)	Council	taxable	93.00	93.00	0%
Pelican Park	Memberships - Family	Platinum - 12 Months Upfront	Council	taxable	2,210.00	2,210.00	0%
Pelican Park	Memberships - Family	Platinum - 3 Month Upfront	Council	taxable	325.00	735.00	126%
Pelican Park	Memberships - Family	Silver - \$/fortnight (Direct Debit, 12 Months)	Council	taxable	25.39	63.00	148%
Pelican Park	Memberships - Family	Silver - 12 Months Upfront	Council	taxable	1,430.00	1,430.00	0%
Pelican Park	WET Program - Adults	Adult Learn to Swim	Council	free	14.60	15.00	3%
Pelican Park	WET Program - Core	Learn To Swim - 1 Lesson Special Group Rate	Council	free	13.00	13.00	0%
Pelican Park	WET Program - Intensives	Intensives (student per lesson) - School Holiday	Council	free	14.60	15.00	3%
Pelican Park	WET Program - Learn to Swim	Join Fee	Council	free	20.00	20.00	0%
Pelican Park	WET Program - Learn to Swim	Learn to Swim per lesson DD	Council	free	13.00	13.50	4%
Pelican Park	WET Program - Learn to Swim	Learn to Swim per lesson per term	Council	free	14.60	15.00	3%
Pelican Park	WET Program - Privates	Private Lesson - 2 Children (Family) - per lesson	Council	free	52.00	54.00	4%
Pelican Park	WET Program - Privates	Private Lesson - per lesson	Council	free	36.00	37.00	3%
Pelican Park	WET Program - Privates	Private Lesson Special Needs/All Access - per lesson	Council	free	26.00	27.00	4%
Pelican Park	WET Program - Privates & Intensives	WET program per lesson	Council	free	14.60	15.00	3%
Pelican Park	WET Program - School Students	Novice Carnival Crib Point Pool - entry per swimmer	Council	free	13.00	13.00	0%
Pelican Park	WET Program - School Students	School Student entry - All access - discounted 30 mins - per lesson	Council	free	5.90	6.20	5%
Pelican Park	WET Program - School Students	School student entry (Learn to Swim Program) 30 mins - per lesson	Council	free	7.00	7.20	3%
Pelican Park	WET Program - School Students	School student entry (Learn to Swim Program) 45 mins - per lesson	Council	free	10.30	10.60	3%
Pelican Park	WET Program - School Students	WET Adult Squad program per lesson - Casual	Council	free	15.60	16.00	3%
Pelican Park	WET Program - School Students	WET Adult Squad program per lesson - Casual Concession	Council	free	14.40	15.00	4%
Pelican Park	WET Program - School Students	WET Adult Squad program per lesson - Casual Member	Council	free	10.40	10.70	3%
Pelican Park	WET Program - School Students	WET Performance & Transition Squad program per lesson	Council	free	15.60	16.00	3%
Pelican Park	WET Program - School Students	WET program - All Access discounted - per lesson	Council	free	13.10	13.10	0%

Libraries							
Library Administration	Library Bags	Interlibrary Loans via National Library Of Australia	Council	taxable	35.00	35.00	0%
Library Administration	Library Headquarters	Our Library Book Club Members	Council	taxable	125.00	125.00	0%
Library Branches	Rosebud Branch Library	Damaged Repairable Stock - Non-Print Materials	Council	free	22.00	22.00	0%
Library Branches	Rosebud Branch Library	Damaged Repairable Stock - Print Materials	Council	free	6.00	6.00	0%
Library Branches	Rosebud Branch Library	Lost/irreparable Damage - Original Cost of Item	Council	taxable	26.00	26.00	0%
Library Branches	Rosebud Branch Library	Lost/irreparable damage - for older items	Council	taxable	10.00	10.00	0%
Library Branches	Rosebud Branch Library	Overdue charges - per day	Council	free	0.30	0.30	0%
Library Branches	Lost Cards	Replace Lost Library Cards	Council	taxable	2.00	2.00	0%
Library Branches	Reservations	Reservations/ILL - Academic	Council	taxable	16.50	16.50	0%
Library Branches	Reservations	Reservations/ILL - Concession Charge	Council	taxable	1.10	1.10	0%
Library Branches	Reservations	Reservations/ILL - Full Charge	Council	taxable	2.20	2.20	0%

Arts and Culture

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2015/16 \$	Fee 2016/17 \$	Variance (%)
Mornington Peninsula Regional Gallery	Events	Guests / Public option 1	Council	taxable	10.00	10.00	0%
Mornington Peninsula Regional Gallery	Events	Guests / Public option 2	Council	taxable	18.00	18.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 1	Council	taxable	8.00	8.00	0%
Mornington Peninsula Regional Gallery	Events	MPRG Members / others event concession rate option 2	Council	taxable	15.00	15.00	0%
Mornington Peninsula Regional Gallery	Exhibitions	Entry Fees Adults	Council	taxable	4.00	4.00	0%
Mornington Peninsula Regional Gallery	Exhibitions	Entry Fees Concessions (Healthcare Card Holders & Pensioners)	Council	taxable	2.00	2.00	0%
Mornington Peninsula Regional Gallery	Exhibitions	Entry Fees Group Students (Primary, Secondary and Tertiary)	Council	taxable	2.00	2.00	0%
Mornington Peninsula Regional Gallery	Gallery Entry	Entry Fees Adults	Council	taxable	4.00	4.00	0%
Mornington Peninsula Regional Gallery	Gallery Entry	Entry Fees Concessions (Healthcare card holders & Pensioners)	Council	taxable	2.00	2.00	0%
Mornington Peninsula Regional Gallery	Gallery Entry	Entry Fees Group Students (Primary Secondary and Tertiary)	Council	taxable	2.00	2.00	0%
Governance Operations							
Governance Operations	Audio Recording	Council Meeting Audio recording - CD/DVD	Council	taxable	10.40	10.40	0%
Property Operations							
Bathing Boxes	Bathing Box Rental Income	Bathing Box Rental (increased by 5%)	Council	taxable	425.00	445.00	5%
Bathing Boxes	Bathing Box transfer fees	Transfer fee payable on sale of bathing box (5% of CIV)	Council	free	2,000.00	2,000.00	0%
Valuations							
Valuations	Supplementary Valuations	Land Tax Objections Recovery	Council	free	135.30	135.30	0%
Valuations	Supplementary Valuations	Valuations - South East Water	Council	free	29.00	30.25	4%
Valuations	Supplementary Valuations	Valuations - State Revenue Office	Council	free	23.50	24.20	3%
Records Management							
Records Management	Freedom of Information	Photocopy per page	Council	free	0.20	0.20	0%
Records Management	Freedom of Information	Request Fee	Council	free	25.10	25.10	0%
Records Management	Freedom of Information	Search and Access	Council	free	20.00	20.00	0%
Revenue Management (Rates)							
Revenue Management	Land Information	Certificate	Statutory	free	20.00	24.80	24%
Revenue Management	Registration - Cat (CatFee101)	Intact Cat	Council	free	173.50	178.80	3%
Revenue Management	Registration - Cat (CatFee102)	Intact Cat - Pensioner	Council	free	87.70	90.40	3%
Revenue Management	Registration - Cat (CatFee103)	Reduced Cat	Council	free	36.20	37.30	3%
Revenue Management	Registration - Cat (CatFee104)	Reduced Cat - Pensioner	Council	free	19.10	19.65	3%
Revenue Management	Registration - Dog (DogFee101)	Intact Dog	Council	free	175.00	180.30	3%
Revenue Management	Registration - Dog (DogFee102)	Intact Dog - Pensioner	Council	free	89.20	91.90	3%
Revenue Management	Registration - Dog (DogFee103)	Reduced Dog	Council	free	37.70	38.80	3%
Revenue Management	Registration - Dog (DogFee104)	Reduced Dog - Pensioner	Council	free	20.60	21.15	3%

Appendix B: Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2016/17 budget, which is included in this report, is for the year 1 July 2016 to 30 June 2017 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2016 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. These statements are supplemented by the Corporate Performance Statement which is a Mornington Peninsula shire report intended to present a lay man's view of the financial performance. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget during January and February. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during March and April. A 'proposed' budget was prepared in accordance with the Act and submitted to Council in March for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

A community meeting was held on the 8 December 2015 at which the community was invited to provide input in the development of the draft 2016/17 Annual Budget, for consideration by Council. The meeting was an opportunity for interested persons to learn more about the budget process and for verbal presentations to be made in support of written submissions which were required by 8 December 2015.

To assist interested persons to understand the budget and make a submission if they wish, Council officers undertake a community engagement process including public information sessions, focus groups and other techniques. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget process	Timing
1. Officers update Council's long term financial projections	Dec/Jan
2. Officers prepare operating and capital budgets	Jan/Feb
3. Councillors consider draft budgets at informal briefings	Mar/Apr
4. Proposed budget submitted to Council for approval	March
5. Public notice advising intention to adopt budget	April

6. Budget available for public inspection and comment	April/May
7. Public submission process undertaken	April/May
8. Submissions period closes (28 days)	May
9. Submissions considered by Council/Committee	Jun
10. Budget and submissions presented to Council for adoption	Jun
11. Copy of adopted budget submitted to the Minister	Jul

Appendix C: Priority Projects 2016/17

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
Liveable Peninsula					
1	Foreshore Services and All Abilities Access <i>Stage 2 of the currently funded project to provide an overview of the condition and extent of provision of all foreshore services and all-abilities access requirements, to provide a strategic planning basis for staged infrastructure improvements.</i>	All Council-Managed Foreshores	40,000	-	40,000
2	Heritage Review - Stage 3 - Blairgowrie to Portsea <i>The Heritage Review is a staged project to apply the Heritage Overlay of the planning Scheme to places that warrant heritage protection. The 2015/16 budget has \$60K for the first phase of Stage 3. A further \$60K is needed for phase 2, to complete Stage 3 in 2017.</i>	Blairgowrie-Portsea	60,000	-	60,000
3	King Street, Hastings, Precinct Master Plan <i>The Hastings Structure Plan identifies the need to improve the pedestrian link between High Street and Woolworths, create a micro park and create more parking in this precinct. A Master Plan is needed to provide an integrated concept and enable community and stakeholder consultation.</i>	King Street, Hastings	20,000	-	20,000
4	Rye Town Centre Plan <i>Town Centre Plans and are being prepared to provide a strategic basis for decisions regarding land use, built form, transport and infrastructure. Rye is the next in an ongoing program, and will also consider the Rye Urban Design Framework Rye Foreshore Landscape Master Plan and the Rye Traffic Management Plan.</i>	Rye Town Centre	60,000	-	60,000
5	Tootgarook Wetland Management Plan <i>The Tootgarook wetland management Plan will be completed by June 2016 and will include a range of implementation actions with further community consultation.</i>	Tootgarook	50,000	-	50,000
49	Tootgarook Wetland - Biodiversity Field Research <i>Stage 1 of 2-year Targeted Longitudinal Biodiversity Field Monitoring and Data Analysis, including Community Engagement, for 2016/17-2017/18; to inform the ongoing implementation of the Tootgarook Wetland Management Plan, in partnership with Melbourne Water.</i>	Tootgarook	25,000	-	25,000
Liveable Peninsula Total			255,000	-	255,000

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
Enhancing Public Places and Spaces					
6	Road Network Development Strategy <i>The RNDS will provide a comprehensive and responsive approach to meet community expectations to deliver road improvements that will establish appropriate road standards for the current and future transport needs of residents, businesses, visitors and public transport.</i>	Shire-Wide	30,000	-	30,000
7	Southern Peninsula Congestion Management Technology Project <i>Aim to reduce the impact of traffic congestion on the Southern Peninsula through provision of live travel time and route information to motorists during peak times.</i>	Southern Peninsula	25,000	-	25,000
8	Validation of Asset Register Data <i>In response to a recent VAGO finding and the requirement to move across to a new asset management system, a review of our Asset Register has been undertaken to identify where the quality of data requires improvement. This project would allow a temporary 1.0 FTE to validate and make changes to the data.</i>	Corporate	75,000	-	75,000
9	Bay Trails and Strategic Network Paths <i>Ongoing program to ensure the Bay Trails and key strategic pathway projects are shovel ready position to seek funding through advocacy. Bay Trails \$50K, Moorooduc to Mornington \$25K, Somerville to Baxter \$25K.</i>	Shire-Wide	50,000	-	50,000
47	Equity Land Trust Feasibility Study <i>Produce a feasibility study on the establishment of an Equity Land Trust as a means of increasing affordable social housing and maintaining housing diversity on the Peninsula.</i>	Shire-Wide	20,000	-	20,000
48	French Street, Rye - Environment Park Feasibility Study <i>A community initiated Environment Park is an area that supports environmental sustainability and social equity with an emphasis on cultural richness and community participation. The types of things that may occur in this space include; community garden, organic foods, recycled materials, community kitchen and educational park. This process will include; • Community Planning Forum • Feasibility Study • Master Planning, and the • Provision for a Pop-Up Community Garden Residents are volunteering their time to assist with this project and have been canvassing the area before deciding on the preferred site of 16 French Street, Rye with a land area of 7.2 hectares. The initial plan is to strengthen the capacity of the group and engage the wider community whilst collecting the background information to determine the feasibility of this site for a Community Environment Park.</i>	Rye	25,000	-	25,000

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
Enhancing Public Places and Spaces Total			225,000	-	225,000
Improving Community Facilities					
10	Lifecycle Condition Inspection Program	Shire-Wide	150,000	-	150,000
<i>This funding is to establish 15 year lifecycle assessment on key Shire facilities to ensure data driven capital works and maintenance programs. This is a key output of the Facilities Management approach.</i>					
Improving Community Facilities Total			150,000	-	150,000
Leading Change on Climate Change					
11	Carbon Neutrality Communications	Shire-Wide	30,000	-	30,000
<i>Targeted, practical communications based within local communities to assist the community to reduce their greenhouse gas emissions.</i>					
12	Eco Living Display Centre - Community Engagement Programs	Eco Living Display Centre	35,000	-	35,000
<i>A series of on-going environmental education programs to engage the community and schools. These are: monthly sustainability workshops as part of the Great Green Activities program, the Eco Living Display Centre Schools education program; the Free Energy Efficiency Consultations program; The Collaborative Garden Group and regular education tours of the Centre.</i>					
13	Eco Living Display Centre - Innovations	Eco Living Display Centre	30,000	-	30,000
<i>Showcasing new alternative technologies to the community to assist them to reduce energy, water and waste.</i>					
14	Kerbside Bins - Australian Standards Bin Lid	Shire-Wide	15,000	-	15,000
<i>Education component - Gradually change the bin lid colour, in line with the Australian Standards, as bins require new lids or new bins are issued. Once greater than 50% of bin lids are changed over consider a complete change over program.</i>					
15	Resource Recovery Centres - Asset Management Plan	Shire-Wide	20,000	-	20,000
<i>Develop an Asset Management Plan for the Resource Recovery Centres.</i>					

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
16	Waste Education Campaigns <i>Continue to undertake education campaigns for the resource recovery centres focussed on key messaging: sort your load, what materials can be deposited for free, management of chemical disposal.</i>	Shire-Wide	5,000	-	5,000
17	Green Army Teams <i>The Shire has been successful in its application for eight Green Army Teams running through 2016/17. These projects are highly politically sensitive and under contract with the federal government. The teams will complete four projects; each running for a year.</i>	Shire-Wide	135,000	-	135,000
Leading Change on Climate Change Total			270,000	-	270,000
Healthy, Safe and Connected Communities					
18	Domestic Animal Management Plan <i>This submissions objective is to engage an independent consultant to drive a review process of the existing Domestic Animal Management Plan (last adopted 25 November 2013) and to also provide Council with guidance to preparing the next four year plan.</i>	Shire Wide	10,000	-	10,000
19	Privately Owned CCTV Rebates <i>The Shire and Rye Beach Business Association (RBBA) are working together on a community safety initiative where businesses in Rye that elect to install privately owned and operated Closed Circuit Television Systems (CCTV) may be eligible for a rebate. This initiative provides a maximum rebate of 50 percent (up to \$1,500) to traders who install private CCTV, with the rebate distributed through the RBBA. The funding provided by the Shire of \$48,000 to the RBBA over two financial years (2015/16 and 2016/17) will support many traders who elect to install private CCTV.</i>	Rye	24,000	-	24,000

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
20	Rosebud Youth Hub <i>Development of detailed design and plans for a Rosebud Youth Hub. This project would draw on experience, process and learnings from the recent Mornington Youth Hub together with localized Youth Sector consortium who have delivered a Youth Hub in Frankston The expansion and redevelopment of the Y-Lounge into youth hub underpinned by an integrated service model is a priority of Youth Services and the localized Youth Sector. Youth Services is concerned that young people living in Rosebud and the southern peninsula are accessing services and programs at lower rates than would be expected, and that many vulnerable young people are missing out on the services and supports they need. Two key barriers which deter young people from Rosebud and surrounding areas from accessing the programs and services they need, are a lack of transport, which makes it difficult to access services that are currently only available in Frankston and the absence of an integrated service model and associated service coordination, which means that young people have to access the services they need from a range of different sites and locations, in both Rosebud and Frankston.</i>	Shire Wide	30,000	-	30,000
21	Tennis Australia - Pro Tour <i>This contribution secures the naming rights for hosting of two International Tennis Federation Pro Tour events, which are held in March each year. The two week event is held at the Mornington Tennis Courts (at Civic Reserve Recreation Centre) and attracts players, coaches, officials and spectators form all over the world and injects an estimated \$1 million into the local economy.</i>	Shire Wide	20,000	-	20,000
22	Home Library Service <i>Currently our Home Library Service is struggling to provide outreach services with more than 30 households on the waiting list at any given time. In order to develop and deliver the required home library services, a rigorous, efficient, and implementable outreach plan is required. This priority project will fund the Shire's Library Outreach Plan for Shire approval.</i>	Shire-Wide	15,000	-	15,000
23	Peninsula Reads <i>Peninsula Reads is a publicly nominated as a key deliverable to the community. Its aim is to support the development of literacy in ages 0-8 as research shows that improvements in this age increases the likelihood of staying at school, becoming employed, and attaining greater earning capacity. In addition to this program, this bid will also develop a Shirewide Literacy Strategy for a consolidated, effective long-term learning and literacy plan. This is critical to support low literacy levels in vulnerable areas such as Rosebud West.</i>	Shire-Wide	60,000	-	60,000

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
24	Creative Peninsula Program <i>Develop and facilitate the following: Arts & Culture Strategy (2017-22); Arts & Culture Advisory Panel (ACAP); Public Art/sculpture; Civic Art Collection; Creative and Cultural Precincts planning. This will involve consultation, expert advice and research. Vital for programming will be the arts and culture team's capacity and mechanisms to plan, strengthen and deliver programs and projects to fulfil community aspirations. This will be achieved through forming and strengthening local networks; assisting communities to in governance, planning and design of programs and activities and provision of appropriate spaces and facilities.</i>	Shire-Wide	75,000	-	75,000
25	Music Program <ul style="list-style-type: none"> • Mornington Peninsula Music Network Inc. (\$15k); • Developing independent songwriters (\$5k); • Peninsula Music Society Bursary Program (\$10k) - Mornington Peninsula classical music students undertake master classes, mentoring and performance with Melbourne Chamber Orchestra; • 'On the mOVe' (Orchestra Victoria annual education program) (\$5k); and • Mornington Winter Jazz Festival (\$10k). 	Shire-Wide	45,000	-	45,000
26	Peninsula Short Film Festival <i>Foster, develop and nurture a film industry on the Mornington Peninsula; provide a platform for the performing artists, professional, emerging and youth to showcase their skills; attract funding and sponsorship to undertake film projects and programs; strengthening the cultural, economic and tourism goals for creative industries on the Mornington Peninsula' and contributing to raising the profile of the Mornington Peninsula as a cultural destination.</i>	Rosebud	35,000	-	35,000
27	Performing Arts Program <i>To support innovative, place-based performing arts opportunities for all ages, e.g Dreamhouse Theatre (Rosebud/Dromana youth theatre program), A Woman's Place (creating stories of women), Panorama Youth Theatre (Mornington), The Studio @ PCT, plus other performance spaces.</i>	Shire-Wide	20,000	-	20,000
28	Southern Peninsula Arts Program <i>Continuing enrichment of the community's cultural aspirations on the South/southeastern Mornington Peninsula. Support and galvanise existing and emerging arts and cultural groups across all art forms. Build capacity of artists. Ongoing projects include development of Police Point Park's cottages 5 & 6 plus a range of local arts programs in collaboration with Rosebud/Rye/Sorrento Chambers of Commerce and the Flinders community.</i>	Southern Peninsula	60,000	-	60,000

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
29	Local History Digitisation <i>To preserve and make accessible collections of local historical significance. These collections are primarily held by the eight local historical societies on the peninsula, however there are additional collections which are considered to be of high significance that are held privately or organisationally across the Shire. Fragile material such as photos, documents, rare publication and ephemera cannot survive in their original state, in perpetuity. By scanning and digitising this material to a high quality format it will be ensure that these items will endure, guaranteeing our local cultural heritage will survive and be made available now and for future generations.</i>	Shire-Wide	46,000	-	46,000
30	Warrigine Park - Precinct Plan <i>Warrigine Connections precinct (Sustainability in Practice) was adopted by Council in 2008. The aim of the precinct is to establish "A place that demonstrates sustainable eco-community development by promoting the benefits of interconnection between people and ecology, encouraging individuals and communities to reach their best potential in a healthy, creative, caring place." An MOU signed between Minister for Planning and Mornington Peninsula Shire in August 2009 which Council agreed to take on Committee of management of the Conservation Area subject to a number of works by the Minister in relation to removal of pine trees, and remediation of the site. This has not been fully completed so negotiations need to be re-established with the State Government. The project would undertake a reconfiguration of Warrigine Precinct concept plan to suit current site needs, particularly in relation to the establishment of Willum Warrain Aboriginal Gathering Place and Bungil Warra, Aboriginal Residential Youth rehabilitation Centre adjacent to the South East Water land.</i>	Hastings	5,000	-	5,000
31	Aboriginal Community Development Symposium <i>Facilitation of regional symposium about Aboriginal service sector of South East Melbourne including health, education, heritage and family support services. The aim is to promote partnerships and information sharing across the service sector and the Aboriginal workforce. This would be facilitated in conjunction with selected Aboriginal service providers.</i>	Shire-Wide	5,000	-	5,000
32	Aboriginal Cultural Awareness Workshops <i>Continuation of external workshops specifically involving men sheds community groups, committee of managements and other selected groups.</i>	Shire-Wide	5,000	-	5,000
33	Archaeology Literacy Village Project <i>Continuation of project seeking publishing funds to print 'My Little Archaeology Dig' book to nurture parent/child reading and to encourage learning new key learning words in local kindergartens located in vulnerable communities including Wallaroo, Rosebud West and Mornington Park.</i>	Shire-Wide	5,000	-	5,000

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
34	Community Gardens <i>Provide promotional opportunities to support the awareness of Community Gardens and public spaces that can engage schools, kindergartens and community groups in line with the Community Gardens Policy.</i>	Shire-Wide	15,000	-	15,000
35	Family Violence Project <i>In partnership with the Luke Batty foundation, an event with a focus on raising awareness of family violence would be developed in the Westernport area. A Walk/Ride/Run for Luke event has been discussed from Tyabb to Stoney Point with opportunities for people of all abilities to be involved. The event would have a focus on promoting the Westernport Bay area with an emphasis on health and wellbeing, building strong families and community and the power of respectful relationships with each other and our environment. The event has the potential to be an annual fundraising opportunity and support an ongoing partnership between Council and the Luke Batty Foundation.</i>	Shire-Wide	25,000	-	25,000
36	Men's Sheds <i>Facilitation to support and develop more effective partnerships and programs through the Men's Shed Cluster in line with the Men's Shed Policy. Support and strengthen individual sheds capacity to contribute to the wellbeing of their members and the wider community.</i>	Shire-Wide	25,000	-	25,000
50	Chisholm MP Connect Contribution <i>Contribution towards the MP Connect program aimed at increasing the number of southern Mornington Peninsula and Western Port youth and adults who have a tertiary (post secondary) qualification so that it improves their opportunity to gain employment and become less dependant on welfare/charity.</i>	Shire-Wide	25,000	-	25,000
Healthy, Safe and Connected Communities Total			550,000	-	550,000

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
Supporting a Sustainable Economy					
37	Marine Industrial Precinct Zone	Shire-Wide	40,000	-	40,000
<p><i>Within the Mornington Peninsula Planning Scheme to create one or more Marine Industrial Precinct categories with the appropriate zone provisions to follow on the recently adopted MP Marine Precincts Strategy. This project has been identified as a Key Initiative in the Economic Development Strategy.</i></p> <p>N.B. If approved it is anticipated that \$40,000 will be requested in the 2017-18 FY.</p>					
38	Visitor Information Centre Staffing	Shire-Wide	60,000	-	60,000
<p><i>Financial support to Hastings, Sorrento and the two Mornington VIC's yearly operations, whilst they undertake servicing the seven million visitors per annum to our region.</i></p> <p>N.B. It is recommended that this become recurrent funding.</p>					
Supporting a Sustainable Economy Total			100,000	-	100,000
Innovative, Responsive, Value-for-Money Service Delivery					
39	Councillor Elections	Shire-Wide	870,000	250,000	620,000
<p><i>Elections will be held in October 2016 as per Local Government legislation. The Victoria Electoral Commission have quoted \$848,000 to cover Communications, Returning Officer's costs, Scrutiny and count of ballot papers, printing of ballot material, mail postage and processing, admin costs and compulsory voting enforcement costs.</i></p>					
40	Induction Training for Councillors	Shire-Wide	65,000	-	65,000
<p><i>Induction for Councillors post-election.</i></p>					
41	Councillor Tools and Equipment Replacement	Shire-Wide	50,000	-	50,000
<p><i>Replacement of Councillor tools and equipment post-election.</i></p>					
42	Corporate Strategy	Shire-Wide	15,000	-	15,000
<p><i>Corporate Strategy - Council sessions.</i></p>					
43	Council Plan 2017-2021	Shire-Wide	20,000	-	20,000
<p><i>Facilitated strategic workshops with Council, exhibition and S223 process, production (printing, posters, flyers etc) for Council Plan 2017-2021.</i></p>					

Proj No.	Project Title	Location	Cost 2016/17 \$	External Funding 2016/17 \$	Proposed Budget 2016/17 \$
44	Risk, OHS and Compliance Framework Development <i>Obtain external professional assistance with the development of a Shire Wide risk OHS and compliance framework and implementation plan.</i>	Shire-Wide	50,000	-	50,000
45	Councillor Media Training <i>Required to train councillors for election year.</i>	Shire-Wide	15,000	-	15,000
46	Provision for Matching Funding for Grant Applications <i>When Council submits an application for State or Federal funding for a project or activity, there is often the need for Council to also contribute. This allocation allows Council to respond to successful grant applications without sacrificing other budget items.</i>	Shire-Wide	150,000	-	150,000
Innovative, Responsive, Value-for-Money Service Delivery Total			1,235,000	250,000	985,000
Grand Total Priority Projects			2,785,000	250,000	2,535,000

Appendix D: Capital and Priority Works 2016/17

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
Property						
Land						
063	Land acquisitions - various <i>Annual program to acquire private property identified as being required for municipal purposes.</i>					
	Land acquisitions - various	Shire-Wide	Shire-Wide	50,000	0	50,000
				50,000	0	50,000
067	Easement acquisition and Soak Pit Refurbishment <i>Compensation for acquisition of drainage easement and refurbishment of soakage pits within the site.</i> Easement acquisition and soak pit refurbishment at 3079 Point Nepean Road, Sorrento					
		Nepean	Sorrento	75,000	0	75,000
				75,000	0	75,000
Buildings						
001	SIMS2 buildings and facilities <i>Consolidation of programs delivered as part of the SIMS2 Buildings contract.</i>					
	Minor Building Refurbishments	Shire-Wide	Shire-Wide	50,000	0	50,000
	Asbestos Removal	Shire-Wide	Shire-Wide	110,000	0	110,000
				160,000	0	160,000
002	Somerville community house accommodation <i>Complete refresh and refurbishment of the former Annie Sage Child Care Centre to accommodate the Somerville Community House and allow for an expansion of available learning, community development and fitness classes.</i> Refurbishment of the Somerville Community House					
		Watson	Somerville	410,000	50,000	360,000
				410,000	50,000	360,000
027	Moderate renewal works - community facilities <i>This program is designed to deliver moderate remedial works to community buildings. In addition to being responsive to newly arising urgent works in 2016/17 the program will deliver on the following projects;</i>					
	Shoreham Hall Asset Management Works	Red Hill	Shoreham	170,000	0	170,000
	David Collings Stadium roof replacement	Briars	Morningson	200,000	0	200,000
	Safety Beach Sailing Club asset management works	Seawinds	Safety Beach	150,000	0	150,000
	High Risk Heritage Works	Shire-Wide	Shire-Wide	200,000	0	200,000
	Urgent replacement of Pelican Park Recreation Centre assets	Cerberus	Hastings	150,000	0	150,000
	Compliance and Risk Management Works	Shire-Wide	Shire-Wide	280,000	0	280,000
				1,150,000	0	1,150,000
028	Pavilion strategy					

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	<i>Progressive Implementation of the Pavilion Strategy to renew, upgrade and expand existing buildings to meet community needs.</i>					
	Balnarring Recreation and Community Facility - Construction	Red Hill	Balnarring	900,000	0	900,000
	Citation Reserve Recreation and Community Facility - Commence Construction	Briars	Mornington	1,200,000	0	1,200,000
	Unisex Change Rooms Conversion - Stage One	Shire-Wide	Shire-Wide	250,000	0	250,000
	Moderate renewal works at Sporting Pavilions	Shire-Wide	Shire-Wide	1,305,120	0	1,305,120
				3,655,120	0	3,655,120
035	Somerville fruit growers machinery shed					
	<i>Development of an interpretative display of historical fruit growing machinery from the Somerville-Tyabb region, replacing the open shed currently at Fruit Growers Reserve.</i>					
	Construction of the Somerville Fruitgrowers Machinery Shed	Watson	Somerville	195,805	119,305	76,500
				195,805	119,305	76,500
037	Public toilet strategy					
	<i>Progressive Implementation of the Public Toilet Strategy to renew, upgrade and expand existing buildings to meet community needs.</i>					
	George Street, Sorrento	Nepean	Sorrento	411,000	0	411,000
	Moondah Beach, Mount Eliza	Briars	Mount Eliza	147,000	0	147,000
	Boneo Recreation Reserve	Red Hill	Boneo	147,000	0	147,000
	Design of priority 'Changing Places' project	Shire-Wide	Shire-Wide	25,000	0	25,000
	General public toilet improvement works	Shire-Wide	Shire-Wide	120,000	0	120,000
	Rosebud Foreshore (Jetty Rd Precinct) - As part of Project Rosebud	Seawinds	Rosebud	150,000	0	150,000
				1,000,000	0	1,000,000
038	Community animal shelter upgrade					
	<i>Upgrade of the Shire's Community Animal Shelter in Mornington</i>					
	Community Animal Shelter Upgrade	Briars	Mornington	220,000	0	220,000
				220,000	0	220,000
043	Rosebud Central shopping centre refurbishment					
	<i>Minor renewal works at the Council owned Rosebud Central Shopping Centre.</i>					
	Internal painting	Seawinds	Rosebud	10,000	0	10,000
	External Painting	Seawinds	Rosebud	40,000	0	40,000
	Replace Flooring	Seawinds	Rosebud	10,000	0	10,000
	Landscaping	Seawinds	Rosebud	20,000	0	20,000
				80,000	0	80,000
044	Minor renewal works - community facilities					
	<i>Urgent minor remedial works to community facilities based on audit data as well as community and stakeholder feedback.</i>					
	Minor compliance and risk works	Shire-Wide	Shire-Wide	350,000	0	350,000
	Urgent repairs to Cottage 1, Police Point Park	Nepean	Portsea	40,000	0	40,000
	Buildings Hydraulics works	Shire-Wide	Shire-Wide	180,000	0	180,000
	Electrical compliance works	Shire-Wide	Shire-Wide	160,000	0	160,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	Fire detection systems upgrades	Shire-Wide	Shire-Wide	20,000	0	20,000
046	Council office reconfigurations <i>Council Office reconfigurations identified by the Accommodation Committee.</i> Council office reconfiguration	Corporate	Corporate	250,000	0	250,000
047	Implementation of kindergarten strategy <i>Progressive implementation of the Kindergarten Strategy.</i> Refresh of Mornington Park Kindergarten Design works for 2017/18 Program Planning & Design for Dromana Preschool Upgrade	Briars Shire-Wide Seawinds	Mornington Shire-Wide Dromana	250,000 75,000 25,000	0 0 0	250,000 75,000 25,000
050	Nepean Historical Society Storage Facility <i>Design of storage facility for Nepean Historical Society</i> Nepean Historical Society Storage Facility	Nepean	Sorrento	50,000	0	50,000
082	Safety rails at shire stadiums <i>Installation of safety rails on the stairs leading down from installed seating within various Shire owned Stadiums.</i> Installation of safety rails at Shire stadiums	Shire-Wide	Shire-Wide	40,000	0	40,000
Property Total				8,435,925	169,305	8,266,620

Plant and Equipment

022	Meals on wheels equipment replacement <i>Meals on Wheels equipment replacement program at the kitchen in Rosebud</i> Meals on Wheels kitchen equipment replacement	Corporate	Corporate	62,000	0	62,000
036	HVAC plant replacement Mornington office <i>Replacement of the HVAC Plant at the Mornington Office as it has reached the end of its useful life.</i> Next stage replacement of the HVAC at the Mornington Council office	Corporate	Corporate	75,000	0	75,000
025	Lighting renewal at MPR Gallery <i>Renewal of track lighting system in all three exhibition spaces at Mornington Peninsula Regional Gallery.</i>			75,000	0	75,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	Lighting renewal at Mornington Peninsula Regional Gallery	Corporate	Corporate	50,000	0	50,000
045	Library furniture and fittings <i>Minor works to relocate and replace furniture, fittings and shelving within library's that have reached the end of their useful life.</i> Urgent works to library assets	Corporate	Corporate	80,000	0	80,000
006	Service Digitisation implementation <i>Program of works to deliver a range of projects that are required in order to support the organisation's direction towards paperless technology.</i> Purchase & install Whiteboard Rosebud & Hastings Implement electronic signature capability	Corporate Corporate	Corporate Corporate	20,000 35,000	0 0	20,000 35,000
007	IS Application Consolidation <i>Program of works to consolidate Council's IS applications.</i> Merit customer response management system Implementation of IntraMaps module from technology One Implementation of e-planning Track and Report modules	Corporate Corporate Corporate	Corporate Corporate Corporate	15,000 70,000 50,000	0 0 0	15,000 70,000 50,000
008	Operations enviro resilience & support <i>Implementation of Council's operating environment resilience program.</i> Replace UPS Rosebud & Mornington Replacement microwaves for end of life equipment	Corporate Corporate	Corporate Corporate	88,000 40,000	0 0	88,000 40,000
011	MPRG Artworks - acquisitions <i>Acquisition of works on paper for the MPRG Permanent Collection.</i> Acquisition of art works	Corporate	Corporate	45,000	15,000	30,000
060	Conservation of artworks MPR Gallery <i>Conservation of artworks to ensures the valuable and growing MPRG collection, including significant Mornington Peninsula cultural material, is protected and cared for.</i> Conservation of artworks	Corporate	Corporate	27,500	0	27,500
048	Provision of library resources / materials <i>Annual program for the purchase and processing of library materials.</i> Staff Capital Recovery Print Resources	Corporate Corporate	Corporate Corporate	500,000 300,000	0 0	500,000 300,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	Non-Print Resources	Corporate	Corporate	150,000	0	150,000
	eResources	Corporate	Corporate	120,000	0	120,000
	Stack Storage	Corporate	Corporate	30,000	0	30,000
				1,100,000	0	1,100,000
Plant and Equipment Total				1,757,500	15,000	1,742,500

Infrastructure

Roads

003 SLR contract CW payments

Annual program to resurface and rehabilitate the Shire's local road network.

Road Resurfacing and Pavement Rehabilitation across the Shire Road Network

Shire-Wide

Shire-Wide

4,000,000

0

4,000,000

4,000,000

0

4,000,000

009 Black spot program

Council contribution to successful federal government funded Blackspot Projects. The Blackspot Program provides funding towards road safety improvements at locations where a high number of crashes have been recorded.

Data analysis and reporting for Blackspot projects

Council contribution towards the planning and delivery of road safety improvements

Shire-Wide

Shire-Wide

50,000

0

50,000

Shire-Wide

Shire-Wide

100,000

0

100,000

150,000

0

150,000

010 Roads to recovery 4

The Federal Government's Roads to Recovery Program supports the renewal and upgrade of the nation's local road infrastructure asset which facilitates greater access for Australians and improves safety, economic and social outcomes.

Browns Road, Boneo (Boneo Rd to Nepean Country Club)

Reconstruction of Bentons Road, Moorooduc (Moorooduc Hwy to Derril Rd)

Red Hill

Boneo

1,800,000

1,800,000

0

Cerberus

Moorooduc

2,000,000

2,000,000

0

3,800,000

3,800,000

0

024 Kerb and channel renewal

Annual program to renew Kerb and Channel across our local road network that has reached the end of its useful life. This program will ensure the integrity and safety of Shire's Kerb and Channel is maintained.

Wilson Street, Rosebud

Cass Street, Rosebud

Foam Street, Rosebud

Ocean Street, Rosebud

Rosebud Parade, Rosebud

Gipps Street, Rosebud

Lawson Crescent, Rosebud

Grace Street, Rye

Seawinds

Rosebud

119,000

0

119,000

Seawinds

Rosebud

79,000

0

79,000

Seawinds

Rosebud

152,000

0

152,000

Seawinds

Rosebud

99,000

0

99,000

Seawinds

Rosebud

131,000

0

131,000

Seawinds

Rosebud

25,000

0

25,000

Seawinds

Rosebud

48,000

0

48,000

Nepean

Rye

28,000

0

28,000

681,000

0

681,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
041	Briars entrance safety works <i>Modifications to the entrance and visitor centre car park to improve safety and access for visitors to the Briars.</i>					
	Briars Entrance Safety works	Briars	Mount Martha	290,000	0	290,000
				290,000	0	290,000
051	Minor road infrastructure improvements <i>Annual program to undertake minor road infrastructure improvements across the Shire to enhance road safety and functionality for road users</i>					
	Disabled access and bus stop improvements	Shire-Wide	Shire-Wide	20,000	0	20,000
	Minor traffic improvements	Shire-Wide	Shire-Wide	90,000	0	90,000
	Main Road improvements	Shire-Wide	Shire-Wide	20,000	0	20,000
	Intersection and apron sealing works	Shire-Wide	Shire-Wide	60,000	0	60,000
	School traffic management	Shire-Wide	Shire-Wide	30,000	0	30,000
				220,000	0	220,000
055	LATM treatments <i>Annual program to implement local area traffic management improvements across the Shire in response to community concerns and traffic engineering investigations.</i>					
	Kinlora Drive / Peter Kent Drive, Somerville	Watson	Somerville	10,000	0	10,000
	Walkers Road, Mount Eliza	Briars	Mount Eliza	110,000	0	110,000
	Merricks Beach traffic works	Red Hill	Merricks Beach	90,000	0	90,000
				210,000	0	210,000
058	Traffic & transport strategy implementation <i>Implementation of the Shire's Traffic, Road Safety and Transport Strategies.</i>					
	Sustainable transport strategy implementation	Shire-Wide	Shire-Wide	20,000	0	20,000
	Peninsula Ride Safe Strategy	Shire-Wide	Shire-Wide	80,000	0	80,000
	Peninsula Drive Safe Strategy	Shire-Wide	Shire-Wide	30,000	0	30,000
				130,000	0	130,000
059	Amenity & access works traffic - transport <i>Annual program to implement Traffic/Transport Amenity and Access improvements across the Shire.</i>					
	Canadian Bay Road Carpark Establishment works	Briars	Mount Eliza	100,000	0	100,000
	Rye movement and place project	Nepean	Rye	100,000	0	100,000
	Somerville pedestrian strategy	Watson	Somerville	20,000	0	20,000
				220,000	0	220,000
061	Entry treatment works to Balnarring reserve <i>Construction of a dedicated right hand turn lane and through lane on Balnarring Road at the entrance to Balnarring Reserve.</i>					
	Balnarring Reserve - Road entry treatment works	Red Hill	Balnarring	330,000	0	330,000
				330,000	0	330,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
076	Urban unmade road contributions					
	<i>Planning for the upgrade of existing unmade roads throughout the Shire which are to be funded via special charge schemes.</i>					
	Unsealed road investigations	Shire-Wide	Shire-Wide	30,000	0	30,000
	Augusta Street SCS Statutory Process	Briars	Mount Martha	50,000	0	50,000
				80,000	0	80,000
090	Un-made carpark construction strategy					
	<i>Implementation of the Unmade Carpark Construction Strategy to progress the construction of unmade car parks in both commercial and non-commercial areas.</i>					
	Planning and Design of Rosebud West Shops (Car Park off Capel Ave)	Seawinds	Rosebud West	35,000	0	35,000
	Planning and Design of Mount Martha yacht club car park	Briars	Mount Martha	50,000	0	50,000
	Design of Mornington Civic Bowls Club car park	Briars	Mount Martha	35,000	0	35,000
				120,000	0	120,000
Bridges						
029	Road bridges & major culvert repairs					
	<i>Minor renewal works required to ensure road bridges and major culverts across the Shire are safe and perform as required.</i>					
	Minor Renewal of Bridge Components across the Shire	Shire-Wide	Shire-Wide	40,000	0	40,000
				40,000	0	40,000
Footpaths and cycleways						
021	Footpaths & access networks renewal					
	<i>Annual program to renew Footpaths, Shared Paths and Boardwalks that have been identified for renewal to ensure the integrity and safety of Shire's existing pathway network is maintained.</i>					
	Boardwalk Replacement	Shire-Wide	Shire-Wide	100,000	0	100,000
	Footpath Renewal for Risk Management	Shire-Wide	Shire-Wide	300,000	0	300,000
	Footpath Renewal Kunyung Road, Mount Eliza	Briars	Mount Eliza	300,000	0	300,000
	Footpath Renewal Flinders Drive, Mornington	Briars	Mornington	160,000	0	160,000
	Footpath Renewal Eastbourne Road, Rosebud West	Seawinds	Rosebud West	310,000	0	310,000
	Footpath Renewal Elizabeth Street, Rosebud West	Seawinds	Rosebud West	60,000	0	60,000
	Footpath Renewal Jones Road, Tyabb	Watson	Tyabb	240,000	0	240,000
	Modifications to existing footpaths to be DDA Compliant	Shire-Wide	Shire-Wide	30,000	0	30,000
				1,500,000	0	1,500,000
070	Footpath construction strategy					
	<i>Implementation of the Footpath Construction Strategy to improve access and safety for pedestrians and encourage active modes of transport across the Shire.</i>					
	Small missing pathlink projects	Shire-Wide	Shire-Wide	100,000	0	100,000
	Construction of Somers footpath network project	Seawinds	Somers	520,000	0	520,000
	Construction of Sunnyside Road (Camp Manyung to Beach Car Park), Mount Eliza	Briars	Mount Eliza	190,000	60,000	130,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	Construction of Stage One - Point Nepean Rd (Rye to Blairgowrie)	Nepean	Rye	500,000	0	500,000
	Planning for Bayview Rd (Lonsdale St to Austin Ave), McCrae	Seawinds	McCrae	20,000	0	20,000
	Planning for Frankston-Flinders Road (Bunnings to Marine Pde), Hastings	Cerberus	Hastings	15,000	0	15,000
	Planning for Charles St (Nepean Hwy to Arthur St), Dromana	Seawinds	Dromana	15,000	0	15,000
	Design and Approvals for Nepean Hwy (Mornington to Mt Eliza)	Briars	Mount Eliza	80,000	0	80,000
	Design and Approvals for Grant Road (Guelph St to YMCA), Somerville	Watson	Somerville	20,000	0	20,000
				1,460,000	60,000	1,400,000
104	Eastern sister headland path * (refer note below)					
	<i>Provision of pedestrian access around the Eastern Sister headland by developing a new coastal path along the foot of the cliffs and providing coastal protection.</i>					
	Commence Construction of Eastern Sister Headland Path	Nepean	Sorrento	500,000	0	500,000
				500,000	0	500,000
	* In adopting the 2016/17 Budget Council decided that this project be put to market by way of a tender process and that a report then be brought to Council (by end of August 2016) as to the results of the tender process before proceeding further with the project. It was noted that acceptance of any tender is subject to a future decision of the Council and that Officers are to use their best endeavours to seek funding for the project from both State and Federal government.					
Drainage						
026	Local integrated drainage strategy (LIDS)					
	<i>The Local Integrated Drainage Strategy has been developed to enhance knowledge about the performance of the Peninsula's drainage infrastructure network and flood vulnerable areas. This knowledge is essential to establish flood mitigation works, planning controls, community awareness and an understanding of climate change impacts.</i>					
	Shire wide flood mapping and floor level survey	Shire-Wide	Shire-Wide	300,000	0	300,000
	Drainage design and investigation	Shire-Wide	Shire-Wide	200,000	0	200,000
	Cook Street Outfall Upgrade Stage 2, Mornington	Briars	Mornington	1,000,000	0	1,000,000
	Muir Court Pump Station, Rosebud	Seawinds	Rosebud	300,000	0	300,000
	Boneo Road Drain Catchment Flood Mitigation, Rosebud	Seawinds	Rosebud	50,000	0	50,000
	Hearn Road Drainage Upgrade, Mount Martha	Briars	Mount Martha	150,000	0	150,000
	Flinders Catchment Flood Mitigation Project	Red Hill	Flinders	500,000	0	500,000
				2,500,000	0	2,500,000
032	Soak pit upgrades					
	<i>Annual program to progressively renew and upgrade soak pits as they reach the end of their useful life.</i>					
	Drainage soak pit upgrades	Shire-Wide	Shire-Wide	250,000	0	250,000
				250,000	0	250,000
033	Minor works drainage upgrades					

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	<i>Minor drainage upgrade projects due to drainage issues identified by service requests and other sources.</i>					
	Minor drainage upgrades	Shire-Wide	Shire-Wide	200,000	0	200,000
				200,000	0	200,000
054	Emergency drainage works					
	<i>Annual program of works to reinstate and replace pit lids that are damaged or need upgrading and responding to emergency drainage works.</i>					
	Pit lid replacement	Shire-Wide	Shire-Wide	100,000	0	100,000
	Bike safe pit lid replacement	Shire-Wide	Shire-Wide	100,000	0	100,000
	Emergency drainage works	Shire-Wide	Shire-Wide	400,000	0	400,000
				600,000	0	600,000
066	Dev: engineering minor works contribution					
	<i>Annual Program to upgrade or provide for new assets that are required to complete development works.</i>					
	Development engineering minor works contributions	Shire-Wide	Shire-Wide	35,000	0	35,000
				35,000	0	35,000
Recreational, leisure and community facilities						
031	Netball strategy implementation					
	<i>Implementation of the Netball Strategy</i>					
	Mornington Netball Courts, Hampden Street, Mornington	Briars	Mornington	542,000	150,000	392,000
	Red Hill Netball Court Design	Red Hill	Red Hill	20,000	0	20,000
				562,000	150,000	412,000
034	Playspace strategy implementation					
	<i>Implementation of the Playspace Strategy</i>					
	Design and construct Oakridge Reserve, Mornington	Briars	Mornington	100,000	0	100,000
	Design and construct Clairmont Reserve, Somerville	Watson	Somerville	100,000	0	100,000
	Design and construct Marshall Street Reserve, Tootgarook	Seawinds	Tootgarook	100,000	0	100,000
	Design and construct Boneo Recreation Reserve	Red Hill	Boneo	34,000	14,000	20,000
	Reactive Renewal Works	Shire-Wide	Shire-Wide	30,000	0	30,000
	Planning and Design of 17/18 Program	Shire-Wide	Shire-Wide	50,000	0	50,000
				414,000	14,000	400,000
040	Adjustable basketball backboards					
	<i>Installation of automatic height adjustable basketball backboards at the Somerville Recreation & Community Centre</i>					
	Supply and install adjustable basketball backboards	Watson	Somerville	27,000	0	27,000
				27,000	0	27,000
042	Oval rehab program					

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	<i>Annual program to rehabilitate ovals as well as undertake priority improvement and upgrade works across the Shire.</i>					
	Truemans Rd Reserve - Athletics Track	Seawinds	Tootgarook	130,000	0	130,000
	Senior Grounds Top Dressing - Stage 1	Shire-Wide	Shire-Wide	35,000	0	35,000
	Instant Turf for Sports Grounds	Shire-Wide	Shire-Wide	15,000	0	15,000
	Synthetic Goal Squares - Stage 1	Shire-Wide	Shire-Wide	20,000	0	20,000
				200,000	0	200,000
078	Soccer strategy implementation					
	<i>Implementation of Council's Soccer Strategy.</i>					
	Detailed design - Civic Reserve soccer and athletics track	Briars	Mornington	50,000	0	50,000
				50,000	0	50,000
083	Equestrian & mountain bike strategy					
	<i>Implementation of the Council's Equestrian and Mountain Bike Strategy.</i>					
	Planning and design of Merricks Beach to Bittern trail	Red Hill	Merricks Beach	50,000	0	50,000
				50,000	0	50,000
084	Tennis strategy implementation					
	<i>Implementation of the Council's Tennis Strategy.</i>					
	Design of fencing, lighting and sprinklers at Rosebud Tennis Club	Seawinds	Rosebud	13,000	0	13,000
				13,000	0	13,000
088	Foreshore camping development works					
	<i>Upgrades to current foreshore camping amenity blocks and general amenity upgrades.</i>					
	Foreshore camping development works	Shire-Wide	Shire-Wide	150,000	0	150,000
				150,000	0	150,000
098	Rye foreshore landscape masterplan					
	<i>Implementation of the Rye Foreshore Landscape Master Plan.</i>					
	Rye Foreshore Landscape Masterplan - Design of Stage 1	Nepean	Rye	40,000	0	40,000
				40,000	0	40,000
116	Tyabb cricket club artificial run-ups					
	<i>Installation of artificial run ups to the cricket pitch on Tyabb Cricket Club's main oval.</i>					
	Installation of artificial run ups	Watson	Tyabb	15,000	0	15,000
				15,000	0	15,000
118	Somerville tennis club - replacement fencing					
	<i>Replacement of tennis court fencing at the Somerville Tennis Club.</i>					
	Tennis court fence replacements to four courts	Watson	Somerville	36,000	0	36,000
				36,000	0	36,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
119	Mornington Fire Brigade competition track - minor works <i>Minor pavement and drainage renewal works at the Mornington Fire Brigade Competition Track.</i>					
	Minor works to the Mornington Fire Brigade Competition Track	Briars	Mornington	25,000	0	25,000
				25,000	0	25,000
Parks, open space and streetscapes						
004	SIMS2 parks & roadsides <i>Consolidation of programs delivered as part of the SIMS2 Parks and Roadsides contract.</i>					
	Cricket Net Replacement Program	Shire-Wide	Shire-Wide	15,000	0	15,000
	Tree Removal Program	Shire-Wide	Shire-Wide	50,000	0	50,000
	Parks and Reserves	Shire-Wide	Shire-Wide	50,000	0	50,000
				115,000	0	115,000
005	SIMS2 furniture & signs <i>Consolidation of programs delivered as part of the SIMS2 Furniture and Signs contract.</i>					
	Sport Lighting (incl. Beleura JFC)	Shire-Wide	Shire-Wide	100,000	0	100,000
	Boundary Fence Repair	Shire-Wide	Shire-Wide	90,000	0	90,000
	Corporate Signage	Shire-Wide	Shire-Wide	25,000	0	25,000
	Guard Rail Renewal	Shire-Wide	Shire-Wide	50,000	0	50,000
				265,000	0	265,000
013	Sorrento seawall stage 2 landscaping <i>Shires contribution to DELWP's Sorrento Seawall Project to deliver landscaping works adjacent to the Seawall.</i>					
	Landscape Integration works adjacent to Sorrento Seawall	Nepean	Sorrento	30,000	0	30,000
				30,000	0	30,000
023	Timber structures renewal <i>Annual program to renew Timber Structures such as Retaining Walls, Stairs/Ramps and Footbridges that have reached the end of their useful life. This program will ensure the integrity and safety of Shire's Timber Structures is maintained.</i>					
	Renewal of retaining walls that have reached the end of their useful lives	Shire-Wide	Shire-Wide	150,000	0	150,000
	Renewal of foot bridges that have reached the end of their useful lives	Shire-Wide	Shire-Wide	50,000	0	50,000
	Renewal of stairs and ramps that have reached the end of their useful lives	Shire-Wide	Shire-Wide	100,000	0	100,000
				300,000	0	300,000
030	Regulatory and directional signage <i>Annual program of works to alter or enhance regulatory or directional signage across the Mornington Peninsula Shire.</i>					
	Speed Limit Management	Shire-Wide	Shire-Wide	30,000	0	30,000
	Directional and Regulatory Sign Modifications	Shire-Wide	Shire-Wide	20,000	0	20,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	Hastings Township Directional Signage	Cerberus	Hastings	20,000	0	20,000
052	Provision for urgent lighting requests <i>Installation of new street lighting and the upgrade of existing street lighting as a result of customer requests</i> Urgent lighting requests	Shire-Wide	Shire-Wide	100,000	0	100,000
056	Foreshore camping fire mitigation <i>Implementation of Foreshore Camping Fire Mitigation Strategy which includes the installation of water to camp sites for firefighting purposes.</i> Foreshore Camping Fire Mitigation works - multi-year project	Seawinds	Rosebud	400,000	0	400,000
068	Construction Hastings streetscape stage 2 <i>Implementation of the Hastings Activity Structure Plan to deliver a high quality streetscape that contributes to the attractiveness and success of the Hastings Town Centre.</i> Construction of Hastings Streetscape - Stage Two	Cerberus	Hastings	400,000	0	400,000
072	Hastings streetscape stage 3 - design <i>Implementation of the Hastings Activity Structure Plan to deliver a high quality streetscape that contributes to the attractiveness and success of the Hastings Town Centre.</i> Hastings Streetscape Stage Three - Design works	Cerberus	Hastings	40,000	0	40,000
073	Coastal vegetation enhancement <i>Annual vegetation works program identified in coastal management plans and responding to requests from community groups active in coastal management.</i> Coastal vegetation enhancement	Shire-Wide	Shire-Wide	80,000	0	80,000
075	Township placemaking implementation <i>Minor streetscape and township works to improve town centres and villages throughout the Shire. Works will use a Placemaking approach to refresh, re-invigorate and enhance local infrastructure. Seawinds allocation includes Safety Beach/Dromana Men's shed access path and disabled car space as well as Dromana Community Garden storage shed</i> Township Placemaking implementation	Shire-Wide	Shire-Wide	240,000	0	240,000
077	Recreation masterplan implementation			240,000	0	240,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	<i>Implementation of Recreation Master Plans across the Shire.</i>					
	Bungyan Reserve Masterplan Implementation	Watson	Tyabb	300,000	0	300,000
	Completion of works at Police Point Park, Portsea	Nepean	Portsea	100,000	0	100,000
	Design of Stage 1 - Balnarring Civic Reserve Master Plan	Red Hill	Balnarring	60,000	0	60,000
	Design of Stage 1 - Merricks Station Reserve Master Plan	Red Hill	Merricks	60,000	0	60,000
	Planning for all abilities inclusion within open spaces	Shire-Wide	Shire-Wide	20,000	0	20,000
	Planning of Stage 1 - Red Hill Station Ground Master Plan	Red Hill	Red Hill	30,000	0	30,000
	Planning and approvals for a leash free area at Oakridge Reserve	Briars	Mornington	30,000	0	30,000
				600,000	0	600,000
079	Ocean Beach Rd streetscape strategy					
	<i>Implementation of the Ocean Beach Road Streetscape Strategy to deliver a high quality streetscape that contributes to the attractiveness and success of the Sorrento Town Centre.</i>					
	Ocean Beach Tourist Information kiosk and Streetscaping Works	Nepean	Sorrento	500,000	0	500,000
				500,000	0	500,000
092	Coastal risk - general					
	<i>Annual program to implement signage, fencing, closure of foreshores, repairs, access and other works to manage immediate coastal risk events.</i>					
	Works to address high risk concerns in coastal areas	Shire-Wide	Shire-Wide	30,000	0	30,000
				30,000	0	30,000
093	Empire Mall Mornington streetscape					
	<i>Implementation of the Mornington Activity Structure Plan to deliver a high quality streetscape that contributes to the attractiveness and success of the Mornington Town Centre.</i>					
	First stage of the delivery of Empire Mall streetscape works	Briars	Mornington	300,000	0	300,000
				300,000	0	300,000
097	Coastal minor works					
	<i>Annual program to deliver minor works within our coastal areas.</i>					
	Minor works within coastal areas	Shire-Wide	Shire-Wide	20,000	0	20,000
				20,000	0	20,000
102	Wallaroo rejuvenation					
	<i>Delivery of the key priorities identified through the Wallaroo Rejuvenation Project.</i>					
	Delivery of Wallaroo Rejuvenation Project priorities	Cerberus	Hastings	44,000	0	44,000
				44,000	0	44,000
117	Gateway signage - Mount Eliza township					
	<i>Gateway signage to mark the township of Mt Eliza at the two main entrance points.</i>					
	Manufacture and install Mount Eliza township gateway signage	Briars	Mount Eliza	40,000	0	40,000
				40,000	0	40,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
Marine Structures						
012	Rye boat ramp renewal and upgrade <i>Upgrade of the Rye Boat Ramp and associated infrastructure. The Shire contribution is to match grant funding received in 2015/16 from the State Governments Boating Safety and Facilities Grant Program.</i> Council contribution towards Rye boat ramp works	Nepean	Rye	223,000	0	223,000
				223,000	0	223,000
014	Hastings all-tide boat ramp design <i>Design and development of plans to upgrade the Hastings Boat Ramp as recommended in the Hastings South Coastal Management Plan. The Shire contribution is to match grant funding received in 2015/16 from the State Governments Boating Safety and Facilities Grant Program.</i> Council contribution towards the Hastings all-tide boat ramp design	Cerberus	Hastings	31,000	0	31,000
				31,000	0	31,000
020	Marine structures renewal <i>Annual program to renew Marine Structures such as Boat Ramps and associated Jetties that have reached the end of their useful life. This program will ensure the integrity and safety of Shire's Marine Structures is maintained.</i> Renewal of Rye Boat Ramp Renewal of Rye Jetty Minor renewal works at Hastings Jetty Minor Renewal Works at Safety Beach, Sorrento and Mornington Jetties	Nepean Nepean Cerberus Shire-Wide	Rye Rye Hastings Shire-Wide	125,000 300,000 50,000 50,000	0 0 0 0	125,000 300,000 50,000 50,000
				525,000	0	525,000
057	Boat ramp dredging <i>Annual program to dredge sand from the areas adjacent to boat ramps. An annual hydrographic survey is undertaken to accurately identify which areas require dredging as a priority.</i> Boat ramp dredging	Shire-Wide	Shire-Wide	75,000	0	75,000
				75,000	0	75,000
Other Infrastructure						
015	Historic landfill gas monitoring <i>On-site gas monitoring works to determine the current site conditions and health risks associated with landfill gas emissions.</i> Marine Parade, Hastings French Street Night Depot, Rye Dallas Brookes Park, Mornington Lawson's Reserve, Rosebud	Cerberus Nepean Briars Seawinds	Hastings Rye Mornington Rosebud	11,250 11,250 11,250 11,250	0 0 0 0	11,250 11,250 11,250 11,250
				45,000	0	45,000

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
016	Water quality Hastings former landfill <i>Works to undertake an ecological survey /sampling of anolytes at the former Hastings landfill site.</i> Water quality investigation at Hastings former landfill	Cerberus	Hastings	45,000	0	45,000
				45,000	0	45,000
017	Rye landfill audit <i>Annual program to addresses recommendations set out in the annual EPA Operational audit of the Rye Landfill around the following areas: surface water / storm water management, leachate management, landfill gas management, rehabilitation of landfill cells.</i> Rye Landfill Audit	Nepean	Rye	75,000	0	75,000
				75,000	0	75,000
018	Former landfill risk management <i>Annual program to manage risks associated with former landfill sites in accordance with EPA regulations.</i> Works at the former Mount Eliza landfill Works at the former Rosebud West (Truemans Road) landfill Works at the Crib Point former landfill Ongoing works to ensure EPA compliance Implementation of audit requirements	Briars Seawinds Cerberus Shire-Wide Shire-Wide	Mount Eliza Rosebud West Crib Point Shire-Wide Shire-Wide	40,000 40,000 40,000 40,000 40,000	0 0 0 0 0	40,000 40,000 40,000 40,000 40,000
				200,000	0	200,000
019	Rye landfill capping provision <i>Provision to undertake capping and rehabilitation works at the Rye Landfill when the current landfill cell is closed.</i> Rye Landfill Capping Provision	Nepean	Rye	200,000	0	200,000
				200,000	0	200,000
053	Roadside fire management <i>Works to implement the five year program contained within the adopted MPS Roadsides Fire Management Plan.</i> Governors Rd Crib Point Hughes Rd/Point Nepean Rd Sorrento Meakins Rd Flinders Point Leo Rd, Point Leo Sandy Point Rd Somers Sandy Point Rd St Andrews Beach/Fingal South Beach Rd, Bittern Byrnes Rd, Shoreham Reactive works to address high priority community and CFA requests	Cerberus Nepean Red Hill Red Hill Red Hill Red Hill Cerberus Red Hill Shire-Wide	Crib Point Sorrento Flinders Point Leo Somers Fingal Bittern Shoreham Shire-Wide	30,000 10,000 8,000 15,000 40,000 10,000 20,000 7,000 50,000	0 0 0 0 0 0 0 0 0	30,000 10,000 8,000 15,000 40,000 10,000 20,000 7,000 50,000
				190,000	0	190,000
065	Resource recovery centre upgrades					

Program	Project Title	Ward	Town	Cost 2016/17 \$	Other Funding 2016/17 \$	Net Req'd 2016/17 \$
	<i>Replacement of damaged safety rail, replacement of damaged signage, upgrading existing signage and replacement of faded line marking across all Shire Resource Recovery Centres.</i>					
	Resource recovery centre upgrades	Shire-Wide	Shire-Wide	25,000	0	25,000
				25,000	0	25,000
069	Dam safety works					
	<i>Detailed investigation of Shire dams identified as triggering risk parameters and then undertaking works to mitigate the risk.</i>					
	Investigation and delivery of priority dam safety works	Shire-Wide	Shire-Wide	45,000	0	45,000
				45,000	0	45,000
074	High public risk OH&S works					
	<i>Program to undertake reactive works in response to high public risks identified by Council officers or the community.</i>					
	Reactive high public risk and OH&S works	Shire-Wide	Shire-Wide	80,000	0	80,000
				80,000	0	80,000
Infrastructure Total				24,231,000	4,024,000	20,207,000
Developer Contributions (not project aligned)					2,025,000	(2,025,000)
Total - Capital and Priority Works 2016/17				34,424,425	6,233,305	28,191,120