



Quarterly Community Report

October – December 2019



MORNINGTON
PENINSULA
Shire

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Mayor's Message



Welcome everyone to our latest Quarterly Report - my first as Mayor! I appreciate you taking the time to inform yourself about how the Shire is partnering with the community to protect and improve our way of life on the Mornington Peninsula.

Council's strong advocacy to the State Government this quarter will certainly save lives. During 2019, we saw 14 deaths and over 100 serious injuries on the Peninsula's roads. In response to this shocking statistic, Council sought approval in November for a trial of speed limit reductions on 38 high-risk Shire-managed sealed rural roads. Road Safety Victoria approved the Safer Speed Trial and we moved immediately to reduce the speed limit on those roads before Christmas. I would like to pay tribute to our Shire officers whose professionalism and hard work ensured we were able to respond quickly and effectively to this issue.

Also on the subject of transport, I'm delighted to see our Better Buses campaign gathering momentum. We've now engaged with an incredible 70,000 residents and tourists in our campaign for better public transport on the Peninsula. This quarter, our focus has been on gauging your interest in cross-Peninsula and on-demand bus services. We are committed to seeing this campaign succeed. We are particular mindful that many of those who rely on public transport to access basic needs are among the most vulnerable in our community.

Our commitment to protecting and enhancing the Peninsula's built environment was further bolstered by the Council's adoption of the Neighbourhood Character Study and the Coastal Villages Strategy this quarter. This means we now have the planning tools and policy authority to protect the unique character of our 42 towns and villages.

Together with senior staff, I recently hosted the Minister for Planning at a meeting in Rosebud and we had a promising discussion about how he can support us to secure and protect the long term future of the Mornington Peninsula. I'm also pleased to report that after this conversation three amendments to the Shire's planning scheme were approved by the Minister for Planning. These include a three-storey height limit for the Hastings' town centre and three and four-storey height controls for the Rosebud town centre.

Also on the subject of planning, we also sought your feedback this quarter on the Rye Urban Design Guidelines. The guidelines seek to provide clear design guidance for future development within the Rye commercial centre.

This quarter the focus was firmly on celebrating and supporting the Peninsula's older residents with our month-long Seniors Festival held throughout October. There were over 75 events and activities to choose from, ranging from Bollywood at the Briars to Chamber music at Beleura House and the Hastings community art show. Our older residents give so much to us and are amongst our most active volunteers, so it was great to celebrate them and give a little back!

In December, we also hosted our annual All Abilities day at Civic Reserve in Mornington. Over 400 people took part in a great day of sport and activity. A highlight was the Victoria Police Torch Run, which raised awareness and funds to support our Special Olympics Australia athletes. The enthusiasm and sense of encouragement blew me away, and the amazing way such a diverse group of people came together for a day of competition and championing one another was a big reminder of what makes our community special.

I'd like to finish by applauding three Mornington Peninsula businesses that won gold awards in the RACV Victorian Tourism Awards. Hawkes Farm won gold for Excellence in Food Tourism, Lakeside Villas at Crittenden Estate received gold for best Self-Contained Accommodation and Sorrento's WaterMaarq Ocean Adventures took out gold for Adventure Tourism. These three businesses epitomise the quality, vibrancy and broad appeal of our tourism sector, which is a vital part of the Peninsula's economy. Congratulations to all involved.

Cr Sam Hearn
Mayor

Your Councillors

Briars



Cr Bev Colomb



Cr Rosie Clark



Cr Sam Hearn

Cerberus



Cr Kate Roper



Cr Hugh Fraser



Cr Bryan Payne

Nepean

Red Hill



Cr David Gill

Seawinds



Cr Simon Brooks



Cr Antonella Celi

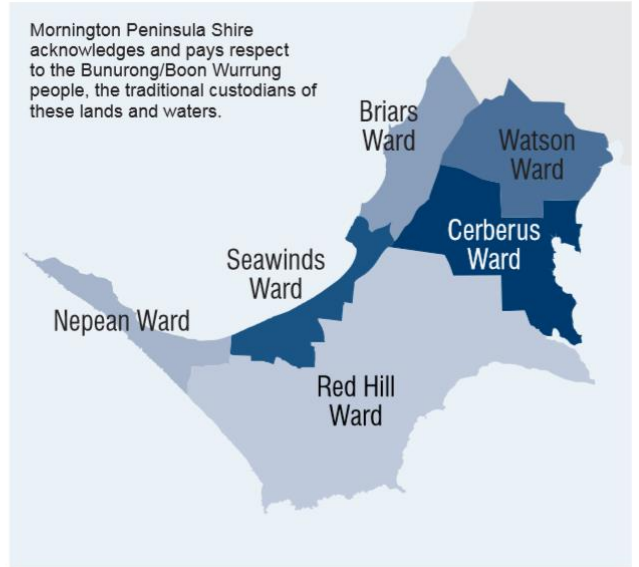


Cr Frank Martin

Watson



Cr Julie Morris



CEO's Message



This quarter has seen a sustained focus on the environment and climate, with significant progress made across several key areas.

Following on from the Council's declaration of a Climate Emergency in August, we have now completed our draft Climate Emergency Plan. It was guided by feedback from an extensive consultation process with Peninsula residents. In all, about 450 community members and 70 Shire staff provided input into the plan and I'd like to thank all of you who shared your thoughts and ideas with us. The final plan is due to be presented to Council in February.

In November, we presented a strong case to the State Government's Environment and Planning Committee, outlining a vision for a more sustainable and resilient Peninsula. We advocated for greater State Government investment in a range of opportunities across the Shire, including improving our public transport network, supporting the uptake of zero-emissions vehicles, providing widespread access to recycled water and significantly reducing our landfill waste.

Our capacity to look after the Peninsula's magnificent coastline was boosted significantly in early December when we welcomed new members to our re-activated Coastal Advisory Groups. These community members will provide the advice and local knowledge crucial to the ongoing preservation of our coastal areas.

Action has also been taken this quarter to boost protections for the Tootgarook Wetlands. We are committed to securing this priceless island of biodiversity on the Peninsula and have now sought authorisation to prepare a planning scheme amendment to strengthen planning controls for the area.

Meanwhile those residents who regularly use Boneo Road will have noticed work is progressing rapidly on the construction of the Shire's new aquatic centre. As of the end of this quarter, construction was 20 per cent complete. Elements that are now finished include: the pouring of the ground floor slabs, the installation of precast concrete wall panels and the creation of the 50m pool floor. Plans for installation of traffic signals at the intersection of Boneo Road and Besgrove Street are now with VicRoads for approval.

I'm also pleased to report progress on tackling an important safety issue: dangerous jet ski drivers. You've told us that this is a major concern, particularly during the summer months. Our Community Safety Officers have now received training from Maritime Safety Victoria and have begun patrolling the Peninsula's beaches to gather evidence of dangerous jet ski driving.

Lastly, I'm delighted to report that our mission to transform the way we go about our business is well underway. When complete, this project will streamline our services and processes, making them more efficient and enabling us to focus on what adds most value to the community.









This quarter our Business Transformation team continued its work on internal systems and operating models, such as Finance, HR and IT. As we switch focus to those areas where we interact with the community, we intend to place your voice at the heart of all of our decision-making. Over the coming weeks and months we will seek community members to provide feedback on key areas such as waste management and rates, as well as processes such as planning approvals.

As part of our commitment to openness and transparency, we will continue to provide you with quarterly updates on the progress of our Business Transformation program. Our ultimate aim is to create services that are easier, simpler and faster to access, created in partnership with you to deliver the greatest benefit to all.

John Baker
Chief Executive Officer

Community Engagement

Fast facts – How you engaged with us

 40,254 calls taken	 9,771 Letters received	 8,953 Webchats	 22,236 Service Requests received <small>(Includes Snap Send Solve requests)</small>
 9,703 people dropped in	 3,439 Emails received	 241,342 Website users	 18,522 Service Requests completed <small>(Includes Snap Send Solve requests completed)</small>

October – December 2019 Have Your Say

Engagement Theme	Engagement Description
Balnarring's Robertson Reserve	Mornington Peninsula Shire invited feedback on concept plans for a refreshed playground at Robertson Reserve, Balnarring. <i>Media release, social media, Councillor photography and onsite project signage, Customer Service TV reel and telephone on hold messages</i>
RideSafe Strategy	The Shire invited feedback from residents and the local cycling community on 'Increasing Cycling Participation' (a background paper) and what ideas they had to improve the cycling network on the Peninsula. <i>Media release, social media, drop-in sessions, newspaper advertisement, Customer Service TV reel and telephone on hold messages</i>
Draft Eco Park Mount Martha Active Recreation Hub Concept	Council prepared initial sketches and thoughts about the new inclusive play and active recreation space at Eco Park Mt Martha and invited feedback from the community and residents. <i>Media release, social media, newspaper advertisement, printed collateral, onsite signage, Customer Service TV reel and telephone on hold messages</i>
Coastal Advisory Group EOI	Mornington Peninsula Shire sought Expressions of Interest (EOI) to join a Coastal Advisory Group for the Flinders and Rosebud coastal areas. <i>Media release, social media, newspaper advertisement, printed collateral</i>
Road Safety consultation	The Shire asked the community for their thoughts, expectations and needs on how we can create a safer road system and network through: safer roads, safer vehicles, safer speeds, safer people and bike safety. <i>Extensive drop-in sessions and collateral for sessions, newspaper advertorial, printed collateral, newspaper advertisements, media releases, social media, videography, Peninsula Wide, Customer Service TV reel and on hold messages, signage, branding concept.</i>

Engagement Theme	Engagement Description
Draft Rye Urban Design Guidelines.	<p>Mornington Peninsula Shire reviewed the existing conditions of the Rye commercial centre and north of Collingwood Street, and developed draft Urban Design Guidelines to provide clear design guidance for future development of private land within the Rye commercial centre and north of Collingwood Street.</p> <p><i>Media release, social media, Customer Service TV reel and on hold messages, advertorial, newspaper advertisement</i></p>
Better Buses campaign	<p>Advocating for much needed funding to upgrade bus services, Council asked residents and tourists for their thoughts on a better public transport network across the Mornington Peninsula.</p> <p><i>Council received letters of support from businesses and community association groups, adding to the 1,200 written responses already received since the launch in August and over 70,000 interactions on social media. Media releases, social media, Customer Service TV reel and telephone on hold messages, printed collateral, branding, animation videos and more.</i></p>
Budget 2020/21	<p>Mornington Peninsula Shire invited, received and heard pre budget submissions from the community for Council to consider in preparation of the draft Budget in early 2020.</p> <p><i>MP Community eNewsletters, webpage development, Customer Service TV reel and telephone on hold messages, postcards, newspaper advertisement, internal communications, social media, printed collateral and more.</i></p>
Smoke Free Environment Policy	<p>We invited the community to provide their thoughts on Council's draft Smoke Free Environment Policy.</p> <p><i>High amount of newspaper coverage. Customer Service TV reel and on hold messages, social media, media releases, animation videos, printed collateral, newspaper advertisements and more.</i></p>

Traffic light reporting legend for commentary



On Track



Attention



No Activity

Our place



The Mornington Peninsula is one of Melbourne's greatest assets, characterised by unique townships, highly valued green wedge land, areas of national and international conservation significance and featuring around 10% of Victoria's total coastline.

The Mornington Peninsula is critical to the future liveability, sustainability and prosperity of the wider metropolitan region. As an area near to, but with a role distinct from, the growing metropolitan area, there are ever increasing pressures and demands placed on the Mornington Peninsula.

Combined with the challenges of climate change, managing 'place' requires the careful balancing of the community's key values.

Community Outcomes

- Protection and enhancement of the unique natural and built characteristics of the Mornington Peninsula
- Inclusive, functional and accessible places
- Strong resilience and adaptation to climate change

Strategic Objective 1.

Through strategic planning we improve and protect the unique characteristics of the Mornington Peninsula

Strategic Objective 2.

We create thriving, accessible and inclusive places to live, work and visit

Strategic Objective 3.

Our stewardship and advocacy protects and enhances the Mornington Peninsula's biodiversity and coastal experience

Strategic Objective 4.

We demonstrate leadership in climate change mitigation and adaptation

Our Place

Strategic Objective 1. Through strategic planning we improve and protect the unique characteristics of the Mornington Peninsula



Over the quarter, Council adopted the Neighbourhood Character Study and Western Port Coastal Villages Strategy. We also continued to implement the Rye Township Plan and consulted with the community on the Rye Urban Design Guidelines, which seek to provide clear design guidance for future development within the Rye commercial centre.

We had three amendments to the Mornington Peninsula Planning Scheme approved by the Minister for Planning:

- Amendment C190 implements Council's adopted Hastings Town Centre Structure Plan (including introducing a discretionary three-storey height limit for the town centre).
- Amendment C206 implements Council's adopted Rosebud Activity Centre Structure Plan (including introducing a discretionary three and four storey height control for the town centre).
- Amendment C257 applies the Heritage Overlay to two properties in Sommerville and Portsea on an interim basis whilst permanent controls are progressed.

Council also conducted proactive audits of dwellings in the 'Green Wedge'; rural 'farm gates'; and 'Dependent Person' units over the quarter; and hosted the state annual Planning Enforcement Conference that was attended by 120 people at the Sorrento Hotel.

Strategic Objective 2. We create thriving, accessible and inclusive places to live, work and visit



Council continues to strive to create a thriving, accessible and inclusive place to live, work and visit with submissions to the Victorian Government's:

- Draft Melbourne Industrial and Commercial Land Use Plan
- Review of Planning for Buffers and Separation Distances
- Draft Metropolitan Open Space Strategy
- Planning and Building Approvals Process Review Discussion Paper
- Draft Planning Guidelines for Golf Course Redevelopment

The Shire's Placemaking Program continued to work with community groups across the Shire to co-design and activate community spaces, with the Rosebud Chamber of Commerce engaged in the quarter on the Rosebud Streetscape Activation Project. The project aims to support economic viability, increase social connections and assist during shoulder tourism season by temporary activating the public open space within the car park. In conjunction with the local traders and the whole of the community in mind, the project aims to bring a village atmosphere to the area, helping to create a real sense of place and a vibrant space to live, work and visit. The project will involve a temporary closure of the area in front of the shopping strip and the space activated with furniture, performers, games and other activities.

The expansion and upgrade designs for the Tyabb Preschool are now complete and the landscape and playground plans are currently being finalised. This area is in an identified significant growth area on the Peninsula and with new housing subdivisions approved, the project seeks to prepare for the anticipated increase in demand for services. The completed designs informed a grant application to the Growing Suburbs Fund and will assist as we prepare for the rollout of the 15-hour funded three-year program.



The tender for the redevelopment of the Hastings Seniors Learning Hub was awarded with building works commencing in the quarter. The redevelopment of the Hastings Seniors Learning Hub will provide a co-sharing space for Hastings Senior Citizens and Hastings University of the Third Age (U3A) community groups. The building works include the following items:

- Extension of the building to the south-east
- A new dedicated computer room
- Two new offices
- Enhancement of two existing rooms to be shared learning and activities areas
- Upgrade of the facility's kitchen
- Various other internal and external enhancements



Image: Hastings Senior Citizens Proposed Extension

The Hastings Senior Citizens Club has been temporarily relocated to the Hastings Hall while these renovations are carried out. Long term, this project will provide a more useable and sustainable venue for the Hastings Senior Citizens Club, U3A Hastings and other community groups. Construction is expected to be completed by June 2020.



The Mornington Community House project commenced, with demolition and excavation works in progress and sewer works to start soon. Existing underground services of previous school facilities were found during excavation, so works are being undertaken to remove these pipes from site. The project will deliver a significant expansion to the existing Studio@PCT hall at Wilsons Road in Mornington. The proposed facility will include a large central kitchen space, a wet-area arts activity space, an IT learning centre, childcare and carpark upgrades.

Construction to rectify non-compliant works including unisex change rooms and amenities, disabled toilet and compliant disabled access to the pavilion commenced for the Tyabb Central Recreation Reserve Pavilion. Works are expected to be completed in early 2020.

Works have also been undertaken at the Boundary Road local shopping precinct to improve car parking and pedestrian access to Hillview Reserve. This will improve the car park layout and increase the parking capacity from 30 to 44 spaces. A pedestrian refuge island has also been installed in Boundary Road along with pedestrian path links.



Image: Car park option for Boundary Road

A review of Council's dog controls was undertaken during the quarter and an audit of leash free areas across the municipality was completed. The next step will be engaging the community and staff for feedback on the review, which will be undertaken in 2020. Council also entered into a Memorandum of Understanding with the Department of Environment, Land, Water and Planning (DELWP), which enables Shire officers on behalf of DELWP to provide compliance services in relation to dogs on beaches. This will ensure consistency regarding dog compliance across the Shire and improve community safety, ensuring enjoyment of coastal land for everyone.

Council facilitated new leases with Dromana Bay Life Saving Club Inc and Willum Warrain Aboriginal Association Inc and issued new licenses to Peninsula Training and Employment Program Inc and U3A Mornington Inc. The new occupancy agreements will provide security of tenure for the groups using Council property and enable them to continue the provision of services to the community.

The Shire continues to provide connectivity with the community, both directly and indirectly to aid our stewardship of the community's assets. With improved weather and increased visitation to the Peninsula, there was an increase in the volume of enquiries. We received:

- 11,430 telephone calls from customers (7.2% increase)
- 1,295 items of correspondence
- 2,212 Snap Send Solve requests

Strategic Objective 3. Our stewardship and advocacy protects and enhances the Mornington Peninsula's biodiversity and coastal experience



Committed to its role of stewardship and protecting the Mornington Peninsula's biodiversity and coastal experience, Council is continuing to implement the Tootgarook Wetland Management Plan; during the quarter we sought authorisation from the Minister for Planning to prepare an amendment to the Mornington Peninsula Planning Scheme to provide better planning controls to protect the Tootgarook Wetland.

Through VCAT, we enforced and addressed removal of vegetation and earthworks without a planning permit across multiple properties in our Green Wedge zone. This saw the implementation of weed management actions commence across these sites over the summer, before the commencement of re-planting in spring.

In addition to its bushland reserve and roadside fire management program, the Shire began planning and preparations for the 2020 annual planned burn program. As part of our preparations, the Fire and Emergency Management team assisted Frankston City Council with a successful planned burn on 11 December 2019.



The first stage of the Briars Ark Program got underway. Students from Chisholm TAFE installed the fencing around the areas where the Mt Martha Bundy will be reintroduced to the Briars. The Mt Martha Bundy is a species of Eucalypt which is only found in a small gully in Mt Martha and was recently declared by the International Union for Conservation of Nature as critically endangered. This is one of the first threatened species to be returned to the Briars with future re-introductions of animals including the Eastern Bettong and Southern Brown Bandicoot currently being explored.

In early December, Council hosted a welcome afternoon tea for newly appointed members of the re-activated Coastal Advisory Groups (CAG). These CAG community groups will provide advice, localised knowledge and support that will be an integral part of the strategic planning of our special coastal areas. We are excited to be working with such capable and enthusiastic volunteers in the enhancement and protection of our coastline with the Mayor, Cr Sam Hearn welcoming the group and thanking them for their community service over the next three years.

In response to community concerns raised in the Maritime Safety Victoria survey regarding the safe use of jet skis on Peninsula beaches earlier in the year, Community Safety Officers underwent training by Maritime Safety Victoria and will be patrolling Peninsula beaches to monitor jet ski riders and gather evidence of dangerous riding. These patrols will also encourage good behaviour on our beaches.

Strategic Objective 4. We demonstrate leadership in climate change mitigation and adaptation



Image: Internal climate change workshop

Following the declaration of a Climate Emergency, the draft Climate Emergency Plan detailing a strategic framework and governance model is now complete and will be presented to Council in February 2020. With community input a key to this project, consultant Hip V Hype were engaged to assist with community research and the Plan's development. To date, an online survey, two community focus groups, a dedicated youth workshop (Youth Advisory Committee and Youth Action Group), two pop-ups and two internal workshops were undertaken during the quarter. Approximately 450 community members and 70 internal staff provided feedback which will be used to inform the Plan.

Council looked at Environmentally Sustainable Design (ESD) initiatives such as recycled plastic furniture and infrastructure over the quarter. We also looked at the possibility of introducing ESD and related policy requirements into the Project Management Framework to ensure this is addressed at the earliest possible stages of project planning.

The delivery of Council's Carbon Neutral Policy remains on track with a further 100kW of solar PV panels installed on the Mornington Shire Office and Library building. Safety inspections and all the necessary paperwork will be done and lodged in the new year to ensure it is up and running and connected to the electrical grid. The LED Lighting Upgrade tender closed, and Council is now in the final evaluation stage before awarding the contract; approximately 110 Council buildings and properties will have energy efficient lighting installed in the first half of 2020.



Image: Mornington Office PV Solar Array



Image: Presenting at the Tackling Climate Change Inquiry

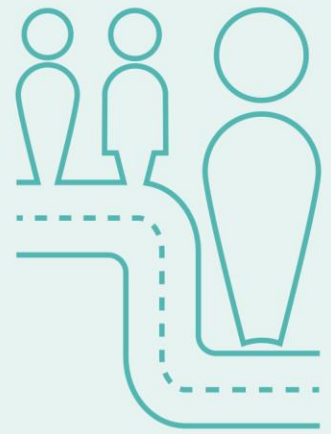
The Shire presented at the Legislative Assembly Environment and Planning Committee Inquiry into 'Tackling Climate Change in Victorian Communities'. This followed a written submission made to the enquiry in August 2019. At this presentation, Officers discussed the Shire's landscape, commitments and challenges on the Peninsula to tackling climate change. An overview was also given on work undertaken to date and key themes from the Climate Emergency community consultation.

Specifically, the Shire advocated for:

- Transport – an improved sustainable transport network and trial of electric buses on the Peninsula, and the provision of set targets and incentives for the uptake of zero emission vehicles and the installation of state-wide electric vehicle charging infrastructure.
- Recycled Water - access to recycled water to drought-proof the Peninsula, reduce our reliance on potable water supply, protect us from fire and develop economic growth in agriculture for the region (while also protecting and enhancing our natural environment).
- Waste – the need for a circular economy, diverting organic waste from landfill and supporting the economics of products that utilise recycled materials.

The Shire serviced 95,030 recycle bins and 38,479 green waste bins for the quarter and issued 193 approvals to build on flood prone land, ensuring that the new buildings are constructed in line with the objectives of the Local Integrated Drainage Strategy.

Our connectivity



The Mornington Peninsula Shire is approximately 720 square kilometres in size. Given this factor, many residents choose – or must use - a car as their first choice of travel, and to access major employment, education, health and social support services.

Our road network is critical to the safe and effective travel of our community, whilst improving 'connectivity' and promoting increased public transport and other sustainable active transport options within, across and out of the Shire, also significantly improves the liveability of our Shire.

Community Outcomes

- A connected and mobile community

Strategic Objective 1.

Our advocacy and communications leads to improved mobility and connectivity within the Mornington Peninsula

Strategic Objective 2.

We support an integrated transport and connectivity network

Our Connectivity

Strategic Objective 1. Our advocacy and communications leads to improved mobility and connectivity within the Mornington Peninsula



With over 70,000 resident and tourist engagements recorded since August, the Better Buses campaign entered its second phase in the quarter: pop-up stalls opened up across the Peninsula with the Shire actively going out to the community to get feedback and gauge interest in a cross-peninsula and on-demand bus services survey.

Occupational Therapy students from Monash University undertook a project to identify network deficiencies on a township basis, the first of which was Hastings. The project



Image: Better Buses community engagement



Image: minor works making a major impact on the mobility of our residents.

identified a list of deficiencies for the southern part of the Hastings township via an on-ground walking audit and through consultation with the Hastings Retirement Village, the result of which identified a missing footpath connection that has now been included in the “Missing Links” proposal for FY2020/21. The Northern part of the Hastings township will be audited in the new year.

Council also submitted to the Bay Trail Project as part of a bid to the Growing Suburbs Fund. This project includes construction of the Somerville to Baxter link, Anthony’s Nose and Southern Peninsula Missing Links.

Resurfacing works on the Camerons Bight to Whitecliffs section of the bay trail continued and are nearing completion with works expected to be completed early 2020. Additionally, focus has been placed on addressing minor infrastructure issues across the Shire that prevent people with disability or low mobility to go about their daily activities.

Strategic Objective 2. We support an integrated transport and connectivity network



Development of the Shire’s Integrated Transport Plan (ITP) progressed well throughout the quarter, with the working group collaborating with both the Infrastructure Planning and Strategic Planning teams to develop the necessary background paper that will inform the direction of the ITP. The ITP will be subject to community input and will lay out for consideration some of the competing objectives in developing the plan: including economic, environmental and social considerations.

Shire officers continued to work closely with all levels of government in an ongoing effort to secure the State’s necessary funding contribution towards key road projects (with existing federal election commitments). These include:

- A full grade-separated freeway interchange at Jetty Road, Rosebud, including pedestrian operated signals on Eastbourne Road.
- Sound barriers on the freeway; and
- Roundabouts at the intersections of Forest Drive and Nepean Hwy and Uralla Drive and Nepean Hwy, both in Mount Martha.

The release of a proportion of the federal funding will allow the Victorian Department of Transport to progress the first stages of these projects including necessary investigation and design works.

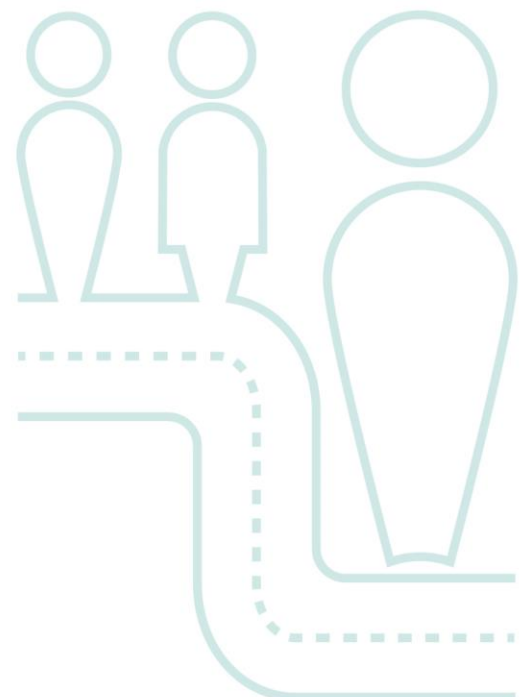
The Victorian Department of Transport has also commenced investigation work for the installation of additional pedestrian safety facilities on Frankston-Flinders Road, Balnarring: this project does not require additional state funding.

The Shire's Mornington Peninsula Towards Zero Road Safety Strategy also commenced, with Monash University Accident Research Centre and Dr Bruce Corben appointed to develop the strategy. A 'Have Your Say' online survey was on the Shire's website until the end of December 2019, and three community drop-in sessions were also held to get community input into the development of the strategy. The strategy is well underway with a detailed crash data analysis now complete: a draft strategy is expected in early 2020.



During 2019, 14 lives were lost and over 100 people seriously injured on Peninsula roads. In late November, Council resolved to reduce the risk of road trauma for our community and visitors and wrote to the Department of Transport to seek approval for a number of speed limit reductions as part of the Safer Speeds Trial. Road Safety Victoria approved the two year Safer Speed Trial on 38 roads, which then saw the speed limit reduced to 80 km/h on the Peninsula's high-risk Shire-managed sealed rural roads just before Christmas.

Council also issued 2,556 parking infringements for the quarter: of the 2,556 parking infringements issued, 915 related to being 'stopped in a no stopping area' and 624 related to parking for longer than indicated. Patrols conducted by Council's Traffic Officers ensure compliance with parking regulations and contribute towards the safety of pedestrians and drivers. Patrols of timed parking areas ensure that limited parking space is turned over in order to maximise the opportunity for residents and visitors to find a legal parking bay.



Our prosperity



Promoting, supporting and enhancing balanced and appropriate economic development within the Mornington Peninsula Shire is a key objective for the community.

The visitor economy is a key strength of our Shire, with our agricultural sector having a strong connection to the Mornington Peninsula.

Our natural and recreational attractions, food and wine, outstanding educational facilities and health services, and the community culture helps us to be an exceptional place to live and work.

By providing leadership, fostering jobs and proactive conditions for investment, our businesses can be supported to develop and grow for the benefit of the entire community.

Community Outcomes

- Employment, education and training opportunities exist within the Mornington Peninsula
- The Mornington Peninsula economy is sustainable, diverse and successful
- A year-round visitor economy that is dispersed throughout the Mornington Peninsula

Strategic Objective 1.

Our work facilitates opportunities for job creation and an environment for business to succeed

Strategic Objective 2.

Support our visitor economy to enhance shoulder season and off peak visitor experiences that are dispersed throughout the region

Strategic Objective 3.

Our efforts grow key strategic industries in the Mornington Peninsula

Our Prosperity

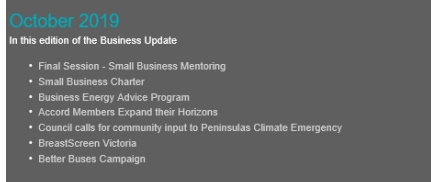
Strategic Objective 1. Our work facilitates opportunities for job creation and an environment for business to succeed



There was one Small Business Victoria (SBV) workshop held on 'taking a small business online', one ATO tax essentials workshop, one SBV business bus visit and nine businesses mentored this quarter. A networking night for local Bittern businesses, the first of such events held in collaboration with Bittern businesses, included a social media workshop for the attendees. Meetings were also held with new and growing businesses and two new coworking spaces in Hastings and Sorrento were listed on our Mornington Peninsula webpage.

The Special Charge Schemes (promotional funds) for the Sorrento and Mt Eliza Activity Centres were renewed for the next seven years. These schemes provide a pool of funds to the chambers of commerce to market and promote township.

Through the Mornington Peninsula business newsletter, the Shire promoted services that are available to our businesses and residents. Programs and information promoted through the business newsletter this quarter included: the small business voucher programs, the small business charter and current workshops and mentoring sessions. Three newsletters were distributed in the quarter.



Final Session - Small Business Mentoring

Don't miss your chance to book a one-on-one business mentoring session with a professional business mentor from the Small Business Mentoring Service (SBMS).

During these FREE 45 minute sessions a mentor can provide you with general business advice and assist you in the initial steps you need to take to overcome an issue or information gap in your business. After your initial session you can then decide whether you would like to continue the mentoring at your own expense. Five sessions are available on the nominated days between 10am – 3pm at the Mornington Office located at 2 Queen Street Mornington.

Final session for 2019:

Wednesday 13 November 2019

Bookings must be made via sbms.org.au/events.

For all other inquiries, please contact the Economic Development Unit on 5950 1446 or via business@mornpen.vic.gov.au



Strategic Objective 2. Support our visitor economy to enhance shoulder season and off peak visitor experiences that are dispersed throughout the region



The busy season started with a bang with the first Mt Martha Briars Craft Markets proving to be very popular, as were the VineHop, Colour Run and WineFolk Festivals. These experiences were well received by the community who expressed their ongoing support for events at the Briars.

The annual RACV Victorian Tourism Awards Ceremony was held with the Mornington Peninsula Shire receiving a finalist placing in the Tourism Education & Training category. This was a joint submission between the Shire and Mornington Peninsula Regional Tourism Board. These awards recognise and promote excellence in tourism products, services and experiences. Three Mornington Peninsula businesses took out gold awards for their respective categories and seven others receiving either silver or bronze awards. The Gold award winners were:



- Excellence in Food Tourism – Hawkes Farm
- Self Contained Accommodation – Lakeside Villas at Crittenden Estate
- Adventure Tourism – WaterMaarq Ocean Adventures
- Ecotourism – Moonlit Sanctuary

A training morning for regional tourism volunteers was held in October 2019. Twenty-five attendees from the visitor centres in Dromana, Sorrento, Mornington and Hastings heard from speakers about bushfire safety, accessible beaches, the smart parking amenities trial and surf lifesaving. They also received updates from two local tourism businesses.

The Mornington Peninsula Regional Tourism seasonal marketing campaign for Spring was implemented. The campaign included blogs, social media posts via Facebook and Instagram, and e-newsletters that promoted activities, packages and events to experience in Spring on the Mornington Peninsula.

The Regional Tourism Board's visitor interfacing website, visitmorningtonpeninsula.org received 707,021 page views with Facebook and Instagram followers at 91,160. The Dromana Visitor Information Centre received 3,992 face-to-face visitors and the visitor service space at the Southbound Service Centre on the Peninsula link received 4,164 visitors. An information display was developed and erected on the Western Port Visitor Information Centre in Hastings as an after-hours guide for suggestions of things to see and do in the Western Port area.

Providing a free service offering impartial event planning assistance for businesses and corporate groups, [Business Events Mornington Peninsula](#) attracted 10 business event enquiries during the quarter, secured three events held during November in the Southern Peninsula and Western Port areas. A total of 218 delegates attended the events across several venues. Year to date Business Events received 41 event enquiries and attracted 10 business events, which totalled 850 delegate and 598 room nights. Additionally, an overnight familiarisation was held for nine event organisers which included visits to 11 venues. As a result of hosting this, two requests for proposals for events in 2020 have been generated to date.

Four industry development workshops were also held, with a total of 29 participants from local tourism businesses. The workshop topics included: Instagram and Facebook 101, Copywriting, and 1:1 training on creating impactful web listings.

Strategic Objective 3. Our efforts grow key strategic industries in the Mornington Peninsula



Image: The Mt Martha Briars Craft Market

Supporting the local food and agricultural industry, the Shire worked with the Food Industry Advisory Body and the Western Port Land Care Network to enhance the business capability of the sector. Two discussion groups were held for the agricultural industry on livestock parasite diagnosis, and current best practice in fencing. The Shire also hosted the State parliamentary enquiry into tackling climate change where the issues facing the local farming community were presented and discussed.

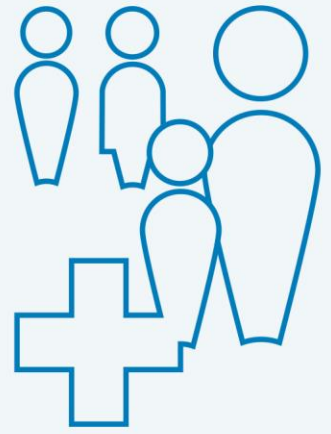
Additionally, a flyer about Pylloxera was included with the rates notices. Pylloxera is a biohazard pest which destroys grapevines and ornamental vines by feeding on their roots and potentially can destroy entire vineyards. Agriculture Victoria has been 'mapping' the locations of ornamental vines on the

Peninsula. There were over 500 responses to the flyer, the most achieved anywhere in Victoria.

Council was briefed on community responses from the public exhibition of the draft Marine Industry Precinct analysis (MIP) report. Responses included support for a MIP to provide economic development and local employment but there were also concerns regarding the effect of a MIP on local amenity, traffic and the environment. During this time the Port of Hastings Development Strategy was released that identified 'investigation areas' within the Special Use Zone Schedule 1 (Port Related) area for potential industry related uses. The Shire is now undertaking a land use and infrastructure assessment that will investigate potentially suitable industrial land in the investigation areas in terms of land use, traffic, environmental, interface (buffers) and infrastructure requirements. The MIP project has now been merged with this land use and infrastructure assessment which will make recommendations on potential location/s, preferred zoning and other planning tools to plan for industry and technology park uses, including the marine industry.

The Tyabb Somerville Class A Recycled Water project progressed, and the consultants presented the steering committee with a draft business case which is currently under consideration.

Our wellbeing



Positive health and wellbeing is fundamentally important for the community and is a key success factor for the Shire.

Good physical and mental health, feeling safe, feeling and being empowered and connected to other people in our community, strengthening diversity, respecting the peace and dignity of all, and supporting individuals so they can realise their potential and their aspirations are fundamental elements to making the Mornington Peninsula a great place to live.

Community Outcomes

- A healthy, happy, inclusive and active community

Strategic Objective 1.

Our community works together to achieve reasonable standards of health and wellbeing for all residents

Strategic Objective 2.

Elder citizens feel valued and are supported

Strategic Objective 3.

Children feel valued and are supported

Strategic Objective 4.

Youth feel valued and are supported

Strategic Objective 5.

Families and parents feel valued and are supported

Strategic Objective 6.

People with a disability feel valued and are supported

Strategic Objective 7.

A self-determined, engaged and inclusive community is accessible to all residents

Strategic Objective 8.

Our community is sustained through crisis

Strategic Objective 9.

Facilitate and promote connected and active lives

Strategic Objective 10.

Facilitate and promote cultural connection and participation

Our Wellbeing

Strategic Objective 1 Our community works together to achieve reasonable standards of health and wellbeing for all residents



Committed to working together to achieve standards of health and wellbeing for all residents, Council entered into a working partnership with the Southern Region Division 4 Victoria Police Family Violence Response Unit to better support victims of Family Violence. We also participated in a Family Violence Services Reform for the Bayside Peninsula Area, with representatives from Orange Door, Family Safety Victoria, Local Government and Family Services Alliance. This new partnership is aimed at improving access to services for families in need of additional support.

The Immunisation services attended a large farming property to vaccinate 48 seasonal workers against Measles, Mumps and Rubella. This proactive approach will assist to stem the current measles outbreak in Victoria.

Strategic Objective 2. Elder citizens feel valued and are supported



The Shire worked with local clubs and organisations to promote over 75 events for a jam packed 2019 Seniors Festival across the Peninsula. With the Seniors Festival running across the month of October, older residents, friends and family had lots of activities and events to choose from and included:

- A Bollywood event at the Briars
- Friday Flicks at Our Library in Rosebud
- Free entry to Mornington Peninsula Regional Gallery for senior's card holders
- Chamber music at Beleura House and Garden
- Hastings community art show
- Live music at Peninsula Hot Springs
- Spring propagation workshops at the Briars
- Get Active Expo at Camp Manyung



Image: 'Get Active Expo' at Camp Manyung

The Briars Nursery also ran a series of 5 workshops for Seniors which focused on seed collection, processing and propagation with Seniors able to purchase an indigenous plant at the Briar's nursery for half price.

The Autumn and Summer Positive Ageing Newsletters were also available during this period, with articles such as:

- Seniors Festival promotion
- Police Seniors Citizens Registers
- The Bays Health and Wellbeing Programs
- Out & About LGBTI Community Visitor Scheme
- Recognising local winners of the Delys Sargeant Age Friendly Awards and the Victorian Senior of the Year Awards
- The Umbrella Dementia Café at Seawinds Community Hub
- Community Transport review

And we delivered the following services to residents over 65 years of age:

- 35,593 hours of in-home care
- 673 hours of home maintenance
- 4,191 hours of Dial A Bus
- 14,756 Meals on Wheels



Image: The Summer positive aging newsletter

Strategic Objective 3. Children feel valued and are supported



Council continued to collaborate with the Department of Environment, Land, Water and Planning and was able to have some influence on the Building Amendment Swimming Pool and Spa Regulations, which came into force on 1 December 2019. The on-line registration phase has commenced and will continue through until 1 June 2020.

We also enforced the safety requirements of the Building Regulations and relevant Australian Standards across 14 properties with swimming pools where the safety barriers did not meet the requirements to ensure children on the Peninsula are kept safe.

Additionally, there were:

- 2,376 vaccines administered to 355 infants and 1486 secondary school students
- 3,823 health, development and wellbeing checks completed on children aged between birth and six years of age.
- 672 referrals were made to address identified health or development concerns.

Strategic Objective 4. Youth feel valued and are supported



In October the Youth Advisory Committee were invited to a community forum which was facilitated by the Southern Metropolitan Partnerships to discuss jobs and skills, social inclusion and transport.

Heath, Danae, Ben and Jess were absolute superstars and shined in a room of 50+ adults. Their ideas and input were truly inspirational and the courage they showed to share their ideas to the whole room was met with a huge round of applause, acknowledgment and praise.

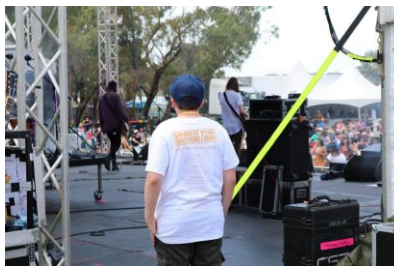


Image: Impakt Freeza at Main Street

The 'Impakt Freeza' crew arrived on a Sunday for the Main Street Mornington Festival, eagerly anticipating the day full of music, fun and food. Since changing the format in 2018 to be focussed on young bands, as well as solo performers, the Freeza Stage has become a hot spot for local music lovers and the youth of the Mornington Peninsula to gather at the festival.

Commencing the week of 25 November, the Shire in partnership with Victoria Police, Red Frogs, Dance Wise and several other internal and external stakeholders facilitated a Safe Space on the Rye Foreshore that allowed visiting school leavers an opportunity to celebrate their end of school journey

in a safe and supported environment. Throughout the week, the Rye Traders Association facilitated a silent disco that was incredibly successful, and which complemented the games and activities that the Red Frogs ran throughout the evening. The activation of the Safe Space saw a significant reduction in anti-social behaviour on the Rye Foreshore with residents, business, Emergency Services and more importantly, young people praising Council for running a successful Schoolies Week.

Strategic Objective 5. Families and parents feel valued and are supported



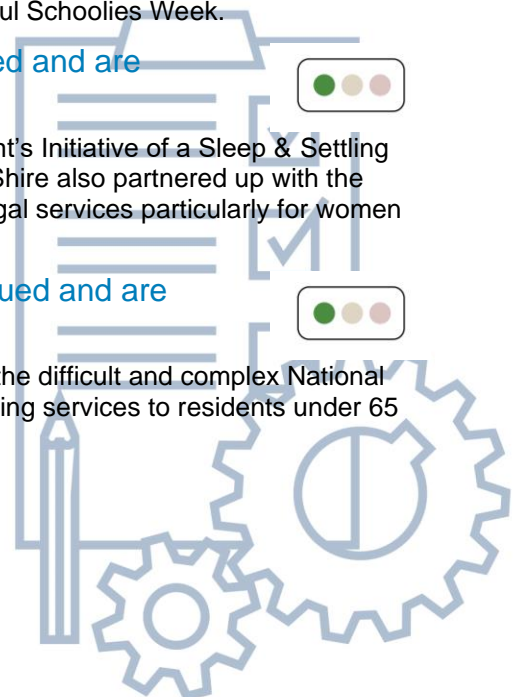
The Shire contributed to the development of the State Government's Initiative of a Sleep & Settling Model of Care and Early Parenting Centre's Model of Care. The Shire also partnered up with the Peninsula Community Legal Centre to enable easier access to legal services particularly for women who are victims of family violence.

Strategic Objective 6. People with a disability feel valued and are supported



The Shire continues to support residents to access and navigate the difficult and complex National Disability Insurance Scheme (NDIS). We also delivered the following services to residents under 65 years of age:

- 2,104 hours of in-home care
- 31 hours of home maintenance
- 184 hours of Dial A Bus
- 927 Meals on Wheels



Strategic Objective 7. A self-determined, engaged and inclusive community is accessible to all residents



The Shire's Mornington Peninsula Regional Gallery (MPRG) had a busy quarter: we trained 6 new volunteer exhibition attendants to join the team of 108 volunteers to assist with the MPRG exhibition, Sublime Sea: Rapture and Reality.



Image: From the Sublime Sea: Rapture and Reality exhibition

The MPRG public program also ran:

- 6 floor talks attracting 240 participants.
- 2 adult art workshops, attended by 27 participants.
- 2 openings with 253 guests.
- 1 bus trip, which took 23 visitors to the Archibald Prize 2019 at Tarrawarra Museum of Art.

And the MPRG's Education program included:

- 6 sessions of Young at Art for 177 mums and children under 5.
- 6 schools/colleges visited the gallery which included tours and workshops for 96 students.
- A teacher's preview was also held free to teachers to discuss art education opportunities.
- 5 sessions of the pilot Art and Dementia program were held for 30 participants (and 10 carers) in partnership with Peninsula Grange Aged Care Facility.

On 28 October 2019, at the invitation of the Municipal Association of Victoria, Council also participated in the Victorian Parliamentary Inquiry into Early Childhood Engagement of Culturally and Linguistically Diverse Communities to provide evidence regarding the inquiry.

Strategic Objective 8. Our community is sustained through crisis



The Shire's fire prevention team undertook field training in October for all fire prevention officers, focusing on fire management works methods and plant species identification.



Image: example of a property issued an FPN

The annual fire prevention inspection program commenced in early November with the Shire inspecting over 2,600 private properties for fire hazards. The Shire prioritises inspection of properties within bushfire prone areas and issues a Fire Prevention Notice (FPN) to non-compliant properties. Fire hazards typically include long dry grass and fallen dead vegetation. At the end of December we had inspected 2,621 properties, issued 642 FPNs and issued 36 infringements.

On 12 December 2019, the Fire and Emergency Management team undertook a multi-agency emergency management exercise that tested the Shire's preparedness to open a Municipal Emergency Coordination Centre and an Emergency Relief Centre at

the same time. The exercise was well attended and demonstrated the Shire's readiness to coordinate response, relief and recovery activities in the event of an emergency.

We also undertook a Total Fire Ban Patrolling Program over three Total Fire Ban days across November and December. The program involved four fire-trained crews in small firefighting vehicles patrolling all fire access tracks, large bushland reserve and foreshores. The crews ensured that tracks



Image: From the multi-agency emergency management exercise

were accessible and engaged with community members and visitors on total fire ban day restrictions and conditions.

Council also collaborated with the State Emergency Service, Victoria Police and the Country Fire Authority in response to eight after hours calls which involved house fires, vehicle impacts into buildings, and structural damage to buildings caused by storm fronts across the Peninsula.

Strategic Objective 9. Facilitate and promote connected and active lives



At the November meeting, Council endorsed Belgravia Leisure to take on the operations and management of Our Aquatic Centre at Rosebud. Prior to the final decision, a thorough tender and evaluation process was undertaken to determine the preferred operator, this included: advertising, submission assessment, interviews and site visits. The evaluation carefully considered which operator would best partner with Council to deliver quality programs, excellent customer service, industry leading technology, a destination café, allied health and wellness innovation, and who would be best placed to deliver operational efficiencies for the community.

Belgravia Leisure will deliver exciting programs and services to the community and incorporate industry leading technology across the facility's operation; they also proposed to work with a reputable community health provider, which will provide affordable programming and services to the community and be integrated into the facility.

On 4 December 2019, the Shire and Belgravia Leisure celebrated the annual All Abilities Day by hosting over 400 people in a fun day of sport and activity at Civic Reserve Recreation Centre in Mornington.

Hundreds of people enjoyed participating in a variety of sports including tennis, dance, football, basketball, gymnastics, table tennis, cricket and more. The Victoria Police Local Law Enforcement Torch Run was a highlight of the day, raising awareness and funds to assist Special Olympics Australia athletes. The runners lit a cauldron to officially launch the event, which was also a celebration of International Day of People with Disability.



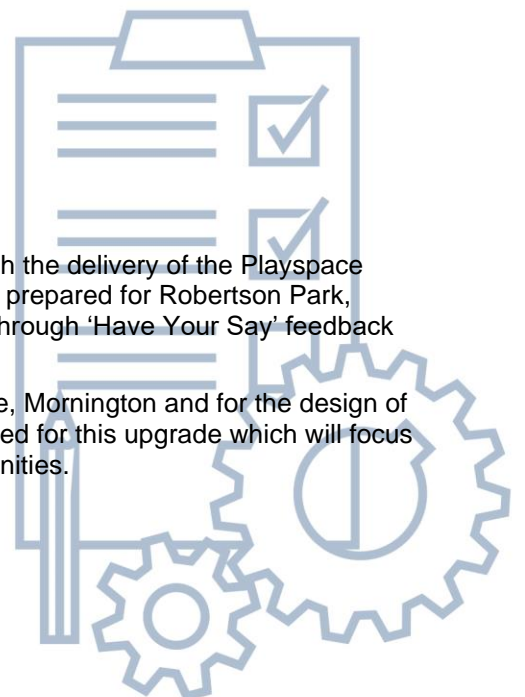
Image: All Abilities Day 2019

Council's Sports Growth Lighting Package will deliver new and upgraded sports field lighting infrastructure at 13 different sites across the Peninsula over the next two financial years. Stage 1 of the project is currently underway with preliminary works beginning at the following sites:

- Olympic Park Senior Oval (Rosebud)
- Olympic Park Soccer Pitch (Rosebud)
- Alexandra Park (Mornington)
- Hastings Park Senior Oval (Hastings)
- Hastings Park Junior Oval (Hastings)
- Red Hill Recreation Reserve Junior Oval (Red Hill)
- David MacFarlan Reserve (Sorrento)
- RJ Rowley Reserve (Rye)

Implementation of the Playspace Strategy was undertaken through the delivery of the Playspace Planning, Design and Construction projects. Concepts have been prepared for Robertson Park, Balnarring, and the local community is currently being consulted through 'Have Your Say' feedback forms, onsite signage and related media release.

Consultants have been engaged for the design of Tarana Reserve, Mornington and for the design of George Bishop Reserve, Dromana. Coastal consent will be required for this upgrade which will focus on a high value play structure with shade and nature play opportunities.



Construction commenced at the Crib Point Recreation Reserve: reconstruction works included demolition of the existing fencing, drainage, irrigation and coaches boxes, stripping of existing grass, reshaping of the playing surfacing, upgrading all drainage and irrigation systems, propagation of new grass and replacement of goal posts and cricket pitch. Demolition of the existing drainage, irrigation, fencing and coaches' boxes has been completed, as well as the reshaping and sprigging of a new playing surface. Installation of the new drainage system is approximately 70% complete with the contractor ahead of schedule.

The Mornington Civic Reserve Athletics & Soccer project is nearly complete: the athletics track is now open to the public and the soccer pitches are just awaiting the finishing touches. The project included the construction of an all-weather athletics track and four soccer pitches (two with lighting) at Civic Reserve, Mornington. The facilities will be primarily for use by the Mornington Athletics Clubs and the Mount Martha Soccer Club. Supporting infrastructure included upgrades to services, a storm water basin, extensive landscaping, footpaths and car parking. The project was jointly funded by the Australian Government (\$3 million) and the Mornington Peninsula Shire (\$3.2 million). The site was officially opened on 30 November.



Image: Civic Reserve Athletics Track

A footpath construction project was recently finalised on Coppin Road, creating a safe pedestrian passage linking Melbourne Rd and Point Nepean Rd, which services two Primary Schools and the bus route along Coppin Rd. This path also fills in missing links that will connect existing footpaths on abutting streets. The project included a 1.5m wide exposed aggregate footpath that runs along the north-western side of Coppin Rd. Other features include:

- Improved bus stop waiting areas;
- Pedestrian refuge crossing on Melbourne Rd;
- Raised platforms for traffic calming; and
- Retaining walls where necessary.

During the design phase, the project scope increased to include road widening and drainage works. The road width was a concern raised by residents, as Coppin Rd is a public bus route and has many buses crossing paths with each other at school pick up and drop off times. Works were finalised in October 2019.



Strategic Objective 10. Facilitate and promote cultural connection and participation



The South Eastern Victorian Aboriginal Child Care Association celebrated the start of the festive season with a Christmas BBQ at the Briars. The group also undertook a cultural walk in the Briars Wildlife Sanctuary looking at empowering, educating, engaging and connecting to the land. Included in this walk was a meditation and healing session where the group was immersed in the rhythmic primal sounds of the Yidaki (Didgeridoo).



Image: The Briars Nursery team

The Briars nursery team went above and beyond during the quarter, taking cuttings from a special Grevillea which had been gifted to a family at a loved one's passing as a memorial; the Briars Nursery grew some plants from the cuttings and sent them to the family who had moved but could not take the tree with them.

The O'Toole Laneway Mural launch event was held in early December: an uplifting, moving and inspiring work, the mural brought the O'Toole family and community of Hastings together to celebrate the life of Dermot O'Toole. Bridget, Christian and Trent O'Toole, mural artist Justine

Wallace, local Irish band Shanakee, Westernport Secondary College students Kayla, Rochelle and Delilah and the Somerville and Tyabb Rotary Club all contributed to the public artwork.

The Mornington Peninsula Regional Gallery (MPRG) received approximately 6,500 visitors during the period. Some of the exhibitions included:

- David Hockney, Prints (from the National Gallery of Australia).
- Living Treasures, Masters of Australian Craft/Prue Venables (An Australian Design Centre national touring exhibition).
- The Sublime Sea, Rapture and Reality.

The Gallery also participated in Seniors Week 7-14 October, which saw 197 seniors take advantage of free entry to see the David Hockney, Prints from the National Gallery of Australia exhibition.



Image Sublime Sea exhibition

The Shire's Local History Development Plan, on public exhibition earlier in the year, was approved in November. The plan endorses greater support for the preservation of and access to, local history resources on the Peninsula through a series of strategic objectives.

The 'Naming of the Reserves' document was published on the Shire's website providing the public with a fascinating insight into the history of why our reserves are named the way they are.

The Shire's libraries hosted 89 outreach events and programs and connected with 861 people, visiting early years groups, schools, aged care facilities and the Mornington Main Street Festival.

The Shire also initiated new programs to increase social inclusion through all forms of literacy amongst older people in the community. 266 people were reached through the following events:

- Intergenerational story-time, 25 residents and 20 children participated at the Mt Martha aged care facility on 8 November 2019.
- Library Team members assisted volunteers at aged care facilities to set up regular book chat groups at three locations in Mt Martha and Mornington.
- Digital literacy classes were delivered within aged care facilities in Mornington and Baxter.

And our home library service volunteers also visited a further 153 house bound library customers.

Major Projects and Capital Works Highlights

Our Aquatic Centre

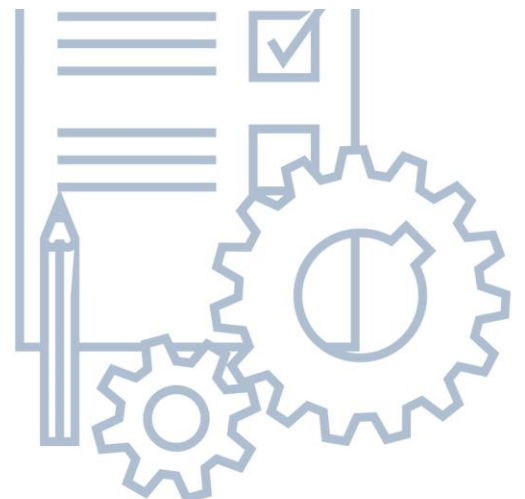
Mornington Peninsula Shire Council has appointed Belgravia Leisure as the facility manager of the Rosebud Aquatic Centre at its Council meeting on 26 November 2019. Belgravia Leisure will commence working with Council in January 2020 for a five year period.

The tenure will include Belgravia Leisure supporting Council in the establishment and management of the day to day operations of the new aquatic and recreation facility.

Construction is progressing on time with 20% of the build completed. At the end of December the following had been completed:

- Pouring of ground floor slabs
- Installation of precast concrete wall panels
- The 50m concrete pool floor poured
- Basement plant room block-work walls formed
- The first-floor gymnasium floor slab prepared

Detailed design plans for the installation of traffic signals at Boneo Road/Besgrove Street intersection have been completed and are currently with VicRoads for approval.



Business Transformation

What is 'transformation'? The definition is "a marked change in form, nature or appearance" and that's exactly what is happening within the Mornington Peninsula Shire (MPS).

The MPS is embarking on a transformation initiative to help it better serve our community, customers and empower staff. This means that we will be reviewing how we provide all of our services to the community – looking at how to improve our processes, systems and skills.

This work will align with our Council Plan, vision and organisational values.

Why are we doing this?

Over the years MPSC continues to add to the range of services it provides and currently uses a myriad of systems and processes. What we are aiming to do is to stream-line our services and processes so we can be more efficient and focus on what adds most value to the community. We will be modernising our Information Communication Technology systems and infrastructure to make them more integrated and efficient. We will also be working differently, in a more collaborative and innovative way, to better design what we do and how we do it.

The Business Transformation (BT) initiative is also based on the principle that we have a responsibility to make sure we can deliver required services in financially sustainable way; that we are well planned and forward thinking.

How long will it run for and the broad approach?

The Business Transformation (BT) program will run for a number of years looking at all elements of the business, the most intensive period will be up to July 2021.

We will initially focus on back-office or corporate services (e.g. Financial Management Services, Organisational Culture, Performance and People) and then front office (Customer Relationship Management and Property, Rating and Billing). Further business transformation and improvement activity will continue after that.

All these initiatives are business or service led and involve close collaboration with staff and will also involve the 'voice of the customer' – both internal or external customers. The objective being to better understand what is important to customers and how services can be further improved.

Progress

The BT program has undertaken a range of planning and preparation tasks to date. The team has worked with our Finance, Human Resources and Information Technology teams to develop their Operating Models as well as system design work. The system is currently being built and configured in line with this work.

We have also developed a catalogue of all current services and grouped them into programs. The governance and oversight arrangement have been designed and established.

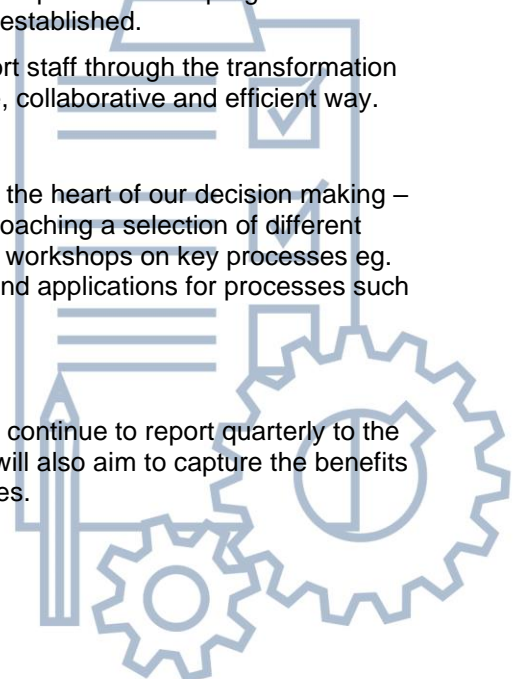
The MPSC has also established a Change Network to help support staff through the transformation process, to help our teams think and operate in a more innovative, collaborative and efficient way.

How to get involved

The BT program will ensure the voice of the community and be at the heart of our decision making – welcoming community ideas and input. Therefore, we will be approaching a selection of different community members to provide their feedback through structured workshops on key processes eg. waste management services, rates and property billing services and applications for processes such as planning.

Future Reporting

As part of our commitment to openness and transparency, we will continue to report quarterly to the community on the progress of our BT program. Future reporting will also aim to capture the benefits realised as part of the program along with updates on key initiatives.



Hastings: High Street Streetscape Renewal Project – Stage 4, Queen Street to Victoria Street

The Mornington Peninsula Shire has successfully obtained partial funding through the Department of Environment, Land, Water and Planning (DELWP) Growing Suburbs Fund 2017/18 for the streetscape renewal of High Street Hastings from Queen Street to Marine Parade.

The streetscape redevelopment works have been underway from 2017/18 and has been carried out in stages over the next two financial years (2018/19) in accordance with the High Street Hastings, Streetscape Design Framework. The High Street Hastings, Streetscape Design Framework is available for viewing from the Shires website.

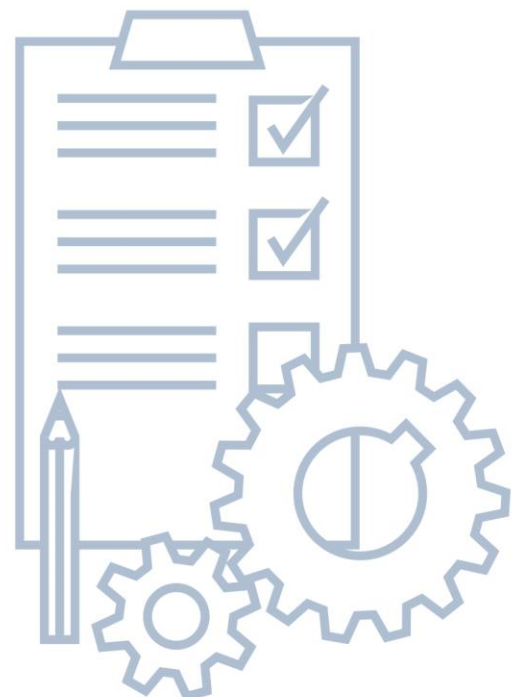
Works include the realignment of on-street parking within High Street, new exposed aggregate concrete pavements with feature paving elements, street furniture and landscape planting.

The implementation of stages 1 to 3 of the Streetscape Master Plan have been completed with Stage 4, being construction works from Queen Street to Victoria Street, currently in final detail design phase.

These works were tendered in December/January 2019, with construction programmed to commence in February/March 2020.



Image: Completed works on High Street Hastings



Mount Eliza: Two Bays Road Widening Project

Two Bays Road was identified as a high priority site for reconstruction and upgrade under the Roads to Recovery Program.

The Roads to Recovery is a Federal Government program that provides funding to Local Government for renewal and upgrade of roads. The objective of Roads to Recovery is to contribute to the Infrastructure Investment Programme through supporting maintenance of the nation's local road infrastructure asset, which facilitates greater access for Australians and improved safety, economic and social outcomes.

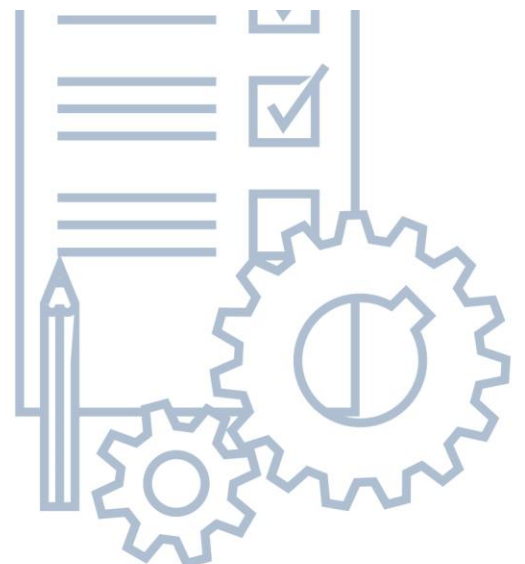
The following works have been undertaken to upgrade Two Bays Road:

- Widening of the roadway up to an additional metre
- Additional signage and line marking to improve road safety for motorists and cyclists
- Replacement of existing kerb on the low side of the road
- Complete asphalt overlay of the existing roadway

Major works were completed October 2019.



Image: Two Bays Road, Mount Eliza – Road Widening



Safer Residential Areas

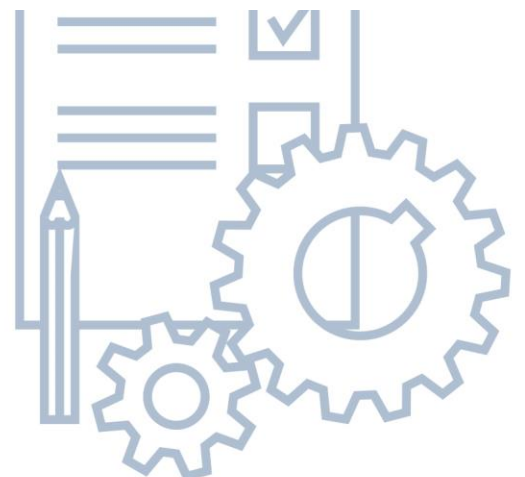
The Mornington Peninsula Shire has implemented the Safer Residential Areas project which focuses on improving road safety on local streets throughout the Shire by analysing crash statistics and speed data. The program is a joint project with the Traffic Accident Commission (TAC) and VicRoads.

Extensive research into crash statistics, travel speeds and community concerns identified Hastings, Rosebud and Dromana as having the highest risk local streets and as such, Dromana, Hastings and Rosebud are the three areas on the Mornington Peninsula prioritised for local area traffic management works.

The project was jointly funded between the Safe System Road Infrastructure Program – Safe Travel in Local Streets (\$1 million) and Council's Capital Works program (\$1 million). Construction works in Dromana are now complete with the final roundabout at Pier and Gibson Street completed before Christmas.



Image: Roundabout under construction at Pier Street, Dromana.



Shoreham Village Car Park

The Shire's Traffic & Transport Team undertook a parking study within Shoreham back in the 2017/18 financial year with the findings from the study recommending parking changes on Cliff Road as a high priority.

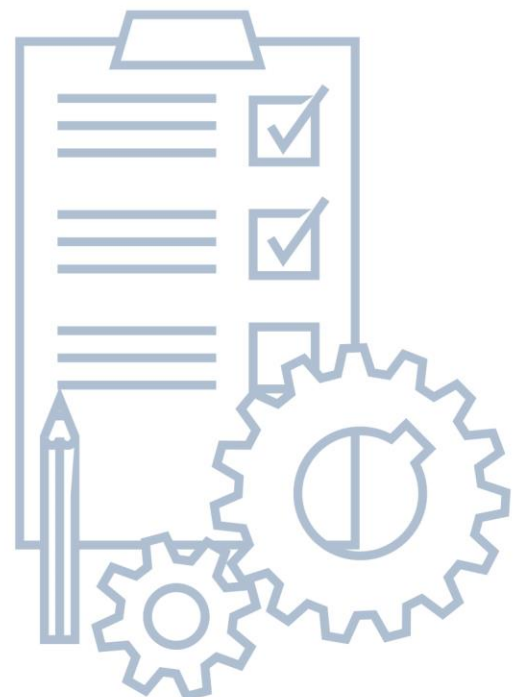
In late 2018, community consultation was undertaken with feedback informing the design process and as a result, formalised angled parking was proposed to be installed on Cliff Road.

In April 2019, invitations to tender were sent to suitable contractors and following an evaluation of the submissions a contract was awarded to Gilmore Civil Pty Ltd.

Works commenced in September and were completed in October 2019.



Image: Shoreham Common parking improvements



Sorrento: George Street Streetscape

Works have been completed for the George Street and Ocean Beach Road streetscape works to improve pedestrian safety and local amenity.

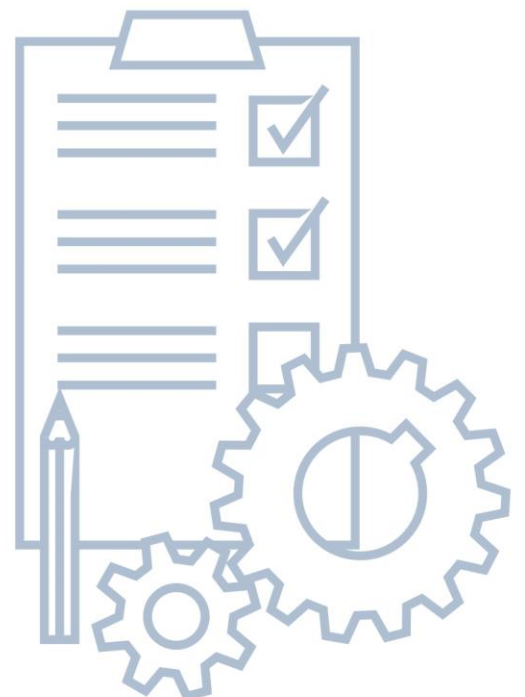
The streetscape works are the third stage of the redevelopment of pedestrian nodes within the Ocean Beach Road commercial precinct of Sorrento. The project included the construction of a raised platform at the intersection of Ocean Beach Road and George Street and has extend along George Street to meet the intersection with Morce Avenue.

Works have replaced the existing paving with an exposed aggregate concrete surface, along with the installation of street furniture consistent with the Darling Road precinct of Ocean Beach Road. Along with the installation of a feature sculpture within the newly constructed streetscape area.

The sculpture is named 'Rock Bottom Riser III' – Artist Nicholas Uhlmann. The sculpture is a homage to the enduring nature of spirit. 'Rock Bottom Riser III' comprises three interconnecting sculptural forms. A tapering geometric base represents the earth, a vertical sail represents the sky and a horizontal perforated form signifies a sentient body that lies amid and is dependent upon the two former elements.



Image: Construction works nearing completion at Ocean Beach Road/George Street intersection, Sorrento



Tyabb: Tyabb Central Recreation Reserve Pavilion Renewal

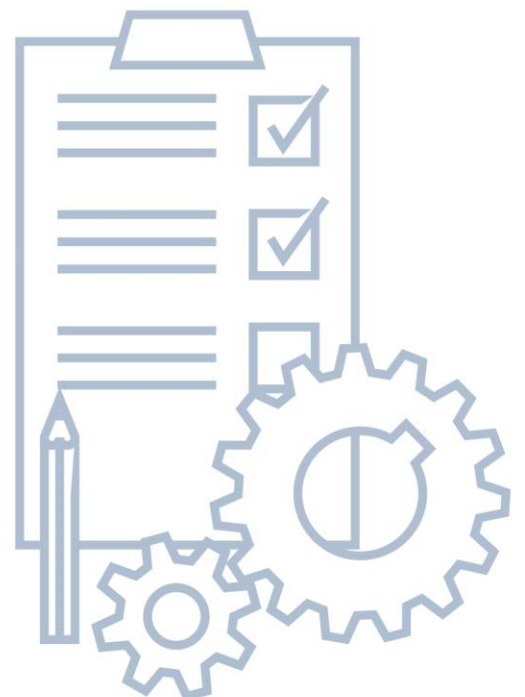
The renewal of this facility to rectify non-compliant works includes unisex change rooms and amenities, disabled toilet and compliant disabled access to the pavilion.

A contractor has been engaged for the works and construction commenced in October 2019.

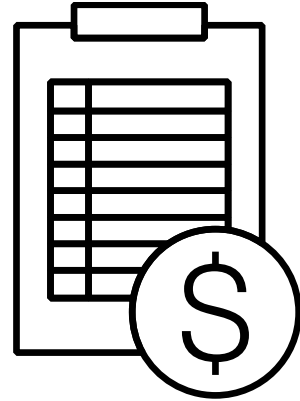
Works will be undertaken over the next few months and are expected to be completed in early 2020.



Image: internal vinyl floor coverings and external ramp completed



Finance Report



December 2019

Financial Report

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- B. Priority Projects
- C. Procurement

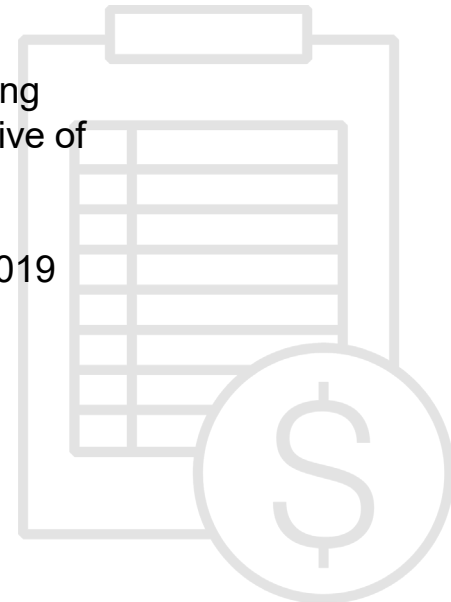


Financial Report

Highlights

December 2019

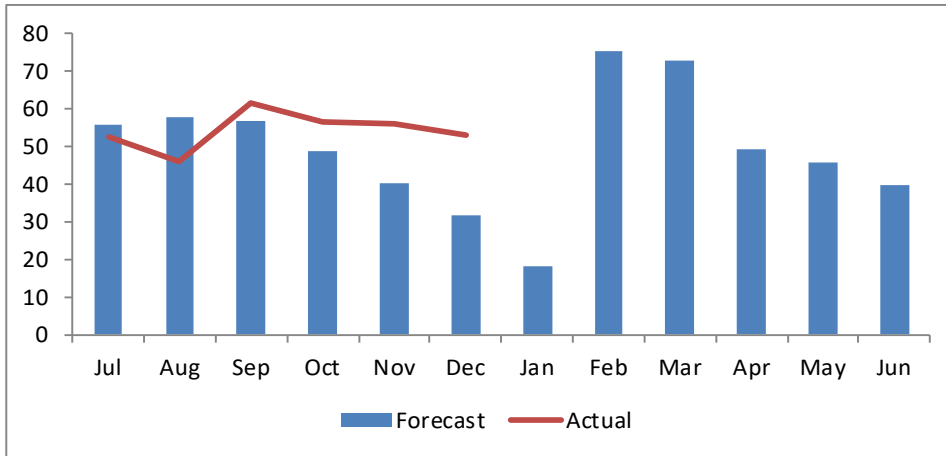
- Strong cash position at \$52.8M driven by September and December rates installment and carry forwards relating to Capital Works and Priority Projects from 2018/19.
- Net Operating surplus \$119.0M YTD, \$4.6M above forecast.
- Council has spent \$28.2M YTD on 149 Capital Works projects, \$2.7M above same time last year.
- Priority Projects year to date expenditure is \$2.3M across 64 projects.
- \$23.6M invested in term deposits, \$23.1M held in at call account due to continuing low interest rates. The average investment rate for (December is 1.57%), reflective of the current low investment rates.
- \$0.3M in loan repayments have been made with \$5M drawdown in December 2019 as part of \$30.4M loan for our Aquatic Centre.



Section 1.1 – Financial Performance Statement

As detailed in the Financial Performance Statement (“FPS”), year to date (“YTD”) net operating income (funds available) is \$4.6M ahead of forecast. Actual YTD surplus is ahead of forecast by \$13M due to phasing of loan drawdown and capital works expenditure. Cash position remains strong at \$52.8M.

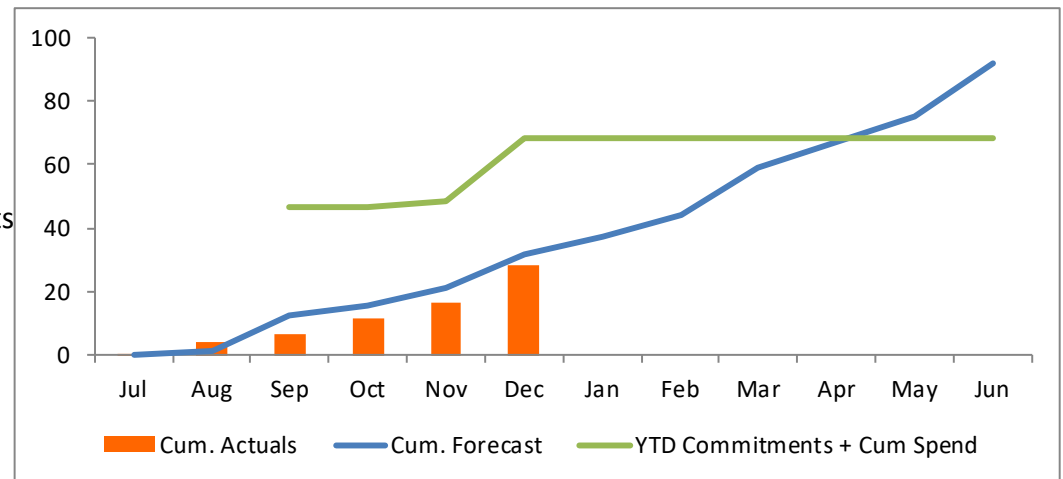
Cash Position FY20



- Strong Cash Position due to 2nd Rates Instalment and FY19 carry forwards.
- \$11.5M of \$30.4M loan drawdown YTD for our Aquatic Centre.

- Program includes \$23M carry forward from FY19.
- \$28.2M expenditure year to date from 149 projects
- \$39.8M YTD commitments not yet spent.

Capital Works Cumulative Expenditure FY20



Section 1.2 – Financial Performance Statement

	Actual YTD FY20 \$'000	Year to Date				Full Year					
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY19 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
Operating Income											
Rates and Charges	183,054	182,164	-	182,164	-	172,155	6%	182,346	182,346	-	-
Grants and Subsidies	10,344	8,120	27%	8,060	28%	8,355	24%	14,988	14,988	-	-
User Charges	16,500	16,403	1%	16,394	1%	16,090	3%	29,353	29,353	-	-
Grants Commission	1,511	4,469	(66%)	4,469	(66%)	1,419	6%	6,077	6,077	-	-
Other Income	43	16	163%	16	163%	4	1039%	49	49	-	-
Total Operating Income	211,452	211,173	-	211,104	-	198,023	7%	232,813	232,813	-	-
Operating Expenditure											
Employee Costs	(39,369)	(41,261)	5%	(41,291)	5%	(37,705)	(4%)	(82,122)	(82,107)	(15)	-
Materials and Services	(12,385)	(13,099)	5%	(13,182)	6%	(11,414)	(9%)	(25,842)	(25,589)	(253)	(1%)
Materials and Services - Contracts	(37,724)	(38,452)	2%	(38,337)	2%	(36,565)	(3%)	(77,488)	(77,025)	(462)	(1%)
Other Expenses	(2,952)	(3,959)	25%	(3,972)	26%	(3,140)	6%	(6,785)	(6,784)	(1)	-
Total Operating Expenditure	(92,430)	(96,771)	4%	(96,781)	4%	(88,824)	(4%)	(192,237)	(191,505)	(732)	-
Net Operating Income/Funds Available	119,022	114,402	4%	114,322	4%	109,198	9%	40,576	41,308	(732)	2%
Other Income/Expenditure											
Capital Works (Net)	(26,052)	(28,349)	8%	(24,740)	(5%)	(18,393)	(42%)	(81,578)	(61,117)	(20,460)	(33%)
Priority Projects (Net)	(1,433)	(2,810)	49%	(927)	(55%)	(1,920)	25%	(8,663)	(2,973)	(5,690)	(191%)
Land Acquisitions	(796)	(707)	(13%)	-	(100%)	259	(408%)	5,905	7,340	(1,435)	(20%)
Interest Income	431	433	-	433	(0%)	633	(32%)	1,114	1,114	-	-
Interest Expense	(456)	(488)	7%	(488)	7%	(469)	3%	(1,183)	(1,183)	-	-
Debt Servicing Principal	(2,328)	(2,564)	9%	(2,564)	9%	(1,925)	(21%)	(4,328)	(4,328)	-	-
New Borrowings	11,500	7,000	64%	7,000	64%	-	100%	19,839	19,839	-	-
Total Other Income/Expenditure	(19,133)	(27,483)	30%	(21,285)	10%	(21,816)	12%	(68,894)	(41,308)	(27,586)	(67%)
Surplus/(deficit)	99,888	86,919	15%	93,037	7%	87,383	14%	(28,317)	-	(28,317)	
Cash & Cash Equivalents	52,788					(48,253)		(26,629)	-	26,629	

Section 1.2 – Financial Performance Statement

Year to date net operating income (per FPS) ahead of forecast by \$4.6M. Major YTD Operating income and expense variances against forecast are detailed below. A full mid-year review will be conducted in January to identify any permanent variations to Budget and adjust any timing variations (as a full reforecast).

Operating Income Variances against Forecast

Category	Permanent \$'000	Timing \$'000	Commentary
Rates & Charges	594	296	Opt in Green Waste December YTD is \$462k ahead of the full year forecast (with the exception of refunds is a permanent surplus) and supplementary valuations \$132k above full year forecast. \$296k supplementary income relates to timing difference.
Grants and Subsidies		2,224	Grants and Subsidies had a favourable variance due to timing of HACC quarterly grant from DELWP for \$1.5M.
Grants Commission	(2,958)		Grants Commission had an unfavorable variance due to partial receipt of FY20 funds of \$2.9m in FY19, this is expected to correct in June 2020 as it did during FY19. Total Financial Assistance Grants for FY20 was budgeted at \$6.1m.

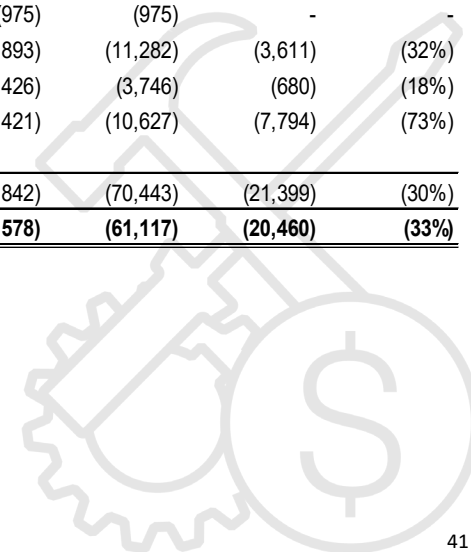
Operating Expense Variances against Forecast

Category	Permanent \$'000	Timing \$'000	Commentary
Employee Costs		1,892	Employee costs are underspent YTD due to level of vacancies. Backfill has created overspends through casual and agency. Seasonality of some council services are also contributing to this timing difference. Permanent savings to be identified as part of Q2 meetings.
Materials and Services	106	608	The underspend of \$608k in timing differences is spread across various accounts, particularly external contractors and consultants \$478k. Annual insurance premiums paid for the financial year are lower than budget \$106k.
Materials and Services – Contracts		728	Favourable due to phasing of Contracts General Maintenance for Street Sweeping \$300k and Waste Disposal Mulching \$230k but partially offset against the capitalisation proportion of the SLR contract being lower than forecasted. Finance are reviewing all contracts with Infrastructure Services during the mid-year review.
Other Expenses		1,007	The YTD underspend is a timing difference where subsidy and grant payments have not yet been made \$385k and staff training \$220k.

Section 1.3 – Capital Works

Capital Works items have an annual gross forecast expenditure of \$92M. Total Income for Capital Works is behind forecast by \$0.6M due to timing of grants received against forecast. YTD expenditure is currently \$28.2M spent, \$2.9M behind forecast of \$31.2M.

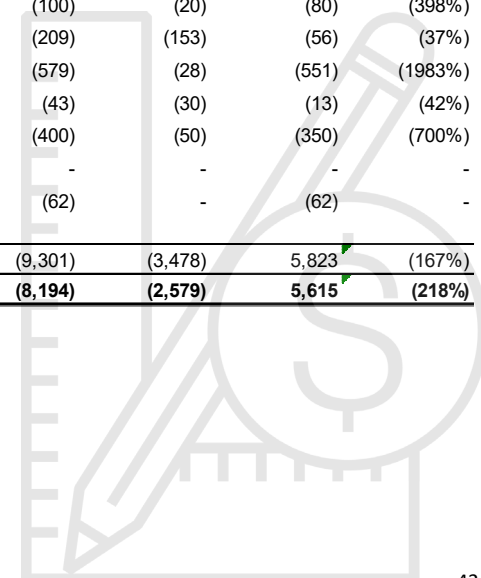
	Actual YTD FY20 \$'000	Year to Date						Full Year			
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY19 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
Income											
Special Charge Schemes	(164)	46	(453%)	40	(510%)	815	(120%)	30	40	(10)	(24%)
Proceeds from Sale of Assets	9	-	100%	-	100%	3	254%	-	-	-	-
Grants - capital	558	1,588	(65%)	2,441	(77%)	1,596	(65%)	7,764	6,915	848	12%
Contributions - monetary	1,788	1,172	53%	1,260	42%	4,742	(62%)	2,470	2,370	100	4%
Total Income	2,191	2,806	(22%)	3,741	(41%)	7,155	(69%)	10,264	9,325	939	10%
Expenditure											
Land	-	(25)	100%	-	-	-	-	(100)	(100)	-	-
Buildings	(13,554)	(11,142)	(22%)	(17,991)	25%	(10,230)	(32%)	(47,829)	(39,112)	(8,717)	(22%)
Plant and Equipment	(3,665)	(3,851)	5%	(415)	(783%)	(2,432)	(51%)	(5,197)	(4,600)	(597)	(13%)
Artworks	-	-	-	-	-	(37)	100%	-	-	-	-
Library Bookstock	(664)	(621)	(7%)	(477)	(39%)	(657)	(1%)	(975)	(975)	-	-
Infrastructure - Roads	(5,432)	(6,886)	21%	(4,315)	(26%)	(4,024)	(35%)	(14,893)	(11,282)	(3,611)	(32%)
Infrastructure - Drainage	(1,125)	(1,652)	32%	(1,466)	23%	(2,125)	47%	(4,426)	(3,746)	(680)	(18%)
Infrastructure - Other	(3,803)	(6,979)	46%	(3,816)	0%	(6,043)	37%	(18,421)	(10,627)	(7,794)	(73%)
Total Expenditure	(28,243)	(31,155)	9%	(28,481)	1%	(25,548)	(11%)	(91,842)	(70,443)	(21,399)	(30%)
Net Total	(26,052)	(28,349)	8%	(24,740)	(5%)	(18,393)	(42%)	(81,578)	(61,117)	(20,460)	(33%)



Section 1.4 – Priority Projects by Unit

Priority Project items have an annual gross forecast expenditure of \$9.3M of which \$2.4M has been spent YTD.

	Actual YTD FY20 \$'000	Year to Date						Full Year			
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY19 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
Income											
Priority Project Income	1,020	880	16%	414	147%	1,065	(4%)	1,107	899	208	(23%)
Expenditure											
Director Communities	-	-	-	-	-	(9)	100%	-	-	-	-
Director Place	-	-	-	-	-	(150)	100%	-	-	-	-
Strategic Planning	(230)	(547)	58%	(227)	(1%)	(304)	24%	(1,357)	(695)	(662)	(95%)
Environment Protection	(54)	(104)	48%	(47)	(14%)	(40)	(35%)	(197)	(88)	(109)	(124%)
Innovation and Advocacy	(21)	(74)	72%	(22)	5%	(16)	(25%)	(182)	(65)	(117)	(180%)
Infrastructure Strategy & Climate	(951)	(1,369)	31%	(417)	(128%)	(1,390)	32%	(2,474)	(1,576)	(897)	(57%)
Infrastructure Services	(509)	(382)	(33%)	(229)	(123%)	(496)	(3%)	(2,672)	(646)	(2,026)	(314%)
Project Delivery	(1)	(11)	93%	-	(100%)	(7)	89%	(34)	-	(34)	-
Family Services & Community Planning	(213)	(369)	42%	(32)	(563%)	(172)	(24%)	(580)	(66)	(515)	(786%)
Social Planning and Community Dev	(111)	(181)	39%	(34)	(230%)	(83)	(33%)	(413)	(61)	(352)	(577%)
Aged and Disability Services	(86)	(89)	4%	(20)	(328%)	(11)	(716%)	(100)	(20)	(80)	(398%)
Libraries Arts and Culture	(52)	(75)	30%	(59)	11%	(17)	(212%)	(209)	(153)	(56)	(37%)
Property and Strategy	(70)	(111)	38%	(18)	(291%)	(98)	29%	(579)	(28)	(551)	(1983%)
Information Services	(5)	(6)	25%	(15)	68%	-	(100%)	(43)	(30)	(13)	(42%)
Finance	(35)	(100)	65%	(25)	(40%)	-	(100%)	(400)	(50)	(350)	(700%)
Communications, Media and Events	-	-	-	-	-	(40)	100%	-	-	-	-
Performance and Development	(4)	(37)	91%	-	(100%)	(32)	89%	(62)	-	(62)	-
Total Expenditure	(2,339)	(3,456)	32%	(1,144)	(105%)	(2,865)	18%	(9,301)	(3,478)	5,823	(167%)
Net Total	(1,319)	(2,576)	49%	(730)	(81%)	(1,801)	27%	(8,194)	(2,579)	5,615	(218%)



Section 1.5 – Treasury

As detailed below, MPS paid \$0.3M in scheduled principal debt repayments during December. Full year principal debt repayments are on schedule, with a budgeted closing position of \$28.3M which included forecast provision for new borrowings of \$26.5M (\$19.8M budgeted) through the year for our Aquatic Centre. Interest expense for the full year is forecast at \$1.2M with a weighted average interest rate of 4.18% (majority of loans commenced 10/15 years ago when borrowing costs were higher), which is offset by forecast interest income of \$1.1M.

MPS has \$23.6M in term deposits earning an average interest rate of 1.57% (1.69% November). As term deposits mature, funds will be reinvested where appropriate & equitable with longer maturity dates (>90 days) to more efficiently manage the Shire's funding requirements dependent on favorable interest rates.

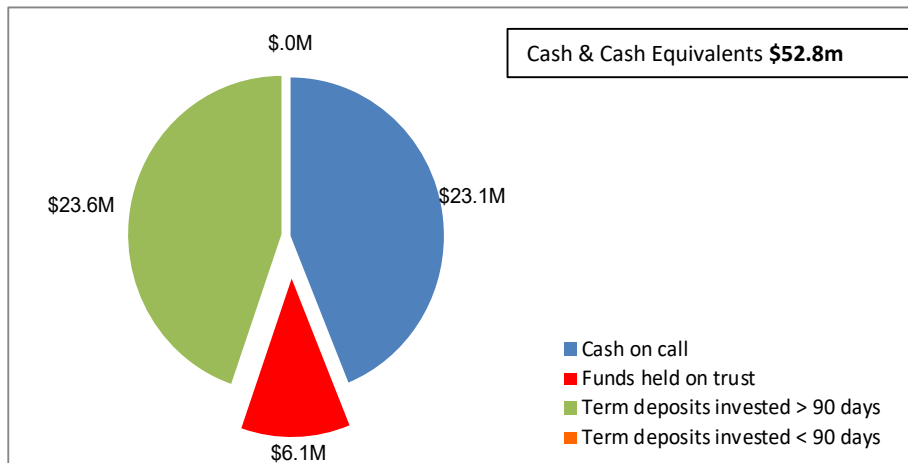
The Shire reviews its treasury position monthly to optimise interest on cash assets. Surplus funds are invested in accordance with Council's Investment Policy.

	December			
Loans Maturing	Opening Balance \$'000	Principal Repaid \$'000	New Borrowings \$'000	Closing Balance \$'000
0 - 5 Years	8,267	279	0	7,988
> 5 Years	8,309	-	(5,000)	13,309
	16,576	279	(5,000)	21,297

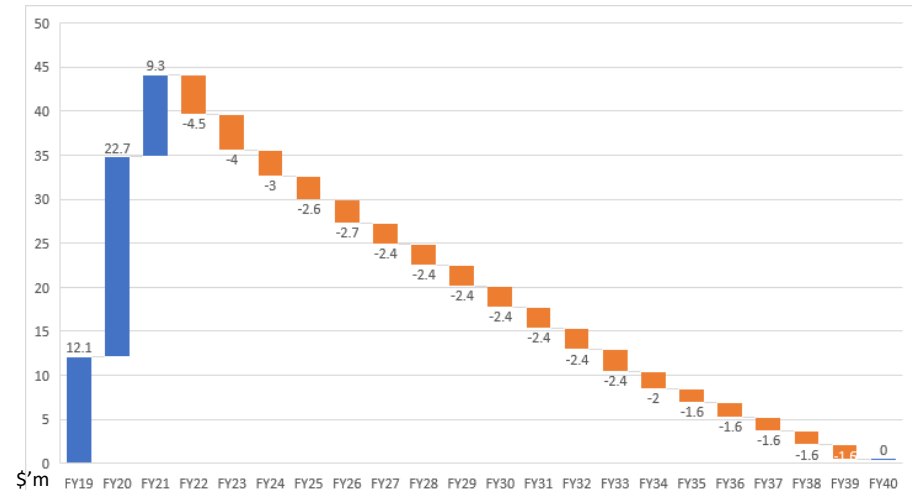
	Full Year				
	Opening Balance \$'000	Budgeted Repayments \$'000	Budgeted New Borrowings \$'000	Drawdown from Active Loans \$'000	Budgeted Closing Balance \$'000
	8,868	(3,370)	0	0	5,498
	3,257	(438)	19,839	26,500	22,657
	12,125	(3,809)	19,839	26,500	28,155

Loan drawdowns will be updated in Q2 forecast to reflect current active loans.
Loan maturity categories based on term to maturity at commencement of financial year.

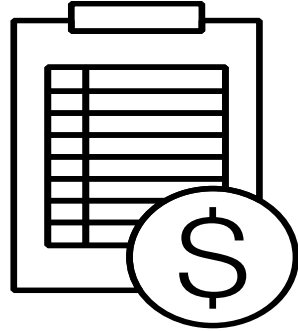
Cash Position – December 2019



Debt Repayment Schedule (FY20-FY40)



Finance Statements



Section 2.1 – Income Statement

	Actual YTD FY20 \$'000	Year to Date				Full Year					
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY19 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
Revenue											
Rates and charges	182,890	182,211	-	182,204	-	172,969	6%	182,377	182,386	(10)	-
Statutory fees and fines	3,905	4,019	(3%)	4,051	(4%)	3,994	(2%)	7,445	7,445	-	-
User fees	11,363	11,336	-	11,333	-	11,018	3%	19,892	19,886	6	-
Grants - operating	12,581	13,097	(4%)	12,582	-	10,512	20%	21,764	21,570	194	1%
Grants - capital	558	1,588	(65%)	2,441	(77%)	1,596	(65%)	7,764	6,915	848	12%
Contributions - monetary	2,068	1,541	34%	1,621	28%	5,069	(59%)	2,873	2,764	108	4%
Contributions - non monetary	178	100	78%	100	78%	112	59%	200	200	-	-
Other income	1,721	1,501	15%	1,460	18%	1,715	-	3,185	3,185	-	-
Total Revenue	215,263	215,393	-	215,791	(0%)	206,985	4%	245,499	244,352	1,147	0%
Expenditure											
Employee costs	39,733	41,655	5%	41,393	4%	37,963	(5%)	82,918	82,312	(606)	(1%)
Materials and services	52,198	54,846	5%	52,757	1%	50,706	(3%)	112,305	106,282	(6,023)	(6%)
Depreciation and amortisation	15,060	15,059	-	15,059	-	14,092	(7%)	30,119	30,119	-	-
Borrowing costs	456	488	7%	488	7%	469	3%	1,183	1,183	-	-
Other expenses	3,121	3,959	21%	3,972	21%	3,030	(3%)	555	556	(1)	-
Total Expenditure	110,567	116,006	5%	113,668	3%	106,261	(4%)	225,969	219,340	(6,630)	(3%)
Total Comprehensive Income	104,696	99,386	5%	102,123	3%	100,724	4%	19,529	25,012	(5,483)	22%

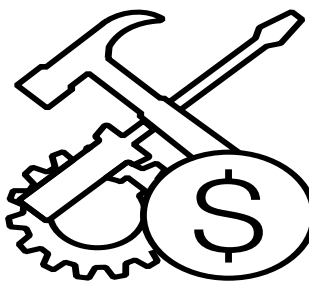
Section 2.2 – Balance Sheet

	Actual YTD FY20 \$'000	Forecast YTD FY20 \$'000	Variance Fav/(Unfav) \$'000	Actual June 2019 \$'000	Movement \$'000	Approved Forecast \$'000	Full Year Adopted Budget \$'000	Variance Fav/(Unfav) \$'000
Assets								
Current Assets								
Cash and cash equivalents	52,788	30,570	22,217	67,276	(14,489)	40,647	40,897	(249)
Trade and other receivables	140,456	151,554	(11,098)	14,864	125,592	14,351	14,260	91
Inventories	148	148	-	148	-	148	153	(6)
Non-current assets held for sale	-	-	-	-	-	-	338	(338)
Other assets	2,092	2,135	(43)	2,135	(43)	2,135	3,171	(1,036)
Total Current Assets	195,483	184,407	11,076	84,423	111,060	57,282	58,819	(1,537)
Non-Current Assets								
Trade and other receivables	366	366	-	366	-	366	366	-
Other financial assets	39	39	-	39	-	39	44	(5)
Property infrastructure plant equip	2,450,024	2,452,948	(2,924)	2,435,953	14,070	2,499,493	2,501,348	(1,855)
Investment Properties	9,064	9,064	-	9,064	-	9,064	9,300	(236)
Intangible assets	989	989	-	1,080	(91)	899	898	0
Total Non-Current Assets	2,460,482	2,463,406	(2,924)	2,446,503	13,980	2,509,860	2,511,955	(2,095)
Total Assets	2,655,966	2,647,813	8,152	2,530,926	125,040	2,567,142	2,570,774	(3,632)
Liabilities								
Current Liabilities								
Trade and other payables	14,071	21,025	6,954	17,837	3,765	18,919	18,097	(822)
Trust funds and deposits	21,139	16,192	(4,946)	6,533	(14,605)	6,192	4,480	(1,713)
Unearned Income	1,797	1,797	-	1,797	-	1,797	-	(1,797)
Provisions	13,025	12,845	(180)	12,697	(328)	12,993	13,756	763
Interest-bearing borrowings	1,482	1,246	(236)	3,810	2,328	787	787	0
Total Current Liabilities	51,514	53,106	1,592	42,674	(8,840)	40,689	37,120	(3,569)
Non-Current Liabilities								
Provisions	7,023	7,088	65	7,019	(4)	7,157	6,415	(742)
Interest-bearing borrowings	19,815	15,315	(4,500)	8,315	(11,500)	26,849	32,452	5,603
Total Non-Current Liabilities	26,838	22,403	(4,435)	15,334	(11,504)	34,006	38,867	4,861
Total Liabilities	78,352	75,509	(2,843)	58,008	(20,344)	74,695	75,987	1,292
Net Assets	2,577,614	2,572,304	5,310	2,472,918	104,696	2,492,447	2,494,787	(2,340)
Equity								
Accumulated Surplus	1,148,317	1,142,978	5,340	1,043,592	104,726	1,063,121	1,062,771	350
Reserves	1,429,296	1,429,326	(30)	1,429,326	(30)	1,429,326	1,432,016	(2,689)
Total Equity	2,577,614	2,572,304	5,310	2,472,918	104,696	2,492,447	2,494,787	(2,340)

Section 2.3 – Cash Flow

	Actual YTD FY20 \$'000	Year to Date		Full Year		
		Approved Forecast \$'000	Variance Fav/(Unfav) \$'000	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000
Cash flows from operating activities						
Rates and charges	71,385	54,417	16,968	181,304	182,386	(1,082)
Statutory fees and fines	3,900	4,019	(119)	7,445	7,445	-
User fees	11,536	12,440	(904)	21,477	20,744	733
Grants - operating	13,982	13,097	886	21,764	21,570	194
Grants - capital	558	1,588	(1,030)	7,764	6,915	848
Contributions - monetary	2,068	1,541	527	2,873	2,764	108
Interest received	769	433	336	1,114	1,114	-
Trust funds and deposits received	(153)	(341)	187	(341)	(341)	-
Other receipts	1,291	1,068	223	2,071	2,071	-
Net GST refund/payment	7,891	8,352	(461)	20,450	17,760	2,690
Employee costs	(39,414)	(41,438)	2,024	(82,484)	(81,878)	(606)
Materials and services	(62,179)	(56,823)	(5,356)	(122,344)	(117,873)	(4,472)
Other payments	(2,952)	(3,959)	1,007	(6,785)	(6,784)	(1)
Net cash provided by/(used in) operating activities	8,681	(5,607)	14,288	54,308	55,895	(1,587)
Cash flows from investing activities						
Payments for property infrastructure plant & equipment	(31,987)	(35,048)	3,061	(102,605)	(77,487)	(25,118)
Proceeds from sale of assets	49	-	49	7,340	7,340	-
Net cash provided by/(used in) investing activities	(31,938)	(35,048)	(3,110)	(95,265)	(70,147)	25,118
Cash flows from financing activities						
Finance Costs	(404)	(488)	84	(1,183)	(1,183)	-
Proceeds from Borrowings	11,500	7,000	4,500	19,839	19,839	-
Repayment of Borrowings	(2,328)	(2,564)	236	(4,328)	(4,328)	-
Net cash provided by/(used in) financing activities	8,768	3,949	4,819	14,328	14,328	-
Net increase/(decrease) in cash & cash equivalents	(14,489)	(36,706)	22,217	(26,629)	76	(26,705)
Cash and cash equivalents at the beginning of the financial year	67,276	67,276	(0)	67,276	40,897	26,379
Cash and cash equivalents at the end of the period	52,788	30,570	(22,217)	40,647	40,973	53,084

Capital Works



Capital Works - By Program

x indicate multi year project

(Capital Works Statement excludes Land category for expenditure & income. Income also excludes SCS and Contributions)

	Expenditure									Income			
	YTD Actuals	% of Annual	YTD	YTD Actuals	Annual	Carry Forward	Adjusted	Annual	Variance	Approved		Variance	
	\$'000	Forecast	Commitments	plus	Budget	Budget	Budget	Forecast	Fav/(Unfav)	Annual	YTD Actuals	Fav/(Unfav)	
	%	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	
Major Projects and Grant Planning/Design													
297. Capital Works Program Design	(11)	9%	(3)	(13)	(150)	-	(150)	(123)	11%	-	-	-	-
905. Mornington Community Support and Information Centre Amenities Upgrade	-	-	-	-	(125)	-	(125)	(125)	-	-	-	-	-
925. Willum Warrain Gathering Place	(0)	0%	-	(0)	(35)	-	(35)	(35)	0%	-	-	-	-
1040. Boneo Tennis Club Resurfacing Works	(105)	95%	-	(105)	(110)	-	(110)	(110)	95%	-	-	-	-
1041. Hillview Reserve Pathway	(1)	1%	-	(1)	(130)	-	(130)	(130)	1%	-	-	-	-
1043. Fire Hydrant Somers Yacht Club	(19)	100%	-	(19)	(19)	-	(19)	(19)	100%	-	-	-	-
1045. Drain Upgrade Dromana Community Garden	(3)	8%	-	(3)	(40)	-	(40)	(40)	8%	-	-	-	-
1046. Tennis Court Renovation Main Ridge Tennis Club	-	-	-	-	(31)	-	(31)	(31)	-	-	-	-	-
1061. Point Nepean Men's Shed Facilities Upgrade	-	-	-	-	(20)	-	(20)	(20)	-	-	-	-	-
1068. Mornington Tennis Centre - Seating	-	-	-	-	(5)	-	(5)	(5)	-	-	-	-	-
1084. Oliver's Creek Bushland Reserve Improvements	-	-	-	-	(52)	-	(52)	(52)	-	-	-	-	-
Total Major Projects and Grant Planning/Design	(139)	20%	(3)	(142)	(717)	-	(717)	(690)	21%	-	-	-	-
Land Acquisitions													
243. Land Acquisition - Open Space	(810)	56%	(1)	(811)	-	(1,435)	(1,435)	(1,435)	57%	-	-	-	-
680. Land Sales - Various	(26)	20324%	(37)	(63)	-	-	-	(0)	48645%	7,340	40	7,300	
1006. Public Acquisition Overlay	-	-	-	-	(100)	-	(100)	(100)	-	-	-	-	-
Total Land Acquisitions	(836)	54%	(38)	(874)	(100)	(1,435)	(1,535)	(1,535)	57%	7,340	40	7,300	
Buildings - Major Renewal and Improvements													
x 4. Rosebud Aquatic Centre	(8,868)	35%	(30,723)	(39,591)	(24,751)	(475)	(25,226)	(25,079)	158%	3,250	-	3,250	
x 85. Shire Office Renovations	(640)	64%	(495)	(1,136)	(1,000)	-	(1,000)	(1,000)	114%	-	-	-	-
294. Sorrento Museum Storeroom Addition and Essential Works	(19)	17%	-	(19)	-	(117)	(117)	(117)	17%	-	-	-	-
338. Somerville Recreation and Community Centre Rebuild	(96)	16%	(59)	(154)	-	(579)	(579)	(579)	27%	120	-	120	
374. Mornington Community Centre	(498)	12%	(3,968)	(4,466)	(2,100)	(1,964)	(4,064)	(4,064)	110%	-	-	-	-
391. Rosebud Bowls Club and Foreshore Plaza	-	-	(19)	(19)	-	(10)	(10)	(10)	191%	-	-	-	-
685. Rosebud Youth Hub - Relocation Project	(19)	1%	(25)	(45)	-	(1,698)	(1,698)	(1,698)	3%	-	-	-	-
705. Hastings Seniors Learning Hub	(181)	15%	(1,102)	(1,283)	(660)	(515)	(1,175)	(1,175)	109%	-	-	-	-
868. Flinders Civic Hall Redevelopment	(2)	1%	(1)	(3)	(200)	-	(200)	(200)	2%	-	-	-	-
1000. McCrae Lighthouse restoration	-	-	-	-	(25)	-	(25)	(25)	-	-	-	-	-
1054. Rosebud Aquatic Centre Car Park	(230)	100%	(1)	(231)	(83)	-	(83)	(230)	100%	-	-	-	-
1055. Rosebud Aquatic Centre Relocation of Woodworkers and Radio Club	(262)	66%	(49)	(311)	(130)	(265)	(395)	(395)	79%	-	-	-	-
1056. Rosebud Aquatic Centre Traffic signals installation	(30)	16%	(33)	(63)	(100)	(83)	(183)	(183)	35%	-	-	-	-
1062. Oak Hill Gallery Building Renewal and Improvements	(1)	3%	-	(1)	(30)	-	(30)	(30)	3%	-	-	-	-
Total Buildings - Major Renewal and Improvements	(10,847)	31%	(36,476)	(47,322)	(29,079)	(5,706)	(34,785)	(34,785)	136%	3,370	-	3,370	
Buildings - Moderate Renewal and Improvements													
13. Police Point Cottage 6 Refurbishments	(13)	2%	(594)	(607)	-	(616)	(616)	(616)	99%	-	-	-	-
159. Building Compliance and Risk Management Works	(481)	96%	(148)	(629)	(500)	-	(500)	(500)	126%	-	-	-	-
703. Carbon Neutrality - Rooftop Solar PV Rollout - Project 2	-	-	(3)	(3)	-	(125)	(125)	(125)	2%	-	-	-	-
706. Crib Point Pool Change Room	(181)	101%	(12)	(193)	-	(179)	(179)	(179)	108%	-	-	-	-
712. Dromana MCHN Centre Renewal	(38)	77%	(12)	(50)	-	(49)	(49)	(49)	101%	-	-	-	-
764. Connect Shire Facilities (Buildings) to Sewerage	-	-	-	-	(150)	-	(150)	(150)	-	-	-	-	-
841. Waterfall Gully MCHN Centre Renewal	(2)	1%	(20)	(22)	(285)	(18)	(303)	(303)	7%	-	-	-	-
Total Buildings - Moderate Renewal and Improvements	(714)	37%	(789)	(1,503)	(935)	(986)	(1,921)	(1,921)	78%	-	-	-	-

Capital Works - By Program

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	Expenditure										Income		
	YTD Actuals	% of Annual	YTD	YTD Actuals plus	Annual	Carry Forward	Adjusted	Annual	Variance	Approved	YTD Actuals	Variance	
	\$'000	Forecast %	Commitments \$'000	Commitments \$'000	Budget \$'000	Budget \$'000	Budget \$'000	Forecast \$'000	Fav/(Unfav) %	Annual Forecast \$'000	YTD Actuals \$'000	Fav/(Unfav) \$'000	
Buildings - Minor Renewal and Improvements													
184. Minor Renewal Works - Community Facilities	(1,136)	52%	(659)	(1,795)	(2,200)	-	(2,200)	(2,200)	82%	(0)	17	(17)	
188. Replacement of library assets	(9)	18%	-	(9)	(50)	-	(50)	(50)	18%	-	-	-	
394. Men's Shed Mitchell Street Toilet Mornington	(2)	5%	-	(2)	(48)	-	(48)	(48)	5%	-	-	-	
713. Dromana Rear Hall - Activation of the reserve frontage of building	-	-	(6)	(6)	(50)	-	(50)	(50)	12%	-	-	-	
715. Mornington Library Operational Improvements	-	-	-	-	-	(70)	(70)	(70)	-	-	-	-	
915. Rosebud Youth Centre Storage and Furniture	-	-	-	-	(10)	-	(10)	(10)	-	-	-	-	
919. Hastings Youth Centre Upgrade Works	-	-	(6)	(6)	(13)	-	(13)	(13)	48%	-	-	-	
950. Carbon Neutrality Energy Lighting Upgrade Works	(1)	0%	-	(1)	(275)	-	(275)	(275)	0%	-	-	-	
978. Electric Vehicle Charging Infrastructure	-	-	-	-	(50)	-	(50)	(50)	-	-	-	-	
989. Community Shelter OH&S Management Works	(15)	30%	(17)	(32)	(50)	-	(50)	(50)	65%	-	-	-	
1007. Demolition of residential dwelling 117 Forest Drive Mount Martha	-	-	(24)	(24)	(30)	-	(30)	(30)	80%	-	-	-	
1063. Rye Community House Renewal and Improvements	-	-	-	-	(25)	-	(25)	(25)	-	-	-	-	
1064. Sorrento Community Centre Compliance Works	(4)	5%	(2)	(6)	(70)	-	(70)	(70)	9%	-	-	-	
1065. Southern Peninsula Community Support & Information Centre Renewal and Improvements	-	-	-	-	(50)	-	(50)	(50)	-	-	-	-	
1094. Tyabb Guides Hall - Facility Building OH&S Infrastructure Improvements	(13)	-	-	(13)	-	-	-	-	-	-	-	-	
Total Buildings - Minor Renewal and Improvements	(1,180) ▼	39%	(715)	(1,895)	(2,921)	(70)	(2,991)	(2,991)	63%	(0)	17	(17)	
Buildings - Kindergarten Facility Renewal and Improvements													
190. Kindergarten Strategy Implementation Works	(26)	7%	(73)	(99)	(250)	(98)	(348)	(348)	28%	-	-	-	
191. Design works for Kindergarten Strategy	-	-	(18)	(18)	(50)	-	(50)	(30)	61%	-	-	-	
409. Dromana Preschool upgrade	(0)	4%	(22)	(22)	-	(10)	(10)	(10)	219%	-	-	-	
880. Tyabb Preschool Upgrade	(26)	27%	(68)	(94)	(30)	(9)	(39)	(96)	98%	-	-	-	
881. Walkers Road Preschool Upgrade	-	-	-	-	-	(10)	(10)	-	-	-	-	-	
882. Balnarring Preschool Upgrade	(5)	6%	(4)	(9)	(65)	(10)	(75)	(75)	12%	-	-	-	
Total Buildings - Kindergarten Facility Renewal and Improvements	(57) ▼	10%	(185)	(243)	(395)	(136)	(531)	(559)	43%	-	-	-	
Buildings - Public Toilet Renewal and Improvements													
365. Public Toilet Strategy - Demolition	(23)	115%	(1)	(24)	(20)	-	(20)	(20)	121%	-	-	-	
500. Public Toilet - South Beach, Mt Martha	(20)	100%	(4)	(24)	-	(20)	(20)	(20)	120%	-	-	-	
502. Public Toilet - King St Hastings	(354)	55%	(87)	(441)	-	(640)	(640)	(640)	69%	-	-	-	
503. Public Toilet - John Butler Reserve	-	-	(13)	(13)	-	(300)	(300)	(300)	4%	-	-	-	
766. Public Toilet - Safety Beach opposite Victoria Avenue	(5)	8%	(34)	(39)	(40)	(20)	(60)	(60)	64%	-	-	-	
768. Public Toilet - Mount Martha North Foreshore	(6)	37%	(5)	(11)	-	(17)	(17)	(17)	66%	-	-	-	
772. Public Toilet - RJ Rowley Reserve	(8)	16%	(23)	(31)	(40)	(9)	(49)	(49)	64%	-	-	-	
876. Public Toilet - Red Hill Hall	(11)	2%	(19)	(30)	(420)	(22)	(442)	(442)	7%	-	-	-	
944. Public Toilet - Flinders Park	(5)	18%	(11)	(16)	(30)	-	(30)	(30)	54%	-	-	-	
987. Public Toilet - Sorrento Park	(5)	33%	-	(5)	(15)	-	(15)	(15)	33%	-	-	-	
Total Buildings - Public Toilet Renewal and Improvements	(437) ▼	27%	(198)	(635)	(565)	(1,028)	(1,593)	(1,593)	40%	-	-	-	

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	Expenditure									Income		
	YTD Actuals	% of Annual	YTD	YTD Actuals	Annual	Carry Forward	Adjusted	Annual	Variance	Approved		Variance
	\$'000	Forecast	Commitments	plus	Budget	Budget	Budget	Forecast	Fav/(Unfav)	Annual	YTD Actuals	Fav/(Unfav)
	%	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000
Buildings - Sports Pavilion Renewal and Improvements												
90. Olympic Park Rosebud Pavilion Rebuild	(0)	5%	(3)	(4)	-	(6)	(6)	(6)	60%	-	-	-
160. Citation Reserve Recreation and Community Facility	(46)	40%	(68)	(113)	-	(114)	(114)	(114)	99%	-	47	(47)
375. Momington Sports Pavilion (Athletics/Soccer)	(16)	6%	(125)	(141)	(280)	-	(280)	(280)	51%	-	-	-
379. Emil Madsen Reserve Soccer and Netball Pavilion	(9)	3%	(21)	(30)	(280)	(8)	(288)	(288)	10%	-	-	-
510. Boneo Cricket Club Pavilion	(23)	7%	(19)	(42)	-	(305)	(305)	(305)	14%	-	-	-
511. RM Hooper Reserve Pavilion	(19)	2%	(24)	(44)	(760)	(293)	(1,053)	(1,053)	4%	25	-	25
513. Tyabb Unisex Change Rooms	(4)	6%	(1)	(4)	(60)	-	(60)	(60)	7%	-	150	(150)
707. Crib Point Recreation Reserve Pavilion - Change Rooms	(60)	3%	(54)	(114)	(2,000)	(69)	(2,069)	(2,069)	5%	-	-	-
739. Alexandra Park Pavilion Change Room Renewal & Redevelopment Project	(62)	8%	(151)	(213)	(800)	-	(800)	(800)	27%	350	-	350
802. Tyabb Central Recreation Reserve Pavilion Renewal	(152)	30%	(163)	(315)	(530)	-	(530)	(508)	62%	-	-	-
908. Red Hill Pavilion Recreation Reserve Pavilion Upgrade	(7)	23%	(13)	(20)	(30)	-	(30)	(30)	67%	-	-	-
912. Emil Madsen Football Cricket Pavilion	-	-	-	-	(30)	-	(30)	(30)	-	-	-	-
1025. Portable Change Facilities	-	-	-	-	(150)	-	(150)	(150)	-	-	-	-
1031. Civic Reserve - Temporary Portables for Athletics and Soccer Clubs	(133)	79%	-	(133)	-	(147)	(147)	(169)	79%	-	-	-
1038. Main Ridge Reserve Change Rooms	-	-	-	-	(100)	-	(100)	(100)	-	-	-	-
Total Buildings - Sports Pavilion Renewal and Improvements	(531)	9%	(643)	(1,174)	(5,020)	(943)	(5,963)	(5,963)	20%	375	197	178
Infrastructure Improvements to Commercial Property Assets or Leased Areas												
415. Electrical Services renewal Rosebud & Rye foreshore carnival sites	(75)	131%	-	(75)	(38)	(19)	(57)	(57)	131%	-	-	-
Total Infrastructure Improvements to Commercial Property Assets or Lea	(75)	131%	-	(75)	(38)	(19)	(57)	(57)	131%	-	-	-
Plant & Equipment Renewal												
380. Aquatic & Recreation - Pool Plant & Equipment	(21)	10%	(55)	(76)	(220)	(128)	(348)	(220)	35%	-	-	-
788. Community Halls - Equipment Renewal/Replacement	(6)	13%	-	(6)	(50)	-	(50)	(50)	13%	-	-	-
922. The Corner Youth Centre Security System	-	-	(25)	(25)	(25)	-	(25)	(25)	100%	-	-	-
Total Plant & Equipment Renewal	(28)	9%	(80)	(107)	(295)	(128)	(423)	(295)	36%	-	-	-
IT Systems Renewal and Improvements												
x 347. MPSC Core Systems Replacement	(3,542)	77%	(83)	(3,625)	(4,000)	(597)	(4,597)	(4,597)	79%	-	-	-
Total IT Systems Renewal and Improvements	(3,542)	77%	(83)	(3,625)	(4,000)	(597)	(4,597)	(4,597)	79%	-	-	-
Library Resources and Materials												
475. Premier's Reading Challenge	(10)	51%	(10)	(20)	(20)	-	(20)	(20)	101%	20	20	-
564. Library Book Stock Print Materials	(412)	64%	(219)	(631)	(655)	-	(655)	(645)	98%	-	-	-
565. Library Book Stock Non Print Materials	(99)	62%	(57)	(156)	(180)	-	(180)	(160)	97%	-	-	-
566. Library EAudio and Rebooks	(143)	95%	-	(143)	(120)	-	(120)	(150)	95%	-	-	-
Total Library Resources and Materials	(664)	68%	(286)	(950)	(975)	-	(975)	(975)	97%	20	20	-
Road Renewal and Improvements												
122. Safer Local Roads Contract Works	(1,567)	39%	-	(1,567)	(4,000)	-	(4,000)	(4,000)	39%	-	-	-
129. Black Spot Data Analysis, Reporting and Council Contribution	(26)	32%	(36)	(61)	(80)	-	(80)	(80)	77%	-	-	-
130. R2R - Reconstruction of Bentons Road Moorooduc	(25)	2%	(26)	(51)	(1,450)	-	(1,450)	(1,450)	4%	1,450	20	1,430
146. Kerb and Channel Renewal	(305)	27%	(834)	(1,139)	(1,139)	-	(1,139)	(1,139)	100%	-	-	-
163. Road Bridges and Major Culvert Repairs	(60)	120%	-	(60)	(50)	-	(50)	(50)	120%	-	-	-
290. Guard Rail Renewal and Upgrade	(58)	53%	(12)	(71)	(110)	-	(110)	(110)	64%	-	-	-
418. R2R - Two Bays Road Widening, Mount Eliza	(204)	64%	(550)	(754)	-	(316)	(316)	(316)	238%	-	-	-
833. R2R - Wilkinson Street Road and Drainage Upgrade	(36)	8%	-	(36)	(445)	-	(445)	(445)	8%	445	31	414
Total Road Renewal and Improvements	(2,281)	30%	(1,458)	(3,739)	(7,274)	(316)	(7,590)	(7,590)	49%	1,895	51	1,844

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	\$'000	%	Commitments	plus Commitments	Budget	Budget	Budget	Forecast	Fav/(Unfav)	Annual Forecast	\$'000	Fav/(Unfav)
Traffic, Transport and Road Safety Improvements												
194. Minor Road Infrastructure Risk Reduction Works	(54)	27%	(37)	(91)	(200)	-	(200)	(200)	46%	-	7	(7)
410. Pottery Road-Jones Road, Somerville - Intersection Improvements	-	-	(2)	(2)	-	(144)	(144)	(144)	1%	-	-	-
411. Towards Zero Municipality Initiative	-	-	-	-	-	(15)	(15)	-	-	-	-	-
528. St Andrews Beach Infrastructure Planning	(35)	23%	(5)	(40)	(150)	-	(150)	(150)	26%	-	-	-
670. Morningson Pedestrian Safety Program	(37)	100%	(77)	(114)	-	(37)	(37)	(37)	309%	-	-	-
727. Car Parking Improvements and pedestrian Refuge Boundary Works	(68)	75%	(55)	(122)	-	(90)	(90)	(90)	135%	-	-	-
823. Safer Residential Areas	(1,014)	60%	(593)	(1,607)	(1,001)	(692)	(1,694)	(1,694)	95%	481	47	434
865. Cape Shanck Road- New Bus Shelter	(11)	84%	(0)	(12)	-	(14)	(14)	(14)	88%	-	-	-
867. Shoreham Village - Carpark	(93)	102%	(9)	(102)	-	(91)	(91)	(91)	111%	-	-	-
878. Bungower Road Pedestrian Operated Signals	(14)	8%	-	(14)	-	(166)	(166)	(166)	8%	-	-	-
949. Racecourse Road Construction Council Contribution Australian Unity Retirement Village 173 Agreement	-	-	-	-	-	(350)	(350)	(350)	-	-	-	-
1014. St Johns Wood Road	(3)	1%	(5)	(8)	(320)	-	(320)	(320)	3%	-	-	-
1029. Single On Street Car Park Construction Somers	(9)	100%	-	(9)	-	(9)	(9)	(9)	100%	-	-	-
1032. Wildlife Signage	(4)	14%	-	(4)	-	-	-	(30)	14%	30	-	30
1076. Sorrento Roundabout Entry Statement	-	-	-	-	(10)	-	(10)	(10)	-	-	-	-
Total Traffic, Transport and Road Safety Improvements	(1,342)	41%	(783)	(2,125)	(1,681)	(1,608)	(3,289)	(3,304)	64%	511	54	457
Pedestrian Access Renewal and Improvements												
73. SCS Footpath Coppin Road Sorrento	(223)	61%	(175)	(398)	-	(368)	(368)	(368)	108%	170	-	170
74. SCS Noel St /Gibson St Dromana	-	-	-	-	-	(39)	(39)	(39)	-	-	-	-
79. SCS Somers Path Network	(1)	0%	-	(1)	-	(572)	(572)	(572)	0%	-	-	-
137. Boardwalk Replacement	(79)	53%	(71)	(150)	(150)	-	(150)	(150)	100%	-	-	-
138. Footpath Renewal for Risk Management	(319)	106%	-	(319)	(300)	-	(300)	(300)	106%	-	-	-
212. Small missing pathlink projects	-	-	-	-	(80)	-	(80)	(80)	-	-	-	-
517. Bayview Road McCrae (Austin Ave to St)	(7)	1%	(4)	(11)	(520)	-	(520)	(520)	2%	-	-	-
791. Alma & Field Street Footpath	-	-	-	-	(40)	-	(40)	(40)	-	-	-	-
828. Crib Point Schools Footpaths	(7)	5%	(3)	(10)	(150)	-	(150)	(150)	6%	-	-	-
934. Footpath Renewal - Bay Road, Mt Martha	-	-	(173)	(173)	(173)	-	(173)	(173)	100%	-	-	-
935. Footpath Renewal - Frankston - Flinders Road, Hastings	(61)	36%	(108)	(169)	(169)	-	(169)	(169)	100%	-	-	-
936. Footpath Renewal - Uralla Road, Mt Martha	(22)	29%	(53)	(75)	(75)	-	(75)	(75)	100%	-	-	-
937. Footpath Renewal - Canadian Bay Road, Mt Eliza	(339)	103%	-	(339)	(328)	-	(328)	(328)	103%	-	-	-
938. Footpath Renewal - Bay Trail, Rye Foreshore	(174)	218%	-	(174)	(80)	-	(80)	(80)	218%	-	-	-
939. Footpath Renewal - Maxwell Street Reserve, Morningson	-	-	(51)	(51)	(51)	-	(51)	(51)	100%	-	-	-
942. Hotham Road Footpath	-	-	-	-	(50)	-	(50)	(50)	-	-	-	-
945. Harrap Road Footpath	(2)	9%	-	(2)	(20)	-	(20)	(20)	9%	-	-	-
1081. St Johns Wood Road Blairgowrie	-	-	-	-	(40)	-	(40)	(40)	-	-	-	-
1083. Camp Hill Road Footpath	-	-	-	-	(68)	-	(68)	(68)	-	-	-	-
Total Pedestrian Access Renewal and Improvements	(1,233)	38%	(638)	(1,871)	(2,294)	(979)	(3,273)	(3,273)	57%	170	-	170
Unmade Road and Carpark Construction												
94. SCS - Speedwell Street Somerville	-	-	-	-	-	-	-	-	-	(180)	(164)	(16)
218. Unsealed road investigations	-	-	-	-	(40)	-	(40)	(40)	-	40	-	40
1019. Mt Eliza Car Parking Strategy	-	-	-	-	(50)	-	(50)	(50)	-	-	-	-
Total Unmade Road and Carpark Construction	-	-	-	-	(90)	-	(90)	(90)	-	(140)	(164)	24

Capital Works - By Program

x indicate multi year project

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	Expenditure									Income		
	YTD Actuals	% of Annual Forecast	YTD Commitments	YTD Actuals plus Commitments	Annual Budget	Carry Forward Budget	Adjusted Budget	Annual Forecast	Variance Fav/(Unfav)	Approved Annual Forecast	YTD Actuals	Variance Fav/(Unfav)
	\$'000	%	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000
Equestrian and Mountain Bike and Walking Trail Improvements												
507. Frankston -Flinders Road Trail Upgrades	(6)	225%	-	(6)	-	(3)	(3)	(3)	225%	-	-	-
964. Peninsula Strategic Trails Minor Works	-	-	-	-	(30)	-	(30)	(30)	-	-	-	-
1044. Whitecliffs to Cameron's Bight Bay Trail Improvements	(50)	100%	-	(50)	(50)	-	(50)	(50)	100%	-	-	-
1048. Somerville to Baxter Bike Path	(1)	1%	-	(1)	(100)	-	(100)	(100)	1%	-	-	-
Total Equestrian and Mountain Bike and Walking Trail Improvements	(57)	31%	-	(57)	(180)	(3)	(183)	(183)	31%	-	-	-
Stormwater Management												
64. Cook Street Outfall Upgrade	(5)	2%	-	(5)	(220)	-	(220)	(220)	2%	-	-	-
148. Shire wide flood mapping and floor level survey	-	-	-	-	-	(11)	(11)	(11)	-	-	-	-
149. Drainage design and investigation	(32)	16%	(34)	(66)	(200)	-	(200)	(200)	33%	-	-	-
150. Muir Court Pump Station, Rosebud	(4)	21%	-	(4)	-	(17)	(17)	(17)	21%	-	-	-
151. Boneo Road Drain Catchment Flood Mitigation, Rosebud	(20)	7%	-	(20)	-	(294)	(294)	(294)	7%	-	-	-
153. Flinders Catchment and Flood Mitigation	16	(6%)	-	16	(250)	-	(250)	(250)	(6%)	-	-	-
168. Drainage soak pit upgrades	(150)	50%	(213)	(363)	(300)	-	(300)	(300)	121%	-	-	-
197. Emergency Drainage Works	(655)	62%	(294)	(949)	(1,050)	-	(1,050)	(1,050)	90%	-	-	-
209. Development engineering minor works contributions	(8)	22%	(3)	(11)	(35)	-	(35)	(35)	31%	-	-	-
382. Mount Martha Public Golf course drainage and Irrigation renewal project.	(30)	61%	(19)	(49)	(50)	-	(50)	(50)	98%	-	-	-
452. Shire wide drainage outfall upgrades	(32)	85%	(15)	(47)	-	(38)	(38)	(38)	124%	-	-	-
535. Drainage at Boneo Reserve	(2)	1%	-	(2)	(231)	-	(231)	(231)	1%	-	-	-
751. Balcombe Estuary sediment minimisation program.	(26)	17%	(5)	(31)	-	(150)	(150)	(150)	21%	-	-	-
782. Roberts Road Mornington Drainage Improvements	(90)	257%	-	(90)	-	(35)	(35)	(35)	257%	-	-	-
819. Bittern Wetlands and Retarding Basin	-	-	-	-	-	(5)	(5)	(5)	-	-	-	-
845. Bike Safe Pit Lids Replacement	(37)	37%	(63)	(100)	(100)	-	(100)	(100)	100%	-	-	-
900. Drainage Upgrade - Arundel Crt-Walkers Rd, Mount Eliza	-	-	-	-	(200)	-	(200)	(200)	-	-	-	-
1030. Drainage upgrade works Patterson Grove Flinders	-	-	-	-	-	(16)	(16)	(16)	-	-	-	-
1071. Shoreham Coastal Village Drainage Plan	-	-	-	-	(50)	-	(50)	(50)	-	-	-	-
Total Stormwater Management	(1,074)	33%	(646)	(1,721)	(2,686)	(565)	(3,251)	(3,251)	53%	-	-	-
Sporting Field Renewal and Improvements												
125. Sports Fields Lighting Renewal	-	-	(100)	(100)	(100)	-	(100)	(100)	100%	-	-	-
228. Tennis Strategy Implementation	(62)	48%	-	(62)	(100)	(29)	(129)	(129)	48%	-	-	-
274. Red Hill Recreation Reserve Lighting	(60)	91%	(8)	(67)	-	(66)	(66)	(66)	102%	-	-	-
492. Dallas Brooks Soccer Fields Reconstruction	(8)	28%	-	(8)	-	(27)	(27)	(27)	28%	-	-	-
493. Truemans Rd Reserve Oval 1	(18)	39%	(30)	(48)	-	(47)	(47)	(47)	104%	25	-	25
495. Truemans Rd Netball Courts	(13)	1%	(0)	(14)	(820)	(300)	(1,120)	(1,120)	1%	105	-	105
501. Narambi Reserve Junior Oval Design	(3)	3%	(52)	(56)	(100)	-	(100)	(100)	56%	-	-	-
780. Crib Point Oval Rehabilitation	(416)	43%	(429)	(846)	(960)	-	(960)	(960)	88%	-	-	-
864. Red Hill Recreation Reserve - Tennis Court Renewal	(1)	1%	-	(1)	(230)	-	(230)	(230)	1%	-	-	-
866. Dromana Netball Courts Relocation	(14)	71%	-	(14)	(20)	-	(20)	(20)	71%	-	-	-
898. Sports Growth Lighting Package	(21)	1%	(1,134)	(1,155)	(620)	(936)	(1,556)	(1,556)	74%	-	60	(60)
899. Southern Peninsula Sports Lighting	(9)	2%	(504)	(514)	(250)	(246)	(496)	(496)	103%	25	-	25
906. Sorrento Netball Courts	-	-	-	-	(15)	-	(15)	(15)	-	-	-	-
907. Balnarring Recreation Reserve Oval Rehabilitation	(3)	5%	(30)	(32)	(50)	-	(50)	(50)	64%	-	-	-
911. Olympic Park Senior Oval Rehabilitation	(1)	2%	(30)	(31)	(80)	-	(80)	(80)	39%	-	-	-
1039. Somerville Soccer Reserve	-	-	-	-	(50)	-	(50)	(50)	-	-	-	-
1047. Sports Shelters Mount Eliza Football Netball Club	(40)	100%	-	(40)	(40)	-	(40)	(40)	100%	-	-	-
1067. Rye Tennis Club Sporting Lights	(162)	100%	-	(162)	(162)	-	(162)	(162)	100%	-	-	-
Total Sporting Field Renewal and Improvements	(832)	16%	(2,318)	(3,150)	(3,597)	(1,651)	(5,248)	(5,248)	60%	155	60	95

Capital Works - By Program

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	Expenditure									Income		
	YTD Actuals \$'000	% of Annual Forecast %	YTD Commitments \$'000	YTD Actuals plus Commitments \$'000	Annual Budget \$'000	Carry Forward Budget \$'000	Adjusted Budget \$'000	Annual Forecast \$'000	Variance Fav/(Unfav) %	Approved Annual		
										Forecast \$'000	YTD Actuals \$'000	Variance Fav/(Unfav) \$'000
Playspace Renewal and Improvements												
170. Playspace Strategy Design and Construction	(40)	6%	(33)	(72)	(540)	(149)	(689)	(689)	10%	-	-	-
171. Playspace Component Renewal Works	(142)	64%	(74)	(215)	(220)	-	(220)	(220)	98%	-	-	-
172. Planning and Design of Future Playspace Program	(2)	1%	(37)	(39)	(165)	(38)	(203)	(203)	19%	-	-	-
524. Hastings Foreshore and Splash Park	(1)	1%	(24)	(25)	(50)	-	(50)	(50)	49%	-	-	-
1028. New Playground Barcoo Street, Hastings	(5)	2%	(115)	(120)	-	(210)	(210)	(210)	57%	-	-	-
Total Playspace Renewal and Improvements	(189)	14%	(283)	(472)	(975)	(397)	(1,372)	(1,372)	34%	-	-	-
Parks and Open Space Renewal and Improvements												
92. Mt Martha Skate Park	(9)	1%	-	(9)	-	(767)	(767)	(767)	1%	-	-	-
221. Balnarring Civic Reserve Master Plan Implementation	(12)	14%	(4)	(16)	-	(85)	(85)	(85)	19%	-	-	-
222. Merricks Station Grounds Master Plan	(44)	29%	(28)	(72)	(150)	-	(150)	(150)	48%	-	-	-
224. Red Hill Station Ground Master Plan	(1)	1%	(53)	(54)	(104)	-	(104)	(104)	52%	-	-	-
312. Somerville Skate Park	(8)	15%	(1)	(9)	(25)	(29)	(54)	(54)	16%	-	-	-
373. French Street Community Environment Park, Rye	(2)	1%	(50)	(52)	(100)	(32)	(132)	(132)	39%	-	-	-
718. Civic Reserve Sporting Precinct	(420)	90%	(17)	(438)	-	(468)	(468)	(468)	93%	300	-	300
929. Informal recreation asphalt renewal	-	-	-	-	(48)	-	(48)	(48)	-	-	-	-
1053. Police Point Master Plan Implementation	(4)	7%	-	(4)	(60)	-	(60)	(60)	7%	-	-	-
Total Parks and Open Space Renewal and Improvements	(500)	27%	(153)	(653)	(487)	(1,381)	(1,868)	(1,868)	35%	300	-	300
Marine Structure Renewal and Improvements												
67. Hastings Boat Ramp	(53)	8%	-	(53)	(630)	-	(630)	(630)	8%	630	-	630
136. Marine Structure Renewal	(232)	36%	(407)	(639)	(639)	-	(639)	(639)	100%	639	-	639
750. Safety Beach Rock Revetment Remedial Works	(12)	5%	-	(12)	(250)	-	(250)	(250)	5%	-	-	-
Total Marine Structure Renewal and Improvements	(297)	20%	(407)	(705)	(1,519)	-	(1,519)	(1,519)	46%	1,269	-	1,269
Foreshore Camping Ground Improvements												
43. Foreshore Camping Renewal and Improvement Works	(34)	10%	(111)	(145)	(150)	(184)	(334)	(334)	43%	-	-	-
Total Foreshore Camping Ground Improvements	(34)	10%	(111)	(145)	(150)	(184)	(334)	(334)	43%	-	-	-
Signage Improvements												
164. Regulatory and Directional Signage	-	-	(17)	(17)	(50)	-	(50)	(50)	34%	-	-	-
333. Corporate Signage upgrade/renewal	(9)	37%	(9)	(19)	(25)	-	(25)	(25)	74%	-	-	-
971. Safer Speed Limits	(7)	10%	(186)	(192)	(65)	-	(65)	(65)	296%	-	-	-
Total Signage Improvements	(16)	11%	(212)	(228)	(140)	-	(140)	(140)	163%	-	-	-
Street Lighting Renewal and Improvements												
195. Urgent lighting requests	(46)	92%	(2)	(48)	(50)	-	(50)	(50)	96%	0	1	(1)
Total Street Lighting Renewal and Improvements	(46)	92%	(2)	(48)	(50)	-	(50)	(50)	96%	0	1	(1)

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	Expenditure									Income		
	YTD Actuals \$'000	% of Annual Forecast %	YTD Commitments \$'000	YTD Actuals plus Commitments \$'000	Annual	Carry Forward	Adjusted	Annual	Variance	Approved	YTD Actuals \$'000	Variance
					Budget \$'000	Budget \$'000	Budget \$'000	Forecast \$'000	Fav/(Unfav) %	Annual Forecast \$'000		Fav/(Unfav) \$'000
Streetscape Renewal and Improvements												
7. Hastings Streetscape Plan	(607)	24%	(519)	(1,126)	(625)	(1,868)	(2,493)	(2,493)	45%	-	-	-
45. Sorrento Streetscape Strategy	(510)	43%	(225)	(735)	-	(1,176)	(1,176)	(1,176)	63%	-	-	-
53. Jetty Road Streetscape Works	(5)	24%	(9)	(14)	-	(22)	(22)	(22)	63%	-	-	-
236. Empire Street Mall Streetscape	(11)	43%	-	(11)	-	(25)	(25)	(25)	43%	-	-	-
762. Rye Township Plan - Foreshore Camping Reconfiguration	(30)	6%	-	(30)	(530)	-	(530)	(530)	6%	-	-	-
810. Rye Township Plan - Napier Street Plaza	(40)	7%	(49)	(89)	(500)	(66)	(566)	(566)	16%	-	-	-
961. Mornington Peninsula Smart Parking and Amenities for High Demand Areas	(309)	61%	(57)	(366)	-	(504)	(504)	(504)	73%	100	100	-
1075. Rye Township Foreshore Playground Picnic Tables	-	-	-	-	(45)	-	(45)	(45)	-	-	-	-
Total Streetscape Renewal and Improvements	(1,512)	28%	(858)	(2,370)	(1,700)	(3,661)	(5,361)	(5,361)	44%	100	100	-
Timber Structures Renewals												
56. Timber Structures Renewal	(192)	43%	(258)	(450)	(450)	-	(450)	(450)	100%	-	-	-
Total Timber Structures Renewals	(192)	43%	(258)	(450)	(450)	-	(450)	(450)	100%	-	-	-
Township Placemaking Improvements												
47. Township Placemaking Implementation	-	-	(1)	(1)	(400)	(52)	(452)	(452)	0%	0	0	(0)
Total Township Placemaking Improvements	-	-	(1)	(1)	(400)	(52)	(452)	(452)	0%	0	0	(0)
Briars Management Program												
280. Briars Depot OHS and service improvements	(12)	14%	(14)	(26)	(90)	-	(90)	(90)	29%	-	-	-
336. Briars fleet management	(85)	65%	-	(85)	(130)	-	(130)	(130)	65%	-	-	-
719. Briars Emergency Management Plan	(1)	2%	(46)	(48)	(65)	-	(65)	(65)	73%	-	-	-
724. Briars toilet improvements	(14)	62%	(8)	(22)	-	(23)	(23)	(23)	97%	-	-	-
1042. Briars Improvements Mornington Peninsula Astronomical Society	-	-	-	-	(10)	-	(10)	(10)	-	-	-	-
1080. Briars Culvert Bridge	(2)	7%	-	(2)	(25)	-	(25)	(25)	7%	-	-	-
Total Briars Management Program	(114)	33%	(68)	(183)	(320)	(23)	(343)	(343)	53%	-	-	-
Coastal Management and Improvements												
x 237. Rye Foreshore Improvement Works	(21)	6%	(394)	(415)	-	(353)	(353)	(353)	118%	-	-	-
281. Safety Beach Master Plan Implementation	(36)	36%	(68)	(104)	(100)	-	(100)	(100)	104%	-	-	-
533. Hastings Sound Shell	(29)	13%	(31)	(59)	(200)	(27)	(227)	(227)	26%	-	-	-
1033. Sorrento Foreshore Master Plan Implementation	-	-	(5)	(5)	(80)	-	(80)	(80)	6%	-	-	-
Total Coastal Management and Improvements	(86)	11%	(497)	(583)	(380)	(380)	(760)	(760)	77%	-	-	-
Landfill Management and Infrastructure Improvements												
208. Resource Recovery Centre Renewal and Upgrades	-	-	-	-	(30)	-	(30)	(30)	-	-	-	-
246. Rye Landfill Cell 3	(12)	10%	(62)	(75)	-	(124)	(124)	(124)	60%	-	-	-
401. Tyabb Waste Disposal Centre Rejuvenation Works	-	-	-	-	(75)	-	(75)	(75)	-	-	-	-
447. Landfill Capping Rehabilitation Works - Crib Point	-	-	-	-	-	(58)	(58)	(58)	-	-	-	-
736. Enclosed bins for ewaste	(25)	7%	(338)	(363)	-	(360)	(360)	(360)	101%	218	-	218
1018. Resource Recovery Centres Fire Fighting Upgrades	(172)	57%	(172)	(344)	(300)	-	(300)	(300)	115%	-	-	-
Total Landfill Management and Infrastructure Improvements	(209)	22%	(572)	(781)	(405)	(542)	(947)	(947)	82%	218	-	218

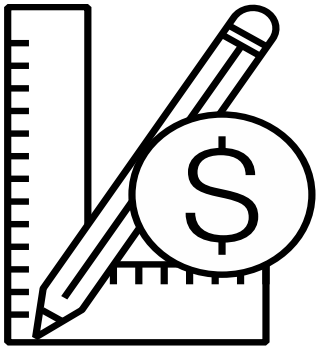
Capital Works - By Program

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	Expenditure									Income		
	YTD Actuals \$'000	% of Annual Forecast %	YTD Commitments \$'000	YTD Actuals plus Commitments \$'000	Annual Budget \$'000	Carry Forward Budget \$'000	Adjusted Budget \$'000	Annual Forecast \$'000	Variance Fav/(Unfav) %	Approved Annual	Variance	
										Forecast \$'000	YTD Actuals \$'000	Fav/(Unfav) \$'000
Vegetation Management and Fire Prevention												
15. Strategic Water Tank	(2)	4%	-	(2)	(50)	-	(50)	(50)	4%	-	-	-
678. Fire Access Tracks Signage and Surface infrastructure	-	-	(42)	(42)	-	(42)	(42)	(42)	100%	-	-	-
Total Vegetation Management and Fire Prevention	(2) ▲	2%	(42)	(43)	(50)	(42)	(92)	(92)	47%	-	-	-
Water Conservation												
754. Civic Reserve, Mornington- Wetland and rain gardens	(8)	2%	(22)	(30)	(225)	(115)	(340)	(340)	9%	-	-	-
759. Elgan Avenue Rye- Coastal Bio Infiltration Basin	(3)	1%	-	(3)	(350)	-	(350)	(350)	1%	-	83	(83)
Total Water Conservation	(11) ▲	2%	(22)	(33)	(575)	(115)	(690)	(690)	5%	-	83	(83)
Total Capital Works	(29,079) ▲	31%	(48,825)	(77,904)	(70,443)	(22,948) ▲	(93,390)	(93,277)	84%	15,584	460	15,125

Priority Project



Priority Projects - By Unit

	Expenditure									Income		
	YTD Actuals	% of Annual	YTD	YTD Actuals	Annual	Carry Forward	Adjusted	Annual	Variance	Approved	YTD Actuals	Variance
	\$'000	Forecast	Commitments	plus	Budget	Budget	Budget	Forecast	Fav/(Unfav)	Annual	\$'000	Fav/(Unfav)
	%	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000
Director Communities												
1057. National Science Week	(14)	109%	(0)	(14)	-	(13)	(13)	(13)	112%	-	-	-
Total Director Communities	(14)	109%	(0)	(14)	-	(13)	(13)	(13)	112%	-	-	-
Director Place												
596. EPA Research Dumping	-	-	-	-	-	(18)	(18)	(18)	-	-	-	-
Total Director Place	-	-	-	-	-	(18)	(18)	(18)	-	-	-	-
Planning Services												
459. Heritage Review - Stage 4	-	-	-	-	(50)	(30)	(80)	(80)	-	-	-	-
567. Tootgarook Wetland Management Plan and Implementation	-	-	-	-	(100)	(80)	(180)	(180)	-	-	-	-
575. Dromana Township Plan	-	-	-	-	-	(22)	(22)	(22)	-	-	-	-
578. Green Wedge Management Plan and Implementation	-	-	-	-	(40)	(36)	(76)	(76)	-	-	-	-
585. Heritage Review Blairgowrie-Portsea	(4)	38%	(9)	(13)	-	(12)	(12)	(12)	110%	-	-	-
606. Character Assessment and Guidelines	(49)	298%	-	(49)	-	(16)	(16)	(16)	298%	-	-	-
609. Local Housing and Settlement Strategy and Implementation	(8)	6%	(1)	(10)	-	(141)	(141)	(141)	7%	-	-	-
659. Township Plans	(4)	7%	(47)	(51)	(50)	(13)	(63)	(63)	81%	-	-	-
697. Industrial Land Strategy Implementation	-	-	(45)	(45)	(50)	-	(50)	(50)	91%	-	-	-
698. Planning Scheme Review Implementation	(9)	7%	(9)	(19)	(50)	(80)	(130)	(130)	14%	-	-	-
699. Major Activity Centres Car Park Overlay	-	-	-	-	(200)	(120)	(320)	(320)	-	-	-	-
702. Tyabb Airfield Precinct Plan implementation	(86)	161%	(25)	(110)	(30)	(23)	(53)	(53)	208%	-	-	-
879. Coastal Villages and Neighbourhoods Strategy	(69)	78%	(0)	(69)	-	(89)	(89)	(89)	78%	-	-	-
970. Heritage Overlay - Planning Scheme Amendments	-	-	-	-	(50)	-	(50)	(50)	-	-	-	-
993. Tyabb Streetscape Design Framework	-	-	-	-	(50)	-	(50)	(50)	-	-	-	-
1003. Mornington Peninsula 2050	-	-	-	-	(25)	-	(25)	(25)	-	-	-	-
Total Planning Services	(230)	17%	(136)	(366)	(695)	(662)	(1,357)	(1,357)	27%	-	-	-
Environment Protection												
464. Review of Domestic Animal Management Plan	(3)	168%	(3)	(7)	-	(2)	(2)	(2)	337%	-	-	-
595. Septic/Waste Water Program	(35)	40%	-	(35)	-	-	-	(89)	40%	89	38	51
984. Shire Wastewater Management Plan	(7)	9%	(21)	(28)	(80)	-	(80)	(80)	35%	-	-	-
1073. Crib Point Fire Brigade Signage	(8)	100%	-	(8)	(8)	-	(8)	(8)	100%	-	-	-
Total Environment Protection	(54)	30%	(24)	(78)	(88)	(2)	(90)	(179)	44%	89	38	51
Innovation and Advocacy												
572. Shire Strategic Plan 2017-2020	-	-	-	-	-	(20)	(20)	(20)	-	-	-	-
605. M/ton Peninsula Branded Produce	-	-	-	-	-	(28)	(28)	(36)	-	8	9	(1)
607. Marine Industrial Precinct Zone	(21)	58%	-	(21)	-	(35)	(35)	(35)	58%	-	-	-
904. Strategic Plan - Food, Beverage and Agriculture Economy	-	-	-	-	(65)	-	(65)	(75)	-	-	-	-
1085. Business Victoria Local Events Program	-	-	-	-	-	(15)	(15)	(15)	-	-	-	-
Total Innovation and Advocacy	(21)	11%	-	(21)	(65)	(99)	(164)	(182)	11%	8	9	(1)

Priority Projects - By Unit

	Expenditure									Income		
	YTD Actuals	% of Annual Forecast	YTD Commitments	YTD Actuals plus Commitments	Annual Budget	Carry Forward Budget	Adjusted Budget	Annual Forecast	Variance Fav/(Unfav)	Approved Annual Forecast	YTD Actuals	Variance Fav/(Unfav)
	\$'000	%	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000
Infrastructure Strategy & Climate Change												
86. Briars Homestead Heritage Works	-	-	-	-	-	(2)	(2)	(2)	-	-	-	-
101. Living Rivers Projects (Melb Water)	-	-	-	-	-	(54)	(54)	(69)	-	15	-	15
105. Corporate Water Conservation Program	-	-	-	-	(15)	(11)	(26)	(26)	-	-	-	-
271. Integrated Water Management Strategic Planning	(17)	35%	(1)	(17)	(30)	(18)	(48)	(48)	36%	-	-	-
340. Climate adaptation action plan	(25)	56%	(11)	(36)	-	(45)	(45)	(45)	80%	-	-	-
423. Community Facilities Fit For Purpose Township Assessments	(31)	31%	(10)	(41)	(100)	-	(100)	(100)	41%	-	-	-
442. Bay Trails and Strategic Network Paths	(1)	6%	-	(1)	-	(4)	(4)	(13)	6%	9	-	9
448. Connecting Shire Facilities to Sewerage	(146)	408%	(160)	(306)	-	(36)	(36)	(36)	855%	-	-	-
530. Shire Wide Paid Parking Assessment	(4)	5%	(0)	(4)	(75)	-	(75)	(75)	5%	-	-	-
546. Street Lighting Bulk LED Upgrade	(625)	90%	(55)	(680)	-	(693)	(693)	(693)	98%	-	-	-
640. Carbon Neutrality (PV/Solar Cells)	(1)	100%	-	(1)	-	(1)	(1)	(1)	100%	-	-	-
682. Balnarring Scout Group - Relocation Project	-	-	-	-	-	(20)	(20)	(20)	-	-	-	-
689. Footpath Network Condition Data and Video Survey	(92)	79%	-	(92)	-	(117)	(117)	(117)	79%	-	-	-
691. FWD Testing (Sample Audit) for ageing roads	-	-	(70)	(70)	(75)	-	(75)	(75)	93%	-	-	-
743. Sorrento Commercial Area Parking Management Study & Sorrento Integrated Transport Action Plan	-	-	(32)	(32)	-	(32)	(32)	(32)	98%	-	-	-
757. Carbon Neutrality - Energy Efficiency Planning	(5)	100%	-	(5)	-	(5)	(5)	(5)	100%	-	-	-
774. Hillview Community Reserve Master Plan	(4)	10%	-	(4)	-	(46)	(46)	(46)	10%	-	-	-
779. Sporting Facilities Needs Assessment & Stadium Strategy	(8)	7%	(54)	(61)	(60)	(60)	(120)	(120)	51%	-	-	-
799. Climate change community engagement programs	(3)	3%	-	(3)	(40)	(43)	(83)	(83)	3%	-	-	-
842. Sports Capacity Plan- Vol 2 Assessment Tool	-	-	(27)	(27)	-	(30)	(30)	(30)	91%	-	-	-
856. Master Planning for Rye Community House collaborative community precinct project	(9)	100%	-	(9)	-	(9)	(9)	(9)	100%	-	-	-
869. Merricks community tennis courts contribution	(37)	100%	-	(37)	(10)	(27)	(37)	(37)	100%	-	-	-
913. Pavilion Strategy Review/Audit	-	-	-	-	(80)	-	(80)	(80)	-	-	-	-
946. No-Use Water Meter Removal	-	-	-	-	(73)	-	(73)	(73)	-	-	-	-
963. Municipal Offices Electric Vehicle Infrastructure Feasibility Assessment	(9)	30%	-	(9)	(30)	-	(30)	(30)	30%	-	-	-
967. Mt Martha Public Golf Course Strategic Review	(3)	5%	-	(3)	(60)	-	(60)	(60)	5%	-	-	-
977. Feasibility Study -MPSC Stormwater Quality In-Lieu Contributions Scheme	-	-	-	-	-	-	-	-	-	-	15	(15)
983. Mornington Peninsula Towards Zero Road Safety Strategy	(11)	21%	(34)	(45)	(20)	-	(20)	(50)	90%	15	9	6
988. Asset Management Strategy Review	(21)	42%	(34)	(55)	(50)	-	(50)	(50)	111%	-	-	-
994. Southern Peninsula Journey Travel Times	-	-	-	-	(30)	-	(30)	(30)	-	-	-	-
1002. Transport to 2050	-	-	-	-	(100)	-	(100)	(100)	-	-	-	-
1004. Tyabb-Somerville Recycled Water Scheme: implementation plan	-	-	-	-	(600)	-	(600)	(200)	-	-	-	-
1020. Embedding ESD Principles - Implementation	(19)	64%	(2)	(21)	(30)	-	(30)	(30)	69%	-	-	-
1077. Point Leo Surf Life Saving Club Contribution	-	-	-	-	(20)	-	(20)	(20)	-	-	-	-
1082. Investigation of pedestrian safety at Frankston-Flinders Rd Crossing	-	-	-	-	(15)	-	(15)	(15)	-	-	-	-
1091. RideSafe Strategy Network Risk Assessment	-	-	-	-	-	-	-	(30)	-	30	30	-
Total Infrastructure Strategy & Climate Change	(1,069)	44%	(490)	(1,559)	(1,513)	(1,251)	(2,765)	(2,448)	64%	69	54	15

Priority Projects - By Unit

	Expenditure									Income		
	YTD Actuals \$'000	% of Annual Forecast %	YTD Actuals plus		Annual Budget \$'000	Carry Forward Budget \$'000	Adjusted Budget \$'000	Annual Forecast \$'000	Variance Fav/(Unfav) %	Approved Annual Forecast \$'000	YTD Actuals \$'000	Variance Fav/(Unfav) \$'000
			YTD Commitments \$'000	YTD Commitments \$'000								
Infrastructure Services												
35. Waste Strategy Implementation	(88)	-	(48)	(136)	-	-	-	-	-	-	-	-
196. Roadside Fire Management Works	-	-	-	-	-	(606)	(606)	(156)	-	-	-	-
201. Boat ramp dredging	-	-	(27)	(27)	(60)	(34)	(94)	(94)	29%	60	-	60
248. Roadside Weeds & Pest Management	-	-	-	-	-	-	-	(16)	-	16	16	-
251. Peri Urban Fringe Weeds Program	(20)	37%	(35)	(55)	-	-	-	(55)	100%	55	55	-
313. MPSC Boat Ramps Sediment Management Strategy 2017/27	(9)	10%	(1)	(11)	(45)	(49)	(94)	(94)	11%	45	-	45
346. Norfolk Reserve Vegetation Offset	-	-	-	-	(8)	-	(8)	(8)	-	-	-	-
354. Westempot Ecology Protection	-	-	-	-	-	-	-	-	-	-	13	(13)
357. The Eyrie Vegetation Offset	(3)	41%	(5)	(8)	(8)	-	(8)	(8)	100%	-	-	-
472. Buxton Reserve Vegetation Offset	(5)	55%	(5)	(10)	(10)	-	(10)	(10)	100%	-	-	-
474. Implementation of Biodiversity Conservation Plan	(4)	5%	(0)	(5)	(95)	-	(95)	(95)	5%	-	-	-
661. Restoring Coast Banksia Woodland on Mornington Peninsula Coast	-	-	-	-	-	(10)	(10)	(10)	-	-	-	-
662. Biodiversity On Ground Actions	(7)	34%	(14)	(21)	-	(4)	(4)	(21)	100%	17	17	-
669. Local Landcare Initiative	(23)	43%	-	(23)	-	-	-	(53)	43%	53	53	-
781. Management of High Risk Trees	-	-	-	-	-	(12)	(12)	-	-	-	-	-
798. Foreshore educational bin stations	(11)	78%	-	(11)	-	(14)	(14)	(14)	78%	-	-	-
849. Briars Deceased Estate Bequest	-	-	(12)	(12)	-	(26)	(26)	(26)	45%	-	-	-
884. Melbourne Water Corridors of Green Grant	(79)	918%	(147)	(226)	-	(9)	(9)	(9)	2627%	-	248	(248)
969. Briars Ark	-	-	-	-	(25)	-	(25)	(25)	-	-	-	-
1015. Community Capital Infrastructure Project Support - (Regulatory & Statutory Approvals).	(15)	29%	(10)	(25)	(50)	-	(50)	(50)	50%	-	-	-
1036. Cooker/Fryer for Rye Rowley Reserve Clubrooms	(13)	100%	-	(13)	(13)	-	(13)	(13)	100%	-	-	-
1050. Biolinks weed management	(88)	25%	(33)	(121)	(360)	-	(360)	(360)	34%	-	-	-
1058. Next Generation of Maintenance Contracts	-	-	-	-	-	(150)	(150)	(150)	-	-	-	-
1072. Resilient Melbourne Operating and Funding Model	(15)	100%	-	(15)	(15)	-	(15)	(15)	100%	-	-	-
1079. Community Engagement Plan for 50 Flinders Street Rye	(2)	12%	-	(2)	(20)	-	(20)	(20)	12%	-	-	-
1087. Caring for our local environment	(6)	10%	(17)	(24)	-	(62)	(62)	(62)	38%	-	-	-
1090. Shire Wide Recycling	-	-	-	-	-	(1,334)	(1,334)	(1,334)	-	-	-	-
Total Infrastructure Services	(391)	14%	(353)	(744)	(709)	(2,310)	(3,019)	(2,697)	28%	246	402	(156)
Project Delivery												
639. Pt Nepean Rd Streetscape Design	(1)	2%	(4)	(5)	-	(34)	(34)	(34)	14%	-	-	-
Total Project Delivery	(1)	2%	(4)	(5)	-	(34)	(34)	(34)	14%	-	-	-
Family Services & Community Planning												
403. Community Houses and Centres Feasibility Study	-	-	-	-	-	(46)	(46)	(46)	-	-	-	-
621. Tjaegan Wilson-Blow Reconciliation Award	-	-	-	-	-	(1)	(1)	(1)	-	-	-	-
622. Training for CTC Committee	(6)	109%	-	(6)	-	(5)	(5)	(5)	109%	-	-	-
624. Walk To School	(10)	51%	(0)	(10)	-	(20)	(20)	(20)	54%	-	-	-
625. Peninsula Pride	(5)	105%	(2)	(7)	-	(5)	(5)	(5)	136%	-	-	-
637. Schoolies Week Project	(14)	52%	-	(14)	-	(15)	(15)	(27)	52%	11	11	-
638. Willum Warrain	-	-	-	-	-	(51)	(51)	(51)	-	-	-	-
641. Small Talk Program	(2)	28%	(2)	(5)	-	(8)	(8)	(8)	57%	-	-	-
644. French Street Rye, Community Park	-	-	-	-	-	(5)	(5)	(5)	-	-	-	-
647. Aboriginal Community Dev Symposium	-	-	-	-	-	(5)	(5)	(5)	-	-	-	-
649. Universal Access Planning & Cha	-	-	(5)	(5)	-	(4)	(4)	(4)	106%	-	-	-
650. FREEZA (D&A Free Entertainment)	(1)	5%	-	(1)	-	(26)	(26)	(26)	5%	-	12	(12)
653. School Focussed	(110)	46%	(16)	(126)	-	(113)	(113)	(238)	53%	125	127	(2)
655. Inclusive Arts Program	(1)	1%	(5)	(6)	(50)	-	(50)	(50)	11%	-	-	-
671. Koolin Balit - Aboriginal Health Coordinator	-	-	-	-	-	(30)	(30)	(30)	-	-	-	-
752. Welcome Bubups to Country Ceremony	-	-	-	-	-	(9)	(9)	(9)	-	-	-	-

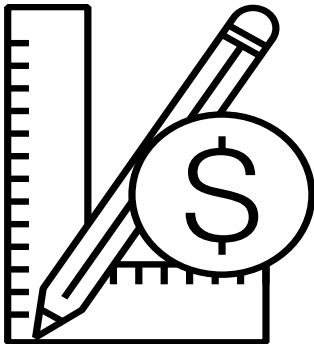
Priority Projects - By Unit

	Expenditure										Income		
	YTD Actuals	% of Annual	YTD	YTD Actuals	Annual	Carry Forward	Adjusted	Annual	Variance	Approved	YTD Actuals	Variance	
	\$'000	Forecast	Commitments	plus	Budget	Budget	Budget	Forecast	Fav/(Unfav)	Annual	YTD Actuals	Fav/(Unfav)	
	%	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	
844. Gender Equality Strategy	(1)	7%	(6)	(7)	(20)	-	(20)	(20)	35%	-	-	(0)	
848. Youth Services Branding Activation	(15)	84%	-	(15)	-	(17)	(17)	(17)	84%	-	-	-	
852. All access Training and Conference attendance	-	-	-	-	-	(27)	(27)	(27)	-	-	-	-	
855. Aboriginal Mens shed at Willum Warrain Aboriginal Gathering Place	-	-	-	-	-	(34)	(34)	(34)	-	-	-	-	
863. Community House Reactivation	(92)	41%	(6)	(98)	-	(29)	(29)	(225)	44%	165	94	71	
872. Rye Seaside Scavenge Festival	(6)	100%	-	(6)	(6)	-	(6)	(6)	100%	-	-	-	
888. Baby Makes 3	(11)	32%	(0)	(12)	(35)	-	(35)	(35)	33%	-	-	-	
897. Kindergarten Central Enrolment Development Grant	(5)	42%	(2)	(8)	-	(13)	(13)	(13)	59%	-	-	-	
1037. Contribution for the LifeChanger program	(16)	100%	-	(16)	(16)	-	(16)	(16)	100%	-	-	-	
1059. Kindergarten Capacity Assessment	(29)	72%	(12)	(41)	-	(40)	(40)	(40)	102%	-	-	-	
1088. M&CH Legal Services Trial	-	-	-	-	-	(76)	(76)	(30)	-	-	-	-	
Total Family Services & Community Planning	(324)	33%	(56)	(380)	(127)	(581)	(707)	(993)	38%	302	245	57	
Aged and Disability Services													
618. Equipment Pilot	(1)	10%	-	(1)	-	(8)	(8)	(8)	10%	-	-	-	
619. HACC Transition and Minor Capital	(70)	97%	-	(70)	-	(72)	(72)	(72)	97%	-	-	-	
956. Community Transport Program Expansion	(15)	77%	-	(15)	(20)	-	(20)	(20)	77%	-	-	-	
Total Aged and Disability Services	(86)	86%	-	(86)	(20)	(80)	(100)	(100)	86%	-	-	-	
Arts and Culture													
614. MPRG Redevelopment Plan	-	-	-	-	-	(43)	(43)	(43)	-	-	-	-	
681. Graffiti Prevention - Murals	-	-	-	-	(45)	-	(45)	(45)	-	-	-	-	
854. Maintenance and growth of Peninsula Chamber Orchestra	(20)	100%	(2)	(22)	(20)	-	(20)	(20)	109%	-	-	-	
966. Shire Archives Preservation and Management Project	(18)	21%	-	(18)	(89)	-	(89)	(89)	21%	-	-	-	
Total Arts and Culture	(38)	19%	(2)	(40)	(153)	(43)	(196)	(196)	20%	-	-	-	
Property and Strategy													
117. Hastings Boat Ramp Master Plan	(30)	76%	-	(30)	-	(39)	(39)	(39)	76%	-	-	-	
282. Safety Beach Coastal Processes Study	(3)	36%	-	(3)	-	(7)	(7)	(7)	36%	-	-	-	
582. Hastings Foreshore Landscape M/Plan	-	-	-	-	-	(23)	(23)	(23)	-	-	-	-	
741. Mount Eliza Coastal Management Plan	-	-	-	-	-	(55)	(55)	(55)	-	-	-	-	
742. Portsea Coastal Management Plan	-	-	-	-	-	(55)	(55)	(55)	-	-	-	-	
744. Western Sister Master Plan	(10)	19%	(24)	(33)	-	(50)	(50)	(50)	66%	-	-	-	
755. Sorrento Foreshore Masterplans	(20)	90%	(6)	(26)	-	(22)	(22)	(22)	117%	-	-	-	
1034. Rental Assistance for Western Port Coast Guard	(8)	100%	-	(8)	(8)	-	(8)	(8)	100%	-	-	-	
1060. Council assistance to emergency services (CFA)	-	-	-	-	-	(300)	(300)	(300)	-	-	-	-	
1074. Coastal Advisory Groups Support	-	-	-	-	(20)	-	(20)	(20)	-	-	-	-	
Total Property and Strategy	(70)	12%	(30)	(99)	(28)	(551)	(579)	(579)	17%	-	-	-	

Priority Projects - By Unit

	Expenditure									Income		
	YTD Actuals \$'000	% of Annual Forecast	YTD Commitments \$'000	YTD Actuals plus Commitments \$'000	Annual Budget \$'000	Carry Forward Budget \$'000	Adjusted Budget \$'000	Annual Forecast \$'000	Variance Fav/(Unfav) %	Approved Annual	YTD Actuals \$'000	Variance
										Forecast \$'000		Fav/(Unfav) \$'000
Information Services												
731. IMPS to Expedite Migration	-	-	-	-	-	(148)	(148)	(13)	-	-	-	-
992. Low emission ICT equipment trial	(5)	16%	-	(5)	(30)	-	(30)	(30)	16%	-	-	-
Total Information Services	(5)	11%	-	(5)	(30)	(148)	(178)	(43)	11%	-	-	-
Finance												
478. Matching Grant Funding	-	-	-	-	(50)	(150)	(200)	(200)	-	-	-	-
1089. Worksafe/enforceable undertaking	(35)	18%	-	(35)	-	(200)	(200)	(200)	18%	-	-	-
Total Finance	(35)	9%	-	(35)	(50)	(350)	(400)	(400)	9%	-	-	-
Human Resources												
576. Child Safe Legislation Compliance	(4)	6%	-	(4)	-	(62)	(62)	(62)	6%	-	-	-
Total Human Resources	(4)	6%	-	(4)	-	(62)	(62)	(62)	6%	-	-	-
Total Priority Projects	(2,339)	25%	(1,095)	(3,435)	(3,478)	(6,204)	(9,682)	(9,301)	37%	713	747	(34)

Procurement



Procurement

Contracts and Tenders Awarded

To meet the needs of the community and enable the functions of business, Council conducts procurement processes (tenders) and awards contracts for Infrastructure (works), Goods and Services.

In accordance with the Chief Executive Officer's - Instrument of Delegation all contracts over \$1,000,000.00 will be awarded at a formally constituted Council meeting. Contracts falling under the delegated limit will be awarded by delegated Officers, noting that Council has the right to call in any tender to be considered at a Council meeting.

The following is a public summary of all contracts awarded at Council or under delegation during the 1 October 2019 to 31 December 2019 period:

Contracts Awarded at Council

Contract Number and Name	Award Date	Contract Type	Supplier	Contract Term	Estimated Contract Value (inc GST)
2421 - Sports Field Lighting	08/10/2019	Lump Sum	Turf One Pty Ltd	Construction Period & 12 months Defects and Liability	\$ 1,530,243.00
2426A - Construction of Mornington Community House	08/10/2019	Lump Sum	New pol Construction Pty Ltd	Construction Period & 12 months Defects and Liability	\$ 1,362,002.53
2426B - Construction of Hastings Seniors' Learning Hub	08/10/2019	Lump Sum	Alchemy Construct Pty Ltd	Construction Period & 12 months Defects and Liability	\$ 4,339,935.45
2412 - Rosebud Aquatic Centre - Management & Operations Services	26/11/2019	Schedule of Rates	Belgravia Health & Leisure Group Pty Ltd	4 years & 10 Months	\$ -
2436 - Local Minor Civil Works Panel	26/11/2019	Schedule of Rates	Maw Civil Pty Ltd	2 Years w / 2 x 1 Year Extension option	\$ -
2436 - Local Minor Civil Works Panel	26/11/2019	Schedule of Rates	MACA Infrastructure Pty Ltd	2 Years w / 2 x 1 Year Extension option	\$ -
2436 - Local Minor Civil Works Panel	26/11/2019	Schedule of Rates	Gilmore Civil Pty Ltd	2 Years w / 2 x 1 Year Extension option	\$ -
2436 - Local Minor Civil Works Panel	26/11/2019	Schedule of Rates	Downer EDI Works	2 Years w / 2 x 1 Year Extension option	\$ -
2436 - Local Minor Civil Works Panel	26/11/2019	Schedule of Rates	Blue Peak Constructions Pty Ltd	2 Years w / 2 x 1 Year Extension option	\$ -
2436 - Local Minor Civil Works Panel	26/11/2019	Schedule of Rates	APS Drainage and Civil	2 Years w / 2 x 1 Year Extension option	\$ -

Contracts Awarded under Delegation

Contract Number and Name	Award Date	Contract Type	Supplier	Contract Term	Estimated Contract Value (inc GST)
2359 - Crib Point Pool Amenities Refurbishment	30/11/2019	Lump Sum	Rodine Australia Pty Ltd	Construction Period & 12 months Defects and Liability	\$ 597,386.90
2425 - Rosebud Aquatic Centre Branding Consultant	06/12/2019	Lump Sum	Studio Binocular	13 months	\$ 63,360.00
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	@leisure Planners Pty Ltd	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	Captura Group	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	Sportwise	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	Tredwell Management Services	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	Conversation Caravan	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	Otium Planning Group Pty Ltd	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	ASR Research Pty Ltd	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	Design Table Pty Ltd	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	SBP	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	Hansen Partnership Pty Ltd	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	Land Design Partnership Pty Ltd	2 Years	\$ -
2333 - Sport & Recreation Contractor Panel	13/12/2019	Schedule of Rates	Michael Smith and Associates Landscape Architecture and Urban	2 Years	\$ -

Procurement

Contract Over Expenditure

Due to changes in timing, quality, risk and scope of projects, occasionally an awarded contract may require additional budget (contract over expenditure) to deliver the project.

In accordance with the Chief Executive Officer's Instrument of Delegation, contract over expenditure exceeding more than 30% of the original contract price or \$200,000.00 must be approved at a formally constituted Council meeting, contract expenditure under these amounts may be approved by delegated Officers.

The below is a list of contracts that have required an over expenditure over the original awarded contract amount, within the 1 October 2019 to 1 December 2019 period:

Contract Over Expenditure - Approved by Council

None for this period

Contract Over Expenditure - Approved under Delegation

Contract Number and Name	Date Approved	Awarded Contract Value	Variation	Revised Contract Value	% increase
2298 - Rosebud Aquatic Facility Project Management Services	01/10/2019	\$ 624,000.00	\$ 65,000.00	\$ 689,000.00	10%
2319 - Principal Consultant Services Rosebud Aquatic Centre Development	01/10/2019	\$ 1,872,369.00	\$ 152,084.55	\$ 2,024,453.55	8%
2368 - Mornington Peninsula Neighbourhood Character Study and Neighbourhood Character Guide	15/10/2019	\$ 145,710.00	\$ 2,345.00	\$ 148,055.00	2%
2354 - Public toilet replacement - Mount Martha south beach	11/10/2019	\$ 225,165.00	\$ 4,848.11	\$ 230,013.11	2%
2271 - Somerville Recreation and Community Centre redevelopment (Design & Construct)	25/10/2019	\$ 9,463,200.00	\$ 22,328.90	\$ 9,485,528.90	0.24%



MORNINGTON
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