

# Monthly Finance Report

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April 2017

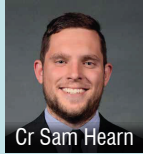


MORNINGTON  
PENINSULA  
*Shire*

# Your Councillors

Port Phillip Bay

## Briars



Cr Sam Hearn  
0437 170 083



Cr Bev Colomb  
0418 506 638



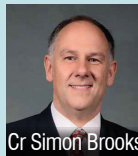
Cr Rosie Clark  
0437 152 991

## Watson



Cr Julie Edge  
0437 156 531

## Seawinds



Cr Simon Brooks  
0437 174 486



Cr Antonella Celi  
0408 974 143



Cr Frank Martin  
0437 153 578

## Cerberus

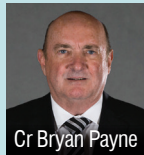


Cr Kate Roper  
0437 134 168

## Nepean

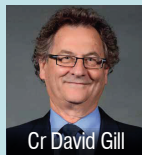


Cr Hugh Fraser  
0428 258 354



Cr Bryan Payne  
0437 193 039

## Red Hill



Cr David Gill  
0437 129 016

Bass Strait

Western Port Bay



MORNINGTON  
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Shire

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*The Monthly Finance Report summarises for the information of the community and other interested stakeholders, the many activities of the Shire for the preceding month, ranging from policy development and implementation through to service delivery, the provision of infrastructure, and the Shire's financial position.*

*Any resident, ratepayer or other stakeholder seeking further information should contact the relevant Shire manager or director, or in the first instance can contact:*

**Communications**  
Ph. 5950 1200

# CHIEF EXECUTIVE OFFICER'S SUMMARY

Dear Ratepayers and Residents of Mornington Peninsula Shire,

April 2017, the commencement of Q4 of FY'17 begins the run down to the end of the financial year. Q4 is a busy time within the organization as there is a mixture of work to be undertaken that sees officers across the Shire try and deliver as much of the Council approved program as possible, as well as working on the future for the new Council, with the Council Plan and next year's budget.

The Chief Financial Officers report on the finances of the Shire is positive, with a modest cash surplus anticipated at the end of the financial year and the Chief Operating Officers report detailing more positive milestones on project delivery across the Shire.

From my perspective, the organization is well focused on delivering excellence for the community, and ensuring that delivering value to you is core business for each of us. The next major focus within the organization is on a digital transformation of services and replacement of many of the older computer systems which no longer allow us to meet community expectations and hamper our ability to be truly efficient and cost effective.

During April the organization held a secret ballot of all staff with respect to the Enterprise Agreement. Of the four agreements that were voted on, only one agreement received a positive Yes Vote and that was from the Shire's Child and Maternal Health Nurses. That agreement is now going through the approval process at the Fair Work Commission.

The remaining 3 agreements require further negotiation with employees to see if agreement can be reached and I will keep you updated as to progress.

As ever we welcome any feedback or suggestions for improvement you care to give us and we will continue to strive for optimal performance in serving you. I commend the April 2017 Monthly Financial Report to you.

# CHIEF FINANCIAL OFFICER

In this month's report some of the great work that is going on in our Communities area is featured. Below is just a small snapshot of the great work our team is doing to support of a range of services and activities across the Shire.

- Arts and Culture
  - Mornington Peninsula Regional Gallery
    - Successfully concluded three exhibitions including TextaQueen: Between You and Me and Plan A/Plan B – the fanciful world of Stephen Mushin. TextaQueen tours to Benalla Art Gallery and Tweed River Gallery in 2017
    - Currently setting up new exhibitions – Iconic Australian Houses has received considerable media interest and coverage to date.
  - Community Arts and Cultural Development
    - Libby Gott commenced in the role of Community Arts Facilitator and Donna Morabito commences in the part time role of Arts and Cultural Development Officer in mid-June 2017. This heralds a period of renewal in this domain.
  - Local History
    - Finishing touches were made to the draft Local History Plan which has been reviewed by the Shire's Arts and Culture Advisory Panel.
- Aged & Disability Services:
  - Meals on Wheels were nominated as a finalist for the Best Bite Awards in the Aged Care category.
  - Defensive Awareness training was provided to over 220 of our outreach team members. The training provided practical advice and actions for lone workers to optimise their safety when working in the field.
- Libraries
  - The Coordinator Libraries is reviewing Library Opening hours at all locations to ensure we are meeting community demand.
  - The Library Resources and Information Coordinator is currently working on:
    - Reviewing our current collection processing practices, sourcing external suppliers to provide "shelf ready" library items i.e. selection, purchase, processed and catalogued and sent directly to a library branch, ready to be borrowed.
    - Reviewing our Collections policy, collection usage and implementing a weeding program to improve turnover.
    - Purchasing more popular and classic library items
    - Sourcing new furniture for all libraries. Hastings Library will receive new shelving units next month.
  - The Community Literacy Officer has been planning the 'Learning skills for early years' professional development event. The event to be held at the Hastings Community Hub on Thursday 22nd of June is designed to provide parents, carers and educators in our community access to innovative skills and knowledge for early years development.
  - The Community Literacy Officer has continued liaising with community centres; Seawinds, Wallaroo, Willum Warrain and Mornington Park P.S., to develop seven literacy kits. These kits are funded with donations from the Rotary Club of Dromana's Coin Spinner (located at the Mornington Library) and will provide resources to support parental/carers involvement in the improvement of early year literacy.

April was another good month from a financial perspective with our Infrastructure team doing a great job in 'catching up' on capital works projects carried over from the previous year as well as completing the projects allocated to this year's budget. As it stands there are \$14.6m worth of projects (of over \$70m forecast) expected to be carried over into next financial year (significantly below prior years).

While the year-to-date position of both funds available (\$5.8m ahead of Forecast) and the surplus (\$13m ahead of Forecast) are strong, this is primarily driven by timing differences. There are no material (permanent) variations to the March position to report on this month. However, suffice to say that your Shire remains in a strong financial position as we draw closer to the end of the financial year.

The FY18 Budget and 2021 Council Plan public exhibition periods closed on 26 April with 33 and 12 submissions received respectively. The section 223 meeting will be held on 10 May with further Councillor discussion to be held throughout May in the lead up to the Budget approval process on 13 June.

Next month's report will include commentary on both the state and Federal government's budgets and the impact for the Mornington Peninsula Shire.

We welcome any feedback or questions you may have in relation to the April report.

## CHIEF OPERATING OFFICER

April has been a highly productive month for the Infrastructure and Planning Group with team members focusing on completing the wide range of tasks that Council has set for this financial year.

The Capital Works Program is tracking positively with several key projects progressing throughout April. Three key examples within the buildings portfolio of our Capital Work Program are outlined below.

### ***Balnarring Sports Pavilion***

During April the structural framing and roof construction for this \$2.6M facility was completed. The cricket and football clubs have been relocated to temporary portable buildings within the reserve to accommodate them during the construction period.

This development will provide for a new single level building with social room, multipurpose change rooms, toilet and shower facilities, office, storerooms, kitchen/kiosk, first aid room and internal/external public disabled toilet. It is anticipated that construction will be completed August 2017.

### ***Community Animal Shelter***

Construction activities are well advanced at the Shire's \$935,000 Community Animal Shelter on a new customer service and cattery building. Site excavation, concrete, timber framing, external cladding and rough-in of services are all complete and new specialised cat enclosures have also been installed in readiness for opening.

The new facility will include a new public interface and office, code-compliant animal holding spaces, separate animal quarantine areas, a treatment room and new formal car parking capacity. Works are scheduled for completion during May.

### ***Sports Pavilion at Citation Recreation Reserve***

Works to construct a new \$3.7M sports pavilion at Citation Recreation Reserve, Mount Martha has recently commenced. The site has been cleared, cut to shape and compacted. The new pavilion will provide much needed facilities including, social room, multipurpose change rooms, toilet and shower facilities, office, storerooms, kitchen/kiosk, first aid room and internal/external public disabled toilet. Services relocations will commence once the earthworks are complete, with all works expected to be finished in November 2017.

### ***Significant Planning Items***

There were a number of significant planning matters considered by Council during April. One such matter was Council's decision to seek authorisation from the Minister for Planning to commence the preparation of a planning scheme amendment that will consider the redevelopment of the Sorrento Ferry Terminal.

Searoad Ferries, who provides a car and passenger ferry service between Queenscliff and Sorrento, are currently in the planning process for the delivery of new Tourism Infrastructure – 'tourism precincts' at both terminals. These tourism precincts have been designed to cater for the future travel requirements of visitors, in order to increase visitation to the Mornington Peninsula Shire and broader regions. The total cost of the Tourism Precinct Project at both the Sorrento and Queenscliff ferry terminals is \$30 million.

At the Council Meeting of 26<sup>th</sup> April Council resolved to progress this matter to the next stage of the Planning Scheme Amendment process. Council also resolved to seek a further and more detailed landscape plan better articulating the pedestrian connection between the park and the new seawall in the south and the beach and pier in the north of the site.

# Monthly Finance Report



MORNINGTON  
PENINSULA  
*Shire*

April 2017



# Monthly Financial Report Contents



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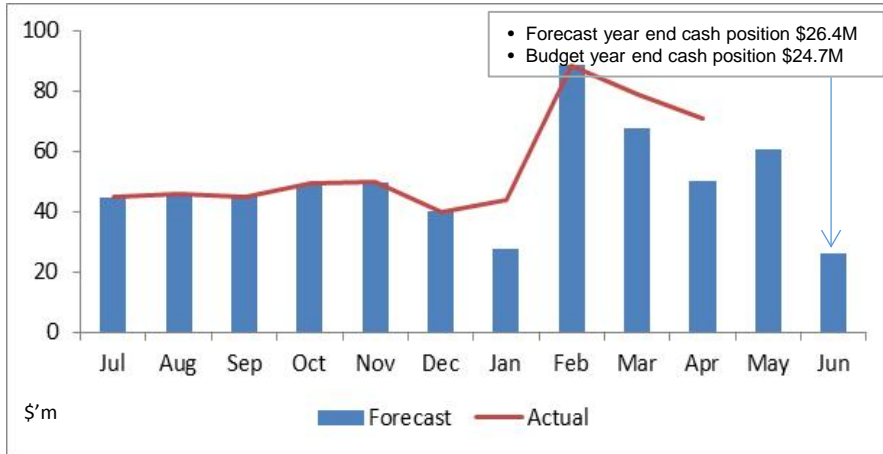
## Appendix

- A. Project Listing

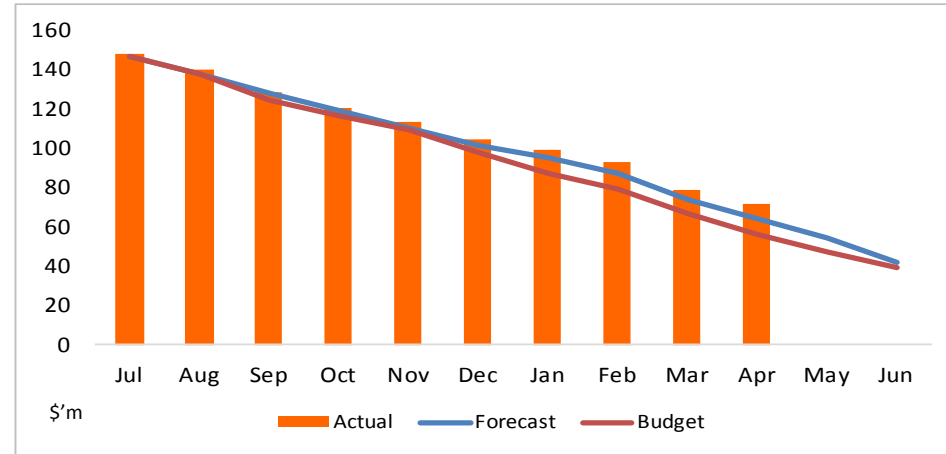
# Section 1.1 – Financial Performance – Overview

As detailed in the Corporate Performance Statement (“CPS”), year to date (“YTD”) net operating income (funds available) is \$5.8M ahead of Forecast (9% positive variance), driven by a favourable variance of \$3.6M in materials and services (5%) and \$1.2M increase in grants and subsidies (11%), comprising both permanent and timing differences. Actual YTD surplus is ahead of Forecast by \$13.0M (66%), with a closing cash position of \$71.1M. Year end closing cash position is forecast to be \$26.4M (\$1.7M ahead of Budget).

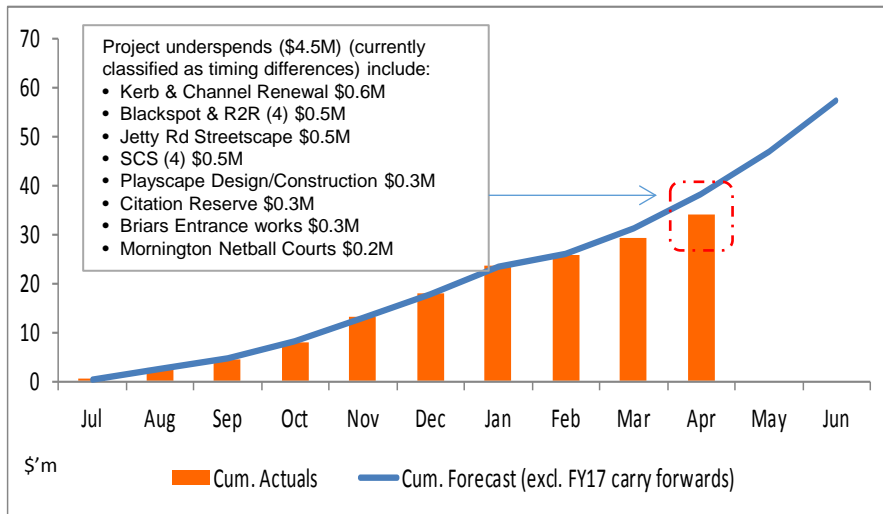
## Cash Position FY17



## Net Operating Income / Funds Available FY17



## Capital & Priority Works Cumulative Expenditure FY17



## Forecast Carry Forward Capital Works Projects FY18

	Project	\$'000
Feb-17 YTD	Land Purchase – Open Space	5,435
	South Peninsula Aquatic Rec Centre	719
	Waterfall Gully Preschool Upgrade	283
	SCS (4) (Somers Path, Speadwell St, Coppin Rd, Coburn Ave)	2,839
	Rye Boat Reconfiguration Works	1,011
	Mt Martha Skate Park	770
	Emil Madsen Reserve	1,011
Mar-17	Empire Street Mall Streetscape	300
	R2R – Browns Road / Bentons Road	1,000
Apr-17	Blackspot - Wooralla Drive	500
	Balnarring Rec Pavilion	600
	Citation Reserve Pavilion	210
	<b>Total</b>	<b>14,678</b>

# Section 1.2 – Corporate Performance Statement

	Actual YTD FY17 \$'000	Year to Date				Full Year					
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY16 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
<b>Operating Income</b>											
Rates	156,583	156,583	-	155,548	1%	150,345	4%	156,583	155,549	1,034	1%
Grants and Subsidies	12,404	11,180	11%	11,036	12%	10,851	14%	13,251	13,019	232	2%
User Charges	26,935	26,648	1%	24,704	9%	25,609	5%	29,942	28,984	958	3%
Grants Commission	4,576	4,587	-	4,587	-	2,376	93%	6,116	6,116	-	-
<b>Total Operating Income</b>	<b>200,498</b>	<b>198,998</b>	<b>1%</b>	<b>195,875</b>	<b>2%</b>	<b>189,181</b>	<b>6%</b>	<b>205,891</b>	<b>203,667</b>	<b>2,224</b>	<b>1%</b>
<b>Operating Expenditure</b>											
Employee Costs	(57,782)	(58,076)	1%	(58,073)	1%	(54,454)	(6%)	(70,501)	(70,094)	(407)	(1%)
Materials and Services	(67,473)	(71,094)	5%	(76,833)	12%	(68,477)	1%	(87,598)	(88,946)	1,349	2%
Other Expenses	(4,173)	(4,590)	9%	(4,884)	15%	(4,304)	3%	(6,022)	(5,996)	(26)	-
<b>Total Operating Expenditure</b>	<b>(129,428)</b>	<b>(133,761)</b>	<b>3%</b>	<b>(139,791)</b>	<b>7%</b>	<b>(127,234)</b>	<b>(2%)</b>	<b>(164,121)</b>	<b>(165,037)</b>	<b>916</b>	<b>1%</b>
<b>Net Operating Income/Funds Available</b>	<b>71,071</b>	<b>65,237</b>	<b>9%</b>	<b>56,084</b>	<b>27%</b>	<b>61,947</b>	<b>15%</b>	<b>41,770</b>	<b>38,630</b>	<b>3,140</b>	<b>8%</b>
<b>Capital Income/Expenditure</b>											
Priority Works (Net)	(1,026)	(1,540)	33%	(1,029)	-	(1,521)	33%	(3,189)	(1,561)	(1,628)	(104%)
Capital Grants	1,312	1,726	(24%)	90	1357%	6,665	(80%)	5,840	3,960	1,880	47%
Capital Contributions	3,139	2,512	25%	1,715	83%	2,699	16%	3,911	2,273	1,637	72%
Capital Expenditure	(32,621)	(36,629)	11%	(19,750)	(65%)	(17,362)	(88%)	(68,058)	(32,864)	(35,194)	(107%)
Special Charge Schemes	-	83	(100%)	-	-	(29)	100%	1,358	-	1,358	100%
Asset Sales	(17)	(58)	71%	-	(100%)	74	(123%)	6,742	-	6,742	100%
<b>Total Capital Income/Expenditure</b>	<b>(29,213)</b>	<b>(33,907)</b>	<b>14%</b>	<b>(18,974)</b>	<b>(54%)</b>	<b>(9,474)</b>	<b>(208%)</b>	<b>(53,396)</b>	<b>(28,191)</b>	<b>(25,205)</b>	<b>(89%)</b>
<b>Other Income/Expenditure</b>											
Interest Income	1,486	1,162	28%	969	53%	1,328	12%	1,600	1,163	437	38%
Interest Expense	(1,167)	(1,165)	-	(1,212)	4%	(1,053)	(11%)	(1,411)	(1,452)	41	3%
Debt Servicing Principal	(6,224)	(6,223)	-	(6,573)	5%	(6,138)	(1%)	(7,595)	(7,595)	-	-
Priority Projects (Net)	(2,100)	(4,295)	51%	(1,877)	(12%)	(826)	(154%)	(7,617)	(2,535)	(5,082)	(200%)
Restructuring Costs	(977)	(977)	-	-	(100%)	(2,232)	56%	(977)	-	(977)	(100%)
<b>Total Other Income/Expenditure</b>	<b>(8,981)</b>	<b>(11,498)</b>	<b>22%</b>	<b>(8,693)</b>	<b>(3%)</b>	<b>(8,922)</b>	<b>(1%)</b>	<b>(16,000)</b>	<b>(10,419)</b>	<b>(5,581)</b>	<b>(54%)</b>
<b>Surplus/(deficit)</b>	<b>32,876</b>	<b>19,832</b>	<b>66%</b>	<b>28,417</b>	<b>16%</b>	<b>43,551</b>	<b>(25%)</b>	<b>(27,626)</b>	<b>20</b>	<b>(27,646)</b>	
<b>Cash &amp; Cash Equivalents</b>	<b>71,131</b>							26,379	24,708	1,671	

# Section 1.2 – Corporate Performance Statement

Year to date net operating income (per CPS) is ahead of Forecast by \$5.8M (9%), attributed to both timing and permanent differences. Major YTD income and expense variances against Forecast are detailed below.

## Operating Income Variances against Forecast

Category	Permanent \$'000	Timing \$'000	Commentary
Grants & Subsidies		1,224	Attributed to early receipt of HACC funding, which is now paid quarterly in advance (\$1.1M).
User Charges		83	Variety of user and permit fees including building permits and community hall hire charges.
User Charges	204		Statutory building and signage permits/fees (\$54k), DAA fees (\$113k), valuation and transfer fees (\$37k) exceeded full year forecast attributed to increased building/development activity.

## Operating Expense Variances against Forecast

Category	Permanent \$'000	Timing \$'000	Commentary
Employee Costs		128	Reduction in additional part time working hours (overflow/unrostered hours) (\$65k) and expected maternity leave costs (\$38k).
Employee Costs	166		Invoiced workcover premium (\$59k) and defined benefit superannuation contribution (\$107k) below Forecast and historical trend due to changing workforce composition.
Materials & Services	300		Electricity and street lighting costs due to lower costs/charges and consumption levels (\$300k).
Materials & Services		2,532	Utility consumption trending below Forecast (\$327k), under utilisation of external contractors and consultants particularly by property, HR and communications teams (\$733k), operating leases (IT \$227k; P&E \$82k), fuel & travel costs (\$175k), printing and postage (\$201k), software licences, internet and hosting services (\$198k) and advertising and catering (\$95k).
Materials & Services – Capital Recoveries Income		789	Early recognition of capital recovery internal income (operating costs allocated to capital work projects; treated as a negative expense for accounting purposes), attributed to road maintenance and resealing works.
Other Expenses		417	Staff training (\$185k), community grants (\$71k), staff uniforms (\$60k) and conferences/seminars (\$57k).

Please note YTD variances are reported against Approved Forecast not Adopted Budget, as after completion of the Mid-Year Review previously identified permanent differences have been incorporated into the Approved Forecast.

# Section 1.3 – Capital & Priority Works

Capital and priority works have an annual gross expenditure of \$71.5M (including carry forward program items, additional grant/matching funding and Council approved projects), of which 47% (\$33.9M) has been spent YTD and a further \$18.8M committed via issued purchase orders (in total 74% of gross expenditure forecast). Combined YTD expenditure and purchase order commitments exceeds 100% of the Full Year Adopted Budget, which indicates carry forward projects are being “caught up”/completed. Forecast total income (and matching expenditure) has been revised downwards by net \$1.8M after completion of the Q3 review, due to invalidation of the Somers Path Network Special Charge Scheme and reduced Roads to Recovery funding due to project delivery delays.

Based on the current works schedule, \$14.7M worth of projects (20%) are not likely to commence and/or complete in FY17 and have been identified as carry forward projects. A complete project listing is included at Appendix A.

	Actual YTD FY17 \$'000	Year to Date				Full Year					
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY16 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
<b>Income</b>											
Special Charge Scheme	-	83	(100%)	-	-	(29)	100%	1,358	-	1,358	100%
Capital Grants	1,312	1,726	(24%)	90	1357%	6,665	(80%)	5,840	3,960	1,880	47%
Contributions Subdividers	2,895	2,021	43%	1,687	72%	2,280	27%	2,025	2,025	-	-
Contributions Capital Works	243	491	(50%)	29	752%	418	(42%)	1,886	248	1,637	659%
Land Sales	(17)	(58)	71%	-	(100%)	74	(123%)	6,742	-	6,742	100%
Priority Works	247	228	8%	-	100%	452	(45%)	282	-	282	100%
<b>Total Income</b>	<b>4,680</b>	<b>4,490</b>	<b>4%</b>	<b>1,805</b>	<b>159%</b>	<b>9,861</b>	<b>(53%)</b>	<b>18,132</b>	<b>6,233</b>	<b>11,899</b>	<b>191%</b>
<b>Expenditure</b>											
Land	(137)	(194)	30%	(105)	(30%)	(498)	73%	(5,770)	(125)	(5,645)	(4516%)
Buildings	(5,781)	(6,407)	10%	(6,398)	10%	(2,292)	(152%)	(12,982)	(8,363)	(4,619)	(55%)
Plant and Equipment	(478)	(498)	4%	(97)	(396%)	(960)	50%	(521)	(112)	(409)	(365%)
Artworks	(40)	(40)	-	(30)	(34%)	-	(100%)	(40)	(45)	5	11%
Library Bookstock	(759)	(847)	10%	(915)	17%	(968)	22%	(1,077)	(1,100)	23	2%
Infrastructure - Roads	(14,130)	(15,707)	10%	(6,219)	(127%)	(5,959)	(137%)	(26,012)	(13,831)	(12,181)	(88%)
Infrastructure - Drainage	(2,664)	(2,782)	4%	(2,181)	(22%)	(2,094)	(27%)	(4,310)	(3,585)	(725)	(20%)
Infrastructure - Other	(8,632)	(10,153)	15%	(3,806)	(127%)	(4,590)	(88%)	(17,347)	(5,703)	(11,644)	(204%)
Priority Works	(1,273)	(1,768)	28%	(1,029)	(24%)	(1,973)	35%	(3,470)	(1,561)	(1,910)	(122%)
<b>Total Expenditure</b>	<b>(33,893)</b>	<b>(38,397)</b>	<b>12%</b>	<b>(20,779)</b>	<b>(63%)</b>	<b>(19,335)</b>	<b>(75%)</b>	<b>(71,528)</b>	<b>(34,424)</b>	<b>(37,104)</b>	<b>(108%)</b>
<b>Net Total</b>	<b>(29,213)</b>	<b>(33,907)</b>	<b>14%</b>	<b>(18,974)</b>	<b>(54%)</b>	<b>(9,474)</b>	<b>(208%)</b>	<b>(53,396)</b>	<b>(28,191)</b>	<b>(25,205)</b>	<b>(89%)</b>

# Section 1.4 – Priority Projects

Priority Project items have an annual net expenditure of \$7.6M (including carry forward program items and Q1 & Q2 Council approved projects of \$5.5M), of which 28% (\$2.1M) has been incurred YTD, with a further \$1.1M committed via issued purchase orders (in total 42% of net expenditure forecast). Project work has commenced on the urgent sports field works and playground renewals. VEC has advised the final invoice for Council Elections will be issued in June. There are no pending applications from officers for Matching Grant Funding.

Based on the current project schedule, \$1.0M (or 13%) worth of projects (40 projects) are not likely to commence and/or complete in FY17, and have been identified as possible carry forward projects. A complete project listing is included at Appendix A.

	Actual YTD FY17 \$'000	Year to Date				Full Year			
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
<b>Income</b>									
Priority Projects Income	915	1,040	(12%)	208	339%	1,238	250	988	(395%)
<b>Expenditure</b>									
Council Elections	(638)	(870)	27%	(653)	2%	(870)	(870)	-	-
Carbon Neutrality (PV/Solar Cells)	(1)	(183)	99%	-	(100%)	(550)	-	(550)	-
Sports Field Urgent Works	(22)	(252)	91%	-	(100%)	(378)	-	(378)	-
Portsea SLS Club Redevelopment	-	-	-	-	-	(300)	-	(300)	-
Playground Renewal/Defect Resolutio	(66)	(90)	26%	-	(100%)	(268)	-	(268)	-
Rapid Response Team	-	(87)	100%	-	-	(260)	-	(260)	-
Carbon Neutrality	(78)	(132)	41%	(23)	(247%)	(220)	(30)	(190)	(634%)
Fire & Emergency Management Capably	-	(67)	100%	-	-	(200)	-	(200)	-
The Pillars Preservation	(8)	(67)	88%	-	(100%)	(200)	-	(200)	-
Childsafe Legislation Compliance	-	(55)	100%	-	-	(165)	-	(165)	-
Lifecycle Condition Inspection Prog	(22)	(46)	52%	(113)	80%	(150)	(150)	-	-
Tootgarook Wetland Management Plan	(32)	(58)	45%	(38)	15%	(138)	(50)	(88)	(175%)
Green Army Teams	(76)	(113)	32%	(101)	24%	(135)	(135)	-	-
Heritage Review Blairgowrie-Portsea	-	(100)	100%	(40)	100%	(120)	(60)	(60)	(100%)
Provision - Matching Grant Funding	-	-	-	(113)	100%	(117)	(150)	33	22%
MPRG Redevelopment Plan	(15)	(74)	80%	-	(100%)	(106)	-	(106)	-
Pt Nepean Rd Streetscape Design	-	(105)	100%	-	-	(105)	-	(105)	-
Priority Projects Other	(2,055)	(3,037)	32%	(1,007)	(104%)	(4,574)	(1,340)	(3,234)	(241%)
<b>Net Total</b>	<b>(2,100)</b>	<b>(4,295)</b>	<b>51%</b>	<b>(1,877)</b>	<b>(12%)</b>	<b>(7,617)</b>	<b>(2,535)</b>	<b>(5,082)</b>	<b>(200%)</b>

# Section 1.5 – Treasury

As detailed below, MPS paid \$0.4M in scheduled principal debt repayments during April. Full year principal debt repayments remain on schedule, with a budgeted closing position of \$19.3M. Interest expense for the full year is forecast at \$1.4M with an average interest rate of 6.45% (majority of loans commenced 10/15 years ago when borrowing costs were higher; Finance is currently exploring options to refinance existing term loans at prevailing market rates), which is offset by forecast interest income of \$1.6M.

MPS has \$68.0M on term deposit earning an average interest rate of 2.56% (2.56% March). As term deposit's mature, funds will be reinvested with longer maturity dates (>90 days) to more efficiently manage the Shire's funding requirements (in particular timing of capital expenditure).

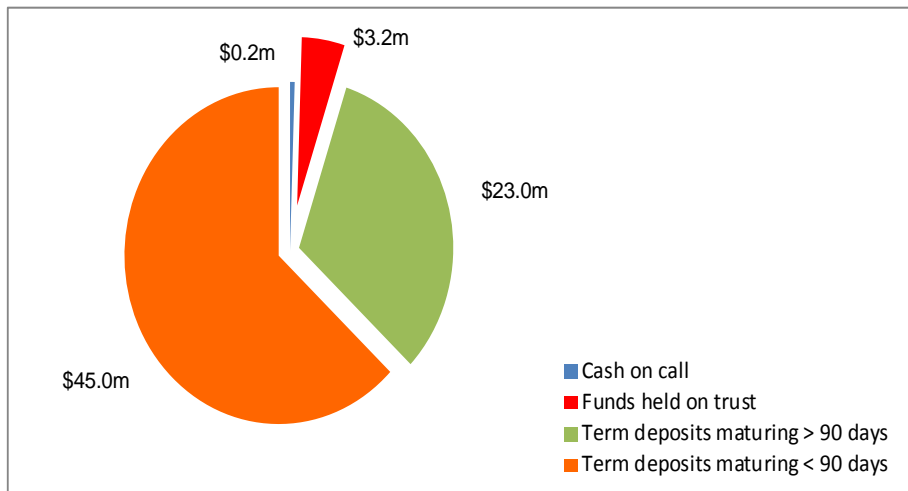
The Shire reviews its treasury position monthly to optimise return on cash assets. Surplus funds are invested in accordance with Council's Investment Policy whereby no more than 75% of term deposits can be invested with one financial institution (every financial institution must have a credit agency rating of "A" or above). Investments placed for longer than 6 months and/or single investments greater than \$5M require FC/CFO approval.

	April		
Loans Maturing	Opening Balance \$'000	Principal Repaid \$'000	Closing Balance \$'000
0 - 5 Years	14,048	448	13,600
5 - 10 Years	7,089	-	7,089
	<b>21,138</b>	<b>448</b>	<b>20,689</b>

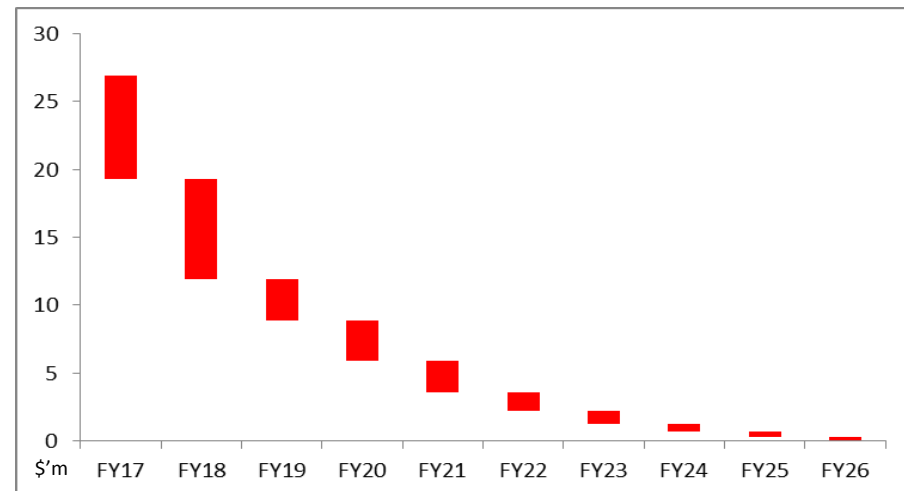
	Opening Balance \$'000	Full Year Budgeted Repayments \$'000	Budgeted Closing Balance \$'000
	16,815	3,450	13,365
	10,100	4,145	5,955
	<b>26,915</b>	<b>7,595</b>	<b>19,320</b>

Loan maturity categories based on term to maturity at commencement of financial year.

## Cash Position – April 2017



## Debt Repayment Schedule (FY17-FY26)



# Section 2.1 – Income Statement

	Actual YTD FY17 \$'000	Year to Date						Full Year			
		Approved Forecast \$'000	Variance Fav/(Unfav) %	Adopted Budget \$'000	Variance Fav/(Unfav) %	Actual YTD FY16 \$'000	Variance Fav/(Unfav) %	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000	Variance Fav/(Unfav) %
<b>Revenue</b>											
Rates and charges	156,583	156,665	-	155,548	1%	150,316	4%	157,941	155,549	2,392	2%
Statutory fees and fines	5,207	5,107	2%	4,113	27%	4,338	20%	5,576	4,806	770	16%
User fees	19,696	19,650	-	18,631	6%	19,723	-	22,136	21,943	193	1%
Grants - operating	17,598	16,299	8%	15,623	13%	14,314	23%	20,095	19,135	960	5%
Grants - capital	1,312	1,726	(24%)	90	1357%	6,665	(80%)	5,840	3,960	1,880	47%
Contributions - monetary	3,666	3,243	13%	1,925	90%	3,186	15%	4,697	2,525	2,172	86%
Contributions - non monetary	1,385	659	110%	2,499	(45%)	156	788%	3,034	3,000	34	1%
Other income	3,535	3,058	16%	2,928	21%	3,233	9%	3,835	3,395	439	13%
<b>Total Revenue</b>	<b>208,981</b>	<b>206,406</b>	<b>1%</b>	<b>201,357</b>	<b>4%</b>	<b>201,931</b>	<b>3%</b>	<b>223,153</b>	<b>214,314</b>	<b>8,840</b>	<b>4%</b>
<b>Expenditure</b>											
Employee costs	59,283	59,523	-	58,073	(2%)	57,189	(4%)	72,122	70,094	(2,028)	(3%)
Materials and services	71,235	77,728	8%	79,948	11%	72,346	2%	99,279	93,292	(5,987)	(6%)
Depreciation and amortisation	22,954	22,954	-	22,954	-	23,073	1%	27,556	27,556	-	-
Borrowing costs	1,167	1,165	-	1,212	4%	1,053	(11%)	1,411	1,452	41	3%
Other expenses	4,410	4,318	10%	4,655	16%	4,378	3%	5,750	5,721	(28)	-
<b>Total Expenditure</b>	<b>159,049</b>	<b>165,688</b>	<b>4%</b>	<b>166,843</b>	<b>5%</b>	<b>158,039</b>	<b>(1%)</b>	<b>206,118</b>	<b>198,116</b>	<b>(8,002)</b>	<b>(4%)</b>
<b>Total Comprehensive Income</b>	<b>49,932</b>	<b>40,719</b>	<b>23%</b>	<b>34,514</b>	<b>45%</b>	<b>43,892</b>	<b>14%</b>	<b>17,035</b>	<b>16,198</b>	<b>838</b>	<b>5%</b>



# Section 2.2 – Balance Sheet

	Actual YTD FY17 \$'000	Actual June 2016 \$'000	Movement \$'000	Approved Forecast \$'000	Full Year Adopted Budget \$'000	Variance Fav/(Unfav) \$'000
<b>Assets</b>						
<b>Current Assets</b>						
Cash and cash equivalents	71,131	53,729	17,401	26,379	24,708	1,671
Trade and other receivables	33,569	13,446	20,123	16,601	18,467	(1,866)
Inventories	138	138	-	138	132	6
Non-current assets held for sale	2,195	2,195	-	2,195	-	2,195
Other assets	1,421	2,316	(895)	2,318	2,524	(206)
<b>Total Current Assets</b>	<b>108,454</b>	<b>71,824</b>	<b>36,629</b>	<b>47,631</b>	<b>45,831</b>	<b>1,800</b>
<b>Non-Current Assets</b>						
Trade and other receivables	698	1,186	(488)	1,187	1,175	12
Other financial assets	8	8	-	8	8	-
Property infrastructure plant equip	2,040,279	2,029,652	10,627	2,063,410	2,059,013	4,397
Investment Properties	9,360	9,360	-	9,360	-	9,360
Intangible assets	1,050	1,150	(100)	1,028	1,272	(244)
<b>Total Non-Current Assets</b>	<b>2,051,395</b>	<b>2,041,356</b>	<b>10,039</b>	<b>2,074,992</b>	<b>2,061,467</b>	<b>13,525</b>
<b>Total Assets</b>	<b>2,159,849</b>	<b>2,113,180</b>	<b>46,669</b>	<b>2,122,623</b>	<b>2,107,298</b>	<b>15,325</b>
<b>Liabilities</b>						
<b>Current Liabilities</b>						
Trade and other payables	12,161	15,402	3,241	15,402	15,626	224
Trust funds and deposits	9,395	3,755	(5,640)	3,755	3,662	(93)
Provisions	10,585	11,465	879	11,465	13,430	1,965
Interest-bearing borrowings	1,033	7,257	6,224	7,430	7,430	0
<b>Total Current Liabilities</b>	<b>33,174</b>	<b>37,878</b>	<b>4,704</b>	<b>38,052</b>	<b>40,148</b>	<b>2,096</b>
<b>Non-Current Liabilities</b>						
Provisions	5,395	3,951	(1,445)	3,951	4,046	95
Interest-bearing borrowings	19,657	19,657	-	11,889	11,915	26
<b>Total Non-Current Liabilities</b>	<b>25,052</b>	<b>23,608</b>	<b>(1,445)</b>	<b>15,840</b>	<b>15,961</b>	<b>121</b>
<b>Total Liabilities</b>	<b>58,226</b>	<b>61,486</b>	<b>3,260</b>	<b>53,892</b>	<b>56,109</b>	<b>2,217</b>
<b>Net Assets</b>	<b>2,101,623</b>	<b>2,051,695</b>	<b>49,928</b>	<b>2,068,731</b>	<b>2,051,189</b>	<b>17,542</b>
<b>Equity</b>						
Accumulated Surplus	1,001,068	951,414	49,653	968,450	985,554	(17,104)
Reserves	1,100,555	1,100,280	275	1,100,281	1,065,635	34,646
<b>Total Equity</b>	<b>2,101,623</b>	<b>2,051,695</b>	<b>49,928</b>	<b>2,068,731</b>	<b>2,051,189</b>	<b>17,542</b>

## Section 2.3 – Cash Flow

	Year to Date			Full Year		
	Actual YTD FY17 \$'000	Approved Forecast \$'000	Variance Fav/(Unfav) \$'000	Approved Forecast \$'000	Adopted Budget \$'000	Variance Fav/(Unfav) \$'000
<b>Cash flows from operating activities</b>						
Rates and charges	140,456	140,539	(83)	157,941	155,549	2,392
User charges and other	30,977	30,679	298	27,712	26,749	963
Contributions - monetary	3,666	3,243	423	4,697	2,525	2,172
Government grants	18,616	17,732	884	25,935	23,095	2,840
Interest received	1,273	949	324	1,600	1,163	437
Net GST refund / payment	7,593	7,593	-	9,928	8,843	1,085
Employee costs	(59,708)	(59,947)	239	(72,122)	(70,094)	(2,028)
Materials and services	(81,250)	(87,742)	6,492	(109,207)	(99,545)	(9,662)
Other receipts / (payments)	(3,865)	(4,282)	417	(3,512)	(3,487)	(25)
Net movement in deposits and bonds	(81)	(81)	-	-	-	-
<b>Net cash provided by/(used in) operating activities</b>	<b>57,677</b>	<b>48,683</b>	<b>8,994</b>	<b>42,972</b>	<b>44,798</b>	<b>(1,826)</b>
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment	(32,868)	(27,919)	(4,949)	(68,058)	(32,864)	(35,194)
Proceeds from sale of property, infrastructure, plant and equipment	(16)	(58)	42	6,742	-	6,742
<b>Net cash provided by/ (used in) investing activities</b>	<b>(32,884)</b>	<b>(27,977)</b>	<b>(4,907)</b>	<b>(61,316)</b>	<b>(32,864)</b>	<b>(28,452)</b>
<b>Cash flows from financing activities</b>						
Finance costs	(1,167)	(1,165)	(2)	(1,411)	(1,452)	41
Repayment of borrowings	(6,224)	(6,224)	-	(7,595)	(7,595)	-
<b>Net cash provided by/(used in) financing activities</b>	<b>(7,391)</b>	<b>(7,389)</b>	<b>(2)</b>	<b>(9,006)</b>	<b>(9,047)</b>	<b>41</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	<b>17,402</b>	<b>13,317</b>	<b>4,085</b>	<b>(27,350)</b>	<b>2,887</b>	<b>(30,237)</b>
Cash and cash equivalents at the beginning of the financial year	53,729	53,729	-	53,729	21,821	31,908
<b>Cash and cash equivalents at the end of the period</b>	<b>71,131</b>	<b>67,046</b>	<b>4,085</b>	<b>26,379</b>	<b>24,708</b>	<b>1,671</b>

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000		Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Capital &amp; Priority Works (Expenditure)</b>			<b>Capital &amp; Priority Works (Expenditure)</b>		
17000. Infrastructure Minor Works	3	3	17482. Safer Local Roads Program	5,039	4,000
17010. Plant & Equipment Replacement	189	192	17486. South Peninsula Aquatic Recreation	4	719
17012. Acquisition (splays, easements)	0	97	17489. Implement Rye Traffic Mgt Strategy	63	100
17016. Oval Rehab Program	224	227	17549. Bicycle Strategy	16	158
17027. Implement Public Toilet Strategy	881	1,549	17550. Kunyung Pre-school - Building Exten	23	50
17031. Provision of Library Books/Material	969	1,293	17552. Blackspot Program (Council contrib)	67	150
17032. MPRG Artworks - Acquisitions	40	40	17554. Skate & BMX Strategy	37	807
17038. Traffic Mgt Treatments (LATM)	260	1,448	17556. Soccer Strategy - Implementation	13	35
17044. Traffic & Transport Strategy	13	20	17558. Kerb and Channel Renewal	161	936
17050. Footpaths & Access Networks Renewal	1,196	1,429	17593. Local Integrated Drainage Strategy	1,632	2,850
17053. Drainage Rehabilitation	517	834	17624. SIMS2 Furniture & Signs	101	190
17054. Drainage Upgrades	501	601	17626. Foreshore Camping Areas - Amenities	860	863
17062. Signage - Traffic/Parking Areas	143	153	17630. Peninsula DriveSafe	10	30
17063. Signage	27	85	17638. Minor Renewal - Community Facilitie	682	935
17065. Marine Structures Renewal	191	1,344	17659. Urban Unmade Road Contributions	57	1,333
17187. Fruitgrowers Reserve Machinery Shed	16	234	17660. Pavilion Strategy Implementation	1,900	5,475
17260. Playground developments	85	644	17667. Sorrento Seawall	51	674
17261. Playspace Strategy Implementation	12	60	17671. Sorrento Streetscape Strategy	66	585
17263. Implement Recreation Master Plan	634	2,439	17672. Neighbourhood Activity Centre	276	414
17288. Land Acquisition Bittern	103	133	17673. Sporting Facilities Lighting	74	74
17313. Equestrian & Mountain Bike Strategy	51	66	17675. Tennis Strategy Implementation	51	70
17322. Waste Disposal Cell- Rye Landfill	28	90	17676. Netball Strategy Implementation	1,257	1,422
17362. Footpath Construction Strategy	1,286	4,207	17677. Blackspot Program	2,744	4,932
17401. Major Buildings - Renovations	686	1,601	17695. Roads to Recovery Programs	2,488	5,273
17402. Moderate Renewal Community Facility	593	1,212	17696. Hastings Activity Centre Structure	241	730
17465. Coastal Management MasterPlan	1,515	2,252	17697. Rosebud Activity Ctr Structure Plan	2,425	3,365

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Capital &amp; Priority Works (Expenditure)</b>		
17699. Unmade Carpark Construct Strategy	141	194
17701. Active Sports Strategy - Impl	20	45
17718. Timber Structures Renewal	136	368
17720. Road/Bridges & Culvert Renewal	5	40
17721. Residential Dwellings	0	79
17725. Guardrail Renewal Program	242	323
17738. Police Point Management Plan	17	119
17742. Pedestrian Treatments	29	400
17745. Strategic Water Tank Project	52	55
17767. Somerville Community House Accom.	656	656
17768. Land Acquisition - Purchase	5	5,450
17771. Resource Recovery Centre Upgrades	0	25
17773. Empire Street Mall Streetscape	41	600
17774. Wallaroo Rejuvenation	21	144
17775. Mornington Fire Brigade Competition	0	25
56003. Developer Wks - Drainage Upgrades.	14	25
56009. Conservation Works-MPRG.	28	27
56013. Street Lighting Improvements.	43	100
56030. Implement Dog free & leash areas	15	29
56044. Dredging of Boatramp at Hastings	14	75
56067. Coastal Reserves Biodiversity Cons.	101	264
56107. Building Renovations Misc.	319	537
56112. Risk Mgt Initiative former Landfill	126	688
56146. Infrastructure Upgrades - Landfills	50	75
56171. IT Systems Upgrades and Development	325	444
56226. Landfill Cell Capping Provision	200	200

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Capital &amp; Priority Works (Expenditure)</b>		
56228. Corporate Water Conservation	63	197
56275. Coastal Management	413	719
58302. Library Buildings Furn & Fittings	33	100
58308. The Briars Fera Exclusion Fence	1	6
58317. Marine Drive Safety Beach	14	472
58324. Place Making - Minor Works	152	153
58337. Sorrento Seawall	32	60
58338. Implement Waste Management Strategy	0	60
58340. Fire Management	0	190
58342. Street Lighting Design - Program	57	57
58347. Dam Safety Works	0	34
58348. High Public Risk & OHS Works	24	71
	<b>33,893</b>	<b>71,528</b>

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000		Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Priority Projects (Expenditure)</b>			<b>Priority Projects (Expenditure)</b>		
6443. Performing Arts Program	20	20	6680. Mt Eliza Promotional Fund 2012-19	28	70
6459. Hastings Promotional Fund	20	56	6718. Green Wedge Action Plan	0	15
6462. Corporate Strategy	0	15	6736. Careers Expo	12	10
6619. Family Violence Project	11	25	6915. Men's Sheds	17	25
6637. King St Hastings Master Plan	9	20	6923. Red Hill Character Assessment and D	0	41
6638. Rye Town Centre Plan	17	60	6926. Parking Precinct Plans	29	35
6639. Tootgarook Wetland Biodiversity Pln	0	25	6927. Port Phillip Urban Design Framework	0	35
6640. Sthn Pen Congestion Mmnt Project	54	55	6938. WOL Comty Arts-Metro Access Project	0	2
6641. Equity Land Trust Feasibility Study	4	20	6942. Councillor Induction Training	24	65
6642. French St Rye, Feasibility Study	18	25	6943. Councillor Tools & Equip Replacemnt	51	50
6643. Lifecycle Condition Inspection Prog	22	150	6944. Councillor Media Training	0	15
6644. Eco Living Centre - Community Engag	21	35	6945. Risk & OHS Compliance Framework	48	50
6645. Eco Living Centre - Innovations	20	30	6946. Archaeology Literacy Village Worksh	0	5
6646. Kerbside Bins Aus Stds Bin Lids	0	15	6947. Asset Mment Information System	71	89
6647. Resource Rec Cntr - Asset Mgmt Plan	0	20	6948. Portsea SLS Club Redevelopment	0	300
6648. Green Army Teams	76	135	6949. WOL Mt Martha North Beach Erosion	0	54
6649. Domestic Animal Management Plan	0	10	6950. Sports Field Urgent Works	22	378
6650. Privately Owned CCTV Rebates	12	24	6951. Playground Renewal/Defect Resolutio	66	268
6651. Rosebud Youth Hub	4	30	6952. Rapid Response Team	0	260
6652. Home Library Service	7	15	6953. Fire & Emergency Management Capably	0	200
6653. Warringine Park Precinct Plan	0	5	6954. Childsafe Legislation Compliance	0	165
6654. Aboriginal Community Dev Symposium	0	5	6955. Carbon Neutrality (PV/Solar Cells)	1	550
6655. Community Gardens	17	15	6956. WOL - Beleura JFC Lights & Scoreboa	32	32
6665. Council Elections	638	870	6957. WOL Strengthening Seniors Social In	13	80
6672. Responsible Gaming Strategy	0	7	8501. SCS Mornington Main St Act 2015-20	81	135
6679. Rosebud Promotional Fund 2012-19	60	99	8507. WOL Integrated Graffiti Prevention	18	15

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000		Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Priority Projects (Expenditure)</b>			<b>Priority Projects (Expenditure)</b>		
8508. WOL - Septic/Waste Water Program	71	113	8761. M/ton Peninsula Branded Produce	0	8
8509. WOL Tourism Destination Development	58	72	8762. Police Point Houses	0	12
8512. WOL MPT Tourism Industry Developmen	19	29	8777. Creative Peninsula Program	39	67
8513. WOL Official Visitors Guide	99	141	8778. Peninsula Reads	24	60
8514. WOL RTB Operations	4	20	8780. Local History Digitisation	38	46
8603. Local Housing and Settlement Strate	0	41	8790. Music Bursary Program	10	45
8606. Character Assessment and Design Gui	0	47	8793. Land Subject to Inundations Overlay	0	15
8632. WOL School Focussed	109	213	8799. Ranelagh Conservation Man Plan Impl	9	18
8642. Sorrento Promotional Fund SCS 14-18	47	148	8803. WOL FREEZA (D&A Free Entertainment)	7	45
8646. Provision - Matching Grant Funding	0	117	8809. WOL MPS Business Tourism	8	19
8649. Parking Precinct Plan Mornington To	0	20	8811. WOL Universal Access Planning & Cha	0	9
8654. Early Home Learning P'ship (PRC)	0	7	8829. WOL Local Landcare Facil Initiative	51	58
8669. Spatial Employment Strategy	0	13	8845. WOL History of Rosebud West	16	16
8670. Mount Eliza Town Centre Plan	0	30	8847. Peninsula Planning Statement	0	30
8671. Somerville Town Centre Plan	0	2	8849. Tootgarook Wetland Management Plan	32	138
8674. Biodiversity Action Plan Modelling	11	85	8852. Coastal Geotechnical Risk Assessmen	0	27
8678. Township Design Guideline Brochures	0	15	8854. Marine Industrial Precinct Zone	0	40
8679. Heritage Review - Area 2	0	4	8863. Climate Adaption Plan Priorities	39	40
8683. Road Network Development Strategy	14	30	8871. Sus Communities Planning Framework	0	11
8706. Land Management Overlay Implementat	0	15	8877. WOL Smalltalk Program	0	10
8711. Validation of Infrastructure Assets	21	21	8878. WOL Willum Warrain	90	76
8724. Public Recreation Space Strategy	0	60	8892. WOL Metro Access Inclusive Respite	0	1
8726. Dromana Activity Centre Structure P	5	27	8899. WOL Schoolies Week Project	10	21
8757. WOL Iron Bar Project	0	12	8902. Tyabb Airfield Precinct Plan	0	30
8759. WOL Equipment Pilot	19	91	8907. Management of Closed Landfills	0	54
8760. Visitor Information Ctre Staffing	60	60	8909. Bay Trails and Strat Network Paths	5	90
					15

# Appendix A – Project Listings (Expenditure Only)

	Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000		Actual YTD FY17 \$'000	Full Year Approved Forecast \$'000
<b>Priority Projects (Expenditure)</b>			<b>Priority Projects (Expenditure)</b>		
8914. Place Planning	14	4	8955. WOL Tourism Marketing/Advert	132	145
8915. Let's Talk About Alcohol	4	4	8962. WOL Walk To School	8	10
8918. Community Playgroup Initiative	0	12	8966. WOL EPA Research Dumping	0	18
8919. Southern Peninsula Arts Program	20	20	8967. Forshore Community Engagement Revie	7	8
8920. Access & Equity Policy Implementati	4	9	8971. F/shore Srvc & All Abilities Access	0	80
8921. ANZAC Commemorative Naming Project	0	2	8972. Rye Foreshore Landscape Plan	0	2
8922. Baxter Township Plan	1	40	8975. Training for CTC Groups & Committee	9	10
8923. Pt Nepean Rd Streetscape Design	0	105	8977. Community Harms Prevention Strategy	16	10
8924. Heritage Review Blairgowrie-Portsea	0	120	8981. Chisholm SMP Connect Contribution	23	50
8925. Mt Martha Coastal Management Plan	20	50	8982. Agricultural Land Use Fact Sheets	0	1
8926. Hastings Foreshore Landscape M/Plan	0	40	8992. WOL - A Place to Call Home	10	5
8927. iCAN Geomedia Smart Client	0	54	8993. Tjaegan Wilson-Blow Reconcil Award	0	1
8928. Dam Safety Investigation & Analysis	27	40	8995. Contribution - Boardwalk Point Leo	16	16
8929. Financial Analysis of Waste Portfol	0	50	8996. Tennis Aust Pro Tour Contribution	20	20
8930. Waste - Litter Education Programs	0	5	8999. WOL - Occasional Child Care	0	13
8931. Carbon Neutrality	78	220		<b>3,015</b>	<b>8,856</b>
8932. The Pillars Preservation	8	200			
8934. Peninsula Short Film Festival	35	35			
8935. MPRG Redevelopment Plan	15	106			
8938. Aboriginal Cultural Heritage W/shps	0	5			
8939. Shire Strategic Plan 2017-2020	55	75			
8940. Corporate Performance Reporting F/W	0	20			
8943. WOL - Kindergarten Central Enrolmnt	0	7			
8945. WOL A Healthy Childhood	9	55			
8946. Mothers Beach Seawall (DELWP)	0	12			
8948. WOL Peninsula Pride	24	28			