

# Monthly Finance Report

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May 2017

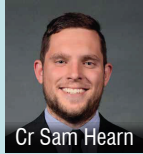


MORNINGTON  
PENINSULA  
*Shire*

# Your Councillors

Port Phillip Bay

## Briars



Cr Sam Hearn  
0437 170 083



Cr Bev Colomb  
0418 506 638



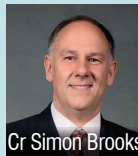
Cr Rosie Clark  
0437 152 991

## Watson



Cr Julie Edge  
0437 156 531

## Seawinds



Cr Simon Brooks  
0437 174 486



Cr Antonella Celi  
0408 974 143



Cr Frank Martin  
0437 153 578

## Cerberus

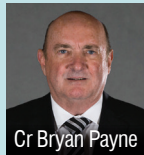


Cr Kate Roper  
0437 134 168

## Nepean

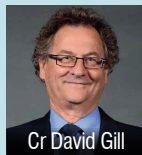


Cr Hugh Fraser  
0428 258 354



Cr Bryan Payne  
0437 193 039

## Red Hill



Cr David Gill  
0437 129 016

Bass Strait

Western Port Bay



MORNINGTON  
PENINSULA  
Shire

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*The Monthly Finance Report summarises for the information of the community and other interested stakeholders, the many activities of the Shire for the preceding month, ranging from policy development and implementation through to service delivery, the provision of infrastructure, and the Shire's financial position.*

*Any resident, ratepayer or other stakeholder seeking further information should contact the relevant Shire manager or director, or in the first instance can contact:*

**Communications**  
Ph. 5950 1200

# CHIEF EXECUTIVE OFFICER'S SUMMARY

Dear Ratepayers and Residents of Mornington Peninsula Shire,

May 2017 was budget month both for the State and at a Commonwealth level. While there always is a large amount of data to make sense of, how well either budget was received is a matter for debate. At a State level there were a couple of particular disappointments for our Shire, one being in the 50% reduction in the pool of funds for Interface Councils, to \$25M per annum and secondly the advice from government that all property valuations is to be taken over by the Valuer-General's Office and from July 1st 2018 will no longer be managed by the Shire's in house valuations team. This change to annual valuations by the VG on behalf of the State Government is expected to increase State Land tax revenues by some \$200M.

The reduction in capital funding for Interface Councils will place additional pressure on already constrained Council budgets moving forward. That said, our Shire was delighted to receive confirmation of ongoing funding for the Penbus Service, this is more fully detailed in the Chief Operating Officers report.

At the Commonwealth budget level, the 'big surprise' was the levy on the major banks. How this will play out practically remains to be seen. It was pleasing to see in the budget discussion around the need to create affordable housing. While this is an acknowledged area of concern on the Shire it is important to note it is a national challenge and one that needs major government backing to realise successful outcomes.

During May Infrastructure Victoria handed down its report on the preferred location for Melbourne's second container port. As you will know the options were either Port of Hastings or Bay West. The report highlighted Bay West as the more cost effective option at this stage. While it is this Council's position and that of many other Councils in South East Melbourne that the next container port for Melbourne should be the Port of Hastings, we will continue to advocate to the state government our position and seek to engage with government to have meaningful discussions around the future of both Hastings and the South East more broadly.

As ever we welcome any feedback or suggestions for improvement you care to give us and we will continue to strive for optimal performance in serving you. I commend the May 2017 Monthly Financial Report to you.

## CHIEF FINANCIAL OFFICER

As we close on the end of the financial year, the Shire remains in a sound financial position. The Corporate Performance Statement (a hybrid financial statement that shows the true operating position of the organisation) shows year to date Net Operating Income (Funds Available) \$8m ahead of forecast and the Surplus \$23m ahead of forecast. While much of this is related to timing differences - primarily in capital expenditure and materials and services – there are some further additional permanent savings being realised (see p.5 of the Monthly Finance Report). Given \$2m of savings / additional revenue was identified during the mid-year review these further identified savings are a strong result.

The savings identified through the second half of the year include:

- Employee costs - \$166k
- External contractors – \$300k
- Utilities - \$600k
- Operating leases - \$250k
- Staff training and uniforms - \$300k

In addition to the above, a further \$630k of revenue has been invoiced, driven by increased building activity across the Shire, as follows:

- Statutory building fees - \$200k
- Statutory planning fees - \$244k
- Development application advertising fees - \$180k

Capital Works projects continue to be monitored closely with \$17.8m of works (of \$68m forecast) estimated to be carried over into FY18. As previously outlined, many of these projects have been delayed outside of the control of council, and officers are working very hard to deliver as many projects as possible before 30 June.

Notwithstanding the positive results for FY17 as outlined above, the longer term (10 year) financial position is forecast to be challenging as the impact of rate capping hits (see the Strategic Resource Plan in the Adopted Budget). The opportunity for further significant cost savings is diminishing and while all opportunities will be explored in detail – for example the Business Transformation systems project - prioritisation of capital works and services will become increasingly important.

In terms of the state and federal budgets, unfortunately there were not many positives for the Shire, despite strong advocacy efforts on several fronts. Some points of note include:

- State Government Budget
  - The \$50m Growing Suburbs Fund was spread over two years (effectively halved) from FY18 – reducing potential infrastructure grants;
  - It is proposed that property valuations be conducted annually (currently every two years) and the Valuer General take over the valuations process – the Shire vehemently opposes this as it will lead to increased costs and decreased customer service to rate payers;
  - \$81.2 million (for the state) over four years to support the Maternal and Child Health program;
  - \$87.1 million (for the state) for kindergarten services, with an emphasis on supporting vulnerable children.
- Federal Government
  - Financial Assistance Grants indexation resumed - however, the percentage of the grants received by the Shire has reduced (by 5.2%);
  - Extension of the National Partnership on universal access to early childhood education to 2018-19;
  - \$50 million to determine the effectiveness of the National Indigenous advancement strategy;
  - \$500,000 in 2017-18 to manage development of national climate adaptation work – National Climate Adaptation Research Facility not renewed.

The implications of the State and Federal budgets have been worked into our 10-year financial forecast and the Shire will continue to advocate strongly for our fair share of the grants available.

There were some notable events and celebrations throughout May:

- National Reconciliation Week commenced on 27 May and the Shire was involved in several events to mark this important time – including a smoking ceremony and guest speakers at our Council meeting in Rosebud on 23 May;
- 17 May marked the International Day against Homophobia and Transphobia and the Shire was again involved in supporting our community.

There were many other activities across the Shire during May in support of the 70 direct service areas we provide to the community – many of which will be highlighted in the Community Report provided next month.

Any feedback or questions you may have in relation to the May Finance Report is welcomed.

## CHIEF OPERATING OFFICER

During the month of May, the State Government announced permanent funding to provide additional bus services for the PenBus/887 route for Monash University students, making it quicker and easier to get to class. Prior to this announcement, Shire Officers and our Councillors worked collaboratively with various user groups in advocating to the State Government for additional services and permanent funding. The 887 from Rosebud to Monash University's Peninsula campus will receive an additional morning service departing Rosebud [at 5:57 am](#), arriving at Monash University Peninsula campus [at 6:55 am](#). The return evening journey will depart Monash University Peninsula campus [at 7:06 pm](#), arriving at its final stop in Rosebud [at 8:06 pm](#). These new peak services will give students greater transport options, allowing them to attend morning and evening lectures by getting them to university in time to catch the intercampus shuttle bus to the Clayton campus. This is a great example of the very positive results obtained through the significant advocacy undertaken by our Council on behalf of the community.

Amendment C205 was introduced into the Planning Scheme in May providing a more efficient and streamlined planning process. The amendment has removed permit triggers for minor buildings and works by inserting long established performance criteria into the Scheme, based on a review of past approvals issued. The amendment has been tested and accepted by the wider community and regular users of the Scheme over previous years of permit approvals many of which have undergone the notification process without submissions received. Accordingly, the new performance criteria secure a minimum standard, that if complied with, remove the need for a permit application, thereby reducing matters that require planning approval and staff resources. Reducing the number of matters that unnecessarily require planning approval and simplifying the Planning Scheme, will save scarce planning resources. This amendment has cut red tape from the Mornington Peninsula Planning Scheme without amending the objectives and intent of existing policies and planning scheme objectives.

Thanks to the hard work of volunteers and staff, a number of milestones were met at the Briars during May. The nursery exceeded their budgeted income while the Amateur Winemakers guild collected four tonnes of wine grapes from the Vineyard - the strongest growth in several years. The first stage of the road project was completed as was the first stage of the boardwalk revitalisation project.

A notable capital works projects delivered during May was the reconstruction of the Mornington Netball Courts. The \$1.1 million works for Mornington Netball Association facilities located at Elsie Dorrington Reserve were undertaken to achieve compliance with current Netball Victoria standards for court grade, run-off zones, surfacing and lighting.

The construction works included:

- Demolition and pulverising of the existing seven (7) courts;
- Retaining walls, bulk earthworks, crushed rock and asphalt pavements to achieve grade requirements;
- Footpath, drainage and fencing works;
- Electrical supply and lighting installation works for all seven (7) Netball Courts; and
- Playground modification works.

The courts have been finished with an acrylic surfacing treatment that complies with the required slip resistance as specified by Netball Victoria, as well as the provision of new lighting to all seven courts.

# Monthly Finance Report



MORNINGTON  
PENINSULA  
*Shire*

May 2017



# Monthly Financial Report Contents



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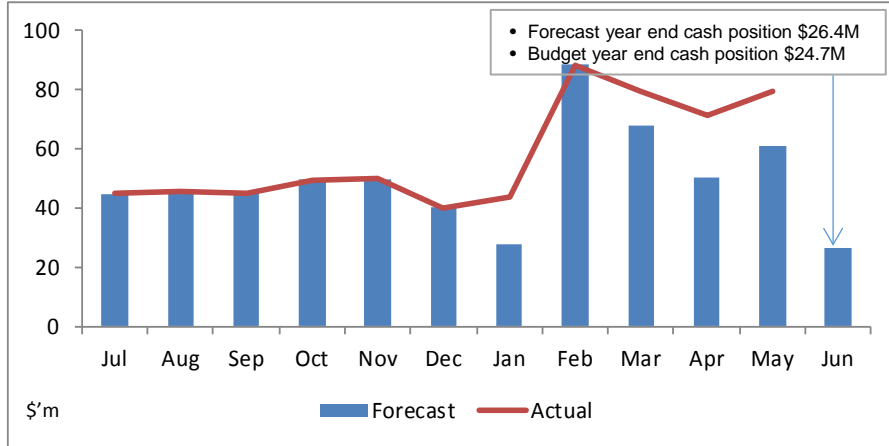
## Appendix

- A. Project Listing

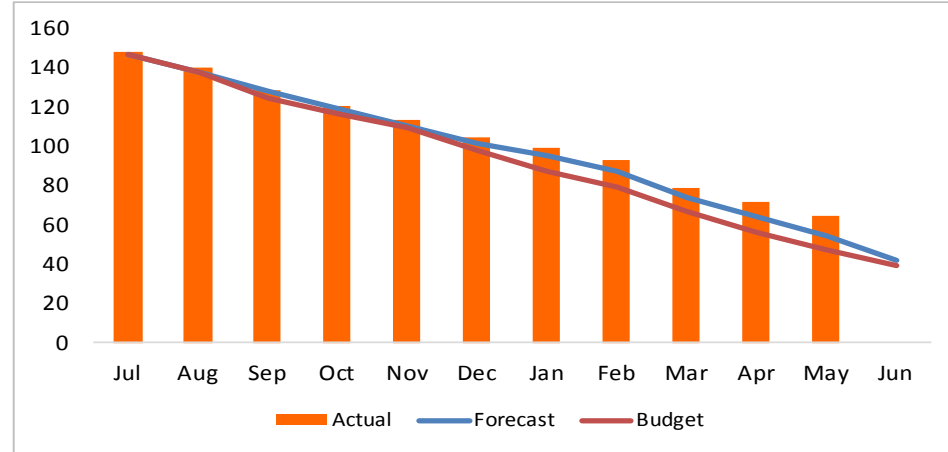
# Section 1.1 – Financial Performance – Overview

As detailed in the Corporate Performance Statement (“CPS”), year to date (“YTD”) net operating income (funds available) is \$8.0M ahead of Forecast (14% positive variance), driven by a favourable variance of \$4.9M in materials and services (6%) and \$1.4M increase in user charges (5%), comprising both permanent and timing differences. Actual YTD surplus is ahead of Forecast by \$23.0M, with a closing cash position of \$79.0M.

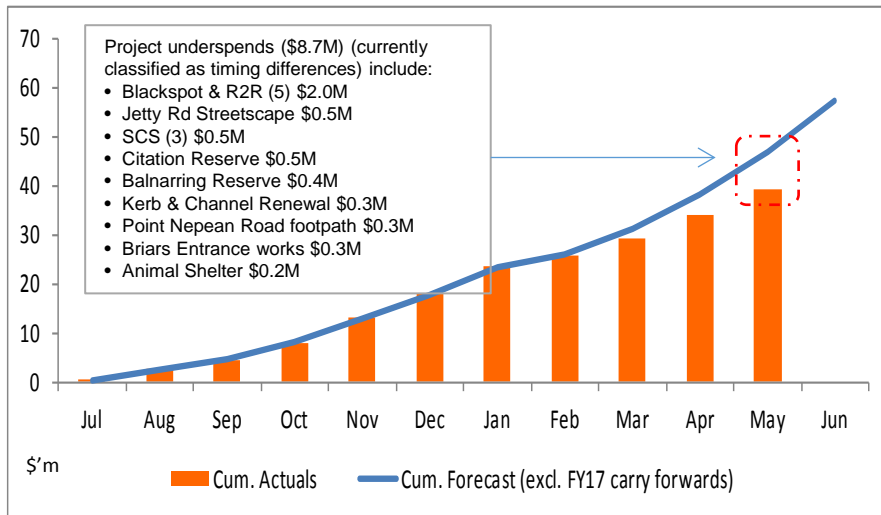
## Cash Position FY17



## Net Operating Income / Funds Available FY17



## Capital & Priority Works Cumulative Expenditure FY17



## Forecast Carry Forward Capital Works Projects FY18

Project	Feb-17	Mar-17	Apr-17	May-17	Total
	YTD \$'000	Movement \$'000	Movement \$'000	Movement \$'000	
Land Purchase – Open Space	5,435	0	0	0	5,435
Southern Peninsula Aquatic Rec Centre	719	0	0	0	719
Waterfall Gully Preschool Upgrade	283	0	0	0	283
SCS (4) (Somers Path, Speadwell St, Coppin Rd, Coburn Ave)	2,535	500	(196)	0	2,839
Rye Boat Reconfiguration Works	1,016	0	(5)	0	1,011
Mt Martha Skate Park	773	0	(3)	0	770
Emil Madsen Reserve	1,020	0	(9)	0	1,011
Priority Projects (14)	794	155	(949)	0	0
Empire Street Mall Streetscape	0	600	(300)	250	550
R2R – Browns Road & Bentons Road	0	1,375	(375)	817	1,817
Blackspot - Wooralla Drive, Graydens Rd, Barkly St	0	0	500	726	1,226
Balnarring Rec Pavilion	0	0	600	250	850
Citation Reserve Pavilion	0	0	210	390	600
Canadian Bay Road Carpark	0	0	0	335	335
Point Nepean Rd footpath	0	0	0	357	357
<b>Total</b>	<b>12,575</b>	<b>2,630</b>	<b>(527)</b>	<b>3,125</b>	<b>17,803</b>

# Section 1.2 – Corporate Performance Statement

	Actual YTD FY17 \$'000	Year to Date						Full Year			
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY16 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
<b>Operating Income</b>											
Rates	156,584	156,583	-	155,549	1%	150,348	4%	156,583	155,549	1,034	1%
Grants and Subsidies	12,887	12,171	6%	12,057	7%	11,766	10%	13,251	13,019	232	2%
User Charges	29,345	27,970	5%	26,637	10%	27,245	8%	29,942	28,984	958	3%
Grants Commission	6,102	6,116	-	6,116	-	3,168	93%	6,116	6,116	-	-
<b>Total Operating Income</b>	<b>204,918</b>	<b>202,839</b>	<b>1%</b>	<b>200,359</b>	<b>2%</b>	<b>192,527</b>	<b>6%</b>	<b>205,891</b>	<b>203,667</b>	<b>2,224</b>	<b>1%</b>
<b>Operating Expenditure</b>											
Employee Costs	(62,798)	(63,388)	1%	(64,014)	2%	(60,197)	(4%)	(70,501)	(70,094)	(407)	(1%)
Materials and Services	(73,575)	(78,445)	6%	(84,082)	12%	(75,291)	2%	(87,598)	(88,946)	1,349	2%
Other Expenses	(4,542)	(5,012)	9%	(5,343)	15%	(4,699)	3%	(6,022)	(5,996)	(26)	-
<b>Total Operating Expenditure</b>	<b>(140,915)</b>	<b>(146,845)</b>	<b>4%</b>	<b>(153,440)</b>	<b>8%</b>	<b>(140,187)</b>	<b>(1%)</b>	<b>(164,121)</b>	<b>(165,037)</b>	<b>916</b>	<b>1%</b>
<b>Net Operating Income/Funds Available</b>	<b>64,002</b>	<b>55,994</b>	<b>14%</b>	<b>46,919</b>	<b>36%</b>	<b>52,340</b>	<b>22%</b>	<b>41,770</b>	<b>38,630</b>	<b>3,140</b>	<b>8%</b>
<b>Capital Income/Expenditure</b>											
Priority Works (Net)	(990)	(2,136)	54%	(1,151)	14%	(1,659)	40%	(3,189)	(1,561)	(1,628)	(104%)
Capital Grants	4,805	4,164	15%	90	5239%	9,203	(48%)	5,840	3,960	1,880	47%
Capital Contributions	3,653	3,525	4%	1,884	94%	2,813	30%	3,911	2,273	1,637	72%
Capital Expenditure	(37,733)	(45,311)	17%	(22,258)	(70%)	(19,321)	(95%)	(68,058)	(32,864)	(35,194)	(107%)
Special Charge Schemes	-	100	(100%)	-	-	(29)	100%	1,358	-	1,358	100%
Asset Sales	1,784	(75)	2478%	-	100%	85	2003%	6,742	-	6,742	100%
<b>Total Capital Income/Expenditure</b>	<b>(28,481)</b>	<b>(39,733)</b>	<b>28%</b>	<b>(21,436)</b>	<b>(33%)</b>	<b>(8,909)</b>	<b>(220%)</b>	<b>(53,396)</b>	<b>(28,191)</b>	<b>(25,205)</b>	<b>(89%)</b>
<b>Other Income/Expenditure</b>											
Interest Income	1,641	1,162	41%	1,066	54%	1,483	11%	1,600	1,163	437	38%
Interest Expense	(1,179)	(1,178)	-	(1,228)	4%	(1,096)	(8%)	(1,411)	(1,452)	41	3%
Debt Servicing Principal	(6,573)	(6,572)	-	(6,921)	5%	(6,817)	4%	(7,595)	(7,595)	-	-
Priority Projects (Net)	(2,207)	(5,518)	60%	(2,492)	11%	(1,112)	(98%)	(7,617)	(2,535)	(5,082)	(200%)
Restructuring Costs	(1,012)	(977)	(4%)	-	(100%)	(2,904)	65%	(977)	-	(977)	(100%)
<b>Total Other Income/Expenditure</b>	<b>(9,330)</b>	<b>(13,083)</b>	<b>29%</b>	<b>(9,575)</b>	<b>3%</b>	<b>(10,446)</b>	<b>11%</b>	<b>(16,000)</b>	<b>(10,419)</b>	<b>(5,581)</b>	<b>(54%)</b>
<b>Surplus/(deficit)</b>	<b>26,192</b>	<b>3,178</b>	<b>724%</b>	<b>15,908</b>	<b>65%</b>	<b>32,985</b>	<b>(21%)</b>	<b>(27,626)</b>	<b>20</b>	<b>(27,646)</b>	
<b>Cash &amp; Cash Equivalents</b>	<b>79,025</b>							26,379	24,708	1,671	

# Section 1.2 – Corporate Performance Statement

Year to date net operating income (per CPS) is ahead of Forecast by \$8.0M (14%), attributed to both timing and permanent differences. Major YTD income and expense variances against Forecast are detailed below.

## Operating Income Variances against Forecast

Category	Permanent \$'000	Timing \$'000	Commentary
Grants & Subsidies		716	Attributed to early receipt of HACC funding which is now paid quarterly in advance (\$500k).
User Charges		745	Timing of rental income from property operations (\$207k), waste disposal fees (\$238k), infringement fees (\$60k) and HACC fees (\$60k)
User Charges	630		Statutory building permits & licences (\$200k), statutory planning application fees (\$244k), development application advertising (DAA) fees (\$180k), all driven by higher than forecast building activity and new fee schedules.

## Operating Expense Variances against Forecast

Category	Permanent \$'000	Timing \$'000	Commentary
Employee Costs		424	Timing of employee overhead allocation, including leave provision calculations.
Employee Costs	166		Invoiced WorkCover premium (\$59k) and defined benefit superannuation contribution (\$107k) below forecast and historical trend due to changing workforce composition.
Materials & Services	1,450		Street lighting costs due to lower costs/charges and consumption levels (\$300k), utility consumption less than forecasted (\$300k), under utilisation of external contractors and consultants (\$300k), fuel and travel costs trending under forecast (\$150k), printing and stationery spend under forecast (\$150k), operating lease costs (\$250k)
Materials & Services		2,664	External contractors and consultants (\$265k), waste management landfill levy (\$130k), road line and fire hydrant markings (\$400k), fire management works (\$597k), and waste services contracts due to seasonal fluctuations including devils bend (\$261k), mulching (\$490k), and collection (\$148k).
Materials & Services – Capital Recoveries Income		756	Early recognition of capital recovery internal income (operating costs allocated to capital work projects; treated as a negative expense for accounting purposes), attributed to road maintenance and resealing works.
Other Expenses		120	Community grants (\$93k).
Other Expenses	350		Staff training (\$250k), staff uniforms (\$50k), conferences/seminars (\$50k).

Please note YTD variances are reported against Approved Forecast not Adopted Budget, as after completion of the Mid-Year Review previously identified permanent differences have been incorporated into the Approved Forecast.

# Section 1.3 – Capital & Priority Works

Capital and priority works have an annual gross expenditure of \$71.5M (including carry forward program items, additional grant/matching funding and Council approved projects), of which 55% (\$39.0M) has been spent YTD and a further \$18.8M committed via issued purchase orders (in total 81% of gross expenditure forecast). Combined YTD expenditure and purchase order commitments exceeds 100% of the Full Year Adopted Budget, which indicates carry forward projects are being “caught up”/completed.

Based on the current works schedule, at least \$17.8M worth of projects including FY16 carry forwards (20%) are not likely to commence and/or complete in FY17 and have been identified as carry forward projects. A complete project listing is included at Appendix A.

	Actual YTD FY17 \$'000	Year to Date						Full Year			
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY16 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
<b>Income</b>											
Special Charge Scheme	-	100	(100%)	-	-	(29)	100%	1,358	-	1,358	100%
Capital Grants	4,805	4,164	15%	90	5239%	9,203	(48%)	5,840	3,960	1,880	47%
Contributions Subdividers	3,367	2,023	66%	1,856	81%	2,353	43%	2,025	2,025	-	-
Contributions Capital Works	287	1,502	(81%)	29	903%	460	(38%)	1,886	248	1,637	659%
Land Sales	1,784	(75)	2478%	-	100%	85	2003%	6,742	-	6,742	100%
Priority Works	265	243	9%	-	100%	918	(71%)	282	-	282	100%
<b>Total Income</b>	<b>10,507</b>	<b>7,957</b>	<b>32%</b>	<b>1,974</b>	<b>432%</b>	<b>12,989</b>	<b>(19%)</b>	<b>18,132</b>	<b>6,233</b>	<b>11,899</b>	<b>191%</b>
<b>Expenditure</b>											
Land	(155)	(213)	27%	(105)	(47%)	(585)	74%	(5,770)	(125)	(5,645)	(4516%)
Buildings	(7,524)	(8,809)	15%	(7,294)	(3%)	(2,483)	(203%)	(12,982)	(8,363)	(4,619)	(55%)
Plant and Equipment	(498)	(518)	4%	(112)	(345%)	(1,028)	52%	(521)	(112)	(409)	(365%)
Artworks	(40)	(40)	-	(30)	(34%)	-	(100%)	(40)	(45)	5	11%
Library Bookstock	(852)	(976)	13%	(1,007)	15%	(1,099)	22%	(1,077)	(1,100)	23	2%
Infrastructure - Roads	(15,910)	(19,693)	19%	(6,630)	(140%)	(6,764)	(135%)	(26,012)	(13,831)	(12,181)	(88%)
Infrastructure - Drainage	(2,910)	(3,156)	8%	(2,482)	(17%)	(2,209)	(32%)	(4,310)	(3,585)	(725)	(20%)
Infrastructure - Other	(9,845)	(11,906)	17%	(4,598)	(114%)	(5,154)	(91%)	(17,347)	(5,703)	(11,644)	(204%)
Priority Works	(1,255)	(2,380)	47%	(1,151)	(9%)	(2,577)	51%	(3,470)	(1,561)	(1,910)	(122%)
<b>Total Expenditure</b>	<b>(38,987)</b>	<b>(47,690)</b>	<b>18%</b>	<b>(23,410)</b>	<b>(67%)</b>	<b>(21,898)</b>	<b>(78%)</b>	<b>(71,528)</b>	<b>(34,424)</b>	<b>(37,104)</b>	<b>(108%)</b>
<b>Net Total</b>	<b>(28,481)</b>	<b>(39,733)</b>	<b>28%</b>	<b>(21,436)</b>	<b>(33%)</b>	<b>(8,909)</b>	<b>(220%)</b>	<b>(53,396)</b>	<b>(28,191)</b>	<b>(25,205)</b>	<b>(89%)</b>

# Section 1.4 – Priority Projects

Priority Project items have an annual net expenditure of \$7.6M (including carry forward program items and Q1 & Q2 Council approved projects of \$5.5M), of which 29% (\$2.2M) has been incurred YTD, with a further \$1.0M committed via issued purchase orders (in total 42% of net expenditure forecast). Project work has commenced on the urgent sports field works and playground renewals. VEC has advised the final invoice for Council Elections will be issued in June.

Based on the current project schedule, \$2.2M (or 25%) worth of projects (57 projects out of 151) are not likely to commence and/or complete in FY17, and have been identified as possible carry forward projects. A complete project listing is included at Appendix A.

	Actual YTD FY17 \$'000	Year to Date				Full Year			
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
<b>Income</b>									
Priority Projects Income	1,142	1,082	5%	229	398%	1,238	250	988	(395%)
<b>Expenditure</b>									
Council Elections	(638)	(870)	27%	(870)	27%	(870)	(870)	-	-
Carbon Neutrality (PV/Solar Cells)	(1)	(366)	100%	-	(100%)	(550)	-	(550)	-
Sports Field Urgent Works	(52)	(378)	86%	-	(100%)	(378)	-	(378)	-
Portsea SLS Club Redevelopment	-	-	-	-	-	(300)	-	(300)	-
Playground Renewal/Defect Resolutio	(69)	(180)	62%	-	(100%)	(268)	-	(268)	-
Rapid Response Team	-	(174)	100%	-	-	(260)	-	(260)	-
Carbon Neutrality	(110)	(175)	37%	(30)	(268%)	(220)	(30)	(190)	(634%)
Fire & Emergency Management Capably	-	(134)	100%	-	-	(200)	-	(200)	-
The Pillars Preservation	(9)	(134)	93%	-	(100%)	(200)	-	(200)	-
Childsafe Legislation Compliance	-	(110)	100%	-	-	(165)	-	(165)	-
Lifecycle Condition Inspection Prog	(23)	(116)	80%	(150)	84%	(150)	(150)	-	-
Tootgarook Wetland Management Plan	(32)	(78)	59%	(50)	36%	(138)	(50)	(88)	(175%)
Green Army Teams	(87)	(124)	30%	(135)	36%	(135)	(135)	-	-
Heritage Review Blairgowrie-Portsea	-	(100)	100%	(60)	100%	(120)	(60)	(60)	(100%)
Provision - Matching Grant Funding	-	-	-	(150)	100%	(117)	(150)	33	22%
MPRG Redevelopment Plan	(15)	(74)	80%	-	(100%)	(106)	-	(106)	-
Pt Nepean Rd Streetscape Design	-	(105)	100%	-	-	(105)	-	(105)	-
Priority Projects Other	(2,312)	(3,482)	34%	(1,276)	(81%)	(4,574)	(1,340)	(3,234)	(241%)
<b>Net Total</b>	<b>(2,207)</b>	<b>(5,518)</b>	<b>60%</b>	<b>(2,492)</b>	<b>11%</b>	<b>(7,617)</b>	<b>(2,535)</b>	<b>(5,082)</b>	<b>(200%)</b>

# Section 1.5 – Treasury

As detailed below, MPS paid \$0.3M in scheduled principal debt repayments during May. Full year principal debt repayments remain on schedule, with a budgeted closing position of \$19.3M. Interest expense for the full year is forecast at \$1.4M with an average interest rate of 6.45% (majority of loans commenced 10/15 years ago when borrowing costs were higher; Finance is currently exploring options to refinance existing term loans at prevailing market rates), which is offset by forecast interest income of \$1.6M.

MPS has \$71.2M on term deposit earning an average interest rate of 2.54% (2.56% April). As term deposit's mature, funds will be reinvested with longer maturity dates (>90 days) to more efficiently manage the Shire's funding requirements (in particular timing of capital expenditure).

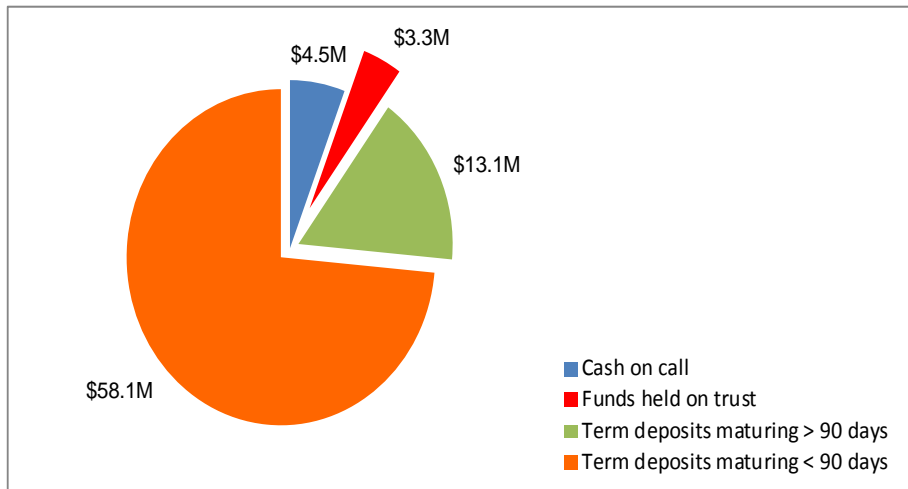
The Shire reviews its treasury position monthly to optimise return on cash assets. Surplus funds are invested in accordance with Council's Investment Policy whereby no more than 75% of term deposits can be invested with one financial institution (every financial institution must have a credit agency rating of "A" or above). Investments placed for longer than 6 months and/or single investments greater than \$5M require FC/CFO approval.

	May		
Loans Maturing	Opening Balance \$'000	Principal Repaid \$'000	Closing Balance \$'000
0 - 5 Years	13,600	349	13,251
5 - 10 Years	7,089	-	7,089
	<b>20,689</b>	<b>349</b>	<b>20,341</b>

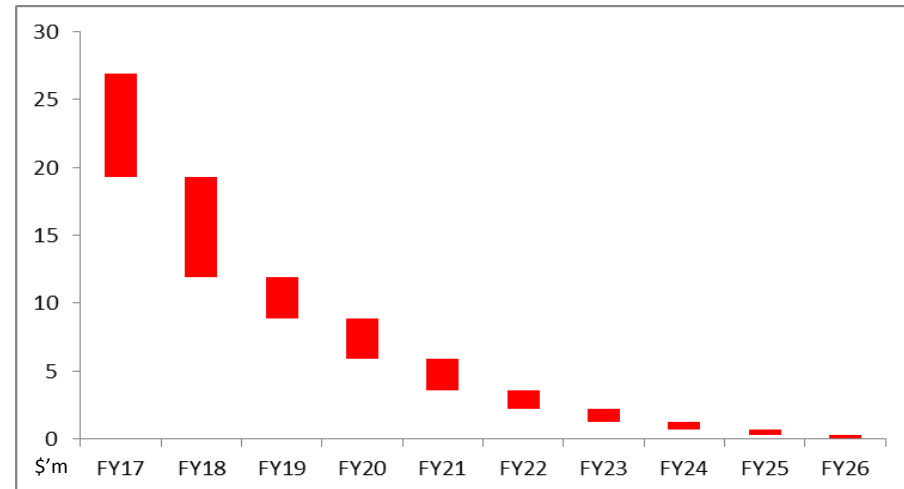
	Full Year		
	Opening Balance \$'000	Budgeted Repayments \$'000	Budgeted Closing Balance \$'000
	16,815	3,450	13,365
	10,100	4,145	5,955
	<b>26,915</b>	<b>7,595</b>	<b>19,320</b>

Loan maturity categories based on term to maturity at commencement of financial year.

Cash Position – May 2017



Debt Repayment Schedule (FY17-FY26)



# Section 2.1 – Income Statement

	Actual YTD FY17 \$'000	Year to Date					Full Year				
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY16 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
<b>Revenue</b>											
Rates and charges	156,584	156,682	(0%)	155,549	1%	150,319	4%	157,941	155,549	2,392	2%
Statutory fees and fines	5,769	5,297	9%	4,442	30%	4,756	21%	5,576	4,806	770	16%
User fees	21,418	20,697	3%	20,098	7%	20,917	2%	22,136	21,943	193	1%
Grants - operating	19,843	18,876	5%	18,173	9%	16,314	22%	20,095	19,135	960	5%
Grants - capital	4,805	4,164	15%	90	5239%	9,203	(48%)	5,840	3,960	1,880	47%
Contributions - monetary	4,189	4,256	(2%)	2,115	98%	3,531	19%	4,697	2,525	2,172	86%
Contributions - non monetary	1,388	908	53%	2,749	(50%)	160	768%	3,034	3,000	34	1%
Other income	3,816	3,142	21%	3,161	21%	3,423	11%	3,835	3,395	439	13%
<b>Total Revenue</b>	<b>217,811</b>	<b>214,024</b>	<b>2%</b>	<b>206,377</b>	<b>6%</b>	<b>208,623</b>	<b>4%</b>	<b>223,153</b>	<b>214,314</b>	<b>8,840</b>	<b>4%</b>
<b>Expenditure</b>											
Employee costs	64,386	64,912	1%	64,014	(1%)	63,629	(1%)	72,122	70,094	(2,028)	(3%)
Materials and services	77,603	86,878	11%	87,955	12%	80,094	3%	99,279	93,292	(5,987)	(6%)
Depreciation and amortisation	25,250	25,250	-	25,250	-	25,380	1%	27,556	27,556	-	-
Borrowing costs	1,179	1,178	(0%)	1,228	4%	1,096	(8%)	1,411	1,452	41	3%
Other expenses	4,778	4,739	10%	5,091	16%	4,783	4%	5,750	5,721	(28)	(0%)
<b>Total Expenditure</b>	<b>173,196</b>	<b>182,956</b>	<b>5%</b>	<b>183,538</b>	<b>6%</b>	<b>174,983</b>	<b>1%</b>	<b>206,118</b>	<b>198,116</b>	<b>(8,002)</b>	<b>(4%)</b>
<b>Total Comprehensive Income</b>	<b>44,616</b>	<b>31,068</b>	<b>44%</b>	<b>22,839</b>	<b>95%</b>	<b>33,640</b>	<b>33%</b>	<b>17,035</b>	<b>16,198</b>	<b>838</b>	<b>5%</b>



# Section 2.2 – Balance Sheet

	Actual YTD FY17 \$'000	Actual June 2016 \$'000	Movement \$'000	Approved Forecast \$'000	Full Year Adopted Budget \$'000	Variance Fav/(Unfav) \$'000
<b>Assets</b>						
<b>Current Assets</b>						
Cash and cash equivalents	79,025	53,729	25,295	26,379	24,708	1,671
Trade and other receivables	16,953	13,446	3,507	16,601	18,467	(1,866)
Inventories	138	138	-	138	132	6
Non-current assets held for sale	2,195	2,195	-	2,195	-	2,195
Other assets	1,802	2,316	(515)	2,318	2,524	(206)
<b>Total Current Assets</b>	<b>100,112</b>	<b>71,824</b>	<b>28,287</b>	<b>47,631</b>	<b>45,831</b>	<b>1,800</b>
<b>Non-Current Assets</b>						
Trade and other receivables	669	1,186	(518)	1,187	1,175	12
Other financial assets	8	8	-	8	8	-
Property infrastructure plant equip	2,041,100	2,029,652	11,448	2,063,410	2,059,013	4,397
Investment Properties	9,459	9,360	99	9,360	-	9,360
Intangible assets	1,040	1,150	(110)	1,028	1,272	(244)
<b>Total Non-Current Assets</b>	<b>2,052,275</b>	<b>2,041,356</b>	<b>10,919</b>	<b>2,074,992</b>	<b>2,061,467</b>	<b>13,525</b>
<b>Total Assets</b>	<b>2,152,387</b>	<b>2,113,180</b>	<b>39,206</b>	<b>2,122,623</b>	<b>2,107,298</b>	<b>15,325</b>
<b>Liabilities</b>						
<b>Current Liabilities</b>						
Trade and other payables	10,398	15,402	5,005	15,402	15,626	224
Trust funds and deposits	9,436	3,755	(5,682)	3,755	3,662	(93)
Provisions	11,099	11,465	365	11,465	13,430	1,965
Interest-bearing borrowings	684	7,257	6,573	7,430	7,430	0
<b>Total Current Liabilities</b>	<b>31,617</b>	<b>37,878</b>	<b>6,261</b>	<b>38,052</b>	<b>40,148</b>	<b>2,096</b>
<b>Non-Current Liabilities</b>						
Provisions	4,806	3,951	(855)	3,951	4,046	95
Interest-bearing borrowings	19,657	19,657	-	11,889	11,915	26
<b>Total Non-Current Liabilities</b>	<b>24,463</b>	<b>23,608</b>	<b>(855)</b>	<b>15,840</b>	<b>15,961</b>	<b>121</b>
<b>Total Liabilities</b>	<b>56,080</b>	<b>61,486</b>	<b>5,406</b>	<b>53,892</b>	<b>56,109</b>	<b>2,217</b>
<b>Net Assets</b>	<b>2,096,307</b>	<b>2,051,695</b>	<b>44,612</b>	<b>2,068,731</b>	<b>2,051,189</b>	<b>17,542</b>
<b>Equity</b>						
Accumulated Surplus	995,751	951,414	44,337	968,450	985,554	(17,104)
Reserves	1,100,555	1,100,280	275	1,100,281	1,065,635	34,646
<b>Total Equity</b>	<b>2,096,307</b>	<b>2,051,695</b>	<b>44,612</b>	<b>2,068,731</b>	<b>2,051,189</b>	<b>17,542</b>

## Section 2.3 – Cash Flow

	Actual YTD FY17 \$'000	Year to Date		Approved Forecast \$'000	Variance Fav/(Unfav) \$'000	Full Year		
		Approved Forecast \$'000	Adopted Budget \$'000			Variance Fav/(Unfav) \$'000		
<b>Cash flows from operating activities</b>								
Rates and charges	154,700	154,798	(98)	157,941	155,549	2,392		
User charges and other	34,735	33,349	1,386	27,712	26,749	963		
Contributions - monetary	4,189	4,256	(67)	4,697	2,525	2,172		
Government grants	24,729	23,122	1,607	25,935	23,095	2,840		
Interest received	1,385	905	480	1,600	1,163	437		
Net GST refund / payment	9,546	9,546	-	9,928	8,843	1,085		
Employee costs	(65,137)	(65,385)	248	(72,122)	(70,094)	(2,028)		
Materials and services	(90,731)	(100,006)	9,275	(109,207)	(99,545)	(9,662)		
Other receipts / (payments)	(4,237)	(4,706)	469	(3,512)	(3,487)	(25)		
Net movement in deposits and bonds	(37)	(37)	-	-	-	-		
<b>Net cash provided by/(used in) operating activities</b>	<b>69,142</b>	<b>55,842</b>	<b>13,300</b>	<b>42,972</b>	<b>44,798</b>	<b>(1,826)</b>		
<b>Cash flows from investing activities</b>								
Payments for property, infrastructure, plant and equipment	(37,879)	(36,717)	(1,162)	(68,058)	(32,864)	(35,194)		
Proceeds from sale of property, infrastructure, plant and equipment	1,784	(75)	1,859	6,742	-	6,742		
<b>Net cash provided by/ (used in) investing activities</b>	<b>(36,095)</b>	<b>(36,792)</b>	<b>697</b>	<b>(61,316)</b>	<b>(32,864)</b>	<b>(28,452)</b>		
<b>Cash flows from financing activities</b>								
Finance costs	(1,179)	(1,178)	(1)	(1,411)	(1,452)	41		
Repayment of borrowings	(6,573)	(6,573)	-	(7,595)	(7,595)	-		
<b>Net cash provided by/(used in) financing activities</b>	<b>(7,752)</b>	<b>(7,751)</b>	<b>(1)</b>	<b>(9,006)</b>	<b>(9,047)</b>	<b>41</b>		
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	<b>25,295</b>	<b>11,299</b>	<b>13,996</b>	<b>(27,350)</b>	<b>2,887</b>	<b>(30,237)</b>		
Cash and cash equivalents at the beginning of the financial year	53,729	53,729	-	53,729	21,821	31,908		
<b>Cash and cash equivalents at the end of the period</b>	<b>79,024</b>	<b>65,028</b>	<b>13,996</b>	<b>26,379</b>	<b>24,708</b>	<b>1,671</b>		

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000		Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Capital &amp; Priority Works (Expenditure)</b>			<b>Capital &amp; Priority Works (Expenditure)</b>		
17000. Infrastructure Minor Works	3	3	17482. Safer Local Roads Program	5,039	4,000
17010. Plant & Equipment Replacement	189	192	17486. South Peninsula Aquatic Recreation	14	719
17012. Acquisition (splays, easements)	0	97	17489. Implement Rye Traffic Mgt Strategy	67	100
17016. Oval Rehab Program	224	227	17549. Bicycle Strategy	88	158
17027. Implement Public Toilet Strategy	1,220	1,549	17550. Kunyung Pre-school - Building Exten	23	50
17031. Provision of Library Books/Material	1,062	1,293	17552. Blackspot Program (Council contrib)	69	150
17032. MPRG Artworks - Acquisitions	40	40	17554. Skate & BMX Strategy	37	807
17038. Traffic Mgt Treatments (LATM)	387	1,448	17556. Soccer Strategy - Implementation	14	35
17044. Traffic & Transport Strategy	13	20	17558. Kerb and Channel Renewal	553	936
17050. Footpaths & Access Networks Renewal	1,235	1,429	17593. Local Integrated Drainage Strategy	1,668	2,850
17053. Drainage Rehabilitation	624	834	17624. SIMS2 Furniture & Signs	105	190
17054. Drainage Upgrades	604	601	17626. Foreshore Camping Areas - Amenities	865	863
17062. Signage - Traffic/Parking Areas	146	153	17630. Peninsula DriveSafe	10	30
17063. Signage	44	85	17638. Minor Renewal - Community Facilitie	760	935
17065. Marine Structures Renewal	263	1,344	17659. Urban Unmade Road Contributions	64	1,333
17187. Fruitgrowers Reserve Machinery Shed	22	234	17660. Pavilion Strategy Implementation	2,803	5,475
17260. Playground developments	360	644	17667. Sorrento Seawall	733	674
17261. Playspace Strategy Implementation	31	60	17671. Sorrento Streetscape Strategy	93	585
17263. Implement Recreation Master Plan	845	2,439	17672. Neighbourhood Activity Centre	310	414
17288. Land Acquisition Bittern	111	133	17673. Sporting Facilities Lighting	74	74
17313. Equestrian & Mountain Bike Strategy	51	66	17675. Tennis Strategy Implementation	51	70
17322. Waste Disposal Cell- Rye Landfill	38	90	17676. Netball Strategy Implementation	1,297	1,422
17362. Footpath Construction Strategy	1,323	4,207	17677. Blackspot Program	2,957	4,932
17401. Major Buildings - Renovations	942	1,601	17695. Roads to Recovery Programs	2,538	5,273
17402. Moderate Renewal Community Facility	751	1,212	17696. Hastings Activity Centre Structure	256	730
17465. Coastal Management MasterPlan	1,536	2,252	17697. Rosebud Activity Ctr Structure Plan	2,826	3,365

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Capital &amp; Priority Works (Expenditure)</b>		
17699. Unmade Carpark Construct Strategy	142	194
17701. Active Sports Strategy - Impl	20	45
17718. Timber Structures Renewal	177	368
17720. Road/Bridges & Culvert Renewal	5	40
17721. Residential Dwellings	0	79
17725. Guardrail Renewal Program	242	323
17738. Police Point Management Plan	18	119
17742. Pedestrian Treatments	32	400
17745. Strategic Water Tank Project	52	55
17767. Somerville Community House Accom.	656	656
17768. Land Acquisition - Purchase	5	5,450
17771. Resource Recovery Centre Upgrades	0	25
17773. Empire Street Mall Streetscape	44	600
17774. Wallaroo Rejuvenation	21	144
17775. Mornington Fire Brigade Competition	0	25
56003. Developer Wks - Drainage Upgrades.	14	25
56009. Conservation Works-MPRG.	9	27
56013. Street Lighting Improvements.	47	100
56030. Implement Dog free & leash areas	15	29
56044. Dredging of Boatramp at Hastings	14	75
56067. Coastal Reserves Biodiversity Cons.	119	264
56107. Building Renovations Misc.	334	537
56112. Risk Mgt Initiative former Landfill	159	688
56146. Infrastructure Upgrades - Landfills	50	75
56171. IT Systems Upgrades and Development	328	444
56226. Landfill Cell Capping Provision	200	200

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Capital &amp; Priority Works (Expenditure)</b>		
56228. Corporate Water Conservation	63	197
56275. Coastal Management	459	719
58302. Library Buildings Furn & Fittings	71	100
58308. The Briars Fera Exclusion Fence	2	6
58317. Marine Drive Safety Beach	25	472
58324. Place Making - Minor Works	152	153
58337. Sorrento Seawall	49	60
58338. Implement Waste Management Strategy	1	60
58340. Fire Management	0	190
58342. Street Lighting Design - Program	57	57
58347. Dam Safety Works	0	34
58348. High Public Risk & OHS Works	24	71
	<b>38,987</b>	<b>71,528</b>

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000		Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Priority Projects (Expenditure)</b>			<b>Priority Projects (Expenditure)</b>		
6443. Performing Arts Program	20	20	6680. Mt Eliza Promotional Fund 2012-19	42	70
6459. Hastings Promotional Fund	20	56	6718. Green Wedge Action Plan	0	15
6462. Corporate Strategy	0	15	6736. Careers Expo	12	10
6619. Family Violence Project	11	25	6915. Men's Sheds	17	25
6637. King St Hastings Master Plan	9	20	6923. Red Hill Character Assessment and D	0	41
6638. Rye Town Centre Plan	42	60	6926. Parking Precinct Plans	29	35
6639. Tootgarook Wetland Biodiversity Pln	0	25	6927. Port Phillip Urban Design Framework	0	35
6640. Sthn Pen Congestion Mmnt Project	54	55	6938. WOL Comty Arts-Metro Access Project	0	2
6641. Equity Land Trust Feasibility Study	4	20	6942. Councillor Induction Training	24	65
6642. French St Rye, Feasibility Study	19	25	6943. Councillor Tools & Equip Replacemnt	51	50
6643. Lifecycle Condition Inspection Prog	23	150	6944. Councillor Media Training	0	15
6644. Eco Living Centre - Community Engag	24	35	6945. Risk & OHS Compliance Framework	48	50
6645. Eco Living Centre - Innovations	29	30	6946. Archaeology Literacy Village Worksh	0	5
6646. Kerbside Bins Aus Stds Bin Lids	0	15	6947. Asset Mment Information System	71	89
6647. Resource Rec Cntr - Asset Mgmt Plan	0	20	6948. Portsea SLS Club Redevelopment	0	300
6648. Green Army Teams	87	135	6949. WOL Mt Martha North Beach Erosion	0	54
6649. Domestic Animal Management Plan	0	10	6950. Sports Field Urgent Works	52	378
6650. Privately Owned CCTV Rebates	12	24	6951. Playground Renewal/Defect Resolutio	69	268
6651. Rosebud Youth Hub	4	30	6952. Rapid Response Team	0	260
6652. Home Library Service	11	15	6953. Fire & Emergency Management Capably	0	200
6653. Warringine Park Precinct Plan	0	5	6954. Childsafe Legislation Compliance	0	165
6654. Aboriginal Community Dev Symposium	0	5	6955. Carbon Neutrality (PV/Solar Cells)	1	550
6655. Community Gardens	17	15	6956. WOL - Beleura JFC Lights & Scoreboa	32	32
6665. Council Elections	638	870	6957. WOL Strengthening Seniors Social In	15	80
6672. Responsible Gaming Strategy	0	7	8501. SCS Mornington Main St Act 2015-20	107	135
6679. Rosebud Promotional Fund 2012-19	60	99	8507. WOL Integrated Graffiti Prevention	19	15

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000		Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Priority Projects (Expenditure)</b>			<b>Priority Projects (Expenditure)</b>		
8508. WOL - Septic/Waste Water Program	78	113	8761. M/ton Peninsula Branded Produce	0	8
8509. WOL Tourism Destination Development	58	72	8762. Police Point Houses	0	12
8512. WOL MPT Tourism Industry Developmen	31	29	8777. Creative Peninsula Program	49	67
8513. WOL Official Visitors Guide	100	141	8778. Peninsula Reads	29	60
8514. WOL RTB Operations	4	20	8780. Local History Digitisation	42	46
8603. Local Housing and Settlement Strate	16	41	8790. Music Bursary Program	25	45
8606. Character Assessment and Design Gui	0	47	8793. Land Subject to Inundations Overlay	0	15
8632. WOL School Focussed	120	213	8799. Ranelagh Conservation Man Plan Impl	9	18
8642. Sorrento Promotional Fund SCS 14-18	72	148	8803. WOL FREEZA (D&A Free Entertainment)	9	45
8646. Provision - Matching Grant Funding	0	117	8809. WOL MPS Business Tourism	22	19
8649. Parking Precinct Plan Mornington To	0	20	8811. WOL Universal Access Planning & Cha	0	9
8654. Early Home Learning P'ship (PRC)	0	7	8829. WOL Local Landcare Facil Initiative	57	58
8669. Spatial Employment Strategy	0	13	8845. WOL History of Rosebud West	16	16
8670. Mount Eliza Town Centre Plan	0	30	8847. Peninsula Planning Statement	0	30
8671. Somerville Town Centre Plan	0	2	8849. Tootgarook Wetland Management Plan	32	138
8674. Biodiversity Action Plan Modelling	11	85	8852. Coastal Geotechnical Risk Assessmen	0	27
8678. Township Design Guideline Brochures	0	15	8854. Marine Industrial Precinct Zone	0	40
8679. Heritage Review - Area 2	0	4	8863. Climate Adaption Plan Priorities	39	40
8683. Road Network Development Strategy	14	30	8871. Sus Communities Planning Framework	0	11
8706. Land Management Overlay Implementat	0	15	8877. WOL Smalltalk Program	0	10
8711. Validation of Infrastructure Assets	21	21	8878. WOL Willum Warrain	97	76
8724. Public Recreation Space Strategy	0	60	8892. WOL Metro Access Inclusive Respite	0	1
8726. Dromana Activity Centre Structure P	5	27	8899. WOL Schoolies Week Project	10	21
8757. WOL Iron Bar Project	0	12	8902. Tyabb Airfield Precinct Plan	2	30
8759. WOL Equipment Pilot	23	91	8907. Management of Closed Landfills	0	54
8760. Visitor Information Ctre Staffing	60	60	8909. Bay Trails and Strat Network Paths	5	90

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Priority Projects (Expenditure)</b>		
8914. Place Planning	16	4
8915. Let's Talk About Alcohol	4	4
8918. Community Playgroup Initiative	0	12
8919. Southern Peninsula Arts Program	20	20
8920. Access & Equity Policy Implementati	4	9
8921. ANZAC Commemorative Naming Project	0	2
8922. Baxter Township Plan	1	40
8923. Pt Nepean Rd Streetscape Design	0	105
8924. Heritage Review Blairgowrie-Portsea	0	120
8925. Mt Martha Coastal Management Plan	20	50
8926. Hastings Foreshore Landscape MPlan	0	40
8927. iCAN Geomedia Smart Client	6	54
8928. Dam Safety Investigation & Analysis	40	40
8929. Financial Analysis of Waste Portfol	0	50
8930. Waste - Litter Education Programs	0	5
8931. Carbon Neutrality	110	220
8932. The Pillars Preservation	9	200
8934. Peninsula Short Film Festival	35	35
8935. MPRG Redevelopment Plan	15	106
8938. Aboriginal Cultural Heritage W/shps	0	5
8939. Shire Strategic Plan 2017-2020	55	75
8940. Corporate Performance Reporting F/W	0	20
8943. WOL - Kindergarten Central Enrolmnt	0	7
8945. WOL A Healthy Childhood	9	55
8946. Mothers Beach Seawall (DELWP)	0	12
8948. WOL Peninsula Pride	24	28

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Priority Projects (Expenditure)</b>		
8955. WOL Tourism Marketing/Advert	140	145
8962. WOL Walk To School	8	10
8966. WOL EPA Research Dumping	0	18
8967. Forshore Community Engagement Revie	7	8
8971. F/shore Srvc & All Abilities Access	0	80
8972. Rye Foreshore Landscape Plan	0	2
8975. Training for CTC Groups & Committee	9	10
8977. Community Harms Prevention Strategy	16	10
8981. Chisholm SMP Connect Contribution	23	50
8982. Agricultural Land Use Fact Sheets	0	1
8992. WOL - A Place to Call Home	10	5
8993. Tjaegan Wilson-Blow Reconcil Award	0	1
8995. Contribution - Boardwalk Point Leo	16	16
8996. Tennis Aust Pro Tour Contribution	20	20
8999. WOL - Occasional Child Care	0	13
	<b>3,349</b>	<b>8,856</b>